

Minutes of Council Meeting

held on

Tuesday 22 June 2021 5.30pm

in the Council Chamber, 83 Mandurah Terrace Mandurah

PRESENT:

MAYOR	R WILLIAMS	
COUNCILLOR	C KNIGHT	NORTH WARD
COUNCILLOR	P JACKSON	NORTH WARD
COUNCILLOR	A ZILANI	NORTH WARD
COUNCILLOR	L RODGERS	EAST WARD
COUNCILLOR	D PEMBER	EAST WARD
COUNCILLOR	M DARCY	COASTAL WARD
COUNCILLOR	J GREEN	COASTAL WARD
COUNCILLOR	D SCHUMACHER	TOWN WARD
COUNCILLOR	P ROGERS	TOWN WARD
COUNCILLOR	M ROGERS [5.37pm]	TOWN WARD

MR	M NEWMAN	CHIEF EXECUTIVE OFFICER
MR	A CLAYDON	DIRECTOR BUILT AND NATURAL ENVIRONMENT
MS	C MIHOVILOVICH	DIRECTOR BUSINESS SERVICES
MS	J THOMAS	DIRECTOR PLACE AND COMMUNITY
MR	J CAMPBELL-SLOAN	DIRECTOR STRATEGY AND ECONOMIC DEVELOPMENT
MRS	T JONES	MANAGER GOVERNANCE, PROCUREMENT AND LAND
MRS	L SLAYFORD	MINUTE OFFICER

1. OPENING OF MEETING AND ANNOUNCEMENT OF VISITORS

Prior to commencement of this electronic meeting Elected Member and other attendee connections by electronic means were tested and confirmed.

The Mayor declared the meeting open at 5.30pm.

2. ACKNOWLEDGEMENT OF COUNTRY

Mayor Williams acknowledged that the meeting was being held on the traditional land of the Bindjareb people, and paid his respect to their Elders past and present.

3. APOLOGIES

Councillor C Di Prinzio

4. DISCLAIMER

The Mayor advised that the purpose of this Council Meeting is to discuss and, where possible, make resolutions about items appearing on the agenda. Whilst Council has the power to resolve such items and may in fact, appear to have done so at the meeting, no person should rely on or act on the basis of such decision or on any advice or information provided by a Member or Officer, or on the content of any discussion occurring, during the course of the meeting. Persons should be aware that the provisions of the *Local Government Act 1995* (Section 5.25(e)) and the *City of Mandurah Standing Orders 2016* (Section 13.1(1)) establish procedures for revocation or rescission of a Council decision. No person should rely on the decisions made by Council until formal advice of the Council decision is received by that person.

The City of Mandurah expressly disclaims liability for any loss or damage suffered by any person as a result of relying on or acting on the basis of any resolution of Council, or any advice or information provided by a Member or Officer, or the content of any discussion occurring, during the course of the Council meeting.

5. ANSWERS TO QUESTIONS TAKEN ON NOTICE

Officers provided responses to questions taken on notice at the Council meeting held on Tuesday 25 May 2021 and the Committee of Council meeting held on 8 June 2021.

Response to Questions Taken on Notice at the Council Meeting Held on Tuesday, 25 May 2021.

6.3 L POLICE: MANDJAR MARKETS

Ms Police advised that insurances etc. associated with the Mandjar Markets fall due in June/July and asked how this could be addressed if the report on the foreshore usage is not determined until July?

City of Mandurah Response

The summer markets season does not generally commence until October each year. Market operators and stall holders are required to have necessary licenses and insurances in place prior to operating. The City is working to provide clear direction to the Mandjar Markets for the 2021/22 season well in advance of the October commencement period.

6.4 N SMITH: MANDJAR MARKETS

Mr Smith asked why the markets are only able to be conducted fortnightly and who uses the site on the alternate weekends?

City of Mandurah Response

The Eastern Foreshore is the most visited public space in Mandurah's City Centre. The concern that the City has is that weekly bookings made in advance on the City's prime public space for the entire summer season (October – May) may be impeding opportunities for other unique event offerings. The City is in consultation with the Mandjar Markets to ensure arrangements are in place to minimise disruption.

16. QUESTIONS FROM ELECTED MEMBERS

16.1 COUNCILLOR D SCHUMACHER: MANDJAR MARKETS

- Which other events and activation opportunities have been impacted by the weekly operation of the Mandjar Markets?
- With regard to the quoted ongoing tensions between the Markets and local businesses, how many complaints have been received from how many businesses?
- What issues have arisen with the market operations in regard to other, internal and external, events and activations that were unable to occur?

City of Mandurah Response

The concern that the City has is that there is a risk that the City's Eastern Foreshore area is perceived as unavailable for other events and activations over the summer period as it is booked weekly for the markets. It is acknowledged that the Mandjar Markets have worked well with other external event providers when approached, however this does not change the perception risk about availability in the first instance. The City is in consultation with Mandjar Markets to find arrangements that minimise this risk.

The 'ongoing tensions' referred to not only relate to markets, but also other mobile or pop up events and food providers (including licensed vendors and food truck operators). The specific complaints that have been received regarding the operations of the markets on the Eastern Foreshore are limited to businesses situated at the northern end of the precinct with two businesses and one land owner on behalf of their various tenants raising concerns. City officers have also received anecdotal comments have been received but these have not formally been lodged.

16.4 COUNCILLOR A ZILANI: MANDURAH ROAD TREE REMOVAL

Councillor Zilani asked if the City of Mandurah had granted approval for the removal of trees in the median strip on Mandurah Road.

City of Mandurah Response

The Director Built and Natural environments advises that vegetation clearing works have commenced on Mandurah Road which is under the care, control and management of Main Roads Western Australia (MRWA). MRWA is the approval authority.

RESPONSE TO QUESTIONS TAKEN ON NOTICE AT THE COMMITTEE OF COUNCIL MEETING HELD ON TUESDAY 8 JUNE 2021

Response to Questions Taken on Notice at the Council Meeting Held on Tuesday, 25 May 2021.

5.2 MR S JORDAN: OPERATING EXPENDITURE

Mr Jordan asked how costs could be cut when 40% of operating expenditure was for running costs of the organisation.

City of Mandurah Response

The City carries out many services which includes facilities for youth, seniors, community organisations and sporting clubs to operate; volunteer fire brigade; arts and culture facilities and programs, maintenance of the \$1billion of assets that the City owns which include roads, parks, reserves, playgrounds, footpaths, buildings, property, plant and equipment; management of the Marina and waterways; protection and maintenance of environment assets; and events to name a few of the services that the City runs each year.

The City is always reviewing its costs to determine whether there can be any savings identified and provide the ratepayers with good value for money on their rates.

The City undertakes extensive community engagement in relation to areas the ratepayers believe the local government should allocate resources to and the level of service that it can be delivered at. Council make evidence based decisions on how it allocates resources by using historical data, future trends, what the level of risk is if the service is reduced, constant or increased and how a decision impacts the City in the long term and its financial sustainability.

MAYOR RHYS WILLIAMS

Could you please explain how the City of Mandurah is transparent in relation to the City's finances and its responsibility to ensure it oversees the allocation of the local government's finances.

City of Mandurah Response

In accordance with section 2.7 of the Local Government Act 1995, the role of Council is that it:

- (a) governs the local government's affairs; and*
- (b) is responsible for the performance of the local government's functions.*

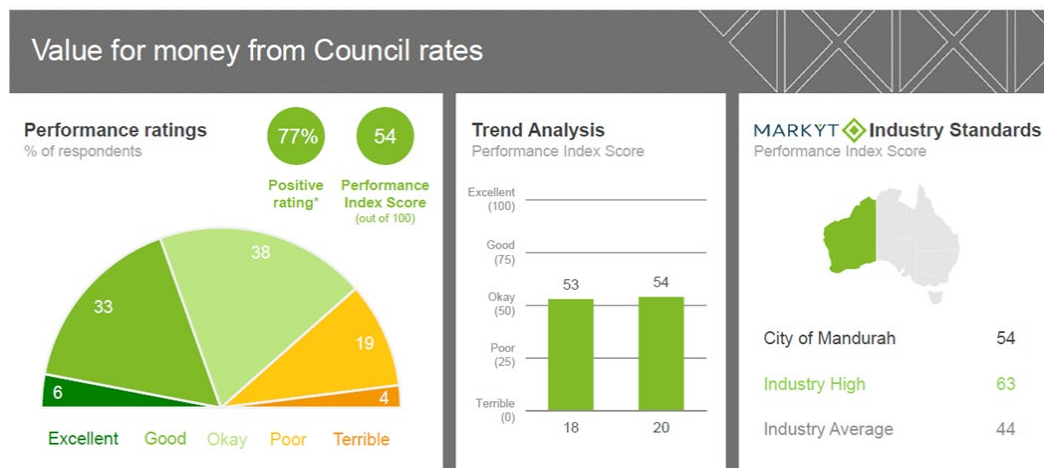
The Council is to —

- (a) oversee the allocation of the local government's finances and resources; and*
- (b) determine the local government's policies.*

Strong, transparent and ethical financial management is important for the following reasons:

1. *Public funds: Over 95% of the City's revenue is either from ratepayers, State/ Federal Government (through grants) or customers (through fees and charges). All the revenue that is received is directly related to delivering public services (free service) or services that the customer is directly benefiting from (fee for service through fees and charges). Note: In some instances, the fee for service is only a contribution towards the actual cost.*

The Council and City officers are custodians of the ratepayers money and should always demonstrate value for money in its service delivery and spend money that is of public benefit versus private interest. The latest community survey results indicate that 77% of respondents provided a positive rating for value for money from rates:



2. *Limited funds: The City only has the capacity to deliver services up to its revenue capacity. As a local government, being the closest government to the people, requests for support, services and programs are frequent. Strong governance and policy in assessing requests is important to ensure spending does not exceed revenue. The City does not have to limit the ability to use technology, innovation and new initiatives to grow revenue, however each year there is a limit on how much can be spent at that point in time.*
3. *Reputation: The City is a government authority. The community expects that the City is transparent, accountable, ethical and there is value for the ratepayers' money. Sometimes other government entities actions impact the reputation of the City of Mandurah even though there is no connection. Examples include the State Government Department of Communities (\$22mil invoice fraud) and the City of Stirling (building works coordinator non-disclosure of interests and gifts). Any negative publicity impacts the reputation on the local government industry. A high level of trust is placed on public officers to ensure money is being spent appropriately.*

Local governments:

- Are not for profit organisations with legislative requirements.
- have a lower risk appetite, where other objectives such as environmental and social values are more desirable than exploiting, using, taking advantage of the opportunity in a market to generate a profit.
- Consider social and environment value as having significant weighting compared to a for profit business.
- Encouraged to develop Long Term Financial Plans to know the long term impacts of options/proposals. This process identifies whole of life costs and the impact of the decision for each year to determine whether the project can be funded in future years.

In accordance with regulation 5 of the Local Government (Financial Management) Regulations 1996, the CEO must establish efficient systems and procedures for the local government and ensure resources are effectively and efficiently managed; assist Council in reviewing fees and charges at least once a year; and reviews of the appropriateness and effectiveness of financial management systems and procedures (every 3 years).

Finance has the greatest scrutiny in local government. The City is required to have an annual audit of its financial statements, participate in the Office of the Auditor General performance audits and carry out an external review of the financial systems and controls every three years.

The City is required to have its financial statements, budgets, rates information and auditor reports on its website and made available for inspection by any member of the public.

The City is required to submit to the Department of Local Government its annual financial statements, copy of the auditor's report and the annual budget review statements.

City officers provide detailed information to Council to determine the resource allocations required and the local governments actual performance against budget. The City is open and transparent of its financial performance and uses the following processes to ensure financial sustainability and transparency:

- *Documented procedures and controls for City officers*
- *Budget and Budget Review*
- *Monthly Financial Report*
- *Monthly list of payments made by the City*
- *Annual Financial Statements*
- *External Audits*
- *Internal Audits on financial controls*
- *Improving controls to reduce strategic risks*
- *Long Term Financial Plan which includes a 10 year capital works plan, rates strategy, borrowing strategy, reserve analysis, performance ratio trends and areas for improvement*
- *Whole of life costing for capital consideration*

The City is always continuously improving and identifying the areas that require further development. The City's focus over the next 5 years is to:

- *Continuously improve the LTFP as more information is gathered*
- *Annual financial reporting of budget vs actuals and data analysis*
- *Review Asset Management Plans, needs assessments for community facilities/services, reviewing strategies and plans*
- *Determining good value for money measurements*
- *Obtaining data to measure past performance and service performance*
- *Community budgeting (knowing the cost of each service and what it would cost to increase service/decrease to be able to determine what the community value)*
- *Annual service level reviews to ensure know actual cost of programs within business units and staff allocation of time and changes*

6. PUBLIC QUESTION TIME

6.1 L POLICE: MANDJAR MARKETS

Ms Police ask for clarification as to where the perception that Mandjar Markets prevents other/future events from being conducted on the Eastern Foreshore originates from given that Mandjar Markets have and are always willing to accommodate other events at the site.

City of Mandurah Response

The Director Strategy and Economic Development advised this aspect has been previously raised and there was a risk of perception that the site was unavailable to others. The City has addressed this in its external communications.

6.2 S JORDAN: COMMUNITY PERFORMANCE, PROCESSES AND SUSTAINABILITY

1. To succeed, how should the local government of Mandurah appear and account for its performance to stakeholders and 'customers'?
2. To satisfy its stakeholders and the community, what business and management processes must local government excel at?
3. How will local government sustain its ability to change and improve within its collaboration with the local community?

City of Mandurah Response

1. *For the City of Mandurah to be successful, it would demonstrate that it has delivered on the vision of the 20 year Strategic Community Plan.*

There are other successful measures that the City of Mandurah use which include the level of community engagement, results from the community perception surveys, financial and asset management ratios and meeting compliance requirements.

2. *The City of Mandurah business and management processes use its best endeavours to meet the needs of the community and consider the environmental, social and economic impacts of its programs and actions. There are numerous statutory requirements for organisational review/audit. Council conducts process reviews on a frequent basis.*
3. *The City of Mandurah carry out extensive community engagement to ensure that the needs of the community are incorporated into the next review of the Strategic Community Plan and other informing strategies. This is sustained by ensuring adequate resources are allocated to community engagement. Council undertakes annual community surveys of its residents – a process which sees the community's priorities measured and taken into account for future planning and delivery.*

Councillor M Rogers joined the meeting electronically at 5.37pm.

7. ANNOUNCEMENTS

G.1/6/21 STANDING ORDERS LOCAL LAW 2016

The Mayor advised the meeting that the *City of Mandurah Standing Orders Local Law 2016* will be modified to ensure Council Members and the public can participate in and follow the meeting as it progresses.

MOTION

Moved: Mayor R Williams

Seconded: Councillor C Knight

That Council:

1. **Suspend the operation of the following provisions of the *City of Mandurah Standing Orders Local Law 2016* for the duration of this electronic meeting to ensure Council Members and the public can follow and participate in the meeting as it progresses:**
 - 1.1. **Standing Orders 3.3 Public Question Time and 3.4 Public Statement Time pertaining to public participation in meetings continues via electronic means only with public submissions received to be read aloud by the Presiding Member at the relevant agenda item.**
 - 1.2. **Standing Order 7.2 Members to occupy own seats whilst present in meeting room. Relevant only for Elected Members attending the Council Chambers.**
 - 1.3. **Agree under Standing Orders 8.1(1) and 12.2, that instead of requiring a show of hands, a vote will be conducted by exception with the Presiding Member calling for those Members against each motion. If no response is received the motion will be declared carried and minuted accordingly.**
 - 1.4. **Reiterate the requirement as per Standing Order 7.3 for Members to advise the Presiding Member when leaving or entering the meeting at any time.**

CARRIED: 11/0

8. PUBLIC STATEMENT TIME

Nil.

9. LEAVE OF ABSENCE REQUESTS

G.2/6/21 LEAVE OF ABSENCE: COUNCILLOR J GREEN 1 AUGUST TO 9 AUGUST, 2021 INCLUSIVE

MOTION

Moved: Councillor D Schumacher

Seconded: Councillor P Rogers

That leave of absence be granted to Councillor J Green from 1 August to 9 August, 2021 inclusive.

CARRIED: 11/0

10. PETITIONS

G.3/6/21 COUNCILLOR D PEMBER: LAKES ROAD PEDESTRIAN CROSSING

Councillor Pember requested Council to accept two petitions, containing the signatures of 80 persons in relation to residents' request for Main Roads WA to investigate the placement of a pedestrian crossing on Lakes Road, Greenfields.

MOTION

Moved: Councillor D Pember

Seconded: Councillor L Rodgers

That the two petitions be received noting the public concerns and the petitions be forwarded to Main Roads WA.

CARRIED: 11/0

11. PRESENTATIONS

Nil.

12. DEPUTATIONS

12.1 L POLICE: MANDJAR MARKETS

Ms L Police representing Mandjar Markets spoke in relation to Council Report 1, City Centre Markets and Sunday Markets Trail.

G.4/6/21 DEPUTATION: EXTENSION OF TIME

MOTION

Moved: Mayor R Williams

Seconded: Councillor L Rodgers

That a one minute extension be granted for the deputation by L Police on Mandjar Markets.

CARRIED: 11/0

12.2 R KEMP: MANDJAR MARKETS

Mr R Kemp representing Mandjar Markets spoke in relation to Council Report 1, City Centre Markets and Sunday Markets Trail.

13. CONFIRMATION OF MINUTES

G.5/6/21 CONFIRMATION OF COUNCIL MINUTES: TUESDAY 25 MAY 2021

MOTION

Moved: Councillor C Knight

Seconded: Councillor M Darcy

That the Minutes of the Council Meeting held on Tuesday 25 May 2021 be confirmed with the following amendment:

- **Page 17 Minute G.11/5/21 to read Carried 12/0 with the For / Against information to be removed.**

CARRIED: 11/0

14. ANNOUNCEMENTS BY THE PRESIDING MEMBER

At the invitation of the Mayor, Councillors updated the meeting on the following recent activities:

- 14.1 Councillor C Knight: 3 June attended CASM's Transition Exhibition and 10th Year celebrations at the Contemporary Art Space Mandurah.
- 14.2 Councillor M Darcy: 6 June attended the City of Mandurah Live Lighter Country Carnival Badminton WA event at the Mandurah Aquatic and Recreation Centre.
- 14.3 Councillor J Green: 11 June attended the Peel Multicultural Association's Philippines Independence Day celebrations at the Seniors Centre.
- 14.4 Councillor C Knight: 11 June attended the Halls Head College Education Support Centre opening held at Halls Head College.
- 14.5 Mayor R Williams: 4 June participated in the Turning of the Sod for the new play space on the Western Foreshore.

- 14.6 Mayor R Williams: Monthly Local Legend awarded to Asha Holland of Alternatively Healthy.

15. DECLARATION OF INTERESTS

- 15.1 Councillor P Rogers declared an impartiality interest in Minute G.13/6/21 - Lease and Funding Agreement: Mandurah Performing Arts Inc. as he is appointed by Council to the Mandurah Performing Arts Inc. Board. Councillor P Rogers will vacate the Chamber and not participate in discussion or voting on the item.
- 15.2 Mayor Williams declared an impartiality interest in Minute G.13/6/21 - Lease and Funding Agreement: Mandurah Performing Arts Inc. as he was previously appointed by Council to the Mandurah Performing Arts Inc. Board. Mayor Williams would remain in the Chamber, consider the item on its merits and voting accordingly.
- 15.3 Chief Executive Officer, Mark Newman, declared an impartiality interest in Minute G.13/6/21 - Lease and Funding Agreement: Mandurah Performing Arts Inc. as he is appointed to the Mandurah Performing Arts Inc. Board. The Chief Executive Officer is not a voting member of Council and would remain in the Chamber.
- 15.4 Chief Executive Officer, Mark Newman, declared a financial interest in Minute G.20/6/21 – CEO Annual Review Process as the item relates to his annual review. The Chief Executive Officer is not a voting member of Council however, would vacate the Chamber for discussion and voting on the item.

16. QUESTIONS FROM ELECTED MEMBERS

Questions of which due notice has been given

Nil.

Questions of which notice has not been given

16.1 COUNCILLOR C KNIGHT: MEN'S SHEDS IN MANDURAH

Councillor C Knight requested an update on progress regarding Men's Sheds in Mandurah.

City of Mandurah Response

The Director Place and Community updated the meeting in regard to the strategic project currently underway on this matter with the three current Men's Sheds. It was noted that similar private organisations also operate in this space however, they had not been included in the project scope at this time.

Discussions have highlighted similar pressing financial and membership sustainability issues for each of the current Men's Sheds and the requirement for capacity for each group to grow and attract members. Further discussions are required to be undertaken to determine the best direction from the findings.

16.2 COUNCILLOR D SCHUMACHER: FALCON MEN'S SHED

Councillor D Schumacher requested an update on progress regarding the lease for the Falcon Men's Sheds.

City of Mandurah Response

The Director Place and Community informed the meeting that regular discussions were being conducted at present as to ensure actions meet the requirements and needs of the Men's Shed group. The City was working with the Falcon Men's Shed to address their capacity to grow and provide a shared use space. A Strategic report was being prepared and would be presented to Council in the near future.

17. BUSINESS LEFT OVER FROM PREVIOUS MEETING

Nil.

18. RECOMMENDATIONS OF COMMITTEES**G.6/6/21 CHANGE OF AGENDA ORDER****MOTION**

Moved: Mayor R Williams

Seconded: Councillor D Schumacher

That Council consider Report 1, City Centre Markets and Sunday Markets Trail next given the public interest in the item.

Carried: 11/0

G.7/6/21 CITY CENTRE MARKETS AND SUNDAY MARKETS TRAIL (REPORT 1)Summary

Markets around the world are special places that bring diverse people together looking for unique treasures or locally sourced, homemade goods. They also have the potential to get people who are already out and about, to linger longer and shop at a nearby store or grab a bite to eat or drink before heading home. They also offer low barriers to entry for new business owners, who can use markets to test and trial new products with potential clients.

In the past, the City of Mandurah has permitted market operators to book for the summer / autumn season in public open spaces such as Mandjar Square, the Eastern Foreshore and Smart Street Mall. Currently, there is only one long-standing Market in place operating on the Eastern Foreshore. This report presents the concept of a 'Sunday Market Trail' as a new enhanced City Centre product comprising of multiple markets operating from approved locations to create a full 'market experience'.

Council is requested to endorse the Market Day in Mandurah Sunday Market Trail concept for the 2021/22 market season, with the Mandjar Markets to be approved to use the Eastern

Foreshore – North site and an Expression of Interest process to be conducted for the remaining four approved public locations.

Council is also asked to consider the options on the frequency of the markets (weekly, fortnightly or monthly) and whether product restrictions should be applied, noting that a set of guidelines to manage the operations of Markets in the City Centre will be developed following the conclusion of the 2021/22 market season.

Officer Recommendation

That Council:

1. Endorse the Market Day in Mandurah Sunday Market Trail concept with events to operate monthly and with the City to coordinate the planning, overarching marketing campaign and activation schedule in 2021/22.
2. Endorse the “Markets in Mandurah” approved public locations as listed below;
 - a. Mewburn Gardens
 - b. Smart Street Mall
 - c. Eastern Foreshore – North
 - d. Mandjar Square
 - e. Keith Homes Reserve (Mandurah Ocean Marina)
3. Approve the advertising of an Expression of Interest process to identify suitable market providers for locations a, b, d and e for the 2021/22 market season (October – May).
4. Approve the Mandjar Markets to utilise location ‘c’ (Eastern Foreshore - North) for the upcoming 2021/22 market season.
5. Approves the weekly frequency of the Mandjar Markets for the 2021/22 market season.
6. Retain existing restrictions on the sale of food and drinks for the Mandjar Markets, and conduct consultation with local “bricks and mortar” proprietors to identify potential food and drink items that could be sold.
7. Note that a review of the Market Day in Mandurah Sunday Market Trail concept will be conducted following the conclusion of the 2021/22 market season, with a set of guidelines and fees and charges to manage the future operations of markets on public land within the City Centre to be presented to Council for consideration.

Council Resolution

MOTION

Moved: Councillor J Green

Seconded: Councillor P Rogers

It was agreed by the Mover and Seconder along with general consensus of Council members to split the motion. Points 1 - 5 and 7 would be considered first with Point 6 to be debated separately.

That Council:

1. **Endorse the Market Day in Mandurah Sunday Market Trail concept with events to operate monthly and with the City to coordinate the planning, overarching marketing campaign and activation schedule in 2021/22.**
2. **Endorse the “Markets in Mandurah” approved public locations as listed below;**
 - a. **Mewburn Gardens**
 - b. **Smart Street Mall**
 - c. **Eastern Foreshore – North**
 - d. **Mandjar Square**
 - e. **Keith Homes Reserve (Mandurah Ocean Marina)**
3. **Approve the advertising of an Expression of Interest process to identify suitable market providers for locations a, b, d and e for the 2021/22 market season (October – May).**
4. **Approve the Mandjar Markets to utilise location ‘c’ (Eastern Foreshore - North) for the upcoming 2021/22 market season.**
5. **Approves the weekly frequency of the Mandjar Markets for the 2021/22 market season.**
7. **Note that a review of the Market Day in Mandurah Sunday Market Trail concept will be conducted following the conclusion of the 2021/22 market season, with a set of guidelines and fees and charges to manage the future operations of markets on public land within the City Centre to be presented to Council for consideration.**

CARRIED: 11/0

MOTION

Moved: Councillor J Green
Seconded: Councillor P Rogers

That Council:

6. Retain existing restrictions on the sale of food and drinks for the Mandjar Markets, and conduct consultation with local “bricks and mortar” proprietors to identify potential food and drink items that could be sold.

Amendment

Moved: Mayor R Williams
Seconded: Councillor C Knight

That Council:

6. Retain existing restrictions on the sale of food and drinks for the Mandjar Markets, and conduct consultation with local “bricks and mortar” proprietors and current market operators to identify potential food and drink items that could be sold before

commencement of trade in 2021 and that a report be brought to the August 2021 Council meeting.

Carried: 10/1
 For: Mayor R Williams, Councillors M Darcy, L Rodgers, D Pember, A Zilani, C Knight, J Green, P Jackson, P Rogers, M Rogers
 Against: Councillor D Schumacher

Substantive Motion

Moved: Councillor J Green
Seconded: Councillor P Rogers

That Council:

- 6. Retain existing restrictions on the sale of food and drinks for the Mandjar Markets, and conduct consultation with local “bricks and mortar” proprietors and current market operators to identify potential food and drink items that could be sold before commencement of trade in 2021 and that a report be brought to the August 2021 Council meeting.**

Carried: 10/1
 For: Mayor R Williams, Councillors M Darcy, L Rodgers, D Pember, A Zilani, C Knight, J Green, P Jackson, P Rogers, M Rogers
 Against: Councillor D Schumacher

Comment: Modified Point 6 to provide sufficient time for officers to conduct research/consultation on the specific area of food and beverage supply. This would provide Council to make an informed decision on the matter prior to commencement of the 2021/2022 Market season thereby giving all parties involved certainty on the direction to be adopted.

NOTE: Council adopted en bloc (moved by Councillor C Knight and seconded by Councillor D Schumacher), the recommendations of the Committee of Council meeting of Tuesday 8 June 2021 with the exception of Items CC.3/6/21 and CC.8/6/21, which were dealt with separately.

G.8/6/21 MANDURAH TERRACE ALFRESCO AND STREETSCAPE IMPROVEMENTS (CC.3/6/21)

Summary

Main streets in City Centres are unique places where there are generally high numbers of food and beverage businesses, unique retail offerings and other visitor related services. City Centre's with activated main streets are likely to positively impact the experiences of visitors and residents alike, generating positive sentiment which supports repeat visitation and increase spend in the area.

Mandurah's City Centre is in a unique position as its main street has both park and estuary views and high-quality public infrastructure, with further upgrades soon to be completed

(Waterfront Redevelopment and Smart Street Mall Upgrade projects). This provides an 'attractive backdrop', value adding to the visitor experience as people move between public spaces and private venues.

Collectively, these spaces, together with event and activation strategies and consistent marketing, creates an overarching 'product' able to support current businesses and visitation, while also attracting new visitors and businesses over time. As a means of continuing to improve the streetscape to better link with the new Waterfront projects, the following City Centre projects have been developed and trialled over the last 2-3 years (2019-2021):

- Outdoor Place Activation - Courtyard Dining (Cnr Tuckey Street & Sholl Street)
- Alfresco Dining Upgrades / Improvement
- COVID-19 Parklet Trials

The learnings from the above projects has resulted in the following recommendations, designed to lift the alfresco dining experience within the City Centre, improve the streetscape along Mandurah Terrace and make the City Centre more functional and accessible for both pedestrians and vehicles into the future:

1. Conduct a review of the City Centre Parking Strategy with particular focus on timed parking options, signage and wayfinding, and lighting.
2. Development of a Master Plan for Mandurah Terrace between Pinjarra Road and Gibson Street to guide future alfresco and streetscape improvements.
3. Development of a clear set of guidelines with appropriate fees and charges to support business owners and operators to establish and enhance alfresco and outdoor trading areas on public land.

This report provides an overview of the City Centre projects that have been developed and trialled over the last two to three years, outlines the draft Alfresco Dining and Outdoor Trading Guidelines that have been developed and provides recommendations for further improvement projects for Council consideration.

Officer Recommendation

That the Committee of Council recommends that Council:

1. Note the outcomes of the various alfresco and streetscape improvement projects that have been developed and delivered over the last two to three years.
2. Acknowledge the community and business feedback received on the alfresco and streetscape improvement projects.
3. Approve the draft 'City of Mandurah Alfresco Dining and Outdoor Trading Guidelines' as detailed in Attachment 1.1; and
 - 3.1 Note that the 'City of Mandurah Alfresco Dining and Outdoor Trading Guidelines' will be used as a tool to support decision making for alfresco dining requests received.
 - 3.2 Note that the final guidelines and an associated framework for Alfresco Dining Fees and Charges will be presented to Council in mid-2022 for consideration.
4. Commence the process of preparing a City Centre Parking Plan as part of the City's wider parking strategy and include the following key areas of focus:
 - Timed parking;
 - Signage and wayfinding;
 - Lighting; and
 - Implementation.

5. Endorse the development of a revised Master Plan for Mandurah Terrace between Pinjarra Road and Gibson Street, subject to the approval of the 2021/22 budget, to guide future alfresco and streetscapes improvements with the process to include community, business and Elected Member engagement.

Committee Recommendation

That the Committee of Council defer consideration of this item to the Council meeting of 22 June 2021 with the item tabled for inclusion at the June 15 Elected Member Strategy meeting.

Council Resolution

MOTION

Moved: Councillor C Knight

Seconded: Councillor D Schumacher

That Council:

1. **Note the outcomes of the various alfresco and streetscape improvement projects that have been developed and delivered over the last two to three years.**
2. **Acknowledge the community and business feedback received on the alfresco and streetscape improvement projects.**
3. **Approve the draft 'City of Mandurah Alfresco Dining and Outdoor Trading Guidelines' as detailed in Attachment 1.1; and**
 - 3.1 **Note that the 'City of Mandurah Alfresco Dining and Outdoor Trading Guidelines' will be used as a tool to support decision making for alfresco dining requests received.**
 - 3.2 **Note that the final guidelines and an associated framework for Alfresco Dining Fees and Charges will be will presented to Council in mid-2022 for consideration.**
4. **Commence the process of preparing a City Centre Parking Plan as part of the City's wider parking strategy and include the following key areas of focus:**
 - **Timed parking;**
 - **Signage and wayfinding;**
 - **Lighting; and**
 - **Implementation.**
5. **Endorse the development of a revised Master Plan for Mandurah Terrace between Pinjarra Road and Gibson Street, subject to the approval of the 2021/22 budget, to guide future alfresco and streetscapes improvements with the process to include community, business and Elected Member engagement.**

CARRIED: 11/0

G.9/6/21 MANDURAH CALENDAR OF EVENTS 2021/2022 (CC.4/6/21)

During the 2020 – 2021 financial year, the City made some significant changes to its events program in order to continue to deliver events and activations in line with the COVID-19 guidelines as set by the WA Department of Health. The amended program of COVID safe events was designed to maximise intrastate visitation, activate the City Centre and result in positive community outcomes. The anecdotal feedback received so far regarding the COVID safe events program has been positive.

The COVID-19 situation has now been prominent across the world for 14 months, and all events and mass gatherings are subject to the advice and restrictions at the time of the event, and in some cases (such as high-risk events) require approval from the WA Chief Health Officer. With this in mind, officers have developed a Calendar of Events for the 2021/22 financial year that offers a range of smaller events and activations, whilst still allowing for the adequate planning required for major events such as the Mandurah Christmas Pageant, New Year's Eve Celebrations and the Mandurah Crab Fest to proceed.

Officers are seeking Council's endorsement of the proposed calendar of events, and understanding that some changes or alterations may be required for particular events to proceed, pending COVID restrictions at the time of the event.

Officer Recommendation

That the Committee of Council recommend that Council:

1. Endorse the 2021/22 Mandurah Calendar of Events program as detailed in Attachment 2.1.
2. Note that alterations to the traditional format and delivery method for the Mandurah Christmas Pageant, New Year's Eve celebrations and Mandurah Crab Fest may be required to adhere to COVID-19 restrictions.

Committee Recommendation

That the Committee of Council recommend that Council:

1. Endorse the 2021/22 Mandurah Calendar of Events program as detailed in Attachment 2.1.
2. Note that alterations to the traditional format and delivery method for the Mandurah Christmas Pageant, New Year's Eve celebrations and Mandurah Crab Fest may be required to adhere to COVID-19 restrictions.

Council Resolution**MOTION**

Moved: **Councillor C Knight**

Seconded: **Councillor D Schumacher**

That Council:

1. **Endorse the 2021/22 Mandurah Calendar of Events program as detailed in Attachment 2.1.**

2. **Note that alterations to the traditional format and delivery method for the Mandurah Christmas Pageant, New Year's Eve celebrations and Mandurah Crab Fest may be required to adhere to COVID-19 restrictions.**

CARRIED: 11/0
(*This item was adopted en bloc*)

G.10/6/21 LEASE: STAGE DOOR RESTAURANT (CC.5/6/21)

Summary

The current lease for the Stage Door Restaurant which is held over portion of Crown Reserve 42050, by Donald McCausland & Gayle Iannetta (Stage Door) is due to expire on the 30 June 2021. The current lessee has formally requested officers approach Council with a request of support for a further lease term of five years with a five year option of renewal (5+5 years).

In accordance with s3.58 of the *Local Government Act 1995* (the Act) an independent valuation was required to determine the current market value for the site. The valuer was appointed to undertake the annual rental valuation which was assessed at \$97,500 per annum plus outgoings (exclusive GST). The City is also required to advertise the proposed disposal outlining the term of the lease, rental amount, lessee details and assessment of an independent valuation.

Council is requested to approve the advertising of, and if no submissions received, the disposal of a lease for a 438 square metres over portion of Reserve 42050, to Donald McCausland and Gayle Iannetta, for a term of five years with a further five year option of renewal (5+5 years), with annual rent commencing at \$97,500 per annum plus outgoings (exclusive GST), with a market rent review due at the end of the first term and Consumer Price Index (CPI) rate to be applied annually. The lease is also conditional upon the consent of the Minister for Lands.

Officer Recommendation

That the Committee of Council recommend that Council:

1. Approve the advertising and if no submissions received during the advertising period, the disposal of a 438 sq. metre portion of Reserve 42050, to Donald McCausland and Gayle Iannetta trading as Stage Door Waterfront Restaurant with the following conditions:
 - 1.1 A tenure period of five years with a further five year option of renewal, commencing after the Minister of Lands consent;
 - 1.2 Rent commencing at \$97,500 per annum (excluding GST);
 - 1.3 Annual CPI to apply for the term of the agreement;
 - 1.4 Market rent review at the end of the first term;
 - 1.5 Subject to the approval from the Minister of Lands.
2. All legal costs associated with the preparation of the lease are to be borne by the lessee;
3. Authorises the Chief Executive Officer to finalise the conditions of the lease agreement.

Committee Recommendation

That the Committee of Council recommend that Council:

1. Approve the advertising and if no submissions received during the advertising period, the disposal of a 438 sq. metre portion of Reserve 42050, to Donald McCausland and Gayle Iannetta trading as Stage Door Waterfront Restaurant with the following conditions:
 - 1.1 A tenure period of five years with a further five year option of renewal, commencing after the Minister of Lands consent;
 - 1.2 Rent commencing at \$97,500 per annum (excluding GST);
 - 1.3 Annual CPI to apply for the term of the agreement;
 - 1.4 Market rent review at the end of the first term;
 - 1.5 Subject to the approval from the Minister of Lands.
2. All legal costs associated with the preparation of the lease are to be borne by the lessee;
3. Authorises the Chief Executive Officer to finalise the conditions of the lease agreement.

Council Resolution

MOTION

Moved: Councillor C Knight

Seconded: Councillor D Schumacher

That Council:

1. **Approve the advertising and if no submissions received during the advertising period, the disposal of a 438 sq. metre portion of Reserve 42050, to Donald McCausland and Gayle Iannetta trading as Stage Door Waterfront Restaurant with the following conditions:**
 - 1.1 **A tenure period of five years with a further five year option of renewal, commencing after the Minister of Lands consent;**
 - 1.2 **Rent commencing at \$97,500 per annum (excluding GST);**
 - 1.3 **Annual CPI to apply for the term of the agreement;**
 - 1.4 **Market rent review at the end of the first term;**
 - 1.5 **Subject to the approval from the Minister of Lands.**
2. **All legal costs associated with the preparation of the lease are to be borne by the lessee;**
3. **Authorises the Chief Executive Officer to finalise the conditions of the lease agreement.**

CARRIED: 11/0

(This item was adopted en bloc)

**G.11/6/21 DOG EXERCISE AREA / PROPOSED DOG PROHIBITED AREA
(CC.6/6/21)**

Summary

Following the successful breeding of the vulnerable Australian Fairy Tern at Pyramids Beach, Wannanup and the potential for this location to be an ongoing breeding site, Council is requested to support public notice being given for a period of 28 days, of its intention to specify the northern portion of the beach as dog prohibited with an amendment to the designated dog exercise area to the south providing for a transition to dog on lead.

An example of where this approach has been used was in the suburb of Lakelands, Council approved public notice being given from 4 May to 1 June 2021, to specify the use of the central and southern ovals for dog exercise after 5:00pm and before 8:00am daily, except where active sporting activity is being undertaken. Council is requested to provide final approval to this proposal for Pyramids Beach, with a report to be provided in March 2022 reviewing the effectiveness of the implemented restrictions.

Officer Recommendation

That the Committee of Council recommend that Council:

1. Approves the commencement of a 28 day public notice period specifying Councils intention to prohibit of dogs at Pyramids beach in accordance with *Attachment 4.2*.
2. Approve the central and southern ovals of Lakelands District Open Space as detailed in *Attachment 4.3* as dog exercise areas only after 5:00pm and before 8:00am daily, except where active sport is in progress.
3. Council receive a report in March 2022 reviewing the effectiveness of the restrictions implemented Lakelands District Open Space (Lakelands Park) including feedback from the school and sporting clubs.

Committee Recommendation

That the Committee of Council recommend that Council:

1. Approves the commencement of a 28 day public notice period specifying Councils intention to prohibit of dogs at Pyramids beach in accordance with *Attachment 4.2*.
2. Approve the central and southern ovals of Lakelands District Open Space as detailed in *Attachment 4.3* as dog exercise areas only after 5:00pm and before 8:00am daily, except where active sport is in progress.
3. Council receive a report in March 2022 reviewing the effectiveness of the restrictions implemented Lakelands District Open Space (Lakelands Park) including feedback from the school and sporting clubs.

Council Resolution

MOTION

Moved: Councillor C Knight

Seconded: Councillor D Schumacher

That Council:

1. Approves the commencement of a 28 day public notice period specifying Councils intention to prohibit of dogs at Pyramids beach in accordance with *Attachment 4.2*.
2. Approve the central and southern ovals of Lakelands District Open Space as detailed in *Attachment 4.3* as dog exercise areas only after 5:00pm and before 8:00am daily, except where active sport is in progress.
3. Council receive a report in March 2022 reviewing the effectiveness of the restrictions implemented Lakelands District Open Space (Lakelands Park) including feedback from the school and sporting clubs.

CARRIED: 11/0
(This item was adopted en bloc)

G.12/6/21 LOCAL PLANNING POLICY 3: NON-RESIDENTIAL USES IN RESIDENTIAL ZONES (CC.7/6/21)

Summary

Council is requested to consider adopting for the purposes of advertising, the draft Local Planning Policy No 3 – Non-Residential Uses in Residential Zones (LPP3). This policy will consolidate three existing local planning policies relating to Medical Centres, Child Care Premises and Home-Based Businesses and incorporate provisions from Town Planning Scheme No 3 (Scheme) relating to Commercial Vehicle Parking.

This review of existing local planning policies has been triggered by recent changes to the *Planning and Development (Local Planning Schemes) Regulations 2015* (the Regulations) and the anticipated finalisation of the City's Local Planning Scheme No 12 (LPS12). The definitions and exemptions within proposed LPP3 reflect these changes to the planning framework.

Local planning policies sit below the local planning scheme and provide guidance for development within the City. The proposed LPP3 will provide a framework for the assessment and approval of various non-residential land uses within residential zones, including design criteria for new development.

It is recommended that Council adopt the policy for advertising purposes.

Officer Recommendation

That the Committee of Council recommend that Council, in accordance with Schedule 2, Part 2, Clause 4 of the Deemed Provisions for Local Planning Schemes, resolves to adopt for the purposes of advertising draft Local Planning Policy No. 3 – Non-Residential Uses within Residential Zones.

Committee Recommendation

That the Committee of Council recommend that Council, in accordance with Schedule 2, Part 2, Clause 4 of the Deemed Provisions for Local Planning Schemes, resolves to adopt for the purposes of advertising draft Local Planning Policy No. 3 – Non-Residential Uses within Residential Zones.

Council Resolution

MOTION

Moved: Councillor C Knight

Seconded: Councillor D Schumacher

That Council, in accordance with Schedule 2, Part 2, Clause 4 of the Deemed Provisions for Local Planning Schemes, resolves to adopt for the purposes of advertising draft Local Planning Policy No. 3 – Non-Residential Uses within Residential Zones.

CARRIED: 11/0

(This item was adopted en bloc)

Having declared an interest in the following item Councillor P Rogers and the Chief Executive Officer vacated the Chamber at 7.05pm.

Councillor D Schumacher left the Chamber at 7.09pm, returning at 7.11pm.

Councillor M Rogers left the meeting at 7.18pm, returning at 7.20pm.

G.13/6/21 LEASE AND FUNDING AGREEMENT: MANDURAH PERFORMING ARTS INC. (CC.8/6/21)

Summary

The current lease granted to Mandurah Performing Arts Incorporated over a portion of Reserve 42050, 75 Mandurah Terrace Mandurah, known as the Mandurah Performing Arts Centre expires 30 June 2021.

With expiry pending, the Lessee has approached City officers with a request to enter into a new 20 year lease agreement over a 3229 square metre portion of Reserve 42050.

Council is requested to approve the disposal via a lease to Mandurah Performing Arts Incorporated, over a 3229 square metre portion of Reserve 42050, for a term of five years with a further three, five year options (5+5+5+5years). An annual rent in accordance with the City's approved Fees and Charges Schedule – Lease Fee Charges for Community Groups to be applied. The lease is also conditional upon the approval of the Minister for Lands.

Council is requested to authorise the Chief Executive Officer to prepare and execute a Memorandum of Understanding for a five plus five year funding agreement subject to meeting performance conditions.

Officer Recommendation

That the Committee of Council recommend that Council:

1. Approves the disposal via a lease agreement to Mandurah Performing Arts Incorporated, over a portion of Reserve 42050 with the following terms;
 - 1.1 Term of five years with a further three, five year term options;
 - 1.2 Leased area of 3,229 square metres, of which 62 square metres is a common toilets area to be shared with the adjoining restaurant;

- 1.3 Annual rent in accordance with the City's approved Fees and Charges Schedule – Lease Fee Charges for Community commencing at \$1020 per annum;
 - 1.4 Commencement date after the approval of the Minister for Lands; and
 - 1.5 Subject to the Minister for Lands consent.
2. Authorises the Chief Executive Officer to finalise the conditions of the lease agreement.
 3. Authorises the Chief Executive Officer to prepare and execute a Memorandum of Understanding with Mandurah Performing Arts Incorporated which includes the following:
 - 3.1 Five plus five year funding agreement for the operations of the Mandurah Performing Arts Centre of \$716,335.92 per annum, increased annually by CPI.
 - 3.2 The provision of funding is subject to the following conditions:
 - a Strategic Plan (to be reviewed every three years)
 - a copy of its audited annual statement of accounts for each preceding financial year by no later than three months after the end of the financial year in each year of the Term;
 - a proposed annual budget 30 days before the next financial year commences in each year of the Term;
 - an annual program 30 days before the next financial year commences in each year of the Term;
 - an annual report, detailing the performance against the measures identified in the Strategic Plan, KPIS and annual business plan;
 - advice of any changes in its office holders or its rules of associations; and
 - any information on Mandurah Performing Arts Incorporated membership or other information in relation to the management or activities of Mandurah Performing Arts Incorporated requested by the City to determine Mandurah Performing Arts Incorporated compliance with the Parties Obligations.

Committee Recommendation

That the Committee of Council recommend that Council defer consideration of this item to the Council meeting of 22 June 2021.

Council Resolution

MOTION

Moved: Councillor J Green

Seconded: Councillor D Schumacher

That Council:

1. **Approves the disposal via a lease agreement to Mandurah Performing Arts Incorporated, over a portion of Reserve 42050 with the following terms;**
 - 1.1 **Term of five years with a further three, five year term options;**
 - 1.2 **Leased area of 3,229 square metres, of which 62 square metres is a common toilets area to be shared with the adjoining restaurant;**
 - 1.3 **Annual rent in accordance with the City's approved Fees and Charges Schedule – Lease Fee Charges for Community commencing at \$1020 per annum;**

- 1.4 Commencement date after the approval of the Minister for Lands; and
 - 1.5 Subject to the Minister for Lands consent.
2. Authorises the Chief Executive Officer to finalise the conditions of the lease agreement.
3. Authorises the Chief Executive Officer to prepare and execute a Memorandum of Understanding with Mandurah Performing Arts Incorporated which includes the following:
 - 3.1 Five plus five year funding agreement for the operations of the Mandurah Performing Arts Centre of \$716,335.92 per annum, increased annually by CPI.
 - 3.2 The provision of funding is subject to the following conditions:
 - a Strategic Plan (to be reviewed every three years)
 - a copy of its audited annual statement of accounts for each preceding financial year by no later than three months after the end of the financial year in each year of the Term;
 - a proposed annual budget 30 days before the next financial year commences in each year of the Term;
 - an annual program 30 days before the next financial year commences in each year of the Term;
 - an annual report, detailing the performance against the measures identified in the Strategic Plan, KPIS and annual business plan;
 - advice of any changes in its office holders or its rules of associations; and
 - any information on Mandurah Performing Arts Incorporated membership or other information in relation to the management or activities of Mandurah Performing Arts Incorporated requested by the City to determine Mandurah Performing Arts Incorporated compliance with the Parties Obligations.

CARRIED: 9/1
FOR: Mayor Williams, Councillors D Schumacher, M Darcy, L Rodgers, D Pember, C Knight, J Green, P Jackson, M Rogers
AGAINST: Councillor A Zilani

The Chief Executive Officer and Councillor P Rogers returned to the Chamber at 7.25pm.

Councillor L Rodgers left the Chamber at 7.26pm, returning at 7.30pm.

G.14/6/21 ESTABLISHMENT OF STRATEGIC FINANCE WORKING GROUP (CC.9/6/21)

Summary

Council held a strategic workshop on 17 and 18 April 2021 which included a session on the City of Mandurah's financial sustainability outlining the importance of the City remaining financially sustainable whilst ensuring there are sufficient funds to deliver statutory services and the Strategic Community Plan 2020-2040. There are various controls that can be put in place to ensure the City of Mandurah is financially sustainable, including, adoption and annual reviews of the Long Term Financial Plan (LTFP); ongoing budget management through

monthly financial reporting; regularly reviewing services, programs and service levels; monitoring performance ratios and taking the necessary action; and the whole of life costs are known prior to strategies, programs and/or projects being endorsed by Council to ensure there is capacity to fund.

For Council to carry out regular reviews of services, programs and service levels that aligns to the needs of the community, analyse future revenue proposals and oversee the long term financial planning associated with future service provision and investment, it is recommended that Council endorse the establishment of a Strategic Finance Working Group and adopt the Terms of Reference.

Officer Recommendation

That the Committee of Council recommend that Council:

- 1 Approve the Strategic Finance Working Group Terms of Reference as detailed in Attachment 7.1.
- 2 Appoint the following Elected Members to the Strategic Finance Working Group up until 15 October 2021:
Mayor R Williams
Councillor _____
Councillor _____
Councillor _____

Committee Recommendation

MOTION PART 1

That the Committee of Council recommend that Council approve the Strategic Finance Working Group Terms of Reference as detailed in Attachment 7.1.

MOTION PART 2

That the Committee of Council recommend that Council appoint the following Elected Members to the Strategic Finance Working Group up until 15 October 2021:

Mayor R Williams
Councillor D Pember
Councillor C Knight
Councillor P Rogers

Council Resolution

MOTION

Moved: Councillor C Knight

Seconded: Councillor D Schumacher

That Council:

1. **Approve the Strategic Finance Working Group Terms of Reference as detailed in Attachment 7.1.**
2. **Appoint the following Elected Members to the Strategic Finance Working Group up until 15 October 2021:**
Mayor R Williams

**Councillor D Pember
Councillor C Knight
Councillor P Rogers**

CARRIED: 11/0
(*This item was adopted en bloc*)

G.15/6/21 PEEL STREET ABLUTIONS (CC.10/6/21)

Summary

In 2020, City officers identified potentially significant structural defects related to the Peel Street Ablution and made the decision to close the facility, for public safety reasons, pending a more detailed investigation.

An independent consultant structural engineer was engaged to undertake an assessment of the building to determine its structural integrity and provide remediation advice. Based on this assessment, City officers consider that there are three options available with respect to the Peel Street Ablution, these are:

1. Structural repair works;
2. Remove and replace the building; or
3. Remove and not replace the building.

City officers have considered the above options and the related impacts, and request that Council approve that the Peel Street Ablution be removed and not replaced.

Officer Recommendation

That the Committee of Council recommend that Council authorise City officers to remove the Peel Street Ablution and reinstate the site with an appropriate landscaping solution.

Committee Recommendation

That the Committee of Council recommend that Council authorise City officers to remove the Peel Street Ablution and reinstate the site with an appropriate landscaping solution.

Council Resolution

MOTION

**Moved: Councillor C Knight
Seconded: Councillor D Schumacher**

That Council authorise City officers to remove the Peel Street Ablution and reinstate the site with an appropriate landscaping solution.

CARRIED: 11/0
(*This item was adopted en bloc*)

NOTE: Council adopted en bloc (moved by Councillor C Knight and seconded by Councillor D Schumacher), the recommendations of the Audit and Risk Committee meeting of Monday 14 June 2021. .

G.16/6/21 CONFIDENTIAL ITEM: STRATEGIC INTERNAL AUDIT PLAN (AR.7/6/21)

Officer Recommendation

That the Audit and Risk Committee recommend that Council adopts the:

- 1 Strategic Internal Audit Plan 2020/21 – 2022/23 including the auditable areas for 2021/222 Financial Year as per Confidential Attachment 2.1
- 2 Amended Internal Audit Charter as per Confidential Attachment 2.2.
- 3 Amended Internal Audit Manual as per Confidential Attachment 2.3.

Committee Recommendation

That the Audit and Risk Committee recommend that Council adopts the:

- 1 Strategic Internal Audit Plan 2020/21 – 2022/23 including the auditable areas for 2021/222 Financial Year as per Confidential Attachment 2.1, subject to the removal of Statutory Compliance – Health Internal Audit and replace with Statutory Compliance – Environment Internal Audit and that the scope be presented to the Audit and Risk Committee meeting on 13 September 2021;
- 2 Amended Internal Audit Charter as per Confidential Attachment 2.2;
- 3 Amended Internal Audit Manual as per Confidential Attachment 2.3.

Council Resolution

MOTION

Moved: **Councillor C Knight**

Seconded: **Councillor D Schumacher**

That Council adopts the:

- 1 **Strategic Internal Audit Plan 2020/21 – 2022/23 including the auditable areas for 2021/222 Financial Year as per Confidential Attachment 2.1, subject to the removal of Statutory Compliance – Health Internal Audit and replace with Statutory Compliance – Environment Internal Audit and that the scope be presented to the Audit and Risk Committee meeting on 13 September 2021;**
- 2 **Amended Internal Audit Charter as per Confidential Attachment 2.2;**
- 3 **Amended Internal Audit Manual as per Confidential Attachment 2.3.**

CARRIED: 11/0

(This item was adopted en bloc)

Comment: The Committee recommended that the auditable areas for 2021/2022 Financial Year be amended to remove the Statutory Compliance – Health Internal Audit and replace with a Statutory Compliance – Environmental Internal Audit. The Committee considered that as Environmental Risk is identified as high-risk in the Strategic Risk Register, the internal audit will support improved environmental management controls.

19. REPORTS**G.17/6/21 ADOPTION OF ANNUAL BUDGET FOR 2021/2022 (REPORT 2)**Summary

The 2021/2022 Annual Budget has been prepared after taking into consideration the City's Long Term Financial Plan adopted in May 2021. The presented budget for 2021/2022 contains a deficit of \$571,372. There will be a target set by Council for City officers to find savings during the financial year, to achieve a nil deficit by 30 June 2022.

It is recommended that Council approve the 2021/2022 Annual Budget.

Officer Recommendation

That Council approve:

1. That pursuant to the provisions of the *Waste Avoidance and Resource Recovery Act 2007* Part 6, Division 3, section 67:
 - 1.1 A charge of \$306 be levied in respect of the removal of contents of two refuse bins from rateable and non-rateable properties.
2. The Waste Alliance budget for 2021/22 outlined in Confidential Attachment 2.4
3. 2021/2022 Annual Budget as detailed in Attachment 2.1.
4. The Statement of Objects and Reasons for the 2021/2022 financial year as detailed in Attachment 2.2 and endorses that the differential rates is based on zoning of the land and the purpose for which the land is held or used.
5. The following rates in the dollar and minimum payments for the 2021/2022 financial year:

Rate Category	Rate in the dollar	Minimum Rate
Residential Improved	\$0.09767	\$1,128
Residential Vacant	\$0.16593	\$934
Business Improved	\$0.09460	\$1,128
Business Vacant	\$0.16858	\$1,128
Urban Development	\$0.13294	\$1,128

6. The following rate in the dollar for Specified Area rates and the Specified Area Rate Information as detailed in Attachment 2.5:

Specified Area Rate	Rate in the dollar
Waterside Canals	\$0.0000
Mandurah Ocean Marina	\$0.0143
Mandurah Quay	\$0.0024
Mariners Cove	\$0.0000
Port Bouvard Eastport Canals	\$0.0015
Port Bouvard Northport Canals	\$0.0040
Port Mandurah Canals	\$0.0039

7. The due dates for payment of the instalment options are:
 - 7.1 One payment in full – 25 August 2021

- 7.2 Two instalment option – First instalment 25 August 2021. Second instalment 14 February 2022.
- 7.3 Four instalment option – First instalment Wednesday 25 August 2021. Second instalment 25 October 2021. Third instalment 10 January 2022. Fourth instalment 10 March 2022.
- 8.1 The administration charge of:
 - 8.1.1 \$3 for the two instalment plan; and
 - 8.1.2 \$9 for the four instalment plan;on all accounts where the owner elects to pay rates and charges by instalments, other than rates and charges attributable to a property owned by an entitled pensioner/senior under the *Rates and Charges (Rebates and Deferments) Act 1992*.
- 8.2 The administration charge of \$20 per arrangement in the case where ratepayers request an alternative arrangement.
9. The interest rate of 5.5% on all accounts where the owner elects to pay rates and charges by instalments in accordance with section 6.45(4)(e) of the Local Government Act 1995, other than rates and charges where the property is owned by an entitled pensioner/senior under the Rates and Charges (Rebates and Deferments) Act 1992.
10. From 25 August 2021, that interest will be charged at an interest rate of 7% and costs of proceedings to recover such charges on all rates and charges that remain unpaid after becoming due and payable, in accordance with section 6.51(1) of the Local Government Act 1995.
11. The swimming pool inspections fee, conducted every four years, be levied at \$30 annually.
12. The review of fees has been released by the Salary and Tribunal Determination and adopt the following:
 - 12.1 Set the annual attendance fee at \$31,678 to be paid to Councillors;
 - 12.2 Set the annual attendance fee at \$47,516 to be paid to the Mayor;
 - 12.3 Set the annual Mayoral Allowance at \$89,753;
 - 12.4 Set the annual Deputy Mayoral Allowance at \$22,438; and
 - 12.5 Set an annual Information and Communications Technology Allowance at \$3,500.
13. The Fees and Charges schedule set out in Attachment 2.3.
14. Grants a partial rates concession (83%) to the landowner of 91 Allnutt Street, Mandurah
15. Material Variance for the 2021/2022 financial year in accordance with regulation 34(5) of the Local Government (Financial Management) Regulations 1996 to be used in the monthly statements of financial activity to be the greater of:
 - 15.1 10%; or
 - 15.2 \$100,000.

The material variance for reporting is applicable to each revenue and expenditure item within the Nature and Type classification and capital revenue and expenditure.

16. The reserve amendments as follows:

Tims Thicket Septage reserve	Reallocate balance to Waste Facilities reserve and close the reserve
Tims Thicket Inert reserve	Reallocate balance to Waste Facilities reserve and close the reserve
Property Acquisition	Transfer to balance to the Asset Management reserve and close the reserve
Long Service Leave reserve	Allocate based on current portion of long service leave at year end and transfer the remaining amount to the Asset Management reserve

Council Resolution

MOTION

Moved: Councillor P Rogers

Seconded: Councillor C Knight

That Council approve:

1. That pursuant to the provisions of the *Waste Avoidance and Resource Recovery Act 2007* Part 6, Division 3, section 67:
 - 1.1 A charge of \$306 be levied in respect of the removal of contents of two refuse bins from rateable and non-rateable properties.
2. The Waste Alliance budget for 2021/22 outlined in Confidential Attachment 2.4
3. 2021/2022 Annual Budget as detailed in Attachment 2.1.
4. The Statement of Objects and Reasons for the 2021/2022 financial year as detailed in Attachment 2.2 and endorses that the differential rates is based on zoning of the land and the purpose for which the land is held or used.
5. The following rates in the dollar and minimum payments for the 2021/2022 financial year:

Rate Category	Rate in the dollar	Minimum Rate
Residential Improved	\$0.09767	\$1,128
Residential Vacant	\$0.16593	\$934
Business Improved	\$0.09460	\$1,128
Business Vacant	\$0.16858	\$1,128
Urban Development	\$0.13294	\$1,128

6. The following rate in the dollar for Specified Area rates and the Specified Area Rate Information as detailed in Attachment 2.5:

Specified Area Rate	Rate in the dollar
Waterside Canals	\$0.0000
Mandurah Ocean Marina	\$0.0143
Mandurah Quay	\$0.0024
Mariners Cove	\$0.0000

Port Bouvard Eastport Canals	\$0.0015
Port Bouvard Northport Canals	\$0.0040
Port Mandurah Canals	\$0.0039

7. The due dates for payment of the instalment options are:
 - 7.1 One payment in full – 25 August 2021
 - 7.2 Two instalment option – First instalment 25 August 2021. Second instalment 14 February 2022.
 - 7.3 Four instalment option – First instalment Wednesday 25 August 2021. Second instalment 25 October 2021. Third instalment 10 January 2022. Fourth instalment 10 March 2022.
- 8.1 The administration charge of:
 - 8.1.1 \$3 for the two instalment plan; and
 - 8.1.2 \$9 for the four instalment plan;
 on all accounts where the owner elects to pay rates and charges by instalments, other than rates and charges attributable to a property owned by an entitled pensioner/senior under the *Rates and Charges (Rebates and Deferments) Act 1992*.
- 8.2 The administration charge of \$20 per arrangement in the case where ratepayers request an alternative arrangement.
9. The interest rate of 5.5% on all accounts where the owner elects to pay rates and charges by instalments in accordance with section 6.45(4)(e) of the Local Government Act 1995, other than rates and charges where the property is owned by an entitled pensioner/senior under the Rates and Charges (Rebates and Deferments) Act 1992.
10. From 25 August 2021, that interest will be charged at an interest rate of 7% and costs of proceedings to recover such charges on all rates and charges that remain unpaid after becoming due and payable, in accordance with section 6.51(1) of the Local Government Act 1995.
11. The swimming pool inspections fee, conducted every four years, be levied at \$30 annually.
12. The review of fees has been released by the Salary and Tribunal Determination and adopt the following:
 - 12.1 Set the annual attendance fee at \$31,678 to be paid to Councillors;
 - 12.2 Set the annual attendance fee at \$47,516 to be paid to the Mayor;
 - 12.3 Set the annual Mayoral Allowance at \$89,753;
 - 12.4 Set the annual Deputy Mayoral Allowance at \$22,438; and
 - 12.5 Set an annual Information and Communications Technology Allowance at \$3,500.
13. The Fees and Charges schedule set out in Attachment 2.3.
14. Grants a partial rates concession (83%) to the landowner of 91 Allnutt Street, Mandurah
15. Material Variance for the 2021/2022 financial year in accordance with regulation 34(5) of the Local Government (Financial Management)

Regulations 1996 to be used in the monthly statements of financial activity to be the greater of:

- 15.1 10%; or**
15.2 \$100,000.

The material variance for reporting is applicable to each revenue and expenditure item within the Nature and Type classification and capital revenue and expenditure.

16. The reserve amendments as follows:

Tims Thicket Septage reserve	Reallocate balance to Waste Facilities reserve and close the reserve
Tims Thicket Inert reserve	Reallocate balance to Waste Facilities reserve and close the reserve
Property Acquisition	Transfer to balance to the Asset Management reserve and close the reserve
Long Service Leave reserve	Allocate based on current portion of long service leave at year end and transfer the remaining amount to the Asset Management reserve

CARRIED WITH ABSOLUTE MAJORITY: 10/1

FOR: Mayor Williams, Councillors D Schumacher, M Darcy, L Rodgers, D Pember, C Knight, J Green, P Jackson, P Rogers, M Rogers

AGAINST: Councillor A Zilani

G.18/6/21 CORPORATE BUSINESS PLAN 2021 – 2025 (REPORT 3)

Summary

Council approved the City's Corporate Business Plan 2020-2024 (CBP) in May 2020.

The Western Australian Government's Integrated Planning and Reporting Framework (IPRF) requires the City to review its Corporate Business Plan annually, prior to the adoption of the annual budget.

Keeping in line with the requirements of the IPRF, City Officers have undertaken a review of the Corporate Business Plan 2020-2024, and as a result developed the Corporate Business Plan 2021-2025.

Council is requested to approve the City of Mandurah Corporate Business Plan 2021-2025 for adoption.

Officer Recommendation

That Council:

1. Approves the City of Mandurah Corporate Business Plan 2021-2025 for adoption as per Attachment 3.1 *

2. Notes that City Officers will provide Quarterly Reporting against the Corporate Business Plan.

Council Resolution

MOTION

Moved: Mayor R Williams
Seconded: Councillor C Knight

That Council:

1. Approves the City of Mandurah Corporate Business Plan 2021-2025 for adoption as per Attachment 3.1 *
2. Notes that City Officers will provide Quarterly Reporting against the Corporate Business Plan.

CARRIED WITH ABSOLUTE MAJORITY: 11/0

Councillor J Green left the Chamber at 8.02pm, returning at 8.04pm.

G.19/6/21 FINANCIAL REPORT MAY 2021 (REPORT 4)

Summary

The Financial Report for May 2021 together with associated commentaries, notes on investments, balance sheet information and the schedule of accounts are presented for Elected Members' consideration.

Officer Recommendation

That Council:

- 1 Receives the Financial Report for May 2021 as detailed in Attachment 4.1 of the report.
- 2 Receives the Schedule of Accounts for the following amounts as detailed in Attachment 4.2 of the report:

Total Municipal Fund \$	6,892,026.86
Total Trust Fund	\$ 0.00
	\$ 6,892,026.86
- 3 Approves the following adjustments for 2020/21 Capital Works Carryovers as detailed in Attachment 4.3 and summarised as follows:
 - 3.1 Decrease in capital expenditure of \$17,272,641*
 - 3.2 Decrease in proceeds from new debentures/loans of \$3,726,754*
 - 3.3 Decrease in fleet proceeds of \$406,050*
 - 3.4 Increase of \$71,567* in operating expenditure for the reversal of the capital salary overhead
 - 3.5 Decrease in capital revenue of \$7,181,015*
 - 3.6 Net movement in transfer to reserves of \$10,922,342* made up of

- 3.6.1 Increase transfer to reserves for unspent grants/contributions \$488,301*
 - 3.6.2 Increase transfer to reserves contract liabilities \$5,035,087*
 - 3.6.3 Reduction in transfer from reserves \$3,492,023*
 - 3.6.4 Increase transfer to reserves for 2020/21 general rates funding \$1,906,931*
- 4 Approves the following budget variations for 2020/21 annual budget:
- 4.1 Increase in operating expenditure of \$5,337* for MARC Dry Operations - Fixtures
 - To be funded from a decrease in capital expenditure for MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System \$5,337*
 - 4.2 Decrease in operating expenditure of \$50,000* for CEO – Corporate Projects
 - \$50,000* to be allocated to Asset Management Reserve for expenditure in 2021/22
 - 4.3 Increase in capital expenditure of \$13,708* for Falcon Skate Park CCTV
 - To be funded from a decrease in operating expenditure for Community Safety Programmes – Community Capacity Building \$13,708*

Council Resolution

MOTION

Moved: Councillor D Schumacher

Seconded: Councillor P Rogers

That Council:

- 1 Receives the Financial Report for May 2021 as detailed in Attachment 4.1 of the report.
- 2 Receives the Schedule of Accounts for the following amounts as detailed in Attachment 4.2 of the report:

Total Municipal Fund	\$ 6,892,026.86
Total Trust Fund	\$ 0.00
	\$ 6,892,026.86
- 3 Approves the following adjustments for 2020/21 Capital Works Carryovers as detailed in Attachment 4.3 and summarised as follows:
 - 3.1 Decrease in capital expenditure of \$17,272,641*
 - 3.2 Decrease in proceeds from new debentures/loans of \$3,726,754*
 - 3.3 Decrease in fleet proceeds of \$406,050*
 - 3.4 Increase of \$71,567* in operating expenditure for the reversal of the capital salary overhead
 - 3.5 Decrease in capital revenue of \$7,181,015*
 - 3.6 Net movement in transfer to reserves of \$10,922,342* made up of
 - 3.6.1 Increase transfer to reserves for unspent grants/contributions \$488,301*
 - 3.6.2 Increase transfer to reserves contract liabilities \$5,035,087*
 - 3.6.3 Reduction in transfer from reserves \$3,492,023*
 - 3.6.4 Increase transfer to reserves for 2020/21 general rates funding \$1,906,931*
- 4 Approves the following budget variations for 2020/21 annual budget:
 - 4.1 Increase in operating expenditure of \$5,337* for MARC Dry Operations – Fixtures

- To be funded from a decrease in capital expenditure for MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System \$5,337*
- 4.2 Decrease in operating expenditure of \$50,000* for CEO – Corporate Projects
 - \$50,000* to be allocated to Asset Management Reserve for expenditure in 2021/22
- 4.3 Increase in capital expenditure of \$13,708* for Falcon Skate Park CCTV
 - To be funded from a decrease in operating expenditure for Community Safety Programmes – Community Capacity Building \$13,708*

CARRIED WITH ABSOLUTE MAJORITY: 11/0

Having declared an interest in the following item the Chief Executive Officer vacated the Chamber at 8.06pm, returning at 8.06pm.

G.20/6/21 CEO ANNUAL REVIEW PROCESS (REPORT 5)

Summary

In May 2021, the City of Mandurah (the City) sought quotations from three appropriately qualified and experienced consultants to conduct an Annual Performance Review for the Chief Executive Officer (CEO) of the City of Mandurah for the 2020/21 review period.

Consultants were provided with the Council's Annual Performance Review Policy POL-HRM-06 to enable compliant submissions.

Council is requested to approve the performance criteria and select a consultant to assist in undertaking the annual review of the Chief Executive Officer's performance.

Officer Recommendation

That Council:

1. Approve the performance criteria as detailed in Confidential Attachment 5.1
2. Accept the appointment of Natalie Lincolne from Price Consulting to conduct the 2020/2021 Chief Executive Officer Annual Performance Review.

Council Resolution

MOTION

Moved: Mayor R Williams
Seconded: Councillor C Knight

That Council:

1. Approve the performance criteria as detailed in Confidential Attachment 5.1
2. Accept the appointment of Natalie Lincolne from Price Consulting to conduct the 2020/2021 Chief Executive Officer Annual Performance Review.

CARRIED: 11/0

21. MOTIONS OF WHICH NOTICE HAS BEEN GIVEN

G.21/6/21 COUNCILLOR A ZILANI: DESIGN OF MANDURAH ESTUARY BRIDGE DUPLICATION PROJECT

The reason for this Motion is given the ongoing community concerns in relation to the Mandurah Estuary Bridge duplication. The City is supportive of the published intent by the State Government to incorporate all access fishing amenities, as well as providing for pedestrians and cyclists as part of the final design of the Mandurah Estuary Bridge duplication project. The City promotes itself as being a pedestrian and cycling friendly community and therefore the provision of such infrastructure is very important.

MOTION

Moved: Councillor A Zilani

Seconded: Councillor D Pember

That Council direct the Chief Executive Officer to write a letter to the Minister for Transport to support improved access to fishing amenities, as well as pedestrians and cycling access being incorporated into the final design of the Mandurah Estuary Bridge duplication project.

CARRIED: 10/1

FOR: Mayor Williams, D Schumacher, M Darcy, D Pember, A Zilani, C Knight, J Green, P Jackson, P Rogers, M Rogers

AGAINST: Councillor L Rodgers

22. NOTICE OF MOTIONS FOR CONSIDERATION AT THE FOLLOWING MEETING

Nil.

23. LATE AND URGENT BUSINESS ITEMS

Nil.

24. CONFIDENTIAL ITEMS

G.22/6/21 CLOSE DOORS

MOTION

Moved: Councillor L Rodgers

Seconded: Councillor M Darcy

That the meeting proceeds with closed doors at 8.11pm in accordance with Section 5.23(2)(e) of the *Local Government Act 1995*, to allow for the confidential discussion of an item.

CARRIED: 11/0

Members of the media, non-senior employees and persons in the gallery left the meeting at this point. The Minute Officer, Manager Governance, Procurement and Lands, Executive Manager Strategy and the City Planner remained with Senior Officers.

The Director Business Services vacated the Chamber at 8.11pm.

THE MEETING PROCEEDED WITH CLOSED DOORS AT 8.11PM

**G.23/6/21 CONFIDENTIAL ITEM: WESTERN FORESHORE COMMERCIAL SITE
(CONFIDENTIAL REPORT 1)**

Confidential discussion ensued regarding this issue.

Amended Officer Recommendation

That Council:

1. Notes the contents of this report as the Project Plan for the Western Foreshore Commercial Site Project Plan.
2. Approves the Chief Executive Officer to proceed with the process outlined in the conclusion of the report to provide for and lease a part of the existing Crown Reserve 27581.
3. Authorise the Chief Executive Officer to notify Adventure Golf Australia Pty Ltd, that their holding over the period term has been approved up until 30 November 2022.
4. Authorise the Chief Executive Officer to notify Wynyard Nominees Pty Ltd, that their holding over period term has been approved up until 30 November 2022.
5. Officers report back to Council by 31 July 2022 to formally advise on progress of the project in accordance with the project plan, and at that stage Council review the short term arrangements with Adventure Golf Australia Pty Ltd and Wynyard Nominees Pty Ltd.

Note: The original officer recommendation included additional requirements in resolution point 3 and 4 that were not required as they are stated as lessee obligations in the lease agreement.

Council Resolution

MOTION

Moved: Councillor D Schumacher

Seconded: Mayor R Williams

That Council:

1. **Notes the contents of this report as the Project Plan for the Western Foreshore Commercial Site Project Plan.**
2. **Approves the Chief Executive Officer to proceed with the process outlined in the conclusion of the report to provide for and lease a part of the existing Crown Reserve 27581.**
3. **Authorise the Chief Executive Officer to notify Adventure Golf Australia Pty Ltd, that their holding over the period term has been approved up until 30 November 2022.**
4. **Authorise the Chief Executive Officer to notify Wynyard Nominees Pty Ltd, that their holding over period term has been approved up until 30 November 2022.**
5. **Officers report back to Council by 31 July 2022 to formally advise on progress of the project in accordance with the project plan, and at that stage Council review the short term arrangements with Adventure Golf Australia Pty Ltd and Wynyard Nominees Pty Ltd.**

CARRIED: 11/0

G.24/6/21 OPEN DOORS

MOTION

Moved: Councillor C Knight

Seconded: Councillor M Darcy

That the meeting proceeds with open doors.

CARRIED: 11/0

THE MEETING PROCEEDED WITH OPEN DOORS AT 8.13PM

The Director Business Services returned to the Chamber at 8.13pm

G.25/6/21 ENDORSE RESOLUTIONS

MOTION

Moved: Councillor D Schumacher

Seconded: Councillor P Rogers

That Council endorses the resolutions taken with closed doors.

CARRIED: 11/0

25. CLOSE OF MEETING

There being no further business, the Mayor declared the meeting closed at 8.14pm.

CONFIRMED (MAYOR)

Attachments to Council Minutes:

22 June 2021 Council Reports

8 June 2021 Committee Reports

Confidential Items as referenced

Confirmed

AGENDA

1. OPENING OF MEETING AND ANNOUNCEMENT OF VISITORS

2. ACKNOWLEDGEMENT OF COUNTRY

3. APOLOGIES

4. IMPORTANT NOTE:

Members of the public are advised that any decisions made at the meeting tonight, can be revoked, pursuant to the *Local Government Act 1995*. Therefore, members of the public should not rely on any decisions until formal notification in writing by Council has been received.

5. ANSWERS TO QUESTIONS TAKEN ON NOTICE

Refer Attachment 5.1 (Pages 1 - 5)

6. PUBLIC QUESTION TIME

Public Question time provides an opportunity for members of the public to ask a question of Council. For more information regarding Public Question Time please visit the City's website mandurah.wa.gov.au or telephone 9550 3787.

7. ANNOUNCEMENTS

Modification to *Standing Orders Local Law 2016* - electronic attendance at meeting.

8. PUBLIC STATEMENT TIME

Any person or group wishing to make a Public Statement to Council regarding a matter concerning local government must complete an application form. For more information regarding Public Statement Time please visit the City's website mandurah.wa.gov.au or telephone 9550 3787.

9. LEAVE OF ABSENCE REQUESTS

Councillor J Green: 1 – 9 August, 2021 inclusive

10. PETITIONS

Councillor Pember: Lakes Road Pedestrian Crossing

11. PRESENTATIONS

12. DEPUTATIONS

Any person or group wishing to make a Deputation to Council regarding a matter listed on this agenda for consideration must complete an application form. For more information regarding making a deputation please visit the City's website *mandurah.wa.gov.au* or telephone 9550 3787.

13. CONFIRMATION OF MINUTES:

13.1 Ordinary Council Meeting: 25 May 2021

Minutes available on the City's website via mandurah.wa.gov.au/council/council-meetings/agendas-and-minutes

14. ANNOUNCEMENTS BY THE PRESIDING MEMBER (WITHOUT DISCUSSION)

15. DECLARATIONS OF FINANCIAL, PROXIMITY AND IMPARTIALITY INTERESTS

15.1 Councillor P Rogers: Lease and Funding Agreement: Mandurah Performing Arts Inc.

15.2 Mayor R Williams: Lease and Funding Agreement: Mandurah Performing Arts Inc.

15.3 Chief Executive Officer, M Newman: Lease and Funding Agreement: Mandurah Performing Arts Inc.

16. QUESTIONS FROM ELECTED MEMBERS (WITHOUT DISCUSSION)

16.1 Questions of which due notice has been given

16.2 Questions of which notice has not been given

17. BUSINESS LEFT OVER FROM PREVIOUS MEETING

18. RECOMMENDATIONS OF COMMITTEES**18.1 Adoption of Recommendations of the Committee of Council Meeting: 8 June 2021**

<i>Minute</i>	<i>Item</i>	<i>Page No</i>	<i>Interests Declared / Additional Information</i>
CC.3/6/21	Mandurah Terrace Alfresco and Streetscape Improvements	6 – 27	Deferred
CC.4/6/21	Mandurah Calendar of Events 2021/2022	28 - 34	
CC.5/6/21	Lease: Stage Door Restaurant	35 – 39	
CC.6/6/21	Dog Exercise Area Proposed Dog Prohibited Area	40 - 46	
CC.7/6/21	Local Planning Policy 3: Non-Residential Uses in Residential Zones	47 - 68	
CC.8/6/21	Lease and Funding Agreement: Mandurah Performing Arts Inc.	69 - 73	Deferred and Elected Member interests declared
CC.9/6/21	Establishment of Strategic Finance Working Group	74 - 79	
CC.10/6/21	Peel Street Ablutions	80 - 83	

18.2 Adoption of Recommendations of the Audit and Risk Committee Meeting: 14 June 2021

<i>Minute</i>	<i>Item</i>	<i>Page No</i>	<i>Interests Declared / Additional Information</i>
AR.7/6/21	Confidential Item: Strategic Internal Audit Plan (Confidential Report 2)	84 - 138	

19. REPORTS

<i>No.</i>	<i>Item</i>	<i>Page No</i>	<i>Note</i>
1	City Centre Markets and Sunday Markets Trail	139 – 145	
2	Adoption of Annual Budget for 2021/2022	146 - 274	Absolute Majority Required
3	Corporate Business Plan 2021 – 2025	275 – 287	Absolute Majority Required
4	Financial Report May 2021	288 - 350	Absolute Majority Required
5	CEO Annual Review Process	351 - 358	

20. MOTIONS OF WHICH NOTICE HAS BEEN GIVEN

20.1 Councillor A Zilani: Design of Mandurah Estuary Bridge Duplication Project

21. NOTICE OF MOTIONS FOR CONSIDERATION AT THE FOLLOWING MEETING

22. LATE AND URGENT BUSINESS ITEMS

23. CONFIDENTIAL ITEMS

<i>No.</i>	<i>Item</i>	<i>Page No</i>	<i>Note</i>
1	Western Foreshore Commercial Site	359 - 375	

24. CLOSE OF MEETING

ATTACHMENT 5.1

Response to Questions Taken on Notice at the Council Meeting Held on Tuesday, 25 May 2021.

6. PUBLIC QUESTION TIME

6.3 L POLICE: MANDJAR MARKETS

Ms Police advised that insurances etc. associated with the Mandjar Markets fall due in June/July and asked how this could be addressed if the report on the foreshore usage is not determined until July?

City of Mandurah Response

The summer markets season does not generally commence until October each year. Market operators and stall holders are required to have necessary licenses and insurances in place prior to operating. The City is working to provide clear direction to the Mandjar Markets for the 2021/22 season well in advance of the October commencement period.

6.4 N SMITH: MANDJAR MARKETS

Mr Smith asked why the markets are only able to be conducted fortnightly and who uses the site on the alternate weekends?

City of Mandurah Response

The Eastern Foreshore is the most visited public space in Mandurah's City Centre. The concern that the City has is that weekly bookings made in advance on the City's prime public space for the entire summer season (October – May) risk impeding opportunities for other unique event offerings. The City is in consultation with the Mandjar Markets to ensure arrangements are in place to minimise disruption.

16. QUESTIONS FROM ELECTED MEMBERS

16.1 COUNCILLOR D SCHUMACHER: MANDJAR MARKETS

- Which other events and activation opportunities have been impacted by the weekly operation of the Mandjar Markets?
- With regard to the quoted ongoing tensions between the Markets and local businesses, how many complaints have been received from how many businesses?
- What issues have arisen with the market operations in regard to other, internal and external, events and activations that were unable to occur?

City of Mandurah Response

The concern that the City has is that there is a risk that the City's Eastern Foreshore area is perceived as unavailable for other events and activations over the summer period as it is booked weekly for the markets. It is acknowledged that the Mandjar Markets have worked well with other external event providers when approached, however this does not change the perception risk about availability in the first instance. The City is in consultation with Mandjar Markets to find arrangements that minimise this risk.

The 'ongoing tensions' referred to not only relate to markets, but also other mobile or pop up events and food providers (including licensed vendors and food truck operators). The specific complaints that have been received regarding the operations of the markets on the Eastern Foreshore are limited to businesses situated at the northern end of the precinct with two businesses and one land owner on behalf of their various tenants raising concerns. City officers have also received anecdotal comments have been received but these have not formally been lodged.

16.4 Councillor A Zilani: Mandurah Road Tree Removal

Councillor Zilani asked if the City of Mandurah had granted approval for the removal of trees in the median strip on Mandurah Road.

City of Mandurah Response

The Director Built and Natural environments advises that vegetation clearing works have commenced on Mandurah Road which is under the care, control and management of Main Roads Western Australia (MRWA). MRWA is the approval authority.

RESPONSE TO QUESTIONS TAKEN ON NOTICE AT THE COMMITTEE OF COUNCIL MEETING HELD ON TUESDAY 8 JUNE 2021

5.2 MR S JORDAN: OPERATING EXPENDITURE

Mr Jordan asked how costs could be cut when 40% of operating expenditure was for running costs of the organisation.

City of Mandurah Response

The City carries out many services which includes facilities for youth, seniors, community organisations and sporting clubs to operate; volunteer fire brigade; arts and culture facilities and programs, maintenance of the \$1billion of assets that the City owns which include roads, parks, reserves, playgrounds, footpaths, buildings, property, plant and equipment; management of the Marina and waterways; protection and maintenance of environment assets; and events to name a few of the services that the City runs each year.

The City is always reviewing its costs to determine whether there can be any savings identified and provide the ratepayers with good value for money on their rates.

The City undertakes extensive community engagement in relation to areas the ratepayers believe the local government should allocate resources to and the level of service that it can be delivered at. Council make evidence based decisions on how it allocates resources by using historical data, future trends, what the level of risk is if the service is reduced, constant or increased and how a decision impacts the City in the long term and its financial sustainability.

MAYOR RHYS WILLIAMS

Could you please explain how the City of Mandurah is transparent in relation to the City's finances and its responsibility to ensure it oversees the allocation of the local government's finances.

City of Mandurah Response

In accordance with section 2.7 of the Local Government Act 1995, the role of Council is that it:

- (a) governs the local government's affairs; and*
- (b) is responsible for the performance of the local government's functions.*

The Council is to —

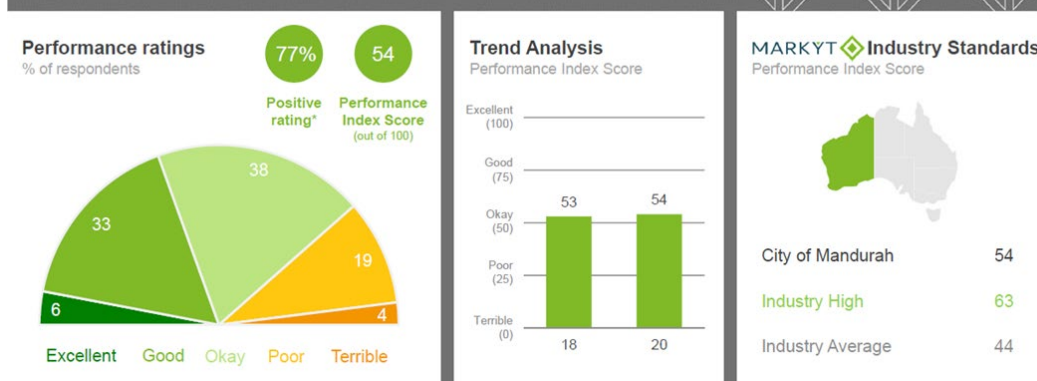
- (a) oversee the allocation of the local government's finances and resources; and*
- (b) determine the local government's policies.*

Strong, transparent and ethical financial management is important for the following reasons:

- 1. Public funds: Over 95% of the City's revenue is either from ratepayers, State/ Federal Government (through grants) or customers (through fees and charges). All the revenue that is received is directly related to delivering public services (free service) or services that the customer is directly benefiting from (fee for service through fees and charges). Note: In some instances, the fee for service is only a contribution towards the actual cost.*

The Council and City officers are custodians of the ratepayers money and should always demonstrate value for money in its service delivery and spend money that is of public benefit versus private interest. The latest community survey results indicate that 77% of respondents provided a positive rating for value for money from rates:

Value for money from Council rates



- Limited funds: The City only has the capacity to deliver services up to its revenue capacity. As a local government, being the closest government to the people, requests for support, services and programs are frequent. Strong governance and policy in assessing requests is important to ensure spending does not exceed revenue. The City does not have to limit the ability to use technology, innovation and new initiatives to grow revenue, however each year there is a limit on how much can be spent at that point in time.*
- Reputation: The City is a government authority. The community expects that the City is transparent, accountable, ethical and there is value for the ratepayers' money. Sometimes other government entities actions impact the reputation of the City of Mandurah even though there is no connection. Examples include the State Government Department of Communities (\$22mil invoice fraud) and the City of Stirling (building works coordinator non-disclosure of interests and gifts). Any negative publicity impacts the reputation on the local government industry. A high level of trust is placed on public officers to ensure money is being spent appropriately.*

Local governments:

- *Are not for profit organisations with legislative requirements.*
- *have a lower risk appetite, where other objectives such as environmental and social values are more desirable than exploiting, using, taking advantage of the opportunity in a market to generate a profit.*
- *Consider social and environment value as having significant weighting compared to a for profit business.*
- *Encouraged to develop Long Term Financial Plans to know the long term impacts of options/proposals. This process identifies whole of life costs and the impact of the decision for each year to determine whether the project can be funded in future years.*

In accordance with regulation 5 of the Local Government (Financial Management) Regulations 1996, the CEO must establish efficient systems and procedures for the local government and ensure resources are effectively and efficiently managed; assist Council in reviewing fees and charges at least once a year; and reviews of the appropriateness and effectiveness of financial management systems and procedures (every 3 years).

Finance has the greatest scrutiny in local government. The City is required to have an annual audit of its financial statements, participate in the Office of the Auditor General performance audits and carry out an external review of the financial systems and controls every three years.

The City is required to have its financial statements, budgets, rates information and auditor reports on its website and made available for inspection by any member of the public.

The City is required to submit to the Department of Local Government its annual financial statements, copy of the auditor's report and the annual budget review statements.

City officers provide detailed information to Council to determine the resource allocations required and the local governments actual performance against budget. The City is open and transparent of its financial performance and uses the following processes to ensure financial sustainability and transparency:

- *Documented procedures and controls for City officers*
- *Budget and Budget Review*
- *Monthly Financial Report*
- *Monthly list of payments made by the City*
- *Annual Financial Statements*
- *External Audits*
- *Internal Audits on financial controls*
- *Improving controls to reduce strategic risks*
- *Long Term Financial Plan which includes a 10 year capital works plan, rates strategy, borrowing strategy, reserve analysis, performance ratio trends and areas for improvement*
- *Whole of life costing for capital consideration*

The City is always continuously improving and identifying the areas that require further development. The City's focus over the next 5 years is to:

- *Continuously improve the LTFP as more information is gathered*
- *Annual financial reporting of budget vs actuals and data analysis*
- *Review Asset Management Plans, needs assessments for community facilities/services, reviewing strategies and plans*
- *Determining good value for money measurements*
- *Obtaining data to measure past performance and service performance*
- *Community budgeting (knowing the cost of each service and what it would cost to increase service/decrease to be able to determine what the community value)*
- *Annual service level reviews to ensure know actual cost of programs within business units and staff allocation of time and changes*

1	SUBJECT: DIRECTOR: MEETING: MEETING DATE:	Mandurah Terrace Alfresco and Streetscape Improvements Strategy and Economic Development Committee of Council 8 June 2021

Summary

Main streets in City Centres are unique places where there are generally high numbers of food and beverage businesses, unique retail offerings and other visitor related services. City Centre's with activated main streets are likely to positively impact the experiences of visitors and residents alike, generating positive sentiment which supports repeat visitation and increase spend in the area.

Mandurah's City Centre is in a unique position as its main street has both park and estuary views and high-quality public infrastructure, with further upgrades soon to be completed (Waterfront Redevelopment and Smart Street Mall Upgrade projects). This provides an 'attractive backdrop', value adding to the visitor experience as people move between public spaces and private venues.

Collectively, these spaces, together with event and activation strategies and consistent marketing, creates an overarching 'product' able to support current businesses and visitation, while also attracting new visitors and businesses over time. As a means of continuing to improve the streetscape to better link with the new Waterfront projects, the following City Centre projects have been developed and trialled over the last 2-3 years (2019-2021):

- Outdoor Place Activation - Courtyard Dining (Cnr Tuckey Street & Sholl Street)
- Alfresco Dining Upgrades / Improvement
- COVID-19 Parklet Trials

The learnings from the above projects has resulted in the following recommendations, designed to lift the alfresco dining experience within the City Centre, improve the streetscape along Mandurah Terrace and make the City Centre more functional and accessible for both pedestrians and vehicles into the future:

1. Conduct a review of the City Centre Parking Strategy with particular focus on timed parking options, signage and wayfinding, and lighting.
2. Development of a Master Plan for Mandurah Terrace between Pinjarra Road and Gibson Street to guide future alfresco and streetscape improvements.
3. Development of a clear set of guidelines with appropriate fees and charges to support business owners and operators to establish and enhance alfresco and outdoor trading areas on public land.

This report provides an overview of the City Centre projects that have been developed and trialled over the last two to three years, outlines the draft Alfresco Dining and Outdoor Trading Guidelines that have been developed and provides recommendations for further improvement projects for Council consideration.

Disclosure of Interest

Nil

Previous Relevant Documentation

- G.16/9/19 24 September 2019 Council endorsed the City Centre Framework 2019-2021.
- G.9/12/18 18 December 2018 Council endorsed the City Centre Project Framework and 2018/19 Projects.

- G.22/11/17 28 November 2017 Council resolved to establish of a separate business unit for the City Centre.

Background

Alfresco dining and outdoor trading can make significant contributions to the visual appeal and atmosphere of public and private spaces within City Centres. They contribute to active vibrant streets with opportunities for social interaction and leisure, providing positive impacts on the experiences of visitors and residents alike and generating positive sentiment which supports repeat visitation and increased spends in the area. Within Mandurah, alfresco dining and outdoor trading proposals are governed by the City of Mandurah's *Local Government Property and Public Places Local Law 2016*, with 20 permits currently active across Mandurah (18 within the City Centre).

In September 2019, Council endorsed the City Centre Framework 2019-2021, which had a focus on reinvigorating the City Centre as a 'lovable social place that showcases the best of Mandurah, it's people and businesses. A key outcome of this Framework was to encourage growth in visitation numbers, dwell time and day tripper offer via the development of 'destination' level public spaces within the City Centre, with one of the projects identified being alfresco improvements.

In line with the Framework, the City has worked with a range of business owners and operators in the City Centre to develop and trial a number of small-scale alfresco projects on both public and private land with a focus on 'business-led first' approach. These projects have been supported by the City through its Business Grants Program and have led to approximately \$120,000 in business and land owner contributions, as summarised below:

Project 1 Outdoor Place Activation - Courtyard Dining (Cnr Tuckey Street & Sholl Street)

Aim: To increase functionality and activate an identified priority City Centre area.

Objectives:

1. To increase customer capacity numbers of a small hospitality businesses.
2. To increase activity during evenings and weekends

Year	Businesses Involved	Business Investment	City Support	Total Project Cost
2019	Mataya Eatery Momentum Wealth	\$25,000	\$10,000	\$35,000

Successes:

- Problematic, underutilised area now regularly active with alfresco dining during the day and increasing Friday night and weekend events (ie. music and movie nights, weekend markets).

Challenges:

- Failure of the privately appointed contractor to deliver the outcomes as per the project plan resulting in time delays and changes to the original project scope.

Project 2 Alfresco Dining Upgrades / Improvements

Aim: To increase streetscape useability and street attractiveness of Mandurah Terrace that adds value to day and night visitors.

Objectives:

1. Increase the streetscape usability of at least 5 priority sites along Mandurah Terrace by 2022.
2. Increase the percentage of the streetscape that displays a positive visual attractiveness of Mandurah Terrace between Gibson St and Pinjarra Road.

Year	Businesses Involved	Business Investment	City Support	Total Project Cost
2019	Samudera Artisan Food & Bakehouse Foreshore Café Whizz Pop Candy Store	\$24,500	\$15,000	\$39,500
2020	Murphy's Irish Pub	\$30,000	\$8,700	\$38,700
2021	Hummingbird Cafe Hummingbird Café – Plant Based Wood & Stone Cafe	\$23,377	\$20,000	\$43,377

Successes:

- Businesses and land owners have been engaged in the delivery of the projects with private investment contributions made.
- Activated streetscapes. Two of the businesses are now also operating at night increasing the activation of Mandurah Terrace creating street vibrancy during weekdays and weekends.
- Larger customer numbers have assisted in ticketed event trials (ie. new income streams).

Challenges:

- Maintaining appropriate pedestrian access widths and preventing obstructions such as furniture and signage from impacting the path of travel.
- Businesses managing delivery of the projects (design and construction) on land managed by the City.

Project 3 COVID-19 Parklet Trials 2020-2021

Aim: To support food businesses sustainability during COVID19 restrictions.

Objectives:

1. To increase customer capacity numbers at small venue food businesses on Mandurah Terrace.
2. To increase business revenue proportionally to the customer capacity limits.

Businesses Involved in the Trial:

1. Botanicals Café
2. Flics Kitchen
3. Foreshore Cafe
4. Samudera Artisan Food & Bakehouse

Alfresco Improvements developed following the trial:

Year	Name of Business	Business Investment	City Support	Total Project Cost
2021	Botanicals Café	\$2,620	\$2,620	\$5,240
2021	Foreshore Cafe	\$4,265	\$4,265	\$8,530

Successes:

- Financial loss minimised during COVID restrictions.
 - Businesses estimated an additional \$800-1200 per week generated through extra seating.
- High positive customer feedback.
- Some businesses received exposure of new customers due to alfresco presence.

Challenges:

- Changing the perceptions of parking availability via communication with nearby businesses.

The trials were successful in activating underutilised spaces, increasing the vibrancy and amenity along Mandurah Terrace and increasing the space available for alfresco dining. The trials did however highlight a number of challenges including:

- Maintaining pedestrian access;
- A need for further guidance for proposals on City managed land;
- Inconsistencies in fees and charges between land subject to a lease or license agreement and land subject to an alfresco dining/outdoor trading license; and
- A perceived lack of parking with the City Centre.

The community were also asked to have their say on alfresco dining in Mandurah's City Centre, through an online survey. Feedback was sought on how the community felt about alfresco dining and what they felt contributed to a good alfresco dining experience. The post reached 22,800 people, with over 2,600 engagements (likes, comments and shares) and 86 people responded to the survey.

Ninety five percent of respondents were supportive of alfresco dining within the City Centre, with key reasons for enjoying alfresco dining including:

- The experience of an enjoyable atmosphere, fresh air, more space, views;
- The provision of shade;
- Good customer service and reasonable prices (business' services).

Those who were not supportive of the current alfresco dining within the City Centre stated outside factors that impacted the experience but were not opposed to outdoor dining itself. The factors impacting on negative alfresco experiences were:

- too many cars;
- not enough alfresco places;
- not enough open late;
- spaces for alfresco too limited, 'forced' into car bays';
- reduce red tape for businesses to have outdoor dining spaces.

Respondents were also asked to suggest what improvements could be made to make the alfresco dining experience more enjoyable. Suggestions provided included:

- Ensuring no smoking within and around alfresco dining areas;
- Reducing vehicles movements and road traffic along Mandurah Terrace;
- Closing Mandurah Terrace between Pinjarra Rd and Tuckey Street;
- Providing for multi-story parking options away from Mandurah Terrace;
- Allowing for more outdoor activations;
- Provision of heating in Winter;
- Providing more alfresco options e.g. beach bars.

Comment

In order to further examine the results of the alfresco dining trials, a cross-organisational team of 12 officers from seven departments met in October 2020, assessed the Mandurah Terrace streetscape from Gibson Street to Pinjarra Road resulting in the identification of the following actions:

1. A need to review the City Centre Parking Strategy and develop a Parking Plan for the City Centre precinct with focuses on timed parking, signage and wayfinding and lighting;
2. The preparation of a Mandurah Terrace Streetscape Masterplan (Gibson St to Pinjarra Rd).
3. The preparation of Alfresco Dining and Outdoor Trading Guidelines to provide further guidance to business on the requirements of the City of Mandurah *Local Government Property and Public Places Local Law 2016*;

Draft Alfresco Dining and Outdoor Trading Guidelines have now been prepared as outlined below, and are attached for Council's consideration (*refer Attachment 1.1*). The remaining two project concepts are detailed below, however will be subject to a further report to Council.

Alfresco Dining and Outdoor Trading Guidelines

Alfresco dining and outdoor trading permits are governed by the City of Mandurah *Local Government Property and Public Places Local Law 2016* (Local Law). Whilst the Local Law outlines the relevant considerations and minimum requirements for alfresco dining proposals, the alfresco/parklet trials highlighted a need for further guidelines to clarify the requirements of the Local Law, providing increased certainty to local businesses as to what may be considered in public spaces.

Accordingly, draft guidelines have been prepared which address the following key considerations:

- **Maintaining pedestrian access**

The Local Law requires all permit holders to maintain pedestrian access between alfresco dining areas and any abutting food business. Currently the City requires a 2 metre wide pedestrian accessway to be located adjacent to the property line, with alfresco dining and outdoor trading occurring adjacent to the kerb. The benefit of this approach is, where buildings are built up to the property boundary, a clear shoreline is provided for the pedestrian accessway, however this pedestrian accessway is often encroached upon the display of menu boards, goods and products directly outside stores, uneven surfaces created by ramps and downpipes, and by signage, and is an ongoing compliance matter.

In reviewing alfresco dining and outdoor trading approaches in other local governments, a common approach is to have two 'trading' areas, one immediately adjacent to the building (frontage zone) and one adjacent to the kerb (kerbside zone), with a 2m pedestrian access in between. This approach is considered to address some of the issues identified above, and is preferred by businesses who are undertaking outdoor trading only, as goods being displayed can be kept undercover, and directly adjacent to the building reducing the threat of theft. The frontage zone would also provide an extension to any existing outdoor dining located on privately owned land where buildings are setback from the property boundary.

Consultation was undertaken with members of the City's Access and Inclusion Committee who have advised that maintaining a consistent accessway with no intrusions is key to ensuring accessibility for all pedestrians, regardless of the approach taken.

Accordingly, the draft guidelines provide for the public space between the property boundary and the road pavement being divided into four zones in order to provide a clear and consistently unobstructed footpath for pedestrian access. These zones include:

- Frontage zone – The area of land 0.8 metre wide, immediately adjacent to the property boundary;
- Pedestrian zone – A clear 2.0 metre wide pedestrian accessway located immediately adjacent to the Frontage zone, which is required to be maintained free of any obstacles or displayed goods;
- Kerbside zone – The area of land located in between where the pedestrian zone ends and the kerb zone starts, available for alfresco dining and outdoor trading; and
- Kerb zone – The area of land 0.5m wide immediately located adjacent to the road pavement.

- **Furniture Specifications**

The Local Law requires all furniture within alfresco dining areas to be maintained in a good, clean and serviceable condition at all times. The draft guidelines provide further details on requirements for furniture (tables, chairs, umbrellas, planter boxes, heating etc) within alfresco dining and outdoor trading areas, with a focus on ensuring furniture is used according to design specifications and safety standards.

- **Semi-permanent fixtures and fittings**

Traditionally, businesses conducting alfresco dining and outdoor trading have set up and dismantled furniture at the start and close of each business day, storing all furniture within their business premises. Increasingly however, requests have been received seeking approval for the ability to fix furniture and shade structures to the footpath pavement to reduce the need to continually shift furniture and improve patron comfort.

Public and private sector utility installations such as gas mains, electricity and communications cabling, and sewerage pipes, are commonly located within footpath areas, and access to these services may be required at any time. For this reason, permanent structures are not permitted within the road reserve.

There is scope however, to allow for semi-permanent structures to be approved, subject to these structures being designed to be easily removed within 48 hours if required, such as through the use of below ground footings with plate/bolt connections. The draft guidelines provide for the approval of such structures detailing design and structural requirements which seek to balance the amenity of the alfresco space and patron comfort with the need to maintain clear sightlines for pedestrian and vehicle movements and maintain an open pedestrian friendly environment.

In addition to the preparation of the draft guidelines, a review of the fees and charges applied to alfresco dining and outdoor trading permits was undertaken. Under the City's 2020/21 Schedule of Fees and Charges, the initial application fee for an alfresco dining permit is \$120 with an annual renewal fee of \$70. This fee is substantially less than the rates applied to land subject to a Crown lease or license agreement (such as the alfresco dining leases that the City enters into) raising the perception of inconsistencies between the fees and charges for alfresco dining in areas of the City.

In order to inform proposed fees and charges, a formal valuation was obtained for alfresco dining areas along Mandurah Terrace, noting that alfresco dining permits allow for non-exclusive use of a public place, whilst land subject to a lease agreement provide for exclusive use by the leaseholder. The valuation received recommended the rates for an alfresco dining permit should range between \$20/sqm to \$40/sqm per annum dependant on the level to which the space is 'privatised' through the use of semi-permanent fixtures and fittings.

In arriving at the valuation, consideration was given to the rates charged by other jurisdictions, the amenity of alfresco areas within Mandurah and the rates applied to land subject to a lease agreement. It is proposed that fees and charges for alfresco dining and outdoor trading proposals will be considered as part of the 2022/23 review of the City's Schedule of Fees and Charges.

City Centre Parking Plan

The City's City Centre Parking Strategy dates back to September 2011 and provides for a range of strategies and actions to meet the anticipated car parking demand within the City Centre. This included the commitment of an annual budget towards public parking, the redevelopment of a long-term integrated transport strategy, the preparation of a business plan for the introduction of a paid parking system, the identification and establishment of consolidated decked public parking facilities and the development and implantation of TravelSmart and public transport initiatives.

Since this time, there have been significant changes within the City Centre that impact parking requirements. These changes include changes in population growth projections, the construction of the new Mandurah Bridge, the implementation of the Waterfront Project, the development of Transform Mandurah, improved technologies in way finding and parking vacancy monitoring, the viability of multi-decked car parking and paid parking, walkability and inclusion requirements and land availability within the Centre's periphery.

For this reason, an update to the overarching City Centre Parking Strategy is considered timely through the development of a City Centre Parking Plan. This work may need to be more focused in scope than the previous City Centre Parking Strategy which covered a broad area, and may be better served as a clear and direct plan for the core City Centre area. It is also timely as recent amendments to the *Planning and Development (Local Planning Scheme) Regulations 2005* require local governments to prepare a Car Parking Plan for areas that may be subject to cash-in-lieu requirements from new developments in a similar manner to a small-scale development contribution plan.

It is proposed the Parking Plan will consist of the following stages:

1. Data Collection

The review will commence with a data collection exercise utilising licence plate recognition with manual accuracy audits, which will provide an overview of current demand and vacancy rates.

2. Review Actual vs Future Requirements:

An analysis of existing parking provisions against an assessment of future car parking requirements will be undertaken based on:

- Existing parking provision (separate public and private provision) – existing uses, public spaces, events, safety and security, mobility, signage, technology
- Proposed parking provision (separate public and private provision) – future uses, public spaces redevelopment, events, safety, security, mobility, signage, technology, multideck parking – options for operation (paid/free parking)
- Public transport provision and integration
- Parking site review;
- Update to the broad scale strategy for the wider City Centre precinct;

3. Consideration of Parking Methods

An assessment into the suitability and appropriateness of available parking methods will be undertaken in consideration of factors such as human behaviour, inclusion, ACROD, mobility, revenue, safety, security, demand, business impacts and technology.

4. Community Engagement and Education Strategy

It is essential that the parking plan is inclusive of key stakeholders to ensure positive outcomes particularly from the business community. Community expectation of parking at the door is not unique to Mandurah.

The outcomes of the above process will be subject to a future report to Council.

Mandurah Terrace (Gibson St to Pinjarra Rd) Streetscape Masterplan

Approximately ten years ago, the southern part of Mandurah Terrace was reconstructed with flush (flat) kerbing, paving, lighting and street furniture improvements. Since this time, the Mandurah Bridge has been replaced, Waterfront project work has progressed and the above-mentioned outdoor dining projects have been taking place. The southern end of Mandurah Terrace is achieving a relatively high level of success with regard to current activity, but is also the most constrained, which in a City Centre context, is an important element.

In recent times, matters such as loading zones, drop off points, use of parking bays for outdoor dining, cyclist movements, intersection treatments, signage and lighting have been identified as areas that could benefit from a planned rather than reactionary approach.

Given the above matters, an integrated streetscape plan for Mandurah Terrace is recommended to be prepared. A number of matters have been workshopped by officers, however further work and detail is required for a plan to be produced.

Once complete and Council has supported the plan, if necessary (dependant on the nature of the plan), business and community engagement will be undertaken to assist in its implementation. A review of the Alfresco Dining and Outdoor Trading Guidelines will also be reviewed at this time to ensure they reflect the new Master Plan.

Consultation

Informal consultation has been undertaken with business owners through the implementation of the alfresco dining trials, however no formal consultation has been undertaken with regards to the draft Alfresco Dining and Outdoor Trading Guidelines.

It is proposed that the draft Alfresco Dining and Outdoor Trading Guidelines be adopted for a 12 month trial – similar to trading permit guidelines with a review to be undertaken in 12 month's time.

Statutory Environment

Alfresco dining and outdoor trading permits are governed by the City of Mandurah *Local Government Property and Public Places Local Law 2016*. The Draft Alfresco Dining and Outdoor Trading Guidelines clarify the requirements of the Local Law, providing increased certainty to local businesses as to what may be considered in public spaces.

Policy Implications

The Local Law provides the ability to provide policy guidelines to clarify its permit and approval requirements; and the use of a Guidelines format can assist proponents with the various stages of approvals required.

Financial Implications

Alfresco improvement projects are eligible for funding through the City's Activate Now Grants 2021/22 program.

Costs to implement any outcomes from the review of the City Centre Parking Strategy and Mandurah Terrace Master Plan will be subject to future considerations as part of the Long Term Financial Plan review process.

Risk Analysis

The outcomes of the associated Mandurah Terrace Streetscape Improvement projects are designed to create consistency and address long-term issues in the area such as parking and pedestrian access.

The Waterfront Projects intend to attract more residents and visitors to the City Centre, especially its main street, Mandurah Terrace. This anticipated increase will add pressure on how people move around safely during the day and night.

Commencing the work required to better plan and implement these improvements now will help minimise any negative perceptions and/or impacts associated with increased visitation and movement.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

Economic:

- Promote and foster business investment aimed at stimulating economic growth.
- Facilitate and advocate for sustainable local job creation and industry diversification.
- Leverage partnerships with key stakeholders to achieve improved economic outcomes with due consideration to environmental impacts.

Conclusion

The City Centre has and will continue to undergo transformation through public and private investments. It is important to ensure the public realm remains attractive, accessible and well connected to transport and pedestrian links.

Recent alfresco and parklet projects and an internal assessment identified three core actions to improve consistency in the streetscape while maintaining important access and links. This report outlined the

guidelines for alfresco dining and retail, as well as its associated fees and charges. This will streamline internal processes, as well as provide clarity to businesses and land owners regarding options to improve the outdoor customer experience.

In addition, the City Centre Parking Strategy and Mandurah Terrace (Gibson Street to Pinjarra Rd) Streetscape Masterplan project scopes have been presented to Council, with individual reports to be presented later in 2021 for Council consideration.

NOTE:

- Refer **Attachment 1.1 City of Mandurah Alfresco Dining and Outdoor Trading Guidelines**

Officer Recommendation

That the Committee of Council recommends that Council:

1. Note the outcomes of the various alfresco and streetscape improvement projects that have been developed and delivered over the last two to three years.
2. Acknowledge the community and business feedback received on the alfresco and streetscape improvement projects.
3. Approve the draft 'City of Mandurah Alfresco Dining and Outdoor Trading Guidelines' as detailed in Attachment 1.1; and
 - 3.1 Note that the 'City of Mandurah Alfresco Dining and Outdoor Trading Guidelines' will be used as a tool to support decision making for alfresco dining requests received.
 - 3.2 Note that the final guidelines and an associated framework for Alfresco Dining Fees and Charges will be will presented to Council in mid-2022 for consideration.
4. Commence the process of preparing a City Centre Parking Plan as part of the City's wider parking strategy and include the following key areas of focus:
 - Timed parking;
 - Signage and wayfinding;
 - Lighting; and
 - Implementation.
5. Endorse the development of a revised Master Plan for Mandurah Terrace between Pinjarra Road and Gibson Street, subject to the approval of the 2021/22 budget, to guide future alfresco and streetscapes improvements with the process to include community, business and Elected Member engagement.

Committee Recommendation

That the Committee of Council defer consideration of this item to the Council meeting of 22 June 2021 with the item tabled for inclusion at the June 15 Elected Member Strategy meeting.

Alfresco Dining and Outdoor Trading Guidelines

June 2021 (draft)

ATTACHMENT 1.1



Record of Adoption



Stage	Version No	Document Date	Approval Date
Draft – Subject to Council Adoption	1	June 2021	

Schedule of Modifications

No	Description	Version No	Document Date	Approval Date



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1. Introduction

Alfresco Dining and Outdoor Trading can make significant contributions to the visual appeal and atmosphere of public and private spaces within centres. They contribute to active vibrant streets with opportunities for social interaction and leisure.

The purpose of this document is to provide further guidance to business owners and operators on the establishment of Outdoor Trading and alfresco areas in accordance with the ***Local Government Property and Public Places Local Law 2016 (Local Law)***.

These guidelines apply specifically to Alfresco Dining and Outdoor Trading adjacent to existing businesses on any public land that is under the care, control and management of the City of Mandurah (City), and allow for operators to expand their business beyond their property boundary.

Alfresco dining that occurs on private land, or on land that is subject to a lease or licence agreement, is not subject to these guidelines.

The objectives of the guidelines are:

- (a) To encourage the establishment of outdoor dining on paths and in public spaces in the area adjacent to restaurants/cafes;
- (b) To enrich the pedestrian experience and present an open, inviting environment that is safe and accommodating for all pedestrians;
- (c) To create an attractive, cohesive and vibrant streetscape.

It should be noted that alfresco dining and outdoor trading permits provide approved businesses with a non-exclusive arrangement to utilise City managed public land.

The areas subject to the permit must remain publicly accessible and the City and/or any other service authority may give notice requiring the removal of any furniture, structure, fixtures or fittings at any time.

In the case of this occurring, the applicant will be responsible for the cost of removal, storage and reinstallation of these items.

1.1 Definitions

<i>Alfresco Dining</i>	the provision of facilities for outdoor dining.
<i>Outdoor Trading</i>	the display of goods for sale outside an adjoining business.

1.2 Trading Zones

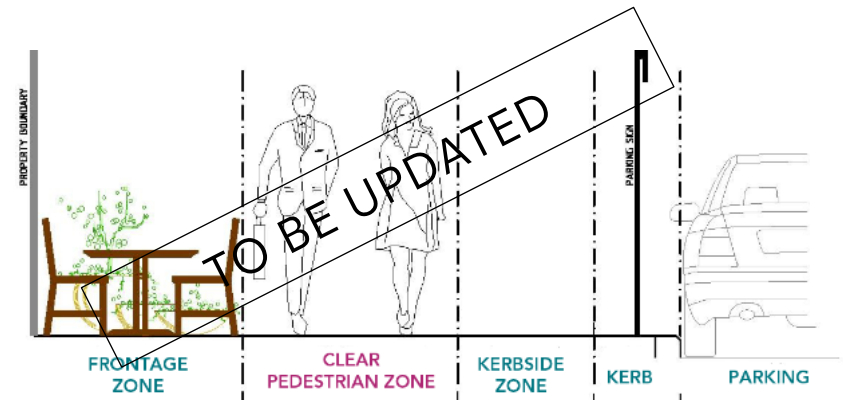
Unless otherwise identified, the public space between the property boundary and the road pavement is divided into four zones in order to provide a clear and consistently unobstructed footpath for pedestrian access.

These zones include:

- Frontage zone the area of land 0.8m wide, immediately adjacent to the property boundary;
- Pedestrian zone A clear 2.0m wide pedestrian accessway located immediately adjacent to the frontage zone, which is required to be maintained free of any obstacles or displayed goods;
- Kerbside zone the area of land located in between the pedestrian zone and the kerb zone available for Outdoor Trading; and
- Kerb zone the area of land 0.5m wide immediately located adjacent to the road pavement.

No Alfresco Dining or Outdoor Trading is permitted within the pedestrian or kerb zones, and these areas must be maintained free of obstruction at all times.

Footpaths with a width of less than 2.85m may not be used for Outdoor Trading or Alfresco Dining.



1.2.1 Smart Street Mall

Alfresco Dining and Outdoor Trading locations within the Smart Street Mall will be identified at the completion of the current redevelopment and may only be permitted in the identified locations.

Once complete, a plan will be included in these guidelines for clarity.



2. Approvals

Three tiers of approval for Outdoor Trading and Alfresco Dining proposals are provided, dependent on the type and scale of trading proposed.

2.1 Tier One: Outdoor Trading in Frontage Zone

Approval *is not* required for Outdoor Trading within the Frontage Zone only, subject to the following criteria being met:

- The display of goods being wholly located within the frontage trading zone and being displayed within normal business hours;
- Goods being located outside the premises to which they relate only;
- The display being secured, protected or displayed in a manner that it cannot be displaced by wind or other elements or create an unsightly display on a public thoroughfare;
- The display not being fixed to any footpath, building, asset, pole or other structure unless written approval is sought; and
- The display having a contrasting colour to its background, to assist the vision impaired.
- Public liability insurance to the minimum value of \$10 million being held and maintained by the operator. Operators are required to be able to produce proof of public liability insurance at the request of the City of Mandurah.

NOTE: Where the display of goods is proposed within the Kerbside Zone, Tier Two requirements will apply.

2.2 Tier Two: Alfresco Dining and Outdoor Trading Within Kerbside Zone

As required by the *Local Law*, a permit is required to be obtained:

- for outdoor dining in either, or both, the frontage and kerbside zones; and/or
- for the trading of goods and displays within the kerbside zone.

Where all the criteria within these guidelines have been met and there are no proposed semi-permanent fixtures or fittings, permits will be fast-tracked.

2.3 Tier Three: Installation of Semi-Permanent Fixtures and Fittings

Where the installation of semi-permanent fixtures or fittings are proposed, a more detailed assessment is required.

Further details regarding acceptable outcomes are provided in Section 3.7.



3. Assessment Criteria

3.1 Location

Alfresco Dining and Outdoor Trading may be approved where:

- Located on a footpath with a width greater than 2.85m;
- Located adjacent to a road with a speed limit of less than 60kph;
- The Alfresco Dining and/or Outdoor Trading area proposed does not extend beyond the frontage of the premises to which the trading relates (unless written approval is obtained in accordance with Clause 3.3).
- The Outdoor Trading or Alfresco Dining areas do not obstruct the visibility or clear sight lines for pedestrians and motorists at an intersection of thoroughfares.

3.2 Pedestrian Access

- A pedestrian access way must be provided, located 0.8m from the property boundary and be a minimum of 2.0m wide.
- The pedestrian accessway must be maintained free and clear of any obstruction at all times, including moveable signs, menu boards etc.
- Overhead clearance for all signs within the pedestrian accessway is to be a minimum of 2.4m.
- A one metre wide pedestrian access break may be required at suitable crossing points to allow access to premises and the pedestrian accessway from alighting vehicles and pedestrians crossing the road.

3.3 Extension of Alfresco Dining/Outdoor Trading areas

Should a business seek to extend their Alfresco Dining/Outdoor Trading Area across the frontage of an adjoining premises, written permission is required from:

- the trader occupying the adjacent premises; and
- the owner of the adjacent premises;

Note: Obtaining consent from adjacent occupiers/owners, does not prejudice the final decision of the City. This approval will cease if the permission of either the owner or occupier of the neighbouring property or business is withdrawn.

In some circumstances, the extension of Alfresco Dining areas into parking bays directly in front of an applicants' business may be considered. These requests should be made in writing to the City and will be considered on a case-by-case basis, dependent on location, road environment and feedback from consultation.

Where modifications to the footpath/road network are required, to enable the extension of dining areas into adjoining parking bays, these costs shall be met by the proponent.



3.4 Insurance

All businesses with an Outdoor Trading or Alfresco Dining area will be required to carry and maintain public liability insurance to the minimum value of \$10 million.

Operators are required to be able to produce proof of public liability insurance as part of the application process, and at the request of the City of Mandurah at any time.

Where a person holding an Alfresco Dining permit has been granted permission to extend the outdoor dining area across the frontage of adjoining premises, the operator must have appropriate public liability insurance to cover the entire permit area.

3.5 Furniture

Public safety and comfort should be considered when choosing furniture. Particular care should be taken with any sharp edges and hinges or other moving parts, to ensure that they do not present a potential hazard to their users.

Furniture should be capable of being removed and stored at the close of business, unless otherwise approved. Further details are outlined in Section 3.7.

The permit holder must remove or repair any furniture the City of Mandurah determines unsuitable.

Any damage to footpath, verge, or other street furniture caused by the placement of any furniture shall be the responsibility of the trader to repair.

3.5.1 Tables and Chairs

Tables and chairs must be:

- of a high standard in appearance and style, in keeping with the amenity of the area;
- constructed from high quality materials that are safe and durable;
- resistant to windy conditions (lightweight plastic furniture is not acceptable); and
- located entirely within the approved trading area, and not protrude into the pedestrian access or kerb zones.

3.5.2 Umbrellas

Market style umbrellas may be used to provide shade and weather protection for patrons where:

- the use of an umbrella will not interfere with or damage existing items;
- a minimum clearance of 2.4m (at the lowest point) above the ground level can be maintained;
- the canopy of any umbrella does not extend into the kerb zone or road pavement;
- they are maintained to a high standard and securely anchored in accordance to the Australian Standards AS1170 (wind loads) and/or manufacturer's specifications to ensure public safety; and
- are removed or closed in times of strong winds or storms.

Lightweight gazebos are not considered appropriate shade shelters.



3.5.3 Barriers

Barriers may be used to define Alfresco Dining and Outdoor Trading area boundaries. Where used, barriers must:

- have a maximum height of 0.9m; and
- must be adequately fixed or weighted down to prevent dislodgement.

Barriers requiring in ground sleeves/footings may be permitted subject to written approval (see Section 3.7).

These will require identification and avoidance of existing underground services (in accordance with Utility Providers Code of Practice for Western Australia).

3.5.4 Planter Boxes

Planter boxes may be used to further define Alfresco Dining areas, whilst providing visual interest and a vegetated setting. Where used, planter boxes shall be:

- aligned parallel to the kerb and within the permitted trading zone;
- freestanding and moveable, but may be left in place outside of trading hours if not easily moved;
- constructed of durable material adequate to meet functional requirements including resistance to vandalism and impact from pedestrians;
- maintained to a good standard, with all vegetation and material well maintained;

- a minimum height of 600mm and a maximum height of 900mm, with all components higher than 900mm designed to maintain high visual permeability of the Alfresco Dining area; and
- a minimum width of 400mm (inside planter) with a maximum length of 1.5m.

3.5.5 Outdoor Heaters

Portable gas heaters (suitable for outdoor use) or similar devices are permissible within Alfresco Dining areas but must be stored within the premises at the end of each day's trading.

3.5.6 Lighting and Electrical Installations

Adequate lighting must be provided and maintained by the permit holder to ensure the safety and amenity of both patrons and pedestrians is met outside daylight hours.

All electrical installations connected to lights, devices or appliances situated in or about the Alfresco Dining area require the prior approval of the City and are to be undertaken by a licenced electrician and a Certificate of Compliance provided to the City of Mandurah in regards to the works.

Electrical installations and power cords must not interfere with or obstruct the safe passage of pedestrians or vehicles.

3.6 Signage

Advertising on any item of furniture, including barriers shall be limited to the name and logo of the business or names of products sold at the premises. No third-party advertising is permitted.

Advertising is to take up no more than 25% of the surface area of these items.

No product pictures are permitted.

3.7 Semi-permanent Fixtures and Fittings

Public and private sector utility installations such as gas mains, electricity and communications cabling, and sewerage pipes, are commonly located within the road reserve, and access to these services may be required at any time.

For this reason, permanent structures are not permitted within the road reserve.

Approval for 'fixed' structures however, may be granted subject to written approval. This may include the installation of 'fixed' barriers, umbrellas or other shade structures.

It should be noted that any structure, fixtures or fittings may have to be removed for street improvements, utility work or emergencies and will be required to be removed upon cancellation of a permit.

In the case of this occurring, the applicant is responsible for the removal, storage and reinstallation of the structure, fixtures and fittings.

Minimum design and construction requirements apply as follows:

- Structures must be designed to be easily removed by the trader, within 48 hours upon notice, if required. Below ground footings with plate/bolt connections are required for ease of removal (posts are not to be direct buried).



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- Fixed structures requiring in ground sleeves/footings will require identification and avoidance of existing underground services (in accordance with *Utility Providers Code of Practice for Western Australia*).
- Structures are to be of heavy duty, high quality construction that is suitable for the public realm and coastal conditions.
- Structures should be visually attractive, and the use of a combination of materials to provide interest and character is encouraged.
- Heavy duty aluminium (clear anodised or powder coated) and/or hardwood timber are preferred materials for post/frame/hard roof structures.
- All fixings are to be stainless steel/tamper proof.
- Certified engineering Drawings and Certificate of Design Compliance are required for all structures. Certificate of Design Compliance and certification by a professional engineer to be sought following review of concept and detail plans/elevation and approval by the City of Mandurah.
- A minimum clearance of 2.75m is required to be maintained between any roof structure and the ground level.
- No gutters are to be installed with roof grades to direct rain to road.
- Built in screens/seating/benches can be installed to perimeter edges (café side left open) to a max. 0.9m high;
- Drop down blinds may be permitted on a maximum of two sides of the Alfresco Dining area to provide weather protection, subject to the blinds being:
 - transparent;
 - high quality and durable;
 - used only when required for protection from rain;
 - raised or removed during fine weather and after hours; and
 - maintained in good condition.



4. Approval Requirements

4.1 Tier One

Approval is not required for Outdoor Trading within the frontage zone, subject to compliance with the requirements of Section 2.1.

Where these requirements cannot be met, or where Outdoor Trading is proposed within the kerbside zone, an application should be completed in accordance with Tier Two requirements as detailed below.

4.2 Tier Two

An application form is required to be completed and submitted to the City of Mandurah for all Tier Two proposals. All applications must be accompanied by the following:

- Plans and specification of the proposed dining or display area at a scale of 1:50 showing:
 - The location and dimensions of the proposed dining/trading area;
 - The location of any existing street fixtures and fittings, e.g. street furniture, signs, light poles etc; and
 - The location of any proposed furniture, barriers, planter boxes, displays proposed to be provided in the dining area, and which items, if any, are to be retained within the dining area at all times.

- Details of the days and operating hours for the Alfresco Dining area.
- Number of chairs and tables to be provided.
- Details of the number and location of toilets to be made available to dining customers.
- Written particulars of arrangements made in respect of public liability insurance of not less than \$10 million.
- Payment of the applicable fee.

Permits issued will be subject to an annual licence fee as specified within the City's Annual Fees and Charges.

4.3 Tier Three

In addition to the above information, where semi-permanent fixtures are proposed the following additional information is required:

- Plans, elevations and sections of any structure proposed to be erected or altered;
- A detailed schedule of all finishes, including materials and colours of the proposed structures;
- Details of the proposed in ground footing and fixtures proposed; and
- Certificate of Design Compliance and certification by a professional engineer.

Permits issued will be subject to an annual licence fee as specified within the City's Annual Fees and Charges.



5. Conditions of Approval

Permits may be subject to conditions relating to:

- the permit holder having non-exclusive rights to establish and conduct an Alfresco Dining area in the relevant area;
- the colour, number, type, form and construction, as the case may be, of any furniture which may be used in the Alfresco Dining area;
- the care, maintenance and cleaning of any furniture used in the Alfresco Dining area;
- the removal and storage of all furniture used in the Alfresco Dining area prior to the close of business of the abutting food business on any day that the Alfresco Dining area is operating;
- the removal of all furniture and fixings used in the Alfresco Dining area for the purposes of events or other activities of the City;
- The requirement to remove any semi-permanent fixtures for street improvements, utility work, or emergencies within 48 hours of receiving notice and returning the area to its original state before the permit was issued;
- the requirement to maintain pedestrian access between the Outdoor Trading area and the abutting business;
- the Alfresco Dining or Outdoor Trading area not impeding or obstructing any City property or public place used by either pedestrians or vehicles;

- the requirement to maintain clear sight lines for vehicles entering or leaving City property, a thoroughfare or a vehicle crossing;
- the payment of costs associated with preparing any City of Mandurah property or public place for use as an Alfresco Dining area including the reshaping of footpaths and marking the boundaries of the Alfresco Dining area;
- the payment of costs associated with repair to any damage to footpath, verge, or other street furniture caused by the operation of the Alfresco Dining or Outdoor Trading area;
- the need for public liability insurance of \$10 million indemnifying the City of Mandurah from any claims that may arise out of the use of the area subject to the permit; and
- The prohibition of smoking within all outdoor dining areas.

Permits may be cancelled or suspended if:

- the Permit Holder has not complied with the conditions of the Permit.
- the Permit Holder has not complied with a provision of any written law that relates to the activity regulated by the Permit.
- there is non-payment of the applicable fees and charges.
- the City of Mandurah or a utility requires access to or near the Alfresco Dining area for the purposes of carrying out works in or near the vicinity of the Alfresco Dining area.

2	SUBJECT:	Mandurah Calendar of Events 2021/22
	DIRECTOR:	Director Strategy and Economic Development
	MEETING:	Committee of Council
	MEETING DATE:	8 June 2021

Summary

During the 2020 – 2021 financial year, the City made some significant changes to its events program in order to continue to deliver events and activations in line with the COVID-19 guidelines as set by the WA Department of Health. The amended program of COVID safe events was designed to maximise intrastate visitation, activate the City Centre and result in positive community outcomes. The anecdotal feedback received so far regarding the COVID safe events program has been positive.

The COVID-19 situation has now been prominent across the world for 14 months, and all events and mass gatherings are subject to the advice and restrictions at the time of the event, and in some cases (such as high-risk events) require approval from the WA Chief Health Officer. With this in mind, officers have developed a Calendar of Events for the 2021/22 financial year that offers a range of smaller events and activations, whilst still allowing for the adequate planning required for major events such as the Mandurah Christmas Pageant, New Year's Eve Celebrations and the Mandurah Crab Fest to proceed.

Officers are seeking Council's endorsement of the proposed calendar of events, and understanding that some changes or alterations may be required for particular events to proceed, pending COVID restrictions at the time of the event.

Disclosure of Interest

N/A

Previous Relevant Documentation

- SP.2/11/20 30 November 2020 Noted the New Year's Eve (NYE) fireworks event was cancelled as not approved by the Chief Health Officer, approved cancellation of 2021 Crab Fest event based on WA Department of Health advice, approved re-purposing of \$252,416 (Crab Fest event budget) to deliver a number of smaller events and activations across the summer months. Approved operating expenditure decrease of \$93,820 (NYE budget) and \$100,000 (Crab Fest event budget) to reduce the City's operating deficit, noted intent to increase budget by \$70,000 for the 2022 Mandurah Crab Fest event enabling delivery of new elements.

Background

Last year, in addition to a large number of external events that were either cancelled or postponed due the impacts of COVID – 19, the City was forced to cancel a number of its major events due to the inability to deliver them under the COVID-19 restrictions. These events included:

- Mandurah Street Party (November) – replacement event for the Mandurah Children's Festival
- Mandurah Christmas Pageant (December)
- Mandurah New Year's Eve (December)
- Mandurah Crab Fest (March)

Whilst the decision to cancel the Street Party, Christmas Pageant and Crab Fest lied with the City, the cancellation of the New Year's Eve fireworks was enforced by the Chief Health Officer due to the event

being unfenced and un-ticketed, the inability to contact trace, and the likeliness that the event will attract a large number of people.

Following the cancellation of the events, Council endorsed a budget of \$252,000 to be redirected from the Crab Fest and New Year's Eve budgets to a COVID safe events program. This program of events was focussed on adding vibrancy, activation, and an "always on" feel to the City Centre, resulting in Mandurah's Endless Long Weekends program. The program rolled out across six weekends, and these weekends were specifically selected to fill gaps in the existing events calendar.

Comment

Anecdotal feedback from the COVID safe events program was that it was well received by the community. The program also allowed for a flexible and fluid approach to the City's events program which could be adapted to meet the changes to COVID event restrictions. Since that time, COVID event restrictions have not significantly changed, and require events to comply with the following:

- Events with over 500 people are subject to the 2sqm rule up to a maximum of 10,000 people (not applicable to venues and events with allocated seating).
- A COVID Event Plan must be approved by the Department of Health for all high-risk events (including the Christmas Pageant, New Year's Eve and Crab Fest).
- Alterations to the event including ticketing and fencing may be required prior to approval of the COVID Event Plan in order to ensure that the capacity limit (max 10,000) is not exceeded.

With the above in mind, and noting that COVID restrictions have not changed significantly since December 2020, officers have prepared an events calendar for the 2021/22 financial year that includes a range of events of different sizes and delivery models to allow for this fluidity to continue, whilst also maintaining the budget for the Mandurah Christmas Pageant, New Year's Eve celebrations and the Mandurah Crab Fest to proceed (noting that changes to the traditional delivery format of these events may be required).

A copy of the 2021/22 Mandurah Calendar of Events is included in Attachment 2.1.

Statutory Environment

All events that are proposed in the 2021/22 draft calendar of events are subject to the COVID Event Guidelines and restrictions as set by the State Government Department of Health. Due to the changing nature of the pandemic, these guidelines may be subject to increases / decreases in restrictions at any point in time dependent on current case numbers within Western Australia.

Policy Implications

N/A

Economic Implications

The 2021/22 Calendar of Events will not require any further resources, with all funds proposed from the existing Festivals and Events budget.

Below is a summary of the current budget breakdown in the 2021/22 Long Term Financial Plan for City of Mandurah events and the reallocations proposed based on the delivery of the 2021/22 Mandurah Calendar of Events program that has been developed.

Current

Project / Event	Net Cost	Notes	Budget
Children's Festival	\$57,000	Includes a revenue target of \$17,000 <i>Note: The budget was reallocated in 2020/21 to the proposed Mandurah Street Party event which was subsequently cancelled.</i>	\$74,000
Christmas Pageant	\$63,000	Includes a revenue target of \$20,000	\$83,000
New Year's Eve	\$104,000		\$104,000
Australia Day	\$38,000		\$38,000
Crab Fest	\$435,000	Includes a revenue target of \$260,000.	\$695,000
Total	\$697,000		\$994,000

Proposed

Project / Event	Net Cost	Notes	Budget
Christmas Pageant	\$63,000	Includes a revenue target of \$20,000.	\$83,000
New Year's Eve	\$74,000	Includes fireworks celebrations, COVID compliance, and City Centre activations.	\$74,000
Australia Day	\$68,000	Includes Citizenship Ceremony & Awards and new City Centre Activations.	\$68,000
Summer Program	\$57,000	Includes new Fringe Mandurah and Easter in Mandurah events and a revenue target of \$17,000.	\$74,000
Crab Fest	\$435,000	Includes a revenue target of \$260,000.	\$695,000
Total	\$697,000		\$994,000

Note: An additional \$50,000 is current being held in reserve following the cancellation of Crab Fest 2021 for new event element in 2022.

Risk Analysis

The current COVID-19 event guidelines have a maximum capacity stipulated on free events, with an increased likelihood that ticketing will be required for events above 5,000 persons. There is no guarantee that this will change within the next seven months for the New Year's Eve Celebrations, or the Channel Seven Mandurah Crab Fest. As a result, early planning is essential to ensure that the format for each event is flexible and can be scaled up or down depending on the environment surrounding COVID-19 restrictions at the time and that adequate engagement can be conducted with all event partners including the Department of Health and event sponsors.

Risk	Consequence	Risk Mitigation
COVID guidelines require significant changes to the delivery of City events, such as ticketing and maximum capacity on attendance.	- Financial - Reputational - Environmental and health - Legal, regulatory and compliance	- Agree on possible alternative ways to deliver events so that adequate time for planning can be undertaken to meet expectations. - Discussion(s) with existing and potential sponsors surrounding possible scenarios, and determining their level of risk acceptance.

Corporate environment unwilling to be associated with large and major events due to perceptions surrounding COVID-19.	- Financial - Reputational	- Early discussions with sponsors, particularly around Crab Fest to understand concerns and provide reassurance that the City has contingency plans in place. - Development of alternative / contingent ways to deliver events such as New Year's Eve and Crab Fest, so that Officers can communicate effectively with sponsors. - Agree on deadlines/timeframes that these scenarios will be adopted in the event that COVID-19 restrictions do not ease.
Event and activations program does not meet community expectations.	Reputational	City to communicate events program early, following positive community and business feedback from Mandurah's Endless Long Weekends program (purpose of this report).
Ticketing and/or maximum capacity of events results in people missing out.	- Reputational - Financial	Clear understanding of expectations around COVID Safe events, and possible alternative / contingent ways to deliver.
Event cancellation due to sudden lockdown	- Financial - Reputational - Legal, regulatory and compliance	Make decisions early around agreed changes that may need to be made to City events to ensure they can be altered to meet COVID restrictions.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

Economic:

- Leverage partnerships with key stakeholders to achieve improved economic outcomes with due consideration to environmental impacts.

Social:

- Facilitate opportunities that promote community led initiatives and build local capacity and capability.
- Promote and encourage community connectedness to create social interaction and a strong sense of security and belonging.
- Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in.

Conclusion

The program of events for 2021 – 2022 combines the successful elements of the Endless Long Weekends program, with the traditional events calendar that Mandurah knows and loves. Whilst changes may be required to the major events listed including the Mandurah Christmas Pageant, New Year's Eve fireworks and Mandurah Crab Fest in order to adhere to COVID-19 restrictions at the time of the event, officers will commence planning these events and enter into discussions with the Department of Health. Outside of these major events, a fluid calendar of events will remain in place compiled of City delivered, City supported and City partnered events, with additional external events continuing to be added over time.

NOTE:

- Refer **Attachment 2.1 2021/22 Mandurah Calendar of Events**

Officer Recommendation

That the Committee of Council recommend that Council:

1. Endorse the 2021/22 Mandurah Calendar of Events program as detailed in Attachment 2.1.
2. Note that alterations to the traditional format and delivery method for the Mandurah Christmas Pageant, New Year's Eve celebrations and Mandurah Crab Fest may be required to adhere to COVID-19 restrictions.

Committee Recommendation

That the Committee of Council recommend that Council:

1. **Endorse the 2021/22 Mandurah Calendar of Events program as detailed in Attachment 2.1.**
2. **Note that alterations to the traditional format and delivery method for the Mandurah Christmas Pageant, New Year's Eve celebrations and Mandurah Crab Fest may be required to adhere to COVID-19 restrictions.**

ATTACHMENT 2.1

2021 – 2022 Mandurah Calendar of Events

Campaign	Month	Event	Delivery Model
Winter Program	July	Mandurah Ice Skating Festival (3 weeks)	City Partnered
	August	Mandurah Wine and Wander	City Partnered
		School Surf Titles	City Supported
Spring Program	September	2021 Australian Association for Environmental Education Conference	City Delivered
	October	Mandurah Yoga Festival	City Supported
		Brew Fest	City Supported
		MACA Cancer 200 Ride for Research	City Supported
		Teachers Games	City Supported
		Mandurah Boat, Caravan, 4WD and Camping Show	City Supported
		Australian Masters games – Mandurah Hub	City Supported
		Mandurah Arts Festival (including Wearable Art)	City Delivered
	November	Mandurah Half Marathon	City Supported
Christmas Program	December	Christmas in Mandurah - Christmas Lights Trail	City Delivered
		Mandurah Christmas Pageant	City Delivered
		Mandurah Murray Motorcycle Charity Ride	City Supported
		New Year's Eve Celebrations *	City Delivered
Summer Program	January	Australia Day - Citizenship Ceremony & Activations	City Delivered
		Mandurah Masters Open Water Swim	City Supported
		Top of the Terrace Summer Bash 4.0	City Partnered
	February	Wellness Weekend: Flow State Festival	City Supported
		Fringe Mandurah	City Partnered
		Peel Rod Run	City Supported
	March	Pre-season AFL Cup	City Partnered
		Channel Seven Mandurah Crab Fest *	City Delivered
	April	Squeeze Music Festival	City Supported
		Mandurah Masters Golf Tournament	City Supported
		Action Sport Games	City Supported
		Mandurah Rotary Duck Race	City Supported
		Peel Open Studios	City Delivered
		Easter in Mandurah	City Delivered
Winter Program	May	Mandurah Craft Brew Trail	City Partnered
		Baseball Australia Senior League Championships	City Supported
	June	Winter in Mandurah Activations	City Partnered

* Events may be subject to changing COVID-19 restrictions and guidelines as set by the WA Department of Health. Further consideration may be required in relation to the format of the event and the structure of how it is delivered (i.e. fencing, ticketing etc).

City Delivered: The City is solely responsible for the planning, management and delivery of the event/activation.

City Partnered: The event/activation is primarily planned, managed and delivered by a third party. However, the City plays a significant role in business engagement and may provide further input to surrounding logistics and/or activations.

City Supported: The event is planned, managed and delivered solely by a third party. The City is a sponsor of the event providing financial and/or in-kind support.

3	SUBJECT:	Lease: Stage Door Pty Ltd Advertising and Disposal
	DIRECTOR:	Director Business Services
	MEETING:	Committee of Council
	MEETING DATE:	8 June 2021

Summary

The current lease for the Stage Door Restaurant which is held over portion of Crown Reserve 42050, by Donald McCausland & Gayle Iannetta (Stage Door) is due to expire on the 30 June 2021. The current lessee has formally requested officers approach Council with a request of support for a further lease term of five years with a five year option of renewal (5+5 years).

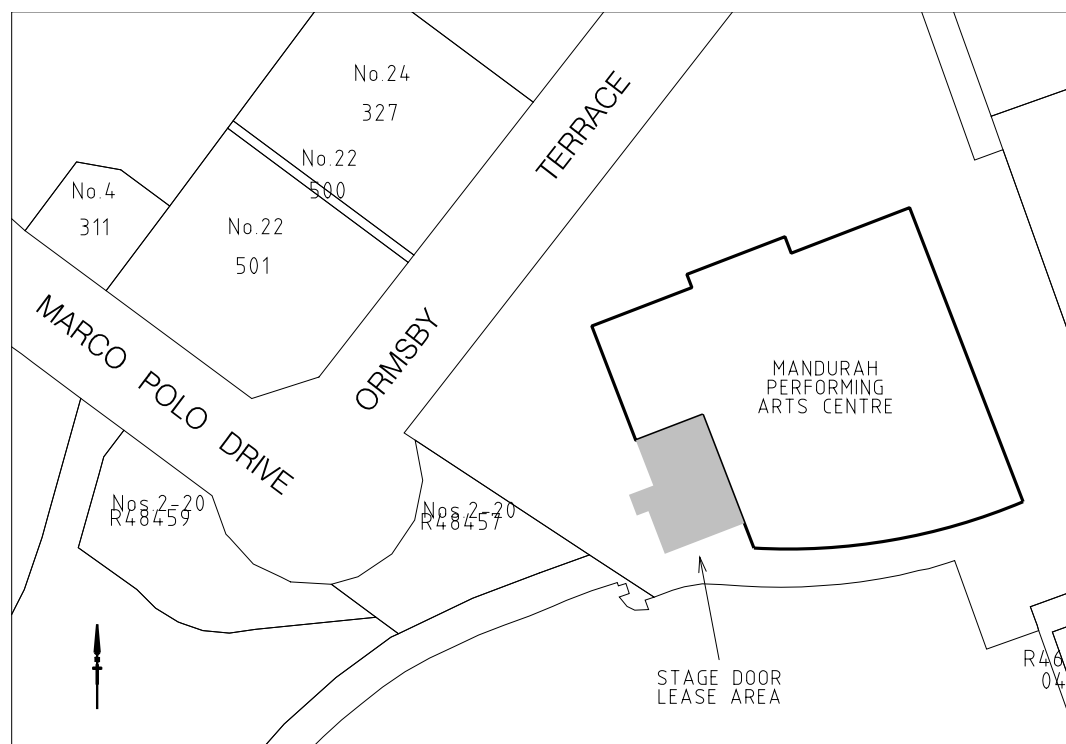
In accordance with s3.58 of the *Local Government Act 1995* (the Act) an independent valuation was required to determine the current market value for the site. The valuer was appointed to undertake the annual rental valuation which was assessed at \$97,500 per annum plus outgoings (exclusive GST). The City is also required to advertise the proposed disposal outlining the term of the lease, rental amount, lessee details and assessment of an independent valuation.

Council is requested to approve the advertising of, and if no submissions received, the disposal of a lease for a 438 square metres over portion of Reserve 42050, to Donald McCausland and Gayle Iannetta, for a term of five years with a further five year option of renewal (5+5 years), with annual rent commencing at \$97,500 per annum plus outgoings (exclusive GST), with a market rent review due at the end of the first term and Consumer Price Index (CPI) rate to be applied annually. The lease is also conditional upon the consent of the Minister for Lands.

Disclosure of Interest

Nil

Location



Previous Relevant Documentation

- G.39/3/18 27 March 2018 Council approves assignment of the lease for Stage Door Waterfront Restaurant from Stage Door Pty Ltd to Donald McCausland and Gayle Iannetta
- G.38/6/16 28 June 2016 Council approves a five year renewal term and an adjustment to annual rental payments.
- G.33/2/14 25 February 2014 Council approved the assignment of the restaurant lease to Stage Door Pty Ltd.

Background

This current lease for the Stage Door Waterfront Restaurant commenced in 2001 for a term of ten years, with two five year options of renewal with the final expiry due June 2021.

The lease was first assigned in 2013 and subsequently assigned three times with the last occurring in March 2018 when Council approved the assignment from The Stage Door Pty Ltd to the current lessee Donald McCausland and Gayle Iannetta.

The Lease is now in its final option to renew period and is due to expire on 30 June 2021.

Comment

The current lessee has formally requested support to enter into a new lease agreement, in accordance with standard leasing practices for commercial tenancies. City officers propose a five year term with a five year renewal option (5+5 years).

In accordance with Section 3.58 of the Act, the City is required to obtain a relevant independent valuation to determine fair market rent, together with advertising the proposed disposition for a period of no less than 14 days.

The valuer has rationalised the rent determining that *“analysis of the best available rental evidence suggests a broad range of values from \$283/sqm to \$441/sqm. The lower end of this range reflected by a larger two level restaurant in the Boardwalk precedent with similar water views and upper end reflected by a smaller restaurant tenancy on Mandurah Terrace. Having regard for the attributes of the subject tenancy and current conditions we have adopted a \$300/sqm pa net as our assessed rental value rate. This equates to an annual rental of \$97,500 pa net plus GST when applied to the internal lettable area of 325sqm exclusive of the storage shed area. Our assessed rent of \$97,500 pa net plus GST equates to an overall rate of \$222/sqm on the total lettable area of 438sqm (inclusive of external dining and storage)”*.

The independent valuation has determined an approximate 18% increase in the current rental rate, but advises that this site is still lower than other comparative waterfront dining options available in the precinct.

Council is required to approve the advertising of the proposed disposal of land via a lease and if no submissions received during the advertising period, dispose of the site to Donald McCausland and Gayle Iannetta trading as Stage Door Waterfront Restaurant for a term of five years with a five year renewal option, with rent commencing at \$97,500 per annum plus outgoings (exclusive GST).

Commencing in March 2020, like many businesses Stage Door was heavily impacted by lockdowns associated with COVID-19. The restaurant was closed for a period of two months (23 March 2020 – 1 June 2020) during this time and subsequently up until the 31 March 2021, the City has waived or reduced rent and outgoings during that period in accordance with the *Commercial Tenancies (COVID-19 Response) Act 2020*.

Since July 2020, the restaurant has continued to operate in a limited capacity and the lessee has continued to pay regular weekly payments to ensure there are no outstanding balances due to the City. At the time of writing this report the tenant has no arrears due to the City, with all rent and outgoings paid in full up to the 30 June 2021.

Consultation

Lessee – The Stage Door Pty Ltd
Valuers – Acumentis

Statutory Environment

Section 3.58 of the *Local Government Act 1995* – Disposal of Property
'Dispose' includes to sell, lease, or otherwise dispose of, whether absolutely or not.

Section 3.58 (3) of the *Local Government Act 1995*

A local government can dispose of property other than under subsection (2) if, before agreeing to dispose of the property —

- (a) it gives local public notice of the proposed disposition —
 - (i) describing the property concerned; and
 - (ii) giving details of the proposed disposition; and
 - (iii) inviting submissions to be made to the local government before a date to be specified in the notice, being a date not less than 2 weeks after the notice is first given; and
- (b) it considers any submissions made to it before the date specified in the notice and, if its decision is made by the council or a committee, the decision and the reasons for it are recorded in the minutes of the meeting at which the decision was made.

Section 3.58 (4) of the *Local Government Act 1995*

The details of a proposed disposition that are required by subsection (3)(a)(ii) include —

- (a) the names of all other parties concerned; and
- (b) the consideration to be received by the local government for the disposition; and
- (c) the market value of the disposition —
 - (i) as ascertained by a valuation carried out not more than 6 months before the proposed disposition; or
 - (ii) as declared by a resolution of the local government on the basis of a valuation carried out more than 6 months before the proposed disposition that the local government believes to be a true indication of the value at the time of the proposed disposition.

Section 18(1)(2)(3) and (4) of the *Land Administration Act 1997* Crown land transactions that need Minister's approval.

- (1) A person must not without authorisation under subsection (7) assign, sell, transfer or otherwise deal with interests in Crown land or create or grant an interest in Crown Land;
- (2) A person must not without authorisation under subsection (7) —
 - (a) grant a lease or licence under this Act, or a licence under the *Local Government Act 1995*, in respect of Crown land in a manager reserve;
 - (b) being the holder of such a lease or licence, grant a sublease or sublicence in respect of the whole or any part of that Crown land; and
- (3) A person must not without authorisation under section (7) mortgage a lease of Crown land; and
- (4) A lessee of Crown land must not without authorisation under subsection (7) sell, transfer or otherwise dispose of the lease in whole or in part.

Policy Implications

Nil

Financial Implications

The City will receive rental income of \$97,500 per annum (excluding GST), with market rent review at the end of the first term, and CPI rate to be applied annually.

In accordance with the City of Mandurah 2020/21 Fees and Charges Schedule, the Lease Preparation Administration Charge of \$890.00 (Incl GST) and Council Report fee of \$580.00 (Incl GST) are to be borne by the Lessee.

All legal costs associated with the preparation of the Lease are to be borne by the lessee.

Risk Analysis

Limited risk is associated with the disposal of this lease, the current lessee has remained up to date with all payments due and payable during what has been a difficult economic time for many businesses.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

Economic:

- Facilitate and advocate for sustainable local job creation and industry diversification.

Social:

- Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in.

Organisational Excellence:

- Deliver excellent governance and financial management.

Conclusion

The current lessee has requested support for a lease renewal over the Stage Door Restaurant. City officers have undertaken the relevant requirements in obtaining an independent valuation to assess fair market rent, and the lessee has confirmed they are agreeable with the terms and conditions relating to entering into a new lease with the City

Council is requested to approve the advertising of, and if no submissions received, the disposal of a lease for a 438 square metres over portion of Reserve 42050, to Donald McCausland and Gayle Iannetta, for a term of five years with a further five year option of renewal (5+5 years), with annual rent commencing at \$97,500 per annum plus outgoings (exclusive GST), with a market rent review due at the end of the first term and Consumer Price Index (CPI) rate to be applied annually. The lease is conditional upon the consent of the Minister for Lands.

Officer Recommendation

That the Committee of Council recommend that Council:

1. Approve the advertising and if no submissions received during the advertising period, the disposal of a 438 sq. metre portion of Reserve 42050, to Donald McCausland and Gayle Iannetta trading as Stage Door Waterfront Restaurant with the following conditions:
 - 1.1 A tenure period of five years with a further five year option of renewal, commencing after the Minister of Lands consent;
 - 1.2 Rent commencing at \$97,500 per annum (excluding GST);

- 1.3 Annual CPI to apply for the term of the agreement;
 - 1.4 Market rent review at the end of the first term;
 - 1.5 Subject to the approval from the Minister of Lands.
2. Note all legal costs associated with the preparation of the lease are to be borne by the lessee;
3. Authorises the Chief Executive Officer to finalise the conditions of the lease agreement.

Committee Recommendation

That the Committee of Council recommend that Council:

1. **Approve the advertising and if no submissions received during the advertising period, the disposal of a 438 sq. metre portion of Reserve 42050, to Donald McCausland and Gayle Iannetta trading as Stage Door Waterfront Restaurant with the following conditions:**
 - 1.1 **A tenure period of five years with a further five year option of renewal, commencing after the Minister of Lands consent;**
 - 1.2 **Rent commencing at \$97,500 per annum (excluding GST);**
 - 1.3 **Annual CPI to apply for the term of the agreement;**
 - 1.4 **Market rent review at the end of the first term;**
 - 1.5 **Subject to the approval from the Minister of Lands.**
2. **Note all legal costs associated with the preparation of the lease are to be borne by the lessee;**
3. **Authorises the Chief Executive Officer to finalise the conditions of the lease agreement.**

4	SUBJECT:	Dog Exercise Area / Proposed Dog Prohibited Area
	DIRECTOR:	Business Services
	MEETING:	Committee of Council
	MEETING DATE:	8 June 2021

Summary

Following the successful breeding of the vulnerable Australian Fairy Tern at Pyramids Beach, Wannanup and the potential for this location to be an ongoing breeding site, Council is requested to support public notice being given for a period of 28 days, of its intention to specify the northern portion of the beach as dog prohibited with an amendment to the designated dog exercise area to the south providing for a transition to dog on lead.

An example of where this approach has been used was in the suburb of Lakelands, Council approved public notice being given from 4 May to 1 June 2021, to specify the use of the central and southern ovals for dog exercise after 5:00pm and before 8:00am daily, except where active sporting activity is being undertaken. Council is requested to provide final approval to this proposal for Pyramids Beach, with a report to be provided in March 2022 reviewing the effectiveness of the implemented restrictions.

Disclosure of Interest

Nil

Previous Relevant Documentation

G.9/3/21 23/03/2021 Dog Exercise (Off Leash) Area: Lakelands District Open Space

Background

In 2020/21 the beach area to the north of the Port Bouvard Surf Lifesaving Club became the site of the successful breeding of the vulnerable Australian Fairy Tern. Currently dogs are permitted within this area on lead however it was noted that dogs both on lead and where illegally permitted off lead by owners, caused disturbance to the nesting site.

The beach in this area provides for extensive off lead opportunities to the south currently from the walk way adjacent to the Port Bouvard Surf Lifesaving Club. The current designations are noted in *Attachment 4.1*.

It is proposed for the current on lead area in the north to be changed to dog prohibited with a transition to dog on lead on the south side of the Port Bouvard Surf Lifesaving for a distance of 100m from the walkway entry to the beach. This aligns with the activities of the Port Bouvard Surf Lifesaving Club where nippers operate with high numbers of children. The area south of this would remain as dog exercise (dog off lead). The proposed designations are provided in *Attachment 4.2*.

The City is very generous in the extent of areas provided for dog exercise and this change, while improving the ability to protect the fairy terns from disturbance, still provides an extensive dog exercise area for dog owners.

In March 2021, Council supported the commencement of a public notice period of 28 days to formalise dog arrangements at the Lakelands District Open Pace (Lakelands Park). This public notice period has now ended. No submissions were received during the period. Council is requested to provide final approval to this designation.

Attachment 4.3 provides the plan of the dog exercise area on the central and southern ovals for dog exercise after 5:00pm and before 8:00am daily, except where active sporting activity is being undertaken.

Comment

In accordance with the *Dog Act 1976*, the proposed changes to the designations of the Pyramids Beach will provide clarity to dog owners and support enforcement efforts to protect the fairy tern nesting site. There remains extensive dog exercise (dog off lead) area to the south.

The formalisation of Lakelands District Open Space (Lakelands Park) will provide clarity to users and provide an important dog exercise opportunity for dog owners. The area will be provided with signage and dog poo bags and a Council report reviewing the effectiveness of the restrictions will be provided in March 2022.

MEAG Comment

MEAG have indicated their support for changes to designations at Pyramids Beach to support the successful breeding of Fairy Terns.

Consultation

Officers have consulted with the Port Bouvard Surf Life Saving Club who support the changes to the designations at Pyramids Beach.

Statutory Environment

Section 31, 3A of the *Dog Act 1976* provides:

A local government may, by absolute majority, as defined in the *Local Government Act 1995* section 1.4, specify a public place, or a class of public place, that is under the care, control or management of the local government, to be a dog exercise area.

Section 3C provides that at least 28 days before specifying a place to be:

- (a) a place where dogs are prohibited at all times or at a time specified under subsection (2B); or
- (b) a dog exercise area under subsection (3A); or
- (c) a rural leashing area under subsection (3B), a local government must give local public notice as defined in the *Local Government Act 1995* section 1.7 of its intention to so specify.

Policy Implications

Nil

Economic Implications

There is a requirement for the installation of signage which can be accommodated within existing budgets.

City Parks staff will be required to remove dog faeces from the reserve where necessary which may add additional workload to maintenance activities.

Risk Analysis

Failure to effectively manage dogs in close proximity to the Fairy Tern nesting site may impact the breeding success of this vulnerable species.

Adequate exercise and socialisation of dogs are critical elements of responsible dog ownership. The provision of designated exercise areas contributes to this.

It is important that dogs, although off lead, are effectively controlled and supervised by their owner in dog exercise areas to prevent attacks. The City is currently undertaking an active campaign to encourage the reporting of inadequately controlled dogs.

In addition, it is important that owners appropriately manage dog faeces particularly given the active sports played on the reserve and monitor the impact on the playing surface. Additional work is generated for the City Parks team in managing these issues.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

Social:

- Advocate for and facilitate the provision of diverse and environmentally sustainable places and spaces for people to enjoy an inclusive and active lifestyle.
- Promote the importance of a healthy, active lifestyle and the role the natural environment plays in preventative health, within our community.

Environment:

- Protect and manage our local natural environment and ensure.
- Create opportunities for our community to celebrate and preserve our local natural environment.

Conclusion

In accordance with the *Dog Act 1976*, the proposed changes to the designations at Pyramids will support the protection of the vulnerable Fairy Tern whilst still providing extensive off lead opportunity. The Lakelands District Open Space provides an opportunity to support the community of Lakelands and maximise the usage of the facility in a manner similar to other active reserves across the City.

NOTE:

- Refer: ***Attachment 4.1 Existing Dog Act 1976 designations of Pyramids Beach***
Attachment 4.2 Proposed Dog Act 1976 designations of Pyramids Beach
Attachment 4.3 Plan of finalised Dog Exercise Area Central and Southern Ovals of Lakelands District Open Space

Officer Recommendation

That the Committee of Council recommend that Council:

1. Approves the commencement of a 28 day public notice period specifying Councils intention to prohibit of dogs at Pyramids beach in accordance with *Attachment 4.2*.
2. Approves the central and southern ovals of Lakelands District Open Space as detailed in *Attachment 4.3* as dog exercise areas only after 5:00pm and before 8:00am daily, except where active sport is in progress.
3. Receives a report in March 2022 reviewing the effectiveness of the restrictions implemented Lakelands District Open Space (Lakelands Park) including feedback from the school and sporting clubs.

Committee Recommendation

That the Committee of Council recommend that Council:

- 1. Approves the commencement of a 28 day public notice period specifying Councils intention to prohibit of dogs at Pyramids beach in accordance with *Attachment 4.2*.**
- 2. Approves the central and southern ovals of Lakelands District Open Space as detailed in *Attachment 4.3* as dog exercise areas only after 5:00pm and before 8:00am daily, except where active sport is in progress.**
- 3. Receives a report in March 2022 reviewing the effectiveness of the restrictions implemented Lakelands District Open Space (Lakelands Park) including feedback from the school and sporting clubs.**

ATTACHMENT 4.1

Current *Dog Act 1976* Restrictions Pyramids Beach



Existing Restrictions

Proposed *Dog Act 1976* Restrictions Pyramids Beach



ATTACHMENT 4.3

Dog Exercise (Off Leash) Area – Lakelands District Open Space

Central & Southern Ovals - Lakelands District Open Spaces



5	SUBJECT:	Local Planning Policy No 3 – Non Residential Uses in Residential Zones
	DIRECTOR:	Business Services
	MEETING:	Committee of Council
	MEETING DATE:	8 June 2021

Summary

Council is requested to consider adopting for the purposes of advertising, the draft Local Planning Policy No 3 – Non Residential Uses in Residential Zones (LPP3). This policy will consolidate three existing local planning policies relating to Medical Centres, Child Care Premises and Home Based Businesses and incorporate provisions from Town Planning Scheme No 3 (Scheme) relating to Commercial Vehicle Parking.

This review of existing local planning policies has been triggered by recent changes to the *Planning and Development (Local Planning Schemes) Regulations 2015* (the Regulations) and the anticipated finalisation of the City's Local Planning Scheme No 12 (LPS12). The definitions and exemptions within proposed LPP3 reflect these changes to the planning framework.

Local planning policies sit below the local planning scheme and provide guidance for development within the City. The proposed LPP3 will provide a framework for the assessment and approval of various non-residential land uses within residential zones, including design criteria for new development.

It is recommended that Council adopt the policy for advertising purposes.

Disclosure of Interest

Nil

Previous Relevant Documentation

- G.14/11/20 24 November 2020 Council requested officers to prepare for Council, consideration of a Local Planning Policy addressing Commercial Vehicles within the residential zone.
- G.10/8/20 25 August 2020 Council directed officers to provide a report outlining a review of the approval process and outcomes for the parking of Commercial Vehicles in Residential Areas.
- G.22/6/20 23 June 2020 Council resolved to support the draft Local Planning Scheme No 12 and forward the Scheme to the Western Australian Planning Commission for approval.
- G.28/10/10 26 October 2010 Council adopted for final approval Local Planning Policy No 16 – Medical Centres.
- G.51/11/09 24 November 2009 Council adopted for final approval Local Planning Policy No 12 – Home Occupation Policy and Local Planning Policy No 13 – Child Care Premises Policy.

Background

Changes to the Planning Framework

On 18 December 2020, amendments to the Regulations were gazetted as part of the State's planning reform agenda. These amendments came into effect on 15 February 2021 and have implications to application timeframes, advertising procedures and exempt development. With specific relevance to this report, the amendments to the Regulations exempt certain home businesses from requiring development approval.

The City's draft LPS12 was endorsed by Council on 23 June 2020 and has recently been approved by the Minister for Transport and Planning, subject to modifications. Once these changes have been made, LPS12 will be gazetted. LPS12 incorporates updated land use definitions as per the *Planning and Development (Local Planning Schemes) Regulations 2015* (Model provisions for local planning schemes), including amended definitions for commercial vehicles and home businesses. A review of the local planning policies is necessary to ensure consistency with LPS12.

Commercial Vehicle Parking

A Notice of Motion was approved by Council at its meeting of 25 August 2020 in regards to the parking of commercial vehicles in residential areas. The motion directed officers to provide a report outlining a review of the approval process and outcomes for the parking of commercial vehicles in residential areas. On 24 November 2020, officers presented a report to Council outlining the assessment process for commercial vehicles in response to the Notice of Motion. The report concluded that a local planning policy should be prepared for consideration by Council, that provides an assessment criteria and acceptable provisions for commercial vehicle parking applications.

State of Emergency Exemptions

In response to the current State of Emergency, a Notice of Exemption was issued on 8 April 2020 which temporarily exempts various land uses from requiring development approval. The exemptions include, but are not limited to, a home business, home occupation and commercial vehicle parking in a residential area. These exemptions will remain in effect until 90 days after the end of the State of Emergency. There remains uncertainty as to how long the State of Emergency will remain in effect.

Comment

The proposed LPP3 will consolidate three existing local planning policies relating to Medical Centres, Child Care Premises and Home Businesses and incorporate provisions from LPS12 relating to Commercial Vehicle Parking. Local planning policies sit below the local planning scheme and provide guidance for development within the City. The proposed policy will provide a framework for the assessment and approval of various non-residential land uses within residential zones, including design criteria for new development.

Medical Centres and Child Care Premises

The existing Local Planning Policy No 13 – Child Care Premises (LPP13) and Local Planning Policy No 16 – Medical Centres (LPP16) have operated effectively and as such, only minor changes have been proposed for consistency and clarity. The following amendments have been proposed:

- Removal of reference to commercial zones and activity centre plans from the physical location attributes given that this policy only relates to residential zones. The policy now refers to being in proximity to commercial, recreation or community nodes and/or well served by public transport.
- Inclusion of additional landscaping requirements. The Scheme currently requires 10% of the site area to be provided as landscaping, however this will not be transferred to LPS12 for residential

zones. The minimum landscaping requirements have been included in this policy, with some additional design requirements to ensure that quality landscaped areas are provided.

- Requirement for additional information and supporting reports. A traffic impact assessment, noise assessment and/or waste management plan may be required and will be determined on a case-by-case basis. Where required, the policy provides guidance on what aspects the assessment/reports should address.
- Limitation on hours of operation for child care centres. Hours of operation have previously been imposed on child care centres as a condition of development approval, however inclusion in the policy will provide additional clarity. It is considered necessary to limit the hours of operation, particularly where outdoor play areas are proposed, to ensure that neighbouring residential amenity is protected.

In summary, LPP13 and LPP16 are being proposed to be revoked if Council resolve to proceed with LPP3 once submissions have been considered, which will be presented to Council for consideration in the future.

Commercial Vehicle Parking

Definitions and assessment criteria relating to the parking of commercial vehicles within a residential area are currently included within the Scheme. The definition of a commercial vehicle and commercial vehicle parking will be amended within LPS12, however the assessment criteria will not be carried across. As such, the existing criteria within the Scheme has been incorporated into LPP3, with the following alterations:

- Requirement for development approval when housed within an outbuilding. The Scheme currently exempts commercial vehicles from requiring approval when they are housed within a garage/outbuilding. The most significant impact of commercial vehicles is generally the noise resulting from moving the vehicle to and from the property. As such, it is proposed that all commercial vehicles should require an application and assessment regardless of whether they are stored within an outbuilding.
- Introduction of a minimum lot size. Minimum lot sizes for the parking of one or two commercial vehicles has been included as part of the assessment criteria to prevent commercial vehicles being stored on small residential lots. These lot sizes are the minimum lot sizes and do not necessarily guarantee approval, as the remaining assessment criteria will need to be complied with.
- Hours of restricted movement (commercial vehicle not to be taken to or from the site) being amended to 10pm - 7am to correlate with the *Environmental Protection (Noise) Regulations 1997* (Noise Regulations). The Scheme previously referred to 6:30am, however this was inconsistent with the Noise Regulations and could result in vehicles exceeding the permitted limits.
- Included reference to the Noise Regulations. Whilst the noise requirements are covered under separate legislation, reference has been included within the policy for clarity and to ensure that applicants are aware of the required limits. A noise assessment may be required to ensure compliance with the Noise Regulations and will be determined on a case by case basis.

Home Based Businesses

Amendments to the deemed provisions and imminent gazettal of LPS12, have required fairly significant changes to the existing Local Planning Policy No 12 (LPP12) – Home Occupation Policy. The City previously had two categories for home based businesses, being a home office and a home business, with the latter requiring development approval. Once LPS12 is gazetted, definitions from the model provisions will be implemented with three categories of home based businesses – home office, home occupation and home business. In accordance with the changes to the deemed provisions, a home office and a home occupation are now exempt from requiring development approval.

Under LPS12, a home business is defined as:

- a dwelling or land around a dwelling used by an occupier of the dwelling to carry out a business, service or profession if the carrying out of the business, service or profession —*
- (a) does not involve employing more than 2 people who are not members of the occupier's household; and*
 - (b) will not cause injury to or adversely affect the amenity of the neighbourhood; and*
 - (c) does not occupy an area greater than 50 m²; and*
 - (d) does not involve the retail sale, display or hire of any goods unless the sale, display or hire is done only by means of the Internet; and*
 - (e) does not result in traffic difficulties as a result of the inadequacy of parking or an increase in traffic volumes in the neighbourhood; and*
 - (f) does not involve the presence, use or calling of a vehicle of more than 4.5 tonnes tare weight; and*
 - (g) does not involve the use of an essential service that is greater than the use normally required in the zone in which the dwelling is located;*

To reflect these changes, the policy will incorporate assessment criteria for home businesses only. A home business is a larger scale operation and therefore the assessment criteria is intended to ensure that these types of businesses will only be supported where there will not be an adverse impact on the amenity of the surrounding area.

LPP12 is being proposed to be revoked if Council resolve to proceed with LPP3 once submissions have been considered, which will be presented to Council for consideration in the future.

Enforcement of Conditions

The Scheme previously permitted the City to rescind a development approval for commercial vehicle parking or a home business where the conditions of approval were not being complied with. The deemed provisions no longer allow for a development approval to be rescinded and therefore the wording of the policy has been updated to reflect the current enforcement options. Should the City receive complaints regarding alleged non-compliance with the conditions of a development approval, an investigation will be carried out and enforcement action may be taken.

Subject to the provision of appropriate evidence, there are a range of enforcement options under the provisions of the *Planning and Development Act 2005* (Act). In accordance with Section 223 of the Act, a person who commits an offence under the provisions of the Act, is liable to a fine of a maximum of \$200,000 and, in the case of a continuing offence, a further fine of \$25,000 for each day during which the offence continues. In accordance with Regulation 42 of the *Planning and Development Regulations 2009*, infringement notices of \$500 may be issued as an enforcement option in lieu of prosecution.

MEAG Comment

This item does not have any impact on the natural environment and therefore has not been referred to Mandurah Environmental Advisory Group for comment,

Consultation

In accordance with Clause 4 of the Deemed Provisions, a local government must advertise a proposed policy for a period not less than 21 days by publishing on the City's website and by giving notice of the proposed policy in any other way the local government considers appropriate.

Statutory Environment

Local governments may prepare Local Planning Policies under Part 2, Division 2 of the Deemed Provisions for Local Planning Schemes in respect to any matter related to the planning and development of the

scheme area. Once approved, the local government must have regard to each relevant local planning policy when making a determination under the Local Planning Scheme.

Policy Implications

The proposed consolidation and review of existing policies will refine and update the existing policy framework in line with the current regulations and proposed Local Planning Scheme No 12 as well as reduce the overall complexity of the framework.

Financial Implications

Nil

Risk Analysis

Poor management of non residential uses in residential areas can lead to amenity impacts for surrounding residents.

Excessive regulation and restriction on non residential uses in residential zones can limit entrepreneurship and business development. In some cases home based operations can be entry to a larger business operation.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

Economic:

- Facilitate and advocate for sustainable local job creation and industry diversification.

Social:

- Facilitate safe neighbourhoods and lifestyles by influencing the built form through urban design.

Organisational Excellence:

- Listen to and engage with our community in the decision-making process.

Conclusion

The proposed Local Planning Policy No 3 – Non Residential Uses in Residential Zones seeks to consolidate three existing local planning policies relating to Medical Centres, Child Care Premises and Home Based Businesses and incorporate provisions from the Scheme relating to Commercial Vehicle Parking.

The local planning policy reflects recent amendments to the statutory planning framework and provides guidance for assessment of non-residential development within residential zones. It is recommended that Council adopt the policy for advertising purposes.

NOTE:

- Refer ***Attachment 5.1 Draft Local Planning Policy No 3 – Non Residential Uses in Residential Zones***

Officer Recommendation

That the Committee of Council recommend that Council, in accordance with Schedule 2, Part 2, Clause 4 of the Deemed Provisions for Local Planning Schemes, resolves to adopt for the purposes of advertising draft Local Planning Policy No. 3 – Non Residential Uses within Residential Zones.

Committee Recommendation

That the Committee of Council recommend that Council, in accordance with Schedule 2, Part 2, Clause 4 of the Deemed Provisions for Local Planning Schemes, resolves to adopt for the purposes of advertising draft Local Planning Policy No. 3 – Non Residential Uses within Residential Zones.

Local Planning Policy No 3

Non Residential Uses in Residential Zones

May 2021

ATTACHMENT 5.1



Record of Adoption

Stage	Document Version	Approval Date
Draft for advertising	Version 1 May 2021	

Schedule of Modifications

No	Summary of Modifications	Document Version	Approval Date



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1. Introduction

1.1 Policy Objectives

The objectives of this Local Planning Policy are to:

- (a) Maintain the local character and amenity of residential areas;
- (b) Encourage non-residential uses to be located within close proximity to activity centres and areas that support a range of services;
- (c) Ensure that non-residential uses outside of activity centres are located on roads that can accommodate the additional traffic generated by the use;
- (d) Minimise the impacts of non-residential land uses on the amenity of surrounding landowners.

1.2 Background

Local Planning Policy No 3 – Non-Residential Uses in the Residential Zones replaces the following Local Planning Policies, in accordance with Clause 6(a) of the *Planning and Development (Local Planning Schemes) Regulations 2015* Deemed Provisions:

- LPP 12 – Home Occupation
- LPP 13 – Child Care Premises
- LPP 16 – Medical Centres

This policy also incorporates provisions relating to the Parking of Commercial Vehicles within the Local Planning Scheme.

1.3 Application of the Policy

- (a) This Local Planning Policy is prepared, advertised and adopted pursuant to Part 2 Division 2 of the Deemed Provisions for Local Planning Schemes (as set out in the Planning and Development (Local Planning Schemes) Regulations 2015 Schedule 2) (Deemed Provisions)
- (b) Clause 3(5) and Clause 67(2)(g) of the Deemed Provisions state that the local government is to have due regard to a local planning policy in making a determination under the local planning scheme and applications for development approval.
- (c) This Local Planning Policy is applicable to the Residential, Canal and Rural Residential zones (hereby defined as 'residential area')



2. Medical Centre

2.1 Definition

A Medical Centre is defined within the local planning scheme as:

means premises other than a hospital used by 3 or more health practitioners at the same time for the investigation or treatment of human injuries or ailments and for general outpatient care.

An application for a medical centre within a residential area is to have regard to the provisions of this policy when submitted for assessment and determination by the local government.

2.2 Location

2.2.1 The following locations may be appropriate for the establishment of a medical centre:

- (a) A site that fronts (through direct access or via a parallel local road) onto a Major Road, District Integrator Road or Neighbourhood Connector Road, as identified on Figure 1;
- (b) Part of or within easy walking distance of commercial, recreation or community nodes and education facilities; or
- (c) A site well served by public transport.

2.2.2 It is unlikely that an application for a medical centre where the residential density coding is 'R5' or lower will be approved, due to the potential impact on the amenity of these areas.

2.3 Built Form

The built form of the proposed development shall be in accordance with the following:

- (a) The design of the development shall respect the character of the area having regard to land-use, building scale, built form and boundary setbacks;
- (b) The maximum building height, street walls/fences, street setbacks and lot boundary setbacks shall be in accordance with the Residential Design Codes for a residential dwelling.
- (c) Paths allowing pedestrian and universal access should be made with durable, non-skid surfaces and continuously provided across driveways; and
- (d) Signage shall be considered in accordance with Local Planning Policy No 2 - Signage.

2.4 Landscaping

Landscaping is to be in accordance with the following requirements:

- (a) A minimum of 10% of the site area shall be landscaped.
- (b) The landscaped area shall include a minimum strip of 1.5 metres wide adjacent to all street boundaries.
- (c) Landscaping is to be of a high quality through the use of trees within parking areas, the street verge and around buildings, complimented by extensive low-rise native landscaping. The City's Locality Street Tree Master Plan should be considered in design of landscaping.



2.5 Car Parking

The minimum car parking requirement for medical centres as required by the local planning scheme is 5 bays per practitioner. Design of on-site parking shall be as follows:

- (a) Parking of vehicles shall not visually dominate the street frontage, with some or all of the required on-site parking located behind the building line or sleeved within the development;
- (b) Safe vehicular and pedestrian access be from a road that is capable of handling additional traffic volumes and can accommodate the traffic generated by the use;
- (c) Vehicles will be required to enter and exit the site in a forward gear; and
- (d) The site layout and location shall minimise the impacts of noise and headlight glare of vehicles to bedrooms and major habitable rooms for adjacent or neighbouring dwellings.

2.6 Traffic

A traffic impact assessment and/or traffic management report, prepared by a suitably qualified Transport Consultant, may be required to be submitted with an application for development approval. The requirement for which, will be determined where there are concerns of traffic impacts from the proposal. The assessment / report should address:

- (a) The site characteristics and surrounding area;
- (b) The proposal and its expected trip generation;
- (c) Parking requirements, including the design of parking areas, and any pick-up and drop off facilities;
- (d) Existing traffic conditions and any future changes expected to the traffic conditions;

- (e) Current road safety conditions, including an accident history in the locality;
- (f) The expected impact of the proposed development on the existing and future traffic conditions; and
- (g) The impact on surrounding verges and the management of parking overflow.

The proposed use should be approved only if it will have a minimal impact on the functionality and amenity of an area and will not create or exacerbate any unsafe conditions for pedestrians or road users.

2.7 Noise

A Noise Assessment, prepared by a suitably qualified Acoustic Consultant, may be required for the development of a medical centre, where it is determined that the proposal may negatively impact the surrounding properties through the generation of noise.

This requirement will be determined on a case-by-case basis, based on residential density, existing buildings, hours of operation and proposed scale of operations.

2.8 Waste Management

A Waste Management Plan (WMP) is required to be prepared and submitted as part of the application for development approval. The WMP shall be prepared in accordance with the City's Commercial and Industrial Development Template and shall detail how bins will be stored and serviced in a way that protects the residential amenity of the area.



3. Child Care Premises

3.1 Definition

A Child Care Premises is defined under the local planning scheme as:

means premises where –

- a) an education and care service as defined in the Education and Care Services National Law (Western Australia) Act 2012 section 5(1), other than a family day care service as defined in that section, is provided; or*
- b) a child care service as defined in the Child Care Services Act 2007 section 4 is provided;*

An application for a child care premises within a residential area is to have regard to the provisions of this policy when submitted for assessment and determination by the local government.

3.2 Location

3.2.1 The following locations may be appropriate for the establishment of a child care premises:

- (a) A site that fronts (through direct access or via a parallel local road) onto a Major Road, District Integrator Road or Neighbourhood Connector Road, as identified on Figure 1;
- (b) Part of or within easy walking distance of commercial, recreation or community nodes and education facilities (as generally identified on Figure 1);
- (c) In areas where adjoining uses are compatible with a child care premises (includes considering all permissible uses under the zoning of adjoining properties); or
- (d) A site well served by public transport.

3.2.2 Child care premises generally would not be suitable at the following locations, unless the applicant can demonstrate to the satisfaction of the local government that the following matters listed will not have a detrimental impact on the child care premises:

- (a) Access is from an arterial route or in close proximity to a major intersection, as identified on Figure 1 to an arterial route where there may be safety concerns;
- (b) Access is from a local street where there may be impacts on amenity due to traffic and parking;
- (c) The current use or any permissible use under the zoning of the adjoining premises produces unacceptable levels of noise, fumes or emissions or poses a potential hazard by reason of activities or materials stored on-site;
- (d) Noise produced by roads and railways are likely to have an adverse impact on the site;
- (e) The site may be subject to contamination, within close proximity to high-voltage electricity transmission lines, or subject to external impacts that may be harmful to the staff and children; or
- (f) A site less than 1,000 square metres in area.



3.3 Hours of Operation

The hours of operation for a child care premises within a residential area should be limited to the following:

Monday to Friday	7:00am – 6:00pm
Saturday	8:00am – 5:00pm

An application proposing to operate outside of these hours will be assessed based on the potential impact to the neighbouring residential amenity.

3.4 Built Form

The built form of the proposed development shall be in accordance with the following:

- (a) The design of the development shall respect the character of the area having regard to land-use, building scale, built form and boundary setbacks;
- (b) The maximum building height, street walls/fences, street setbacks and lot boundary setbacks shall be in accordance with the Residential Design Codes as for a residential dwelling;
- (c) Paths allowing pedestrian and universal access should be made with durable, non-skid surfaces and continuously provided across driveways;
- (d) Signage shall be in accordance with Local Planning Policy No 2 Signage; and
- (e) Where possible, outdoor and indoor play areas for a Child Care Centre should:
 - i. Be in a safe location on the site and away from any adjoining noise sensitive premises;

- ii. Be north facing and/or accessible to the winter sun;
- iii. Create opportunities for casual surveillance of the outdoor play area from the premises building(s), adjacent land uses and the public domain where appropriate; and
- iv. Have a regular shape in order to avoid the creation of poorly surveyed spaces.

3.5 Landscaping

Landscaping is to be in accordance with the following requirements:

- (a) A minimum of 10% of the site area shall be landscaped;
- (b) The landscaped area shall include a minimum strip of 1.5 metres wide adjacent to all street boundaries; and
- (c) Landscaping is to be of a high quality through the use of trees within parking areas, the street verge and around buildings, complimented by extensive low-rise native landscaping. The City's Locality Street Tree Master Plan should be considered in design of landscaping.

3.6 Car Parking

The minimum car parking requirement for child care centres in the local planning scheme is 4.5 parking bays per 100m² of net lettable floor area. The design of on-site parking shall be as follows:

- (a) Parking of vehicles shall not visually dominate the street frontage, with some or all of the required on-site parking located behind the building line or sleeved within the development;



- (b) Safe vehicular and pedestrian access be from a road that is capable of handling additional traffic volumes and can accommodate the traffic generated by the use;
- (c) Vehicles will be required to enter and exit the site in a forward gear; and
- (d) The site layout and location shall minimise the impacts of noise and headlight glare of vehicles to bedrooms and major habitable rooms for adjacent or neighbouring dwellings.

3.7 Traffic

A traffic impact assessment and/or traffic management report, prepared by a suitably qualified Transport Consultant, may be required to be submitted with an application for development approval. The requirement for which, will be determined where there are concerns of traffic impacts from the proposal. The assessment / report should address:

- (a) The site characteristics and surrounding area;
- (b) The proposal and its expected trip generation;
- (c) Parking requirements, including the design of parking areas, and any pick-up and drop off facilities;
- (d) Existing traffic conditions and any future changes expected to the traffic conditions;
- (e) Current road safety conditions, including an accident history in the locality;
- (f) The expected impact of the proposed development on the existing and future traffic conditions; and

- (g) The impact on surrounding verges and the management of parking overflow.

The proposed use should be approved only if it will have a minimal impact on the functionality and amenity of an area and will not create or exacerbate any unsafe conditions for pedestrians or road users.

3.8 Noise

A Noise Assessment, prepared by a suitably qualified Acoustic Consultant, may be required for the development of a child care premises, where it is determined that the proposal may negatively impact the surrounding properties through the generation of noise. This requirement will be determined on a case-by-case basis, based on residential density, existing buildings, hours of operation and proposed scale of operations.

To reduce the impact of child care premise on surrounding properties, the following should apply:

- (a) Where a child care premises is located adjacent to a noise sensitive premises, the noise generating activities of the child care premises such as the outdoor play areas, parking areas and any plant and equipment are to be located away from the noise sensitive premises;
- (b) Where, due to design limitations or safety considerations, noise generating activities such as outdoor play areas are located close to noise sensitive premises, appropriate noise attenuation measures are to be undertaken; and
- (c) The design and construction of buildings may include noise attenuation measures to reduce impact from external sources and to achieve accepted indoor noise limits.



3.9 Waste Management

A Waste Management Plan (WMP) is required to be prepared and submitted as part of the application for development approval.

The WMP shall be prepared in accordance with the City's Commercial and Industrial Development Template and shall detail how bins will be stored and serviced in a way that protects the residential amenity of the area.



4. Commercial Vehicle Parking

4.1 Definitions

A Commercial Vehicle is defined under the local planning scheme as:

means a vehicle, whether licenced or not, that has a gross vehicle mass of greater than 4.5 tonnes including –

- (a) a utility, van, truck, tractor, bus or earthmoving equipment; and*
- (b) a vehicle that is, or is designed to be an attachment to a vehicle referred to in paragraph (a).*

Commercial Vehicle Parking is defined under the local planning scheme as:

means premises used for parking of one or 2 commercial vehicles but does not include –

- (a) any part of a public road used for parking or for a taxi rank; or*
- (b) parking of commercial vehicles incidental to the predominant use of the land.*

4.2 Assessment Criteria

In assessing an application for commercial vehicle parking within a residential area, the local government shall have regard to the following assessment criteria and/or requirements:

- (a) The subject site having a lot area of at least 500m² for one commercial vehicle or at least 2000m² for two commercial vehicles;
- (b) The proposed on-site parking location being adequately screened from view from the street;

- (c) The potential impacts on neighbouring residents with respect to noise, emissions, visual appearance or any other nuisance being minimised;
- (d) A restriction of movement (the commercial vehicle not to be taken from or brought to the lot) between the hours of 10:00pm and 7:00am;
- (e) Major repairs to the commercial vehicles are not undertaken on the lot. Any minor repairs are to be carried out within an outbuilding or screened from view from the street; and
- (f) All noise from the vehicle(s) is to comply with the Environmental Protection (Noise) Regulations 1997.

4.3 Noise

A Noise Assessment, prepared by a suitably qualified Acoustic Consultant, may be required for the assessment of a commercial vehicle where it is determined that the proposal may negatively impact the surrounding properties through the generation of noise.

This requirement will be determined on a case-by-case basis, based on residential density, existing buildings, hours of operation and proposed scale of operations.



4.4 Compliance

Should a commercial vehicle at a residential property become the subject of notice or complaint, the local government may undertake any of the following:

- (a) Ensure that conditions of any approval are being complied with, and should any conditions not be complied with:
 - i. Require the parking/operations to be altered; or
 - ii. Issue an infringement notice or alternative enforcement action.
- (b) Request a retrospective application, should the commercial vehicle be parked at a residential property without valid approval.



5. Home Based Businesses

5.1 Definitions

Home based businesses are divided into three different categories depending on the scale of operations and are defined within the local planning scheme as follows:

Home Office:

means a dwelling used by an occupier of the dwelling to carry out a home occupation if the carrying out of the occupation —

- (a) *is solely within the dwelling;*
- (b) *does not entail clients or customers travelling to and from the dwelling;*
- (c) *does not involve the display of a sign on the premises; and*
- (d) *does not require any change to the external appearance of the dwelling.*

Home Occupation:

means a dwelling or land around a dwelling used by an occupier of the dwelling to carry out an occupation if the carrying out of the occupation that —

- (a) *does not involve employing a person who is not a member of the occupier's household;*
- (b) *will not cause injury to or adversely affect the amenity of the neighbourhood;*
- (c) *does not occupy an area greater than 20 m²;*
- (d) *does not involve the display on the premises of a sign with an area exceeding 0.2 m²; and*
- (e) *does not involve the retail sale, display or hire of any goods unless the sale, display or hire is done only by means of the Internet;*

- (f) *does not —*
 - i. require a greater number of parking spaces than normally required for a single dwelling; or*
 - ii. result in an increase in traffic volume in the neighbourhood;*
- (g) *does not involve the presence, use or calling of a vehicle of more than 4.5 tonnes tare weight;*
- (h) *does not include provision for the fuelling, repair or maintenance of motor vehicles; and*
- (i) *does not involve the use of an essential service that is greater than the use normally required in the zone in which the dwelling is located.*

Home Business:

means a dwelling or land around a dwelling used by an occupier of the dwelling to carry out a business, service or profession if the carrying out of the business, service or profession —

- (a) *does not involve employing more than 2 people who are not members of the occupier's household;*
- (b) *will not cause injury to or adversely affect the amenity of the neighbourhood;*
- (c) *does not occupy an area greater than 50 m²;*
- (d) *does not involve the retail sale, display or hire of any goods unless the sale, display or hire is done only by means of the Internet;*
- (e) *does not result in traffic difficulties as a result of the inadequacy of parking or an increase in traffic volumes in the neighbourhood;*
- (f) *does not involve the presence, use or calling of a vehicle of more than 4.5 tonnes tare weight; and*
does not involve the use of an essential service that is greater than the use normally required.



5.2 Requirement for Development Approval

In accordance with the Deemed Provisions, development approval is not required for a home office or home occupation.

An application for development approval is required for a home business.

5.3 Assessment Criteria

In assessing an application for a home business, the local government shall have regard to the following assessment criteria:

- (a) The nature, scale and hours of operation of the proposed home business being compatible with a residential area;
- (b) The relationship of the proposed home business with the adjoining land or on other land in the locality, including lot sizes;
- (c) The amount of traffic likely to be generated by the development, particularly in relation to the capacity of the road system in the locality and the probable effect of that traffic on the movement of traffic on that road system; and
- (d) Be compatible with its surrounds and not adversely affect the amenity of the area with respect to:
 - i. The parking of motor vehicles;
 - ii. The transporting of materials or goods to or from the dwelling;
 - iii. The hours of operation, which should generally be limited to the normal business hours of 8am to 6pm Monday to Saturday; and
 - iv. The creation of noise, vibration, electrical interference, or light emissions.

5.4 Administration

5.4.1 Advertising Procedure

Any home business that is likely to have an impact on neighbouring properties in regards to:

- (a) The creation of noise, vibration, electrical interference, or light emissions;
- (b) The parking of motor vehicles;
- (c) The transporting of materials or goods to or from the dwelling;
- (d) The hours of operation; or
- (e) Any home business associated with the repair, storage or maintenance of motor vehicles,

shall be advertised to surrounding landowners in accordance with clause 64 of the Deemed Provisions.

5.4.2 Compliance

Should a business that is operating from a dwelling become the subject of notice or complaint, the local government may undertake any of the following:

- (f) Ensure that conditions of any approval are being complied with, and should any conditions not be complied with:
 - i. Require business practices to be altered; or
 - ii. Issue an infringement notice or alternative enforcement action.
- (g) Request a retrospective application, should the business be operating without valid approval.

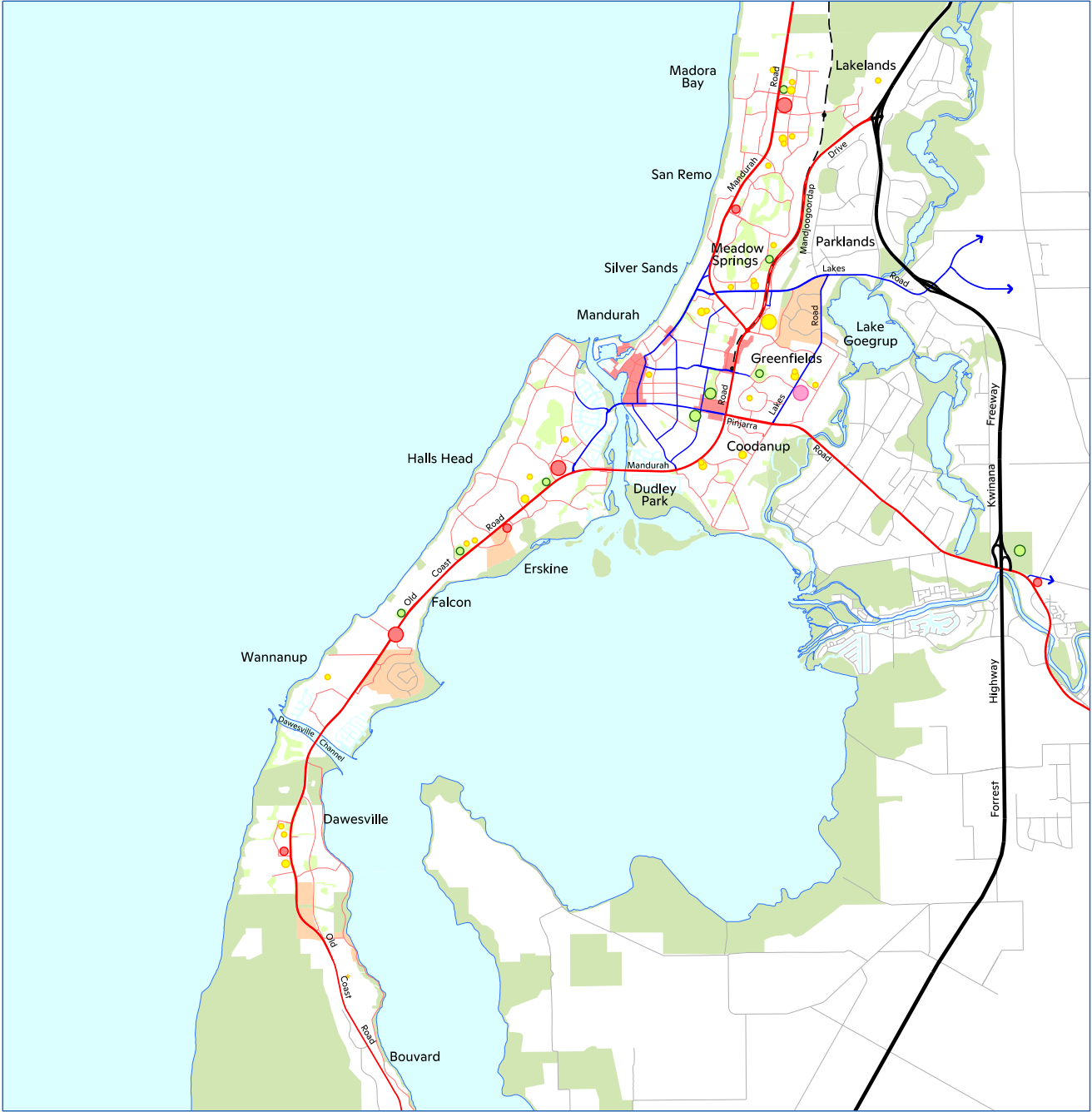
Figure 1 - Location Criteria

Road Network

- Freeway
- Major Road (Primary Distributor)
- District Integrator Road
- Neighbourhood Connector

Urban Form / Activity Centres

- Major Commercial Area (City Centre / District Centre / Neighbourhood Centre)
- Recreation Facilities (Regional / District Facilities)
- Peel Health Campus
- Education Facilities
- Residential Area with R-Code less than R5



6	SUBJECT:	Lease and Funding Agreement: Mandurah Performing Arts Inc. Portion of Reserve 42050
	DIRECTOR:	Business Services/Place and Community
	MEETING:	Committee of Council
	MEETING DATE:	8 June 2021

Summary

The current lease granted to Mandurah Performing Arts Incorporated over a portion of Reserve 42050, 75 Mandurah Terrace Mandurah, known as the Mandurah Performing Arts Centre expires 30 June 2021.

With expiry pending, the Lessee has approached City officers with a request to enter into a new 20 year lease agreement over a 3229 square metre portion of Reserve 42050.

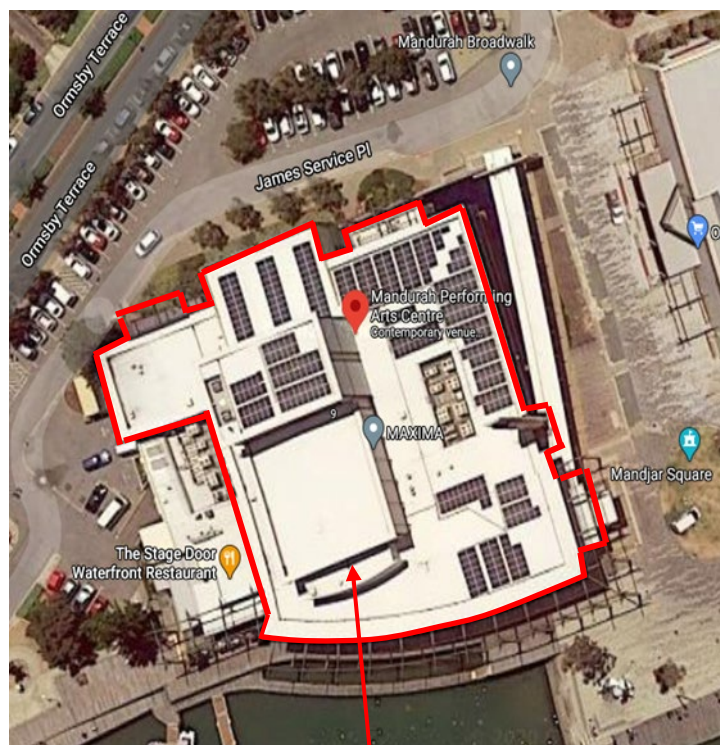
Council is requested to approve the disposal via a lease to Mandurah Performing Arts Incorporated, over a 3229 square metre portion of Reserve 42050, for a term of five years with a further three, five year options (5+5+5+5years). An annual rent in accordance with the City's approved Fees and Charges Schedule – Lease Fee Charges for Community Groups to be applied. The lease is also conditional upon the approval of the Minister for Lands.

Council is requested to authorise the Chief Executive Officer to prepare and execute a Memorandum of Understanding for a five plus five year funding agreement subject to meeting performance conditions.

Disclosure of Interest

Nil

Location



Lease area

Previous Relevant Documentation

- G.29/4/08 15 April 2008 Council supported a lease agreement to Mandurah Performing Arts Incorporated for a term of four years with two renewal options, each consisting of a five year term (4+5+5years);
- G.37/5/07 15 May 2007 Council supported the implementation of 'holding over' provisions of the existing lease to continue until 30 September 2007, or until such time as Council resolves to execute a new lease agreement;
- G.50/7/01 17 July 2001 Council supported the lease renewal option to Mandurah Performing Arts Incorporated for a term of five years, commencing 1 July 2002 and expiring on the 30 June 2007;
- G.51/9/99 21 September 1999 Council supported the amendment of lease to revoke the commencement date and amend to commence on the 5 August 1997 aligning with consent from the Minister for Lands and expiry on the 30 June 2002 with a five year renewal option;
- G.8504 24 June 1997 Council supported a lease to the board of Mandurah Performing Arts Incorporated for a term of five years with a further five year option.

Background

In early 1997, Council relinquished the management of the Mandurah Performing Arts Centre in favour of an appointed Board of Management to independently operate the Centre. A formal lease agreement was established in July 1997 for a term of five years with a five year renewal option, aligning with the consent of the Minister for Lands the lease commenced on the 5 August 1997.

Upon the expiry of the original lease on 30 June 2007, Council supported the implementation of a holding over period until such time as Council resolved to execute a new lease agreement. A new maximum 14 year lease consisting of (4+5+5years) back dated to 1 July 2007, was granted with final expiry due 30 June 2021.

Comment

City officers contacted the Lessee in October 2020 in an attempt to gauge their position regarding the option to apply for a new lease agreement over a portion of Reserve 42050, known as the Mandurah Performing Arts Centre.

In November 2020, the Lessee confirmed their desire to enter into a new agreement, and requested support for a new lease.

Officers propose the following terms and conditions for the new lease agreement subject to the approval of Council and the Minister for Lands consent;

- Maximum 20 years lease, via four five year option terms (5+5+5+5 years)
- Total Area of 3,229 square metres acknowledging that 62 square metres comprises of a common toilet area to be shared with the Stage Door Restaurant.
- Annual rent in alignment with the City's approved Fees and Charges Schedule– Lease Fee Charges for Community Groups. Currently \$1020 per annum
- Commencement date after the approval of the Minister for Lands

The City requires funding recipients to enter into a Memorandum of Understanding outlining the City's requirements and reporting obligations during the term of the agreement. The requirements which will be conditions of funding include:

- a Strategic Plan (to be submitted every three years)
- a copy of its audited annual statement of accounts for each preceding financial year by no later than three months after the end of the financial year in each year of the Term;
- a proposed annual budget 30 days before the next financial year commences in each year of the Term;
- an annual program 30 days before the next financial year commences in each year of the Term;
- an annual report, detailing the performance against the measures identified in the Strategic Plan, KPIs and annual business plan;
- advice of any changes in its office holders or its rules of associations; and
- any information on Mandurah Performing Arts Incorporated membership or other information in relation to the management or activities of Mandurah Performing Arts Incorporated requested by the City to determine Mandurah Performing Arts Incorporated compliance with the parties Obligations.

Consultation

CEO – Mandurah Performing Arts Incorporated

Statutory Environment

Section 30 of the *Local Government (Functions and General) Regulations Act 1996* – Disposal of Property to which 3.58 of the *Local Government Act 1995* does not apply.

Section 30 (2) of the *Local Government (Functions and General) Regulation Act 1996*

A disposition of land is an exempt disposition if -

(b) the land is disposed of to a body, whether incorporated or not –

(i) the objects of which are of a charitable, benevolent, religious, cultural, educational, recreational, sporting or other like nature

Section 18 (1)(2)(3) and (4) of the *Land Administration Act 1997* *Crown land transactions that need Ministers approval.*

- (1) A person must not without authorisation under section (7) assign, sell, transfer or otherwise deal with interests in Crown land or create or grant an interest in Crown Land;*
- (2) A person must not without authorisation under subsection (7) –*
 - (a) grant a lease or licence under this Act, or licence under the Local Government Act 1995, in respect of Crown land in a manager reserve;*
 - (b) being the holder of such a lease or licence, grant a sublease or sublicence in respect of the whole or any part of that Crown land; and*
- (3) A person must not without authorisation under section (7) mortgage a lease of Crown land: and*
- (4) A lessee of Crown land must not without authorisation under subsection (7) sell, transfer or otherwise dispose of the lease in whole or in part.*

Policy Implications

Nil

Financial Implications

The City will receive an annual rental income in accordance with the City's approved Fees and Charges Schedule 2020/21 – Lease Fee Charges for Community Groups being \$1,020.00 (Incl GST).

The Lease Preparation Administration Fee Charge, in accordance with the City's approved Fees and Charges Schedule 2020/21 of \$610.00 (Incl GST) is to be borne by the Lessee.

Any legal costs associated with the preparation of the Lease agreement are to be borne by the Lessee.

The City will contribute \$716,335.92 per annum, increased annually by CPI, to the Mandurah Performing Arts Incorporated to operate the Mandurah Performing Arts Centre.

Risk Analysis

If Council did not agree to lease the facility or enter into a Memorandum of Understanding with the Mandurah Performing Arts Incorporated then the operations would be the responsibility of the City.

The Memorandum Understanding includes adequate controls, such as regular reporting, to ensure due diligence is maintained for the life of the agreement.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

Social:

- Promote a positive identity and image of Mandurah and the contributions of its youth.
- Facilitate opportunities that promote community led initiatives and build local capacity and capability.
- Promote and encourage community connectedness to create social interaction and a strong sense of security and belonging.
- Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in.
- Advocate for and facilitate the provision of diverse and environmentally sustainable places and spaces for people to enjoy an inclusive and active lifestyle.

Organisational Excellence:

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.
- Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values.

Conclusion

The board of Mandurah Performing Arts Incorporated have formally requested support to enter into a new lease agreement with the City of Mandurah upon the expiry of the current renewal term which is due on the 30 June 2021.

Council is requested to approve the disposal of a lease agreement to Mandurah Performing Arts Incorporated, over a portion of Reserve 42050, 75 Mandurah Terrace, Mandurah, for a maximum 20 years via four five year terms (5+5+5+5 years). An annual rent in accordance with the City's approved Fees and Charges Schedule – Lease Fee Charges for Community Groups to be applied. The lease is also conditional upon the approval of the Minister for Lands.

Council is also requested to authorise the Chief Executive Officer to prepare and execute a Memorandum of Understanding for a five plus five year funding agreement subject to meeting performance conditions.

Officer Recommendation

That the Committee of Council recommend that Council:

1. Approves the disposal via a lease agreement to Mandurah Performing Arts Incorporated, over a portion of Reserve 42050 with the following terms;
 - 1.1 Term of five years with a further three, five year term options;
 - 1.2 Leased area of 3,229 square metres, of which 62 square metres is a common toilets area to be shared with the adjoining restaurant;

- 1.3 Annual rent in accordance with the City's approved Fees and Charges Schedule – Lease Fee Charges for Community commencing at \$1020 per annum;
 - 1.4 Commencement date after the approval of the Minister for Lands; and
 - 1.5 Subject to the Minister for Lands consent.
2. Authorises the Chief Executive Officer to finalise the conditions of the lease agreement.
3. Authorises the Chief Executive Officer to prepare and execute a Memorandum of Understanding with Mandurah Performing Arts Incorporated which includes the following:
- 3.1 Five plus five year funding agreement for the operations of the Mandurah Performing Arts Centre of \$716,335.92 per annum, increased annually by CPI.
 - 3.2 The provision of funding is subject to the following conditions:
 - a Strategic Plan (to be reviewed every three years)
 - a copy of its audited annual statement of accounts for each preceding financial year by no later than three months after the end of the financial year in each year of the Term;
 - a proposed annual budget 30 days before the next financial year commences in each year of the Term;
 - an annual program 30 days before the next financial year commences in each year of the Term;
 - an annual report, detailing the performance against the measures identified in the Strategic Plan, KPIS and annual business plan;
 - advice of any changes in its office holders or its rules of associations; and
 - any information on Mandurah Performing Arts Incorporated membership or other information in relation to the management or activities of Mandurah Performing Arts Incorporated requested by the City to determine Mandurah Performing Arts Incorporated compliance with the Parties Obligations.

Committee Recommendation

That the Committee of Council recommend that Council defer consideration of this item to the Council meeting of 22 June 2021.

7	SUBJECT:	Establishment of Strategic Finance Working Group
	DIRECTOR:	Director Business Services
	MEETING:	Committee of Council
	MEETING DATE:	8 June 2021

Summary

Council held a strategic workshop on 17 and 18 April 2021 which included a session on the City of Mandurah's financial sustainability outlining the importance of the City remaining financially sustainable whilst ensuring there are sufficient funds to deliver statutory services and the Strategic Community Plan 2020-2040. There are various controls that can be put in place to ensure the City of Mandurah is financially sustainable, including, adoption and annual reviews of the Long Term Financial Plan (LTFP); ongoing budget management through monthly financial reporting; regularly reviewing services, programs and service levels; monitoring performance ratios and taking the necessary action; and the whole of life costs are known prior to strategies, programs and/or projects being endorsed by Council to ensure there is capacity to fund.

For Council to carry out regular reviews of services, programs and service levels that aligns to the needs of the community, analyse future revenue proposals and oversee the long term financial planning associated with future service provision and investment, it is recommended that Council endorse the establishment of a Strategic Finance Working Group and adopt the Terms of Reference, as detailed in Attachment 7.1.

Disclosure of Interest

Nil

Previous Relevant Documentation

Nil

Background

Financial Sustainability in local government consists of many components being managed, which include:

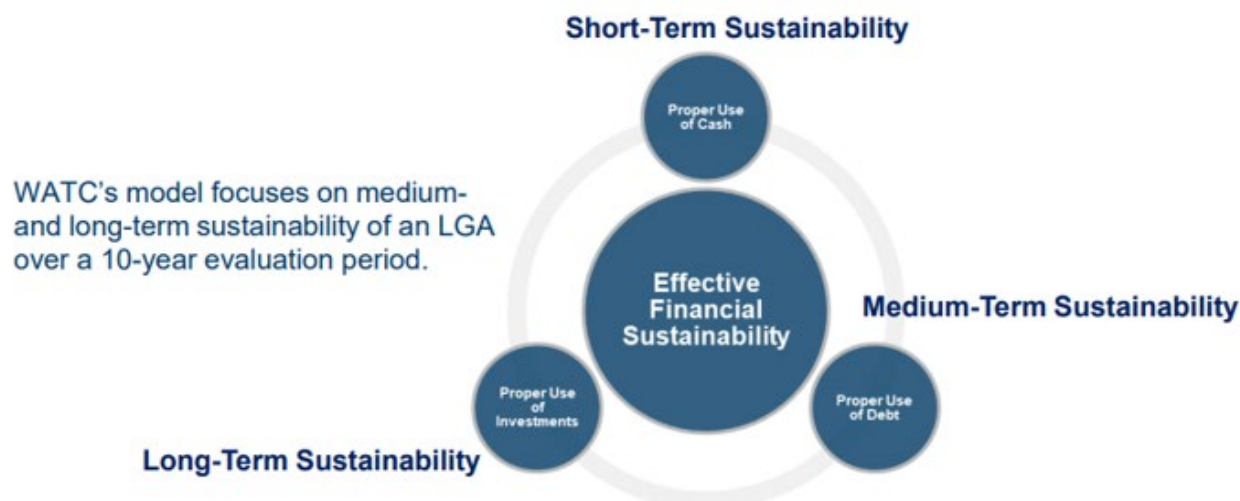
- Ability to maintain its services and assets over the long term
- If funding is withdrawn, the City can continue to operate without significant impact on services
- Whole of life costs are known prior to decision being made (capacity to fund)
- Long term positive cashflows
- Managing financial risks
- Critically and regularly review services and service levels
- Services and programs delivered in accordance with the LTFP without the need to quickly react by increasing rates or reducing services
- Funding considers intergenerational benefits and capacity to service debt (borrowing strategy)
- Achieving performance ratios

The Western Australian Treasury Corporation (WATC) describes that there are three elements to measure the financial sustainability of a local government:

WATC Financial Sustainability

Financial Sustainability - Overview

Three elements combine to gauge the effective financial sustainability of an LGA:



WATC state that for effective financial sustainability, a local government needs to ensure that:

- *Cash inflows (primarily supported by property rates income) are sufficient to fund operating expenses, capital expenditure programs and scheduled debt service obligations; and*
- *Its planned capital expenditure is adequate to fund the scheduled renewal of its asset base (for which depreciation can be used as a proxy).*

The LTFP was first approved by Council in March 2020 and reviewed in May 2021 and maps the cash inflows and planned capital expenditure which WATC consider imperative to effective financial sustainability. The LTFP assists the Council in making informed and evidence-based decisions. City officers will be able to demonstrate and outline the details on how these decisions affect the long term position of the City. The LTFP demonstrates a commitment to prudent fiscal management and greater transparency to the community in relation to the projects that the Council are committed to over the next 10 years. The LTFP shows the long term impact of decisions and the investment for each service, program and project it is delivering or is proposing to deliver over the next ten years.

Comment

The Strategic Finance Working Group is proposed to consist of the Mayor and three Councillors. The Strategic Finance Working Group will analyse proposals and reports that are presented by City officers and provide recommendations to Council in relation to the following:

- future revenue sources to ensure funds are available to deliver community programs and services;
- service and infrastructure provision that aligns to the needs of the community;
- future services and investment to be provided, and the service level standards associated with them; and
- long term financial planning associated with future service provision and investment.

The Strategic Finance Working Group has no powers delegated from Council. The Council remain the decision makers in relation to the allocation of local government resources and adoption of the LTFP and Annual Budget.

The responsibilities of the Strategic Finance Working Group include:

- Assessing and recommending to Council the current and future levels of service required to be delivered by Council;
- The strategic review of services to assess and recommend to Council the relevance of the service to Council's and community needs and the delivery models for the future;
- Investigating and recommending to Council opportunities for cost sharing or shared services arrangements with other organisations;
- Advising Council on the development and implementation of the Long Term Financial Plan and associated financial strategies such as the rating policy; and
- Recommendation to Council in relation to the timing and scope of service reviews and the creation of a five year service review plan.

The Strategic Finance Working Group Terms of Reference is included in Attachment 7.1.

Consultation

Nil

Statutory Environment

Nil

Policy Implications

Nil

Financial Implications

It is likely that there will be additional administration resources required to administer the working group.

Risk Analysis

There is no impact to the financial and reputation strategic risks areas if Council did not support the establishment of the Strategic Finance Working Group as the Council would continue to operate as it is currently, where all information is presented to Council through detailed reports and workshops.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

Organisational Excellence:

- Demonstrate regional leadership and advocate for the needs of our community.
- Listen to and engage with our community in the decision-making process.
- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.
- Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values.

Conclusion

It is recommended that Council approve the establishment of the Strategic Finance Working Group and that the Mayor and three Councillors are appointed as representatives up until 15 October 2021, which is the time that the next local government election is held.

NOTE:

- Refer ***Attachment 7.1 Strategic Finance Working Group Terms of Reference***

Officer Recommendation

That the Committee of Council recommend that Council:

- 1 Approve the Strategic Finance Working Group Terms of Reference as detailed in Attachment 7.1.
- 2 Appoint the following Elected Members to the Strategic Finance Working Group up until 15 October 2021:
Mayor R Williams
Councillor _____
Councillor _____
Councillor _____

Committee Recommendation

That the Committee of Council recommend that Council:

- 1 **Approve the Strategic Finance Working Group Terms of Reference as detailed in Attachment 7.1.**
- 2 **Appoint the following Elected Members to the Strategic Finance Working Group up until 15 October 2021:**
Mayor R Williams
Councillor D Pember
Councillor C Knight
Councillor P Rogers

ATTACHMENT 7.1

Strategic Finance Working Group Terms of Reference

1 Objectives of the Strategic Finance Working Group:

- 1.1 Recommend to Council the future revenue sources to ensure funds are available to deliver community programs and services.
- 1.2 Align service and infrastructure provision to the needs of the community.
- 1.3 Recommend to Council the future services and investment to be provided, and the service level standards associated with them.
- 1.4 Oversee the long term financial planning associated with future service provision and investment.

2 Powers of the Strategic Finance Working Group:

- 2.1 The Working Group is a formally appointed Working Group of Council and is responsible to that body. The Working Group does not have executive powers or authority to implement actions in areas over which the Chief Executive Officer has legislative responsibility and does not have any delegated financial responsibility. The Working Group does not have any management functions and cannot involve itself in management processes or procedures.
- 2.2 The Working Group is to report to Council and provide appropriate advice and recommendations to Council on matters relative to its Terms of Reference. This is in order to facilitate informed decision-making by Council in relation to the future planning for Mandurah.

3 Membership:

- 3.1 The membership of Strategic Finance Working Group shall comprise of the Chief Executive Officer, Mayor and three Councillors, as resolved by Council.
- 3.2 The Chief Executive Officer and/or his/her nominee(s) are to attend all meetings to provide advice and guidance to the Working Group.
- 3.3 The tenure of members' appointment to the Strategic Finance Working Group is up to two years terminating on the day of the Ordinary Council elections, at which time all Elected Members will be eligible for reappointment.
- 3.4 Working Group members must declare any conflict of interests or financial interests in accordance with regulation 22 of the *Local Government (Model Code of Conduct) Regulations 2021*, in a written notice to the Chief Executive Officer before the meeting or at the meeting immediately before the matter is discussed.
- 3.5 The members who are appointed to the Strategic Finance Working Group must represent the needs of the entire district of Mandurah equitably.

4 *Role of City Staff:*

- 4.1 The Chief Executive Officer will invite relevant City officers to attend Working Group meetings, in order to provide advice and guidance, discuss specific issues or reviews as and when required and take part in the discussions of the meetings.

5 *Meetings:*

- 5.1 The Working Group will meet once every two months or otherwise as required. There may be times during the year that there is a requirement to meet more frequently.
- 5.2 The Working Group meetings are only open to invited persons.
- 5.3 The quorum for a meeting is at least 50% of the number of Elected Members elected to the Strategic Finance Working Group.
- 5.4 The Mayor will hold the position of Chair.

6 *Reporting:*

- 6.1 Reports and recommendations of each Working Group meeting shall be presented to Council via email at the earliest convenience.
- 6.2 Council will determine the information that is contained in the report.

7 *Duties and responsibilities:*

- 7.1 Assessing and recommending to Council the current and future levels of service required to be delivered by Council;
- 7.2 The strategic review of services to assess and recommend to Council the relevance of the service to Council's and community needs and the delivery models for the future;
- 7.3 Investigating and recommending to Council opportunities for cost sharing or shared services arrangements with other organisations;
- 7.4 Advising Council on the development and implementation of the Long Term Financial Plan and associated financial strategies such as the rating policy;
- 7.5 Recommendation to Council in relation to the timing and scope of service reviews and the creation of a five year service review plan.

8 *Confidentiality:*

- 8.1 All Working Group members will be required to adhere to the City's confidentiality requirements. In particular, no confidential information received or generated by the Working Group will be disclosed to unauthorised persons.

8	SUBJECT:	Peel Street Ablution: Request to Remove
	DIRECTOR:	Built and Natural Environment
	MEETING:	Committee of Council Meeting
	MEETING DATE:	8 June 2021

Summary

In 2020, City officers identified potentially significant structural defects related to the Peel Street Ablution and made the decision to close the facility, for public safety reasons, pending a more detailed investigation.

An independent consultant structural engineer was engaged to undertake an assessment of the building to determine its structural integrity and provide remediation advice. Based on this assessment, City officers consider that there are three options available with respect to the Peel Street Ablution, these are:

1. Structural repair works;
2. Remove and replace the building; or
3. Remove and not replace the building.

City officers have considered the above options and the related impacts, and request that Council approve that the Peel Street Ablution be removed and not replaced.

Disclosure of Interest

Nil

Location



Peel Street Ablution - Lot 310 (No. 75) Mandurah Terrace, Mandurah

- ★ Peel Street ablation
- ★ Public ablation facilities
- ★ Public ablation facilities with restricted access (City of Mandurah customers)

Property Details

Public Ablution - Brick and concrete building on concrete slab.
Owner: City of Mandurah

Previous Relevant Documentation

Nil

Background

In 2020, as part of the City's ongoing asset inspection program, City officers identified potentially significant structural defects related to the Peel Street Ablution.

City officers made the decision to close the facility, for public safety reasons, pending a more detailed investigation. Subsequently, City officers engaged structural engineering consultants to undertake an assessment of the building to determine its structural integrity and provide remediation advice.

The structural engineering consultant's assessment reaffirmed a significant degree of cracking across parts of the structure and noted potential tension cracks on the top surface of the concrete roof slab that could have led, or would lead, to water ingress into the roof slab and related corrosion to internal steel reinforcement. There was also significant corrosion along the perimeter of the roof slab with the potential risk of falling debris. The structural engineering consultants concluded that the structure was presently unsafe and presents a safety risk from falling debris. Also, that the concrete roof slab would require extensive repair and remediation and that the repair is not limited to the perimeter of the slab and that further investigation may demonstrate that the slab is not repairable.

Subsequently, City officers placed a fenced exclusion zone around the Peel Street Ablution pending a decision on the future of the building.

Based on the structural engineering consultant's advice, City officers consider that there are three are options available to the City, these are:

1. Structural repair works;
2. Remove and replace the building; or
3. Remove and not replace the building.

Comment

The following considers the community service need for the Peel Street Ablution together with each of the options available to the City with respect to the building.

Community Service Need

It is noted that there are four alternative public ablution facilities within 500m of the Peel Street Ablution including the Mandurah Ocean Marina, Town Beach, Keith Holmes Reserve and the Mandurah Visitor Centre.

In addition, there are two public ablutions available to the City's customers, with restricted access, which are located at the City's Main Administration Centre and Built and Natural Environment Building, and are within 100m of the Peel Street Ablution.

The City's records indicate that there have been four Customer Requests (CRMs) with respect to the Peel Street Ablution during the period of its temporary closure. It is noted that all of these requests relate to minor damage and vandalism, and none are in relation to the closure or re-opening of the facility.

Based on the above, the precinct is well serviced by alternative public ablution facilities meaning that the demand for the Peel Street Ablution is considered to be low.

Option 1 - Structural Repair Works

Given the significant extent of structural repairs required, it is estimated that these works would cost approximately \$50,000 to 75,000.

In addition, the existing building is not compliant with current statutory requirements, including accessibility, does not meet contemporary design standards and is due for major interior renovation. Accordingly, the upgrade works that should be considered as part of any structural repairs are estimated to cost an additional \$100,000.

Even with the above repairs and upgrade the result would most likely be a compromised solution and would not be an overall good outcome for the site.

Option 2 - Remove and Replace

The estimated cost of removing the existing building with a contemporary public ablution facility is approximately \$250,000, based on recent market testing of similar facilities.

Option 3 - Remove and Not Replace

The estimated cost of removing the existing building and associated reinstatement of landscaping is approximately \$22,500. Any further options for the site could be considered separately.

City officers have considered the community service need and options available for the Peel Street Ablution, and have formed the view that the facility is not needed to maintain a good level of service with respect to public amenities in the precinct and this, together with the high cost of repair or replacement, makes it undesirable to retain this facility. In addition, the removal of the facility will enable landscaping works to occur that are sympathetic with the Muddy Creek Wetland and will improve the visual appearance and passive surveillance of the site.

Consultation

Nil

Statutory Environment

Nil

Policy Implications

Nil

Financial Implications

Based on the recommendation of City officers to remove and not replace the Peel Street Ablution, the cost would be approximately \$22,500 for the initial works and subsequent operating savings would be approximately \$18,500 per annum.

The demolition of the existing building (\$17,500) would be funded from savings under the Infrastructure Management maintenance budget for the Peel Street Ablutions and the landscaping works (\$5,000) would be funded from the City Parks maintenance budget for the Administration and Civic Centre.

Risk Analysis

The removal of the Peel Street Ablution would eliminate the public safety risk.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

Social:

- Facilitate safe neighbourhoods and lifestyles by influencing the built form through urban design.

Environment:

- Protect and manage our local natural environment and ensure that our actions to manage land-based assets don't adversely impact our waterways.

Organisational Excellence:

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.

Conclusion

City officers have considered the available options and related impacts with respect to the Peel Street Ablutions and request Council approve that the Peel Street Ablution is removed and not replaced.

Officer Recommendation

That the Committee of Council recommend that Council authorise City officers to remove the Peel Street Ablution and reinstate the site with an appropriate landscaping solution.

Committee Recommendation

That the Committee of Council recommend that Council authorise City officers to remove the Peel Street Ablution and reinstate the site with an appropriate landscaping solution.

1	SUBJECT:	Markets in Mandurah
	DIRECTOR:	Strategy and Economic Development
	MEETING:	Council Meeting
	MEETING DATE:	22 June 2021

Summary

Markets around the world are special places that bring diverse people together looking for unique treasures or locally sourced, homemade goods. They also have the potential to get people who are already out and about, to linger longer and shop at a nearby store or grab a bite to eat or drink before heading home. They also offer low barriers to entry for new business owners, who can use markets to test and trial new products with potential clients.

In the past, the City of Mandurah has permitted market operators to book for the summer / autumn season in public open spaces such as Mandjar Square, the Eastern Foreshore and Smart Street Mall. Currently, there is only one long-standing Market in place operating on the Eastern Foreshore. This report presents the concept of a 'Sunday Market Trail' as a new enhanced City Centre product comprising of multiple markets operating from approved locations to create a full 'market experience'.

Council is requested to endorse the Market Day in Mandurah Sunday Market Trail concept for the 2021/22 market season, with the Mandjar Markets to be approved to use the Eastern Foreshore – North site and an Expression of Interest process to be conducted for the remaining four approved public locations.

Council is also asked to consider the options on the frequency of the markets (weekly, fortnightly or monthly) and whether product restrictions should be applied, noting that a set of guidelines to manage the operations of Markets in the City Centre will be developed following the conclusion of the 2021/22 market season.

Disclosure of Interest

N/A

Previous Relevant Documentation

N/A

Background

Over the last two years, the City Centre team has started to research opportunities associated with growing and developing the operations of markets as a unique product to drive the visitor experience within the City Centre. The analysis conducted identified two key areas for consideration;

1. The need for improvements to the booking and management processes for Markets operating on public land within the City Centre, specifically;
 - clear identification of new and unique spaces where markets should be permitted to operate
 - a standard application process that is consistently applied with guidelines to manage operations and the benchmark standards for event delivery
 - a set of fees and charges to manage all market stalls, with two schedules applied for local and non-local operators.
2. An opportunity exists to improve the quality and delivery of the event offering through the development of strong vision and the utilisation of an expression of interest process to help attract the best of both local and outside operators.

In July last year, City Officers engaged Elected Members to seek direction with regards to the development of guidelines to control the operations of 'Markets' on public land within the City Centre.

The key issues discussed were;

- currently there are two markets that operate each and every Sunday over summer with the space booked for the entire season and renewed annually;
 1. Mandjar Markets (Eastern Foreshore); and
 2. Boardwalk Markets (Mandjar Square) *Note no longer in operation.*
- a perception exists that the City's Eastern Foreshore area is unavailable for other events and activations over the summer period, as it is booked weekly for the markets. This area is the City's prime foreshore and public space, where a range of different events and activations should be encouraged. Whilst it is acknowledged that the Mandjar Markets in particular have worked well with other external event providers when approached, this does not change the perception about availability in the first instance.
- in addition, there are also two pop-up food vendor events that operate across the City;
 1. Food Truck Frenzy (operating fortnightly on the Western Foreshore) and
 2. Dinner @ Dusk (operating monthly in various suburbs).
- tensions between bricks and mortar food and beverage businesses within the City Centre and the food and beverage offerings that are made available at both the markets and other pop up food vendor events.

As a starting point to address these concerns, officers presented Elected Members with three options for consideration in regards to the management of Markets on public land within the City Centre.

The key considerations for Elected Members were;

- appropriate and inappropriate locations for Markets (a plan which clearly identifies the locations where markets are permitted to operate needs to be developed as part of the guidelines);
- regularity of when Markets should be permitted (weekly, fortnightly, monthly)
- food sales or restrictions? The desire of Market operators to include food options to keep people within their footprint for longer versus the impact that the Markets may have on nearby existing established food and beverage tenancies.
- desire to encourage the use of public spaces to provide community and cultural experiences, to enhance the vibrancy and community activity that flows from these activations for locals and tourists.

Option 1: Approvals Based – But Restricted

Modify Markets' existing arrangements as follows (could be all or a number of the following):

- reduce existing markets' frequency from weekly to fortnightly (this would enable the City or others to run programs on the alternate weekends);
- limit of two food vans with the food offer not to compete with any food businesses within 400m radius (limit excludes pre-prepared food that is not for immediate consumption ie. jams, pickles, condiments etc);
- designate an appropriate footprint for each City Centre location on a spatial plan;
- if expressions of interest increase over time from new market operators for the same locations, consideration will be given to the introduction of a process of selection using an appropriate assessment matrix.

Option 2: Restricted Approvals and Timing

- no more regular weekly Market bookings to be permitted by any one operator on the Eastern Foreshore, (excluding commercial and aquatic operators operating under a trading permit) with hire to be restricted to 12 times per season;
- reduce the monopoly on prime foreshore space and encourage variety;

- designate an appropriate footprint for each City Centre location on a spatial plan;
- food sales restrictions as per option 1.

Option 3: 'Market Day in Mandurah' (City Facilitated and Promoted)

- markets only to operate one Sunday a month
- existing bookings to cease with a new approach (Expression of Interest) to commence at the start of next season (2021/22)
- no restrictions on food vendors
- a waiver of all hire fees for a trial period with a review period to assess feedback
- all markets to be held on the same day across all City Centre locations
- creation of a Market Trail with the City to assist with marketing and promotion
- designate an appropriate footprint for each City Centre location on a spatial plan
- an Expression of Interest process to be utilised for market operators to be accepted for inclusion.

Through the workshop discussion, Elected Members expressed interest in the development of the "Market Day in Mandurah" concept as an option for the future vision of what markets could provide as a product for visitors to the City Centre. Due to the disruptions on the Eastern Foreshore with the Waterfront Redevelopment occupying a large portion of the southern area and as an interim step towards the longer term Market's vision, officers offered the Mandjar Markets the following options for the 2020/21 market season;

1. Continue to operate from the Eastern Foreshore with the following restrictions in place;
 - event footprint to move further north away from the construction zone
 - fortnightly operations
 - limited take away food and beverage stalls
2. Operate from an alternative location (to be negotiated – i.e. Mewburn Gardens) with no restrictions in place.

City officers engaged with the Mandjar Markets to discuss the alternatives for the 2020/21 season where Option 1 - Eastern Foreshore was selected.

Comment

Markets can be an attractive and affordable activation option for a local government, especially when it offers a range of sought-after products, a unique location and engaging entertainment. The City Centre program focuses on improving the experiences in the area in order to increase visitation and lengthen visitation times.

These benefits need to be balanced against the potential risks. Low setup costs enable vendors to price their goods and services cheaper than more established brick and mortar businesses for whom initial investment, and operating costs such as utilities and rates can make the cost of provision and sale more expensive. This risk can be exacerbated when a local government may provide locations at a low cost, in close proximity to the bricks and mortar business. In effect, this provision amounts to a subsidy that can distort competition.

In line with this approach, City officers have researched opportunities associated with growing and developing the operations of markets as a product to positively showcase Mandurah, its foreshore and Marina to residents and visitors. This work identified over 75 current market or pop up vendor activations taking place across the broader Perth metropolitan area. Of these, approximately ten are dedicated arts/crafts/specialist retail markets, 20 are steadfast growers/produce markets, four are food truck only events, five are regular swap meets and the majority of the remaining offer a combination of food and retail. Six of the most popular markets were reviewed in greater detail, with the key elements that make markets successful as an attraction being:

Brand	Established clear brand and event purpose. Their vision sets them apart from the competition.
Offering	Quality offering with a unique selling point – considered best in their industry
Venue	Iconic or special location
Management	Professionally managed and established operating procedures that meet Council's statutory regulations
Marketing	Strong social media following
Relevance	The event connects with the place in which it exists – it genuinely fits
Sustainability	a) Self sustainable commercial model b) Financial support from the relevant local government authority

In reviewing the markets and pop-up vendor activations that currently exist in the City Centre, the following opportunities were identified;

Brand	Individual brands are strong. The event purpose for the Food Truck Frenzy is clear. The vision and purpose of the markets offering needs to be strengthened to set them apart from their competition.
Offering	There is an opportunity for improved diversity and 'uniqueness' with supporting activations (ie. buskers / street performers) to help create atmosphere.
Venue	Mandurah has iconic public spaces for markets to operate. Locations need to be clearly identified where markets are permitted to operate.
Management	Operations are well managed, however clear guidelines and appropriate fees and charges need to be established.
Marketing	An opportunity exists for the City to provide support with marketing and promotion through the creation of a 'Market Trail' as a strong City Centre activation leveraging its social media following.
Relevance	Developing the market product to ensure it genuinely fits will be managed by the Expression of Interest process and subsequent guidelines that are established. Achieving this outcome will take time.
Sustainability	Each market provider approved to use space within the City Centre will need to be self sustainable with a degree of financial support from the City through marketing, promotion and supporting activations.

'Market Day in Mandurah'

Outlined below is an overview of the Market Day in Mandurah concept;

Aim:

To positively showcase Mandurah, its foreshore and Marina to residents and visitors via a City Centre visitation product (Sunday Market Trail).

Objectives:

1. Create a new Day-tripper offer on a Sunday;
2. Improve the Market day experience by creating a trail of diverse types and styles of Markets in the City Centre (from Mewburn Gardens and Smart St Mall through to the Marina).

When:

Sundays (frequency to be determined) from October to May.

Project Scope:

To develop a trail of Sunday Markets which harnesses current and new Market event organisers to create a larger scale unique attraction for Sunday day-trippers.

Key Deliverables:

1. Engagement with existing Market providers to discuss the path forward.
2. Develop and launch the Expression of Interest process to allocate places for Market Coordinators seeking to run Markets on public land in the City Centre.
3. Development of a 'Market Day in Mandurah' marketing campaign including new online presence (Website, Facebook and Instagram).
4. Development of a set of guidelines / framework for the management of Markets within the City Centre.
5. Engagement with potential Market providers on private land to seek their interest in being a part of the Market Trail.
6. Launch the 'Market Day in Mandurah' program.

Market Locations:

- Site 1: Mewburn Gardens (Sholl St, Mandurah)
Site 2: Smart Street Mall
Site 3: Eastern Foreshore – North (between Gibson & Cooper Streets)
Site 4: Mandjar Square
Site 5: Mandurah Ocean Marina / Keith Homes Reserve (in consultation with the Strazleki group)

The organisers of the Mandjar Markets have recently raised issues (via questions at the May Council meeting and through a public petition) about the potential impacts of the proposed Market Day in Mandurah Sunday Market Trail on their stallholders. Their primary concerns are;

- Submission of an Expression of Interest – the Mandjar markets have requested a direct approval to use the Eastern Foreshore due to their historical length of service in the area.
- Frequency – the Mandjar Markets believe that monthly operations is too limiting for local stall holders. They would prefer weekly bookings.
- Food and drink restrictions – the Mandjar Markets request that no restrictions are put on their bookings irrespective of the frequency of operations.

Based on the information provided by the operators of the Mandjar Markets, officers recommend the following steps for the introduction of the new Market Day in Mandurah Sunday Market Trail;

1. Approve the Mandjar Markets to utilise location the Eastern Foreshore – North location for the upcoming 2021/22 market season on a weekly basis, subject to availability and bookings of other events.
2. Approve the advertising of an Expression of Interest process to identify suitable market providers for the other 4 locations for the 2021/22 market season.
3. Approve the monthly operation of the Market Day in Mandurah Sunday Market Trail, noting that Council may choose to approve a more regular frequency for the operations of the Mandjar Markets.
4. Retain existing restrictions on the sale of hot food and drink for the Mandjar Markets, and undertake consultation with local proprietors to identify how comfortable "Bricks and Mortar" business would be with their sale before the start of the season in October. It is important to note that this request does not align with the Trading Permit Guidelines which does not allow individual food trucks to operate within the City Centre.
5. Undertake a review of the Market Day in Mandurah Sunday Market Trail concept following the conclusion of the 2021/22 market season with a set of guidelines and fees and charges to manage the future operations of markets on public land within the City Centre to be presented to Council for consideration.

As part of the review process, a range of targeted surveys will be conducted with market organisers, participants and businesses along the trail to inform opportunities for the continual improvement of the product.

Consultation

In recent years, City officers have undertaken research to understand the opportunities to grow and develop the operations of markets as a product to positively showcase Mandurah. This involved a large number of market providers including local market operators.

City officers also engaged directly with the Mandjar Markets for the implementation of the changes that were trialled on the frequency and product limitations for the 2020/21 market season.

Following the submission of the Mandjar market's petition to Council in May 2021, City Officers met with the Chairperson to discuss and understand their concerns.

Statutory Environment

N/A

Policy Implications

N/A

Financial Implications

The project budget for the Market Day in Mandurah Sunday Market Trail is \$40,000. These funds are listed in the City's Long Term Financial Plan in 2021/22 as part of the City Centre 'Linger Longer day' program of activities. The high level breakdown of the budget is as follows;

\$24,000	Launch and marketing and promotion of the Market Day in Mandurah Sunday Market Trail. Includes one-off costs for reusable collateral. This cost will be significantly reduced in future years and incorporated into other City Centre/Event campaigns.
\$16,000	Monthly activations to support the Sunday Market Trail such as live music, street performers and children workshops.

Risk Analysis

All of the recommended locations for the operations of the markets are in close proximity to numerous bricks and mortar businesses. Depending on the frequency of the operations of the markets and the products that they sell (i.e. Take-away food), there is potential for some bricks and mortar business to see markets as direct competition.

Whichever option is endorsed, monitoring over the first 12 months, including consulting with the community and surrounding bricks and mortar businesses will be necessary to inform future directions appropriately.

Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

Economic:

- Promote and foster business investment aimed at stimulating economic growth.
- Facilitate and advocate for sustainable local job creation and industry diversification.

Social:

- Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in.

Conclusion

Markets can bring diverse people together looking for unique products or locally sourced, homemade goods. They also have the potential to encourage people to linger longer and shop at a nearby store. In addition, they offer low barriers to entry for new business owners, who can use markets to test and trial new products with potential clients.

In the past, the City of Mandurah have booked markets for the Summer – Autumn season in public open spaces such as Mandjar Square, the Eastern Foreshore and Smart Street Mall. Currently, there is only one long-standing Markets operating on the Eastern Foreshore.

This report provides an overview of the research conducted on the operations of Markets in the broader Perth metropolitan area and presents the concept of a 'Market day in Mandurah' Sunday Markets Trail and offers options to support the continuing operation of the Mandjar Markets on the Eastern Foreshore.

RECOMMENDATION

That Council:

1. **Endorse the Market Day in Mandurah Sunday Market Trail concept with events to operate monthly and with the City to coordinate the planning, overarching marketing campaign and activation schedule in 2021/22.**
2. **Endorse the “Markets in Mandurah” approved public locations as listed below;**
 - a. **Mewburn Gardens**
 - b. **Smart Street Mall**
 - c. **Eastern Foreshore – North**
 - d. **Mandjar Square**
 - e. **Keith Homes Reserve (Mandurah Ocean Marina)**
3. **Approve the advertising of an Expression of Interest process to identify suitable market providers for locations a, b, d and e for the 2021/22 market season (October – May).**
4. **Approve the Mandjar Markets to utilise location ‘c’ (Eastern Foreshore - North) for the upcoming 2021/22 market season.**
5. **Approves the weekly frequency of the Mandjar Markets for the 2021/22 market season.**
6. **Retain existing restrictions on the sale of food and drinks for the Mandjar Markets, and conduct consultation with local “bricks and mortar” proprietors to identify potential food and drink items that could be sold.**
7. **Note that a review of the Market Day in Mandurah Sunday Market Trail concept will be conducted following the conclusion of the 2021/22 market season, with a set of guidelines and fees and charges to manage the future operations of markets on public land within the City Centre to be presented to Council for consideration.**

2	SUBJECT:	Adoption of Annual Budget for 2021/2022
	DIRECTOR:	Business Services
	MEETING:	Council meeting
	MEETING DATE:	22 June 2021

Summary

The 2021/2022 Annual Budget has been prepared after taking into consideration the City's Long Term Financial Plan adopted in May 2021. The presented budget for 2021/2022 contains a deficit of \$571,372. There will be a target set by Council for City officers to find savings during the financial year, to achieve a nil deficit by 30 June 2022.

It is recommended that Council approve the 2021/2022 Annual Budget as detailed in Attachment 2.1.

Disclosure of Interest

N/A

Previous Relevant Documentation

- Sp .1/5/21 11 May 2021 Adoption of rates for advertising:

Background

The City's revised Long Term Financial Plan (LTFP) was adopted in May 2021 with the first year forming the basis of the 2021/2022 Annual Budget. City officers reviewed all capital and operating items from the LTFP and adjusted where necessary to reflect the current environment.

Comment

The City is estimated to generate \$82.14 million in rates revenue equating to 69.57% of total operating revenue. Other operating revenues come from grants (3.97%), fees and charges (23.71%), interest (1.14%) and other income such as reimbursements (1.62%). Operating revenue is estimated to total \$118.85 million for the 2021/2022 year.

Operating expenditure totals \$138.15 million for the year comprising of employee costs (34.90%), materials and contracts (38.89%), utilities (3.25%), interest expense (0.54%), insurance (0.79%) and depreciation (21.62%). After removing non-cash items such as depreciation and disposal of assets, the City has \$11.61 million left to spend on capital and financing activities.

The Council is proposing to deliver its services and programs in line with the City of Mandurah Strategic Community Plan 2020-2040. The 2021/2022 budget includes the total level of investment in each of the key aspiration areas:

Aspiration Areas	Investment	Details
Social	\$9,729,682	Includes Trolls art project, citizenship ceremonies, MARC Café and crèche, community skills building workshops, community development plans, homelessness strategy, community led initiatives, implement the Social Infrastructure Plan, NAIDOC Week, Indigenous engagement, mental health initiatives, community assistance grants, Billy Dower Youth Centre, youth leadership and programs, Mandurah, Falcon and Lakelands Libraries and programs, planning compliance, facilities cleaning costs and SES expenses.

Health	\$6,875,845	Includes Surf Life Saving beach support and lifeguard service, Mandurah Aquatic and Recreation Centre and its programs, managing access and usage of the City's hired facilities, support services to local sport clubs, public health plan implementation, BBQ cleaning, facilitate and host volunteer opportunities, community tree planting, walk and talk programs, indoor bowls and other programs.
Economic	\$5,156,083	Includes contribution to Mandurah Performing Arts Centre, Visit Mandurah and Make Place, Ready Now, Activate Now and Grow Now grant programs, Transform Mandurah CDB revitalisation project, entrepreneurship programs, economic development projects, destination planning, City Centre planning and development, the City of Mandurah's annual events program including the Mandurah Christmas Lights Trail, New Year's Eve Celebrations and Crab Fest, event attraction and support, City Centre activation programs, marketing and promotional campaigns and education projects.
Environment	\$27,964,230	Includes parks and reserves maintenance, bushland mitigation, bore monitoring and maintenance, public access way maintenance, road tree planting and maintenance, tree pruning, verge mowing and maintenance, implementation of the urban canopy strategy, environmental education programs and research partnerships, Lake Clifton project, water quality testing, waterways, maintenance and coastal erosion, waste services including residential rubbish removal, waste transfer station operations and
Organisational Excellence	\$50,850,134	Includes building and planning assessments; noise management; contaminated sites, health; swimming pools; dust and food inspections; water monitoring; waste water management; off road vehicle management; bush fire mitigation; ranger services; pound management; emergency management; building, construction and planning compliance; management of City land including leasing and property management; administering local laws; governance and business support; footpaths, roads, kerb, car parks and drainage maintenance; buildings and ablution maintenance; traffic management; vandalism; asset management; landscape services; verge treatments; surveying services; contract management.

The draft 2021/2022 budget includes \$45.10 million in capital expenditure including \$18.73 million in carry over projects from the 2020/2021 financial year funded from grants (\$8.65 million), loans (\$3.73 million) and reserves (\$4.91 million).

The remaining capital expenditure (\$26.37 million) is funded from loans (\$6.10 million), reserves (\$3.00 million), proceeds on sale of plant (\$1.11 million), external grant funding (\$9.12 million) and municipal funds (\$7.05 million).

City officers have estimated a brought forward surplus of \$700,000 from the 2020/2021 financial year. It is expected that if all revenue and expenditure is realised and other movements are made during the 2021/2022 financial year, that at 30 June 2022, there will be a closing deficit of \$571,372.

The budget includes the following major capital projects:

Continued Eastern/Western Foreshore Upgrade project as part of the \$22million redevelopment	\$3,000,000
Design and Planning for Dawesville Community Centre	\$700,000
Continuation of Leslie Street Upgrade sections between Pinjarra Road and Mandurah Road.	\$750,000
Continuation of Peel Street Upgrade between Anstruther Road and Sutton Street	\$1,500,000
Continuation of Pinjarra Road Upgrade between Parkview Street and Anstruther Road	\$1,500,000
Refurbishment of Town Beach Seawall	\$800,000
Dawesville Channel South East Foreshore Upgrade	\$1,000,000
Cambria Island abutment walls repair	\$400,000
Refurbishment of the Mandurah Performing Arts Centre.	\$320,000
Falcon Reserve Activation Plan - Implementation	\$400,000
Infrastructure Renewal Works	\$8,093,811

Restart Mandurah

The Restart Mandurah program was designed for the purposes of funding economic and sense of place initiatives in response to the state of emergency caused by COVID-19. A project was funded if it met one of the objectives of the program which included; increase visitor numbers and increase local spending; reconnect the community; supporting employment generating initiatives; grow capability to assist local businesses needing to adjust their business models; and facilitate investment attraction opportunities. Council allocated \$5 million for the Restart Mandurah program by transferring funds from the Building Reserve (\$1 million), City Centre Land Acquisition (\$2 million) and Property Acquisition Reserve (\$2 million).

Since April 2020 and during the 2020/2021 financial year, the following projects are being delivered as part of the Restart Mandurah program:

Project Description	Amount
2020/2021 Capital Works Projects including:	\$2,125,000
- Stingray Point Footpath Replacement \$135K	
- Mandurah Road Median \$150K	
- Falcon Reserve Activation Plan - Stage 2 \$200K	
- Stage 2 of Upgrades to Peelwood Reserve Changerooms \$100K	
- Waste Transfer Station Road Construction \$100K	
- Waste Transfer Station increase hardstand area with concrete \$100K	
- South Mandurah Football Club Changeroom Project \$100K	
- Bortolo Sump - Water Sensitive Urban Design \$300K	
- Ablution Bortolo Reserve \$200K	
- Madora Bay Beach \$100K	
- Madora Bay Shade Shelters \$60K	
- Shade Sails Over Playgrounds \$200K	
- Dawesville Channel SE Foreshore Upgrade \$200K	
- Peel Community Kitchen \$100K	
- South Mandurah Football Club Changeroom Project \$30K	
- Coodanup Community Facility \$50K	
2020/21 Caravan Park and Food Premises Fees waivers	\$170,000
Transform Mandurah Business Case in partnership with the Peel Development Commission	\$150,000
2020/21 Community Services - Community Assistance Grants	\$100,000
2020/21 Ready Now Grants	\$100,000
2020/21 Grow Now Grants	\$250,000

Trolls in WA	\$135,500
Total amount allocated for 2020/21	\$3,030,500

For the 2021/22 financial year, the projects and programs that are proposed to be delivered through the Restart Mandurah funding include:

Project Description	Amount
2021/22 Community Services - Community Assistance Grants	\$100,000
2021/22 Ready Now Grants	\$100,000
2021/22 Grow Now Grants	\$250,000
2021/22 Invest Now Grants	\$500,000
2021/2022 Capital Works Projects including:	\$747,000
- Access Pathway at Rushton North Pavilion \$57K	
- All Access Launching Ramp - Riverside Gardens \$75K	
- Falcon Family Centre - External Works \$50K	
- Install Air Conditioner at Madora Bay Hall \$10K	
- Installation of Air Conditioner System at the Halls Head Community and Sports Facility \$30K	
- Mandurah Aquatic and Recreation Centre CCTV Stadium \$30K	
- Mandurah Aquatic and Recreation Centre Leisure Pool Acoustics Solution Installation \$200K	
- McLennan Park Pump Track Refurbishment \$35K	
- Mandurah Performing Arts Centre Internal Refurb \$160K	
- South Harbour Paving Upgrade Stage 2 to 6 \$100K	
Total amount allocated for 21/22	\$1,697,000

There is \$272,500 of the Restart Mandurah program that is yet to be allocated.

Other Restart Mandurah initiatives that were in addition to the \$5 million funding include:

- No interest charges from 1 April to 30 June 2020 for outstanding payments
- Deferment of loan repayments for sporting clubs and associations
- Lease payments and outgoings waived for all tenants in City owned buildings where they have closed. No payments were due until the tenant re-commenced their operations
- Reduction of lease payments and outgoings for all tenants in City owned buildings where they were experiencing a loss in turnover
- No legal action taken for unpaid rates until 1 October 2020
- Allocated resources to undertake Mandurah community welfare checks
- Facilitating and supporting a range of providers who offer emergency assistance, relief or support for those affected by coronavirus in Mandurah
- Facilitating discussions with key stakeholders to ensure the community and the local economy impacts are raised to the State and Federal Governments
- Provided online learning and programs to the community as a result of social distancing rules
- Providing support to local businesses
- Payment of invoices within 7 days of receipt to the City finance department
- Fast tracking approvals for varied trading conditions
- For the 2020/21 financial year, the first rates payment due date was 11 November, which was four months after the issue date, to ease the cashflow pressure the community was experiencing
- For the 2020/21 financial year, Council resolved to not increase rates which resulted in a loss of foregone revenue of \$2.8 million. This has a cumulative effect over 10 years of \$32 million
- For the 2021/22 financial year, Council resolved to decrease business improved rates which resulted in a loss of foregone revenue of \$714K, compared to if the business improved rate stayed at the same rate as the previous year
- For the 2020/21 financial year, Council resolved to not increase fees and charges
- Through Visit Mandurah, assisted tourism operators with product lines and experiences, promoting tourism products and attractions, provided free Visitor Centre membership for the 2020/21 financial year for existing members and carrying out social media and destination campaigns

- Continuing the lessees and licensee's relief until the business is operating at pre-COVID-19 capacity up to 30 June 2021 which to date has provided \$856K of waivers that the City has approved.

The above initiatives equate to over \$6 million and are in addition to any projects recommended as part of the Restart Mandurah Funding Program.

In summary, the total initiatives of the City of Mandurah's commitment to restarting Mandurah is over \$11 million.

Proposed rates

Council resolved at the Special Council Meeting held on 11 May 2021 that for advertising purposes, the rate in the dollar be increased by 1.8% all rate categories. The budget has been prepared on this basis.

The following rates in the dollar and minimum payments for the 2021/2022 year are recommended for adoption:

Rate Category	Rate in the dollar	Minimum Rate
Residential Improved	\$0.09767	\$1,128
Residential Vacant	\$0.16593	\$934
Business Improved	\$0.09460	\$1,128
Business Vacant	\$0.16858	\$1,128
Urban Development	\$0.13294	\$1,128

The Statement of Objects and Reasons for Differential Rating for 2021/2022 was advertised for viewing at the same time as the request for submissions were called for the proposed 2021/2022 differential rates. There were 10 comments in relation to the Statement of Objects and Reasons for Differential Rating for 2021/2022 and these are outlined in the Consultation section of this report.

The City also levies Specified Area Rates for certain areas. City officers have reviewed each category and, at the Special Council meeting of 11 May 2021, Council resolved to adopt the following Specified Area Rates for advertising purposes:

Specified Area Rate	Rate in the dollar
Waterside Canals	\$0.0000
Mandurah Ocean Marina	\$0.0143
Mandurah Quay	\$0.0024
Mariners Cove	\$0.0000
Port Bouvard Eastport Canals	\$0.0015
Port Bouvard Northport Canals	\$0.0040
Port Mandurah Canals	\$0.0039

The Specified Area Rate Information provides a summary of the purpose of the Specified Area Rate, type of expenditure, the amounts required and the area the rate applies. This is included in Attachment 2.5 and is recommended for Council for endorsement.

Rates Concession

Council has previously granted a concession to the landowner of 91 Allnutt Street, Mandurah, the Peel Health Hub. All the tenants within the property are charitable institutions except one tenant that is a State Government department, which makes the property ineligible for a rate exemption.

Swimming Pool Inspection Fee

The swimming pool inspection fee will remain at \$30 in the 2021/2022 financial year. A swimming pool is inspected once every four years.

Electricity Charges

New electricity tariffs take effect from 1 July. The changes in some tariffs typically used by local governments differ from the 1.75% increase in household and small business tariffs that were announced in the media.

Changes in the City's most common tariffs are:

Tariff	Description	% Change
L1	Business Plan	1.75
UMS	Unmetered Supply	2.27
Z	Street Lights	3.03

Emergency Services Levy (ESL)

The City acts as an agent for Department of Fire and Emergency Services (DFES), collecting the amount raised and paying this to DFES. The ESL uses the same Gross Rental Value (GRV) as used in the calculation for rates and is multiplied by a rate in the dollar set by DFES each year. The ESL is charged to all property owners in Western Australia.

The City received notification on 9 June 2021 that the Emergency Services Levy for 2021/2022 has increased by 4.4% for properties that are charged the rate in the dollar amount and 4.7% for properties that are charged the minimum rate.

The City officers have requested an explanation from DFES in relation to the reason for the 4.4% increase in the rate in the dollar and 4.7% increase in the minimum rate, however a response was not provided prior to finalising the agenda.

Reserve transfers

The Long Term Financial Plan included a consolidation of reserve amounts. The following reserves are recommended to be closed and the funds allocated to the nominated reserves as detailed below:

Reserve	
Tims Thicket Septage Reserve	Reallocate balance to Waste Facilities reserve and remove reserve
Tims Thicket Inert	Reallocate balance to Waste Facilities reserve and remove reserve
Property Acquisition	Reallocate balance to Asset Management reserve and remove reserve
Long Service Leave reserve	Allocate reserve to match current portion of Long Service Leave and transfer the balance to Asset Management Reserve

Waste

The City operates its waste management services in an Alliance with its commercial partner, Cleanaway Pty Ltd. The contractual arrangement has enabled the City to participate in the financial performance of the contract and to work with its Alliance partner to develop and refine services.

Over the years, the City has been able to demonstrate that it has obtained value for money from this arrangement. In 2020/21 it was possible to limit costs per household to a nil increase however, with the introduction of the Waste to Energy plant in March 2022, Council is requested to endorse the 2021/22 Waste Alliance budget (detailed in Confidential Attachment 2.4) and the inclusion of a waste management charge of \$306 (an increase of 12.09%).

Noting a general assumption of a 2.2% growth in services to reflect growth in bin services, a summary of the Waste Alliance budget together with other non-Alliance costs and revenues for 2021/22 is as follows:

Waste Alliance	2020/21	2021/22		
		Budget (\$'000)	Variance	
	Budget (\$'000)		\$'000	%
Refuse collection	2,297.2	3,248.6	951.40	41.42%
Recycling collection	2,019.5	2,275.7	256.20	12.69%
Tims Thicket	410.1	422.5	12.40	3.02%
Waste Management Centre	3,167.8	3,346.4	178.60	5.64%
Kerbside - greenwaste	438.1	441.4	3.30	0.75%
Kerbside - hardwaste	416.9	421.7	4.80	1.15%
Illegal dumping/dead animals	71.4	71.7	0.30	0.42%
Customer Services Unit	223.5	191.4	(32.10)	(14.36)%
Total	9,899.5	10,419.4	519.90	5.25%
Non Alliance Costs				
Landfill disposal costs	2,100.0	3,220.0	1,120.00	53.33%
All other costs	1,923.2	2,083.2	160.00	8.32%
Total non-Alliance	4,023.2	5,303.2	1,280.00	31.82%
Total Waste Management	13,922.7	15,722.6	1,799.90	12.93%
Less other revenue	1,711.8	1924.2	212.4	12.93
Less transfer from reserve	120.4	150.0	29.60	24.58%
Net Waste Management Costs	12,210.9	13,648.4	1,437.50	11.77%
Fee per household	\$ 273	\$ 306	33.00	12.09%

The increases in the cost to Refuse and Landfill disposal costs are related to the increase in tipping fees and transport costs to the new Waste to Energy facility.

Waste services are based on a cost recovery model where the user pays for the service. That is, the City must collect in revenue the same amount that it costs to carry out the waste service. In order for the waste fee to be cost neutral, the 2021/22 budget includes a transfer from reserve of \$150,000. If the Council did not transfer the balance of the funds from reserve, the waste charge would have to increase by just over \$3 to cover the waste costs associated with the service.

Consultation

A list of submissions is detailed in Attachment 2.6.

Statutory Environment

The Annual Budget has been prepared in accordance with the *Local Government Act 1995*, the *Local Government (Financial Management) Regulations 1996* and Australian Accounting Standards.

Section 6.2 of the *Local Government Act 1995* requires Council to prepare an annual budget.

Section 67 of the *Waste Avoidance & Resource Recovery Act 2007* - Local government may impose a receptacle charge

Policy Implications

N/A

Financial Implications

The proposed economic implications for all services, programs and projects are identified in the 2021/2022 Annual Budget. It is estimated that there will be a closing deficit of \$571,372 at 30 June 2022.

Risk Analysis

The City is required to adopt a budget before 31 August 2021. Minister approval is required beyond that date.

Strategic Implications

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

Organisational Excellence:

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.

Conclusion

City officers have prepared the 2021/2022 Annual Budget for adoption in accordance with the *Local Government Act 1995* and relevant regulations. It contains a small deficit for the 2021/2022 financial year. It is recommended that Council approve the 2021/2022 Waste Alliance Budget, Statement of Objects and Reasons for Differential Rating, Statutory Annual Budget and Fees and Charges.

NOTE:

• Refer	<i>Attachment 2.1</i>	<i>2021/2022 Statutory Annual Budget</i>
	<i>Attachment 2.2</i>	<i>Statement of Objects and Reasons for Differential Rating for 2021/2022</i>
	<i>Attachment 2.3</i>	<i>Fees and Charges Schedule</i>
	<i>Confidential Attachment 2.4</i>	<i>Waste Alliance Budget</i>
	<i>Attachment 2.5</i>	<i>Specified Area Rate Information</i>
	<i>Attachment 2.6</i>	<i>List of Submissions</i>

RECOMMENDATION

That Council approve:

1. That pursuant to the provisions of the *Waste Avoidance and Resource Recovery Act 2007* Part 6, Division 3, section 67:
 - 1.1 A charge of \$306 be levied in respect of the removal of contents of two refuse bins from rateable and non-rateable properties.
2. The Waste Alliance budget for 2021/22 outlined in Confidential Attachment 2.4
3. 2021/2022 Annual Budget as detailed in Attachment 2.1.
4. The Statement of Objects and Reasons for the 2021/2022 financial year as detailed in Attachment 2.2 and endorses that the differential rates is based on zoning of the land and the purpose for which the land is held or used.
5. The following rates in the dollar and minimum payments for the 2021/2022 financial year:

Rate Category	Rate in the dollar	Minimum Rate
Residential Improved	\$0.09767	\$1,128
Residential Vacant	\$0.16593	\$934
Business Improved	\$0.09460	\$1,128
Business Vacant	\$0.16858	\$1,128
Urban Development	\$0.13294	\$1,128

6. The following rate in the dollar for Specified Area rates and the Specified Area Rate Information as detailed in Attachment 2.5:

Specified Area Rate	Rate in the dollar
Waterside Canals	\$0.0000
Mandurah Ocean Marina	\$0.0143
Mandurah Quay	\$0.0024
Mariners Cove	\$0.0000
Port Bouvard Eastport Canals	\$0.0015
Port Bouvard Northport Canals	\$0.0040
Port Mandurah Canals	\$0.0039

7. The due dates for payment of the instalment options are:
- 7.1 One payment in full – 25 August 2021
 - 7.2 Two instalment option – First instalment 25 August 2021. Second instalment 14 February 2022.
 - 7.3 Four instalment option – First instalment Wednesday 25 August 2021. Second instalment 25 October 2021. Third instalment 10 January 2022. Fourth instalment 10 March 2022.
- 8.1 The administration charge of:
- 8.1.1 \$3 for the two instalment plan; and
 - 8.1.2 \$9 for the four instalment plan;
- on all accounts where the owner elects to pay rates and charges by instalments, other than rates and charges attributable to a property owned by an entitled pensioner/senior under the *Rates and Charges (Rebates and Deferrals) Act 1992*.
- 8.2 The administration charge of \$20 per arrangement in the case where ratepayers request an alternative arrangement.
9. The interest rate of 5.5% on all accounts where the owner elects to pay rates and charges by instalments in accordance with section 6.45(4)(e) of the Local Government Act 1995, other than rates and charges where the property is owned by an entitled pensioner/senior under the Rates and Charges (Rebates and Deferrals) Act 1992.
10. From 25 August 2021, that interest will be charged at an interest rate of 7% and costs of proceedings to recover such charges on all rates and charges that remain unpaid after becoming due and payable, in accordance with section 6.51(1) of the Local Government Act 1995.
11. The swimming pool inspections fee, conducted every four years, be levied at \$30 annually.
12. The review of fees has been released by the Salary and Tribunal Determination and adopt the following:
- 12.1 Set the annual attendance fee at \$31,678 to be paid to Councillors;

- 12.2 Set the annual attendance fee at \$47,516 to be paid to the Mayor;
 - 12.3 Set the annual Mayoral Allowance at \$89,753;
 - 12.4 Set the annual Deputy Mayoral Allowance at \$22,438; and
 - 12.5 Set an annual Information and Communications Technology Allowance at \$3,500.
13. The Fees and Charges schedule set out in Attachment 2.3.
14. Grants a partial rates concession (83%) to the landowner of 91 Allnutt Street, Mandurah
15. Material Variance for the 2021/2022 financial year in accordance with regulation 34(5) of the Local Government (Financial Management) Regulations 1996 to be used in the monthly statements of financial activity to be the greater of:
- 15.1 10%; or
 - 15.2 \$100,000.

The material variance for reporting is applicable to each revenue and expenditure item within the Nature and Type classification and capital revenue and expenditure.

16. The reserve amendments as follows:

Tims Thicket Septage reserve	Reallocate balance to Waste Facilities reserve and close the reserve
Tims Thicket Inert reserve	Reallocate balance to Waste Facilities reserve and close the reserve
Property Acquisition	Transfer to balance to the Asset Management reserve and close the reserve
Long Service Leave reserve	Allocate based on current portion of long service leave at year end and transfer the remaining amount to the Asset Management reserve

ABSOLUTE MAJORITY REQUIRED



Statutory Budget 2021-2022

CITY OF MANDURAH
BUDGET
FOR THE YEAR ENDED 30 JUNE 2022

LOCAL GOVERNMENT ACT 1995

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CITY'S VISION

To create a vibrant and connected city that supports and improves the community for everyone.

CITY OF MANDURAH
STATEMENT OF COMPREHENSIVE INCOME
BY NATURE OR TYPE
FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	2021/22 Budget	2020/21 Actual	2020/21 Budget
		\$	\$	\$
Revenue				
Rates	1(a)	82,683,569	80,344,089	80,192,181
Operating grants, subsidies and contributions	10(a)	3,016,346	6,564,222	3,472,058
Fees and charges	9	28,181,414	25,870,564	25,208,275
Interest earnings	12(a)	1,350,000	780,000	1,460,000
Other revenue	12(b)	1,919,923	918,147	235,500
		117,151,252	114,477,022	110,568,014
Expenses				
Employee costs		(48,255,732)	(46,479,138)	(48,372,090)
Materials and contracts		(53,685,459)	(48,113,727)	(43,794,015)
Utility charges		(4,494,203)	(4,147,627)	(4,120,720)
Depreciation on non-current assets	5	(29,868,215)	(30,525,429)	(36,250,152)
Interest expenses	12(d)	(748,253)	(584,028)	(1,234,093)
Insurance expenses		(1,095,774)	(1,012,939)	(870,573)
Other expenditure		0	(447,792)	(202,500)
		(138,147,636)	(131,310,680)	(134,844,143)
Subtotal				
		(20,996,384)	(16,833,658)	(24,276,129)
Non-operating grants, subsidies and contributions	10(b)	17,656,844	10,586,103	16,537,764
Profit on asset disposals	4(b)	0	150,872	18,399
Loss on asset disposals	4(b)	0	(1,562,416)	(353,191)
		17,656,844	9,174,559	16,202,972
Net result				
		(3,339,540)	(7,659,099)	(8,073,157)
Other comprehensive income				
Changes on revaluation of non-current assets		0	(846,528)	0
Total other comprehensive income		0	(846,528)	0
Total comprehensive income				
		(3,339,540)	(8,505,627)	(8,073,157)

This statement is to be read in conjunction with the accompanying notes.

BASIS OF PREPARATION

The budget has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the City to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this budget have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the budget has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the City of Mandurah controls resources to carry on its functions have been included in the financial statements forming part of this budget.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 14 to the budget.

2020/21 ACTUAL BALANCES

Balances shown in this budget as 2020/21 Actual are estimates as forecast at the time of budget preparation and are subject to final adjustments.

CHANGE IN ACCOUNTING POLICIES

On the 1 July 2021 no new accounting policies are to be adopted and no new policies are expected to impact the annual budget.

KEY TERMS AND DEFINITIONS - NATURE OR TYPE

REVENUES
RATES

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

SERVICE CHARGES

Service charges imposed under Division 6 of Part 6 of the *Local Government Act 1995*. Regulation 54 of the *Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services.

Excludes rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

PROFIT ON ASSET DISPOSAL

Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

REVENUES (CONTINUED)

OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

FEES AND CHARGES

Revenue (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees, rubbish collection fees, rental of property, fines and penalties, other fees and charges.

INTEREST EARNINGS

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME

Other revenue, which can not be classified under the above headings, includes dividends, discounts, and rebates.

EXPENSES

EMPLOYEE COSTS

All costs associated with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation included as a cost of employment.

LOSS ON ASSET DISPOSAL

Loss on the disposal of fixed assets includes loss on disposal of long term investments.

DEPRECIATION ON NON-CURRENT ASSETS

Depreciation and amortisation expense raised on all classes of assets.

INTEREST EXPENSES

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, provision for bad debts, member's fees or State taxes. Donations and subsidies made to community groups.

CITY OF MANDURAH
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	2021/22 Budget	2020/21 Actual	2020/21 Budget
Revenue	1,9,10(a),12(a),12(b)	\$	\$	\$
Governance		2,056	2,025	2,025
General purpose funding		85,952,862	85,473,054	83,512,729
Law, order, public safety		798,462	1,020,493	715,108
Health		465,348	399,201	319,825
Education and welfare		507,959	918,597	401,539
Community amenities		16,093,662	14,187,014	14,585,706
Recreation and culture		7,348,183	7,126,239	6,759,271
Transport		2,691,890	2,458,336	2,404,433
Economic services		1,975,261	2,423,025	1,550,850
Other property and services		1,315,569	469,038	316,528
		117,151,252	114,477,022	110,568,014
Expenses excluding finance costs	4(a),5,12(c)(e)(f)(f)			
Governance		(6,376,498)	(6,100,064)	(6,772,482)
General purpose funding		(2,038,437)	(2,202,653)	(2,116,552)
Law, order, public safety		(3,435,126)	(3,740,737)	(4,057,736)
Health		(2,169,892)	(2,185,112)	(2,092,098)
Education and welfare		(5,085,586)	(5,393,275)	(4,718,248)
Community amenities		(23,929,399)	(21,874,858)	(18,838,819)
Recreation and culture		(45,150,809)	(44,047,686)	(46,856,030)
Transport		(25,429,538)	(24,819,896)	(30,088,759)
Economic services		(7,752,743)	(7,538,833)	(7,245,243)
Other property and services		(16,031,355)	(12,823,538)	(10,824,083)
		(137,399,383)	(130,726,652)	(133,610,050)
Finance costs	7,6(a),12(d)			
General purpose funding		0	(232,026)	(35,000)
Community amenities		(8,982)	(14,021)	(11,585)
Recreation and culture		(129,441)	(181,038)	(708,020)
Transport		(286,194)	(118,549)	(387,656)
Other property and services		(323,636)	(38,394)	(91,832)
		(748,253)	(584,028)	(1,234,093)
Subtotal		(20,996,384)	(16,833,658)	(24,276,129)
Non-operating grants, subsidies and contributions	10(b)	17,656,844	10,586,103	16,537,764
Profit on disposal of assets	4(b)	0	150,872	18,399
(Loss) on disposal of assets	4(b)	0	(1,562,416)	(353,191)
		17,656,844	9,174,559	16,202,972
Net result		(3,339,540)	(7,659,099)	(8,073,157)
Other comprehensive income				
Changes on revaluation of non-current assets		0	(846,528)	0
Total other comprehensive income		0	(846,528)	0
Total comprehensive income		(3,339,540)	(8,505,627)	(8,073,157)

KEY TERMS AND DEFINITIONS - REPORTING PROGRAMS

In order to discharge its responsibilities to the community, Council has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the City's Community Vision, and for each of its broad activities/programs.

OBJECTIVE

ACTIVITIES

GOVERNANCE

To provide a decision making process for the efficient allocation of scarce resources.

Includes the activities of members of Council and the administrative support available to the Council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific local government services.

GENERAL PURPOSE FUNDING

To collect revenue to allow for the provision of services.

Rates, general purpose government grants and interest revenue.

LAW, ORDER, PUBLIC SAFETY

To provide services to help ensure a safer and environmentally conscious community.

Supervision of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.

HEALTH

To provide an operational framework for environmental and community health.

Supervision of local laws, food control, mosquito and disease control.

EDUCATION AND WELFARE

To provide services to disadvantaged persons, the elderly, children and youth.

Operation of senior citizen's centre, youth centre and assistance to various community and voluntary services associated with families, children, aged and disabled.

COMMUNITY AMENITIES

To provide services required by the community.

Rubbish collection services, recycling services, operation of transfer station, cemetery services, administration of town planning scheme and protection of the environment.

RECREATION AND CULTURE

To establish and effectively manage infrastructure and resources which will help the social well being of the community.

Maintenance of halls, parks, playgrounds, sports grounds, recreation centres, various reserves and beaches; operation of libraries and other arts and cultural facilities.

TRANSPORT

To provide safe, effective and efficient transport services to the community.

Construction and maintenance of roads, drainage, works, footpaths, parking facilities and traffic signs. Maintenance of bus shelters and cleaning of streets.

ECONOMIC SERVICES

To help promote the local government and its economic wellbeing.

Marketing & promotion of tourism, visitor centres, economic development, implementation of building and development controls.

OTHER PROPERTY AND SERVICES

To monitor and control operating accounts.

Private works, administration and public works overheads, works depots and council plant operations.

CITY OF MANDURAH
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	2021/22 Budget	2020/21 Actual	2020/21 Budget
		\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts				
Rates		83,233,569	81,618,090	80,692,181
Operating grants, subsidies and contributions		2,926,736	6,617,992	3,963,832
Fees and charges		28,681,414	22,871,185	25,208,275
Interest received		1,350,000	1,221,736	1,460,000
Goods and services tax received		50,000	453,491	300,000
Other revenue		1,919,923	918,147	235,500
		118,161,642	113,700,641	111,859,788
Payments				
Employee costs		(48,255,732)	(48,376,718)	(48,372,090)
Materials and contracts		(53,485,459)	(49,183,134)	(43,544,015)
Utility charges		(4,494,203)	(4,147,627)	(4,120,720)
Interest expenses		(748,253)	(584,028)	(1,234,093)
Insurance paid		(1,095,774)	(1,012,939)	(870,573)
Other expenditure		0	(447,792)	(202,500)
		(108,079,421)	(103,752,238)	(98,343,991)
Net cash provided by (used in) operating activities	3	10,082,221	9,948,403	13,515,797
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for community loans receivable		0	(150,000)	
Payments for purchase of property, plant & equipment	4(a)	(9,574,646)	(3,854,238)	(7,440,964)
Payments for construction of infrastructure	4(a)	(35,433,182)	(21,435,482)	(35,625,244)
Non-operating grants, subsidies and contributions		12,621,757	10,988,834	11,279,174
Proceeds from sale of plant and equipment	4(b)	1,108,878	1,890,489	1,020,562
Proceeds on community loans receivable		82,553	96,670	100,000
Net cash provided by (used in) investing activities		(31,194,640)	(12,463,727)	(30,666,472)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of borrowings	6(a)	(5,432,960)	(5,326,463)	(25,410,640)
Principal elements of lease payments	7	(685,027)	(616,812)	(807,905)
Proceeds from new borrowings	6(a)	9,826,754	3,718,699	27,500,000
Net cash provided by (used in) financing activities		3,708,767	(2,224,576)	1,281,455
Net increase (decrease) in cash held		(17,403,652)	(4,739,900)	(15,869,220)
Cash at beginning of year		45,313,466	50,053,366	39,312,663
Cash and cash equivalents at the end of the year	3	27,909,814	45,313,466	23,443,443

This statement is to be read in conjunction with the accompanying notes.

CITY OF MANDURAH
RATE SETTING STATEMENT
FOR THE YEAR ENDED 30 JUNE 2022

	NOTE	2021/22 Budget \$	2020/21 Actual \$	2020/21 Budget \$
OPERATING ACTIVITIES				
Net current assets at start of financial year - surplus/(deficit)	2	700,000	1,194,780	2,197,003
		700,000	1,194,780	2,197,003
Revenue from operating activities (excluding rates)				
Specified area and ex gratia rates	1(d)	432,938	434,060	430,364
Operating grants, subsidies and contributions	10(a)	3,016,346	6,564,222	3,472,058
Fees and charges	9	28,181,414	25,870,564	25,208,275
Interest earnings	12(a)	1,350,000	780,000	1,460,000
Other revenue	12(b)	1,919,923	918,147	235,500
Profit on asset disposals	4(b)	0	150,872	18,399
		34,900,621	34,717,865	30,824,596
Expenditure from operating activities				
Employee costs		(48,255,732)	(46,479,138)	(48,372,090)
Materials and contracts		(53,685,459)	(48,113,727)	(43,794,015)
Utility charges		(4,494,203)	(4,147,627)	(4,120,720)
Depreciation on non-current assets	5	(29,868,215)	(30,525,429)	(36,250,152)
Interest expenses	12(d)	(748,253)	(584,028)	(1,234,093)
Insurance expenses		(1,095,774)	(1,012,939)	(870,573)
Other expenditure		0	(447,792)	(202,500)
Loss on asset disposals	4(b)	0	(1,562,416)	(353,191)
		(138,147,636)	(132,873,096)	(135,197,334)
Non-cash amounts excluded from operating activities	2(b)	30,817,059	33,316,804	36,584,944
Amount attributable to operating activities		(71,729,956)	(63,643,647)	(65,590,791)
INVESTING ACTIVITIES				
Non-operating grants, subsidies and contributions	10(b)	17,656,844	10,586,103	16,537,764
Payments for property, plant and equipment	4(a)	(9,574,646)	(3,854,238)	(7,440,964)
Payments for construction of infrastructure	4(a)	(35,433,182)	(21,435,482)	(35,625,244)
Payments for community loans receivable		0	(150,000)	0
Proceeds from disposal of assets	4(b)	1,108,878	1,890,489	1,020,562
Proceeds on community loans receivable		82,553	96,670	100,000
Amount attributable to investing activities		(26,159,553)	(12,866,458)	(25,407,882)
Non-cash amounts excluded from investing activities	2(c)	(5,035,087)	402,731	(5,275,266)
Amount attributable to investing activities		(31,194,640)	(12,463,727)	(30,683,148)
FINANCING ACTIVITIES				
Repayment of borrowings	6(a)	(5,432,960)	(5,326,463)	(25,410,640)
Principal elements of finance lease payments	6	(685,027)	(616,812)	(807,905)
Proceeds from new borrowings	6(b)	9,826,754	3,718,699	27,500,000
Loans Utilised		0	1,205,158	431,591
Transfers to cash backed reserves (restricted assets)	8(a)	(3,004,611)	(21,781,474)	(3,832,612)
Transfers from cash backed reserves (restricted assets)	8(a)	19,398,437	19,698,237	18,272,970
Amount attributable to financing activities		20,102,593	(3,102,655)	16,153,404
Budgeted deficiency before general rates		(82,822,003)	(79,210,029)	(80,120,535)
Estimated amount to be raised from general rates	1(a)	82,250,631	79,910,029	79,761,817
Net current assets at end of financial year - surplus/(deficit)	2	(571,372)	700,000	(358,718)

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CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
1. RATES AND SERVICE CHARGES

(a) Rating Information

RATE TYPE	Rate in	Number of properties	Rateable value	2021/22 Budgeted rate revenue	2021/22 Budgeted interim rates	2021/22 Budgeted back rates	2021/22 Budgeted total revenue	2020/21 Actual total revenue	2020/21 Budget total revenue
	\$		\$	\$	\$	\$	\$	\$	\$
Differential general rate or general rate									
Gross rental valuations									
Residential Improved	0.09767	33,517	531,314,632	51,893,500	650,000	0	52,543,500	50,776,614	50,632,663
Residential Vacant	0.16593	1,778	21,271,250	3,529,539	0	0	3,529,539	3,473,081	3,663,066
Business Improved	0.09460	989	146,809,699	13,888,198	0	0	13,888,198	13,647,452	13,509,699
Business Vacant	0.16858	112	3,247,244	547,420	0	0	547,420	542,948	572,925
Urban Development	0.13294	12	3,386,200	450,161	0	0	450,161	412,760	491,972
Sub-Totals		36,408	706,029,025	70,308,818	650,000	0	70,958,818	68,852,855	68,870,325
Minimum	\$								
Minimum payment									
Gross rental valuations									
Residential Improved	1,128	8313	82,973,334	9,377,064	0	0	9,377,064	9,228,734	9,277,284
Residential Vacant	934	1,670	7,002,222	1,559,780	0	0	1,559,780	1,483,781	1,272,796
Business Improved	1,128	376	2,166,946	424,128	0	0	424,128	417,063	418,824
Business Vacant	1,128	10	48,100	11,280	0	0	11,280	10,623	12,188
Urban Development	1,128	0	0	0	0	0	0	0	0
Sub-Totals		2,056	92,190,602	11,372,252	0	0	11,372,252	11,140,201	10,981,092
		38,464	798,219,627	81,681,070	650,000	0	82,331,070	79,993,056	79,851,417
Discounts (Refer note 1(f))							0	(9,600)	(9,600)
Concessions (Refer note 1(g))							(80,439)	(73,427)	(80,000)
Total amount raised from general rates							82,250,631	79,910,029	79,761,817
Specified area rates (Refer note 1(d))							432,938	434,060	430,364
Total rates							82,683,569	80,344,089	80,192,181

All land (other than exempt land) in the City of Mandurah is rated according to its Gross Rental Value (GRV)

The general rates detailed for the 2021/22 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also considering the extent of any increase in rating over the level adopted in the previous year.

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of local government services/facilities.

CITY OF MANDURAH
 NOTES TO AND FORMING PART OF THE BUDGET
 FOR THE YEAR ENDED 30 JUNE 2022
1. RATES AND SERVICE CHARGES (CONTINUED)

(b) Interest Charges and Instalments - Rates and Service Charges

The following instalment options are available to ratepayers for the payment of rates and service charges

Instalment options	Date due	Instalment plan admin charge	Instalment plan interest rate	Unpaid rates interest rates
		\$	%	%
Option one				
Single full payment	25/08/2021	0	0.0%	7.0%
Option two				
First instalment	25/08/2021	0	5.5%	7.0%
Second instalment	14/02/2022	3	5.5%	7.0%
Option three				
First instalment	25/08/2021	0	5.5%	7.0%
Second instalment	25/10/2021	3	5.5%	7.0%
Third instalment	10/01/2022	3	5.5%	7.0%
Fourth instalment	10/03/2022	3	5.5%	7.0%

	2021/22 Budget revenue	2020/21 Actual revenue	2020/21 Budget revenue
	\$	\$	\$
Instalment plan admin charge revenue	112,019	95,000	110,363
Instalment plan interest earned	360,000	220,000	360,000
Unpaid rates and service charge interest earned	280,000	200,000	140,000
	752,019	515,000	610,363

CITY OF MANDURAH
 NOTES TO AND FORMING PART OF THE BUDGET
 FOR THE YEAR ENDED 30 JUNE 2022
 1. RATES AND SERVICE CHARGES (CONTINUED)

(c) Objectives and Reasons for Differential Rating

To provide equity in the rating of properties across the City the following rate categories have been determined for the implementation of differential rating.

Differential general rate

Description	Characteristics	Objects	Reasons
Residential improved	All improved land that is zoned residential (not zoned for commercial purposes).	This proposed rate in the dollar is regarded as the base rate as it represents the greatest number of properties in the City. It is for properties that are zoned and used for residential purposes.	This rate aims to ensure that all ratepayers contribute towards local government services and programs.
Residential vacant	All vacant land that is zoned for residential purposes (not zoned for commercial purposes).	This proposed rate in the dollar is set at a higher level as the City wishes to promote the development of all properties to their full potential.	This rate in the dollar will act to deter land holdings and acts to stimulate residential development.
Business improved	All improved land that is zoned for commercial purposes.	This rate is set at a higher level to recognise that certain expenditures in the budget are specifically directed towards the economic development of the City and the additional costs associated with the service provision related to business activities.	This rate will ensure that the City meets the higher level of service costs associated with business properties and the area within which they are situated, including: (a) higher provision and maintenance of road infrastructure and streetscapes including road renewals and upgrades, car parking, footpaths and traffic issues; and (b) activation, facilitation and amenity improvements to promote the economic and social attractiveness to businesses areas.
Business vacant	All vacant land that is zoned for commercial purposes.	This rate is set at a higher level as the City wishes to promote the development of all properties to their full potential.	This rate in the dollar will act to encourage commercial development and stimulate economic growth.
Urban development	All vacant land greater in size than 10 hectares (primarily super-lots to be further subdivided).	This proposed rate in the dollar relates to land held for future development (super-lots larger than 10 hectares in size). The City wishes to promote the development of all properties to their full potential.	As with other vacant land rates, this rate is set at a higher level to deter the holding of land and acts to stimulate residential development.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
1. RATES AND SERVICE CHARGES (CONTINUED)

(d) Specified Area Rate

	Basis of valuation	Rate in	Rateable value	2021/22 Budget specified area rate revenue	2021/22 Interim specified area rate revenue	2021/22 Back specified area rate revenue	2021/22 Total budget specified area rate revenue	2020/21 Actual revenue	2020/21 Budget revenue
Specified area rate		\$	\$	\$	\$	\$	\$	\$	\$
Waterside Canals	Residential improved	0.00000	5,342,350	0	0	0	0	0	0
Mandurah Ocean Marina	Residential improved	0.01430	21,213,902	303,359	0	0	303,359	304,479	301,233
Mandurah Quay	Residential improved	0.00240	6,529,160	15,670	0	0	15,670	15,671	15,390
Mariners Cove	Residential improved	0.00000	9,272,910	0	0	0	0	0	0
Port Bouvard Eastport Canals	Residential improved	0.00150	8,557,950	12,837	0	0	12,837	12,841	12,749
Port Bouvard Northport Canals	Residential improved	0.00400	5,591,555	22,366	0	0	22,366	22,373	22,346
Port Mandurah Canals	Residential improved	0.00390	20,181,130	78,706	0	0	78,706	78,696	78,646
			76,688,957	432,938	0	0	432,938	434,060	430,364

	Purpose of the rate	Area or properties rate is to be imposed on	Budgeted rate applied to costs	Budgeted rate set aside to reserve	Reserve Amount to be applied to costs
Specified area rate			\$	\$	\$
Waterside Canals	Contribution toward maintaining and managing the canals.	All properties within the Waterside Canals.	0	0	12,250
Mandurah Ocean Marina	To provide for an enhanced maintenance standard and asset replacement costs.	All properties within the Mandurah Ocean Marina.	303,359	0	0
Mandurah Quay	Maintenance of the marina (i.e. water body and walls) and is levied to cover the life cycle expenses of the marina.	All properties within the Mandurah Quay sub-division.	7,000	8,670	0

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022

Mariners Cove	Contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group.	All canal frontages on the Mariners Cove canals.	0	0	11,145
Port Bouvard Eastport Canals	Recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance.	All canal frontages on the Eastport canals.	12,837	0	508
Port Bouvard Northport Canals	Recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance/canal cleaning.	All canal frontages on the Northport canals.	22,366	0	2,634
Port Mandurah Canals	Contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group.	All canal frontage properties located within the defined area of Port Mandurah Canals.	13,806	64,900	346,454
			359,368	73,570	372,991

(e) Service Charges

The City did not raise service charges for the year ended 30th June 2022.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
1. RATES AND SERVICE CHARGES (CONTINUED)

(f) Rates discounts

Rate or fee to which discount is granted	Discount %	Discount (\$)	2021/22 Budget	2020/21 Actual	2020/21 Budget	Circumstances in which discount is granted
Rates incentive	0.0%	0	\$ 0	\$ 9,600	\$ 9,600	Early payment incentive for the payment of rates and charges being full payment of all current and arrears of rates including specified area rates, emergency services levy, domestic refuse charge and private swimming pool inspection fees within 35 days of the issue date on the annual rate notice, for eligibility to enter the early incentive prize draw.
			0	9,600	9,600	

(g) Waivers or concessions

Rate or fee and charge to which the waiver or concession is granted	Type	Discount %	Discount (\$)	2021/22 Budget	2020/21 Actual	2020/21 Budget	Circumstances in which the waiver or concession is granted	Objects and reasons of the waiver or concession
General rates	Concession			\$ 80,439	\$ 73,427	\$ 80,000	Peel Health Hub	Majority charitable entities with the exception of a State Government charitable entity. Not eligible for an exception.
				80,439	73,427	80,000		

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
2. NET CURRENT ASSETS

(a) Composition of estimated net current assets

Current assets

Cash and cash equivalents- unrestricted
Cash and cash equivalents - restricted
Financial assets - unrestricted
Receivables
Inventories

Less: current liabilities

Trade and other payables
Contract liabilities
Unspent non-operating grant, subsidies and contributions liability
Lease liabilities
Long term borrowings
Employee provisions

Net current assets

Less: Total adjustments to net current assets

Net current assets used in the Rate Setting Statement

Note	2021/22 Budget 30 June 2022	2020/21 Actual 30 June 2021	2020/21 Budget 30 June 2021
	\$	\$	\$
3	2,813,732	3,823,558	2,935,034
3	25,096,082	41,489,908	20,508,409
	80,000	82,553	95,088
	6,822,243	7,872,243	7,164,044
	469,233	469,233	428,974
	35,281,290	53,737,495	31,131,549
	(9,848,897)	(9,598,897)	(4,555,419)
	0	(89,610)	(3,464,329)
	(1,065,909)	(6,100,996)	0
7	(759,243)	(685,027)	(608,382)
6	(9,826,754)	(5,432,960)	(7,499,999)
	(8,396,241)	(8,396,241)	(8,621,960)
	(29,897,044)	(30,303,731)	(24,750,089)
	5,384,246	23,433,764	6,381,460
2.(d)	(5,955,618)	(22,733,764)	(6,740,178)
	(571,372)	700,000	(358,718)

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
2. NET CURRENT ASSETS (CONTINUED)

EXPLANATION OF DIFFERENCE IN NET CURRENT ASSETS AND SURPLUS/(DEFICIT)

Items excluded from calculation of budgeted deficiency

When calculating the budget deficiency for the purpose of Section 6.2 (2)(c) of the *Local Government Act 1995* the following amounts have been excluded as provided by *Local Government (Financial Management) Regulation 32* which will not fund the budgeted expenditure.

(b) Operating activities excluded from budgeted deficiency

The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Rate Setting Statement in accordance with *Financial Management Regulation 32*.

Adjustments to operating activities

Less: Profit on asset disposals	4(b)	0	(150,872)	(18,399)
Add: Loss on disposal of assets	4(b)	0	1,562,416	353,191
Add: Movement in non-current lease liabilities		0	1,194,083	0
Add: Depreciation on assets	5	29,868,215	30,525,429	36,250,152
Movement in non-current pensioner deferred rates		0	(91,289)	0
Movement in non-current employee provisions		0	24,220	0
Movement in current contract liabilities associated with restricted cash		(89,610)	53,770	0
Movement in current employee provisions associated with restricted cash		1,038,454	199,047	0

Non cash amounts excluded from operating activities

Note	2021/22 Budget 30 June 2022	2020/21 Actual 30 June 2021	2020/21 Budget 30 June 2021
	\$	\$	\$
	0	(150,872)	(18,399)
	0	1,562,416	353,191
	0	1,194,083	0
	29,868,215	30,525,429	36,250,152
	0	(91,289)	0
	0	24,220	0
	(89,610)	53,770	0
	1,038,454	199,047	0
	30,817,059	33,316,804	36,584,944

(c) Investing activities excluded from budgeted deficiency

The following non-cash revenue or expenditure has been excluded from amounts attributable to investing activities within the Rate Setting Statement in accordance with *Financial Management Regulation 32*.

Adjustments to investing activities

Movement in current unspent non-operating grants associated with restricted cash	(5,035,087)	402,731	(5,275,266)

Non cash amounts excluded from investing activities

	(5,035,087)	402,731	(5,275,266)

(d) Current assets and liabilities excluded from budgeted deficiency

The following current assets and liabilities have been excluded from the net current assets used in the Rate Setting Statement in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

Adjustments to net current assets

Less: Unspent borrowings	6(c)	(207,137)	(207,137)	(431,591)
Less: Cash - restricted reserves	8	(24,888,945)	(41,282,771)	(20,116,870)
Less: Current assets not expected to be received at end of year				
- Current portion of self supporting loans receivable		(80,000)	(82,553)	0
- Prepaid Rates		0	0	(2,455,879)
Add: Current liabilities not expected to be cleared at end of year				
- Current portion of borrowings		9,826,754	5,432,960	7,499,999
- Current portion of lease liabilities		759,243	685,027	608,382
- Current portion of contract liability held in reserve		0	89,610	8,450
- Current portion of unspent non-operating grants held in reserve		0	5,035,087	0
- Current portion of employee benefit provisions held in reserve		5,216,724	4,178,270	5,041,426
- Bonds and deposits held		3,417,743	3,417,743	3,081,188
- Movement in provisions between current and non-current provisions		0	0	24,717

Total adjustments to net current assets

	(5,955,618)	(22,733,764)	(6,740,178)

SIGNIFICANT ACCOUNTING POLICIES

CURRENT AND NON-CURRENT CLASSIFICATION

An asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the City's intentions to release for sale.

TRADE AND OTHER PAYABLES

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City of Mandurah becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

PREPAID RATES

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the City recognises revenue for the prepaid rates that have not been refunded.

INVENTORIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Superannuation

The City of Mandurah contributes to a number of superannuation funds on behalf of employees.

All funds to which the City of Mandurah contributes are defined contribution plans.

LAND HELD FOR RESALE

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

CONTRACT ASSETS

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

TRADE AND OTHER RECEIVABLES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectible amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Trade receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

The City applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

PROVISIONS

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

EMPLOYEE BENEFITS

Short-term employee benefits

Provision is made for the City's obligations for short-term employee benefits. Short term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

CONTRACT LIABILITIES

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to be controlled by the City are recognised as a liability until such time as the City satisfies its obligations under the agreement.

3. RECONCILIATION OF CASH

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:

	Note	2021/22 Budget	2020/21 Actual	2020/21 Budget
		\$	\$	\$
Cash at bank and on hand		752,434	3,156,086	3,986,257
Term deposits		27,157,380	42,157,380	19,457,186
Total cash and cash equivalents		27,909,814	45,313,466	23,443,443
Held as				
- Unrestricted cash and cash equivalents		2,813,732	3,823,558	2,935,034
- Restricted cash and cash equivalents		25,096,082	41,489,908	20,508,409
		27,909,814	45,313,466	23,443,443
Restrictions				
The following classes of assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:				
- Cash and cash equivalents		25,096,082	41,489,908	20,508,409
		25,096,082	41,489,908	20,508,409
The restricted assets are a result of the following specific purposes to which the assets may be used:				
Reserves - cash/financial asset backed	8	24,888,945	41,282,771	20,116,870
Unspent borrowings	6(c)	207,137	207,137	207,137
Unspent non-operating grants, subsidies and contribution liabilities		0	0	184,402
		25,096,082	41,489,908	20,508,409
Reconciliation of net cash provided by operating activities to net result				
Net result		(3,339,540)	(7,659,099)	(8,073,157)
Depreciation	5	29,868,215	30,525,429	36,250,152
(Profit)/loss on sale of asset	4(b)	0	1,411,544	334,792
(Increase)/decrease in receivables		1,050,000	(1,877,468)	1,300,000
(Increase)/decrease in inventories		0	(162,703)	0
(Increase)/decrease in other assets		0	962,041	0
Increase/(decrease) in payables		250,000	(2,461,390)	250,000
Increase/(decrease) in contract liabilities		(89,610)	659,351	(5,266,816)
Increase/(decrease) in unspent non-operating grants		(5,035,087)	402,731	0
Increase/(decrease) in employee provisions		0	(863,199)	0
Non-operating grants, subsidies and contributions		(12,621,757)	(10,988,834)	(11,279,174)
Net cash from operating activities		10,082,221	9,948,403	13,515,797

SIGNIFICANT ACCOUNTING POLICES

CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are shown as short term borrowings in current liabilities in Note 2 - Net Current Assets.

FINANCIAL ASSETS AT AMORTISED COST

The City classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
4. FIXED ASSETS

(a) Acquisition of Assets

The following assets are budgeted to be acquired during the year.

Asset class	Reporting program						2021/22 Budget total	2020/21 Actual total	2020/21 Budget total
	Education and welfare	Community amenities	Recreation and culture	Transport	Economic services	Other property and services			
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<i>Property, Plant and Equipment</i>									
Buildings - non-specialised	143,567	1,206,928	3,087,735	0	250,414	639,333	5,327,977	1,961,227	2,873,445
Furniture and equipment	0	55,741	5,386	0	0	0	61,127	282,351	165,456
Plant and equipment	0	20,463	0	0	0	4,165,079	4,185,542	1,610,660	4,402,063
	143,567	1,283,132	3,093,121	0	250,414	4,804,412	9,574,646	3,854,238	7,440,964
<i>Infrastructure</i>									
Infrastructure - roads	0	435,312	897,835	11,728,806	0	45,566	13,107,519	7,310,698	9,930,467
Infrastructure - footpaths	0	0	0	776,872	0	0	776,872	713,332	913,573
Infrastructure - drainage	0	0	30,720	1,192,268	0	0	1,222,988	815,326	1,118,523
Infrastructure - parks	0	55,839	14,623,836	467,654	0	0	15,147,329	11,446,589	22,428,588
Infrastructure - marina	0	0	0	0	0	0	0	301,108	301,106
Infrastructure - coastal and estuary	0	0	262,458	444,449	0	0	706,907	163,997	94,495
Infrastructure - bridges	0	0	0	3,871,067	0	0	3,871,067	400,000	400,000
Infrastructure - other	0	0	363,000	0	237,500	0	600,500	284,432	438,492
	0	491,151	16,177,849	18,481,116	237,500	45,566	35,433,182	21,435,482	35,625,244
Total acquisitions	143,567	1,774,283	19,270,970	18,481,116	487,914	4,849,978	45,007,828	25,289,720	43,066,208

A detailed breakdown of acquisitions on an individual asset basis can be found in the supplementary information attached to this budget document as follows:

SIGNIFICANT ACCOUNTING POLICIES

RECOGNITION OF ASSETS

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
4. FIXED ASSETS

(b) Disposals of Assets

The following assets are budgeted to be disposed of during the year.

	2021/22 Budget Net Book Value	2021/22 Budget Sale Proceeds	2021/22 Budget Profit	2021/22 Budget Loss	2020/21 Actual Net Book Value	2020/21 Actual Sale Proceeds	2020/21 Actual Profit	2020/21 Actual Loss	2020/21 Budget Net Book Value	2020/21 Budget Sale Proceeds	2020/21 Budget Profit	2020/21 Budget Loss
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
By Program												
Recreation and culture	0	0	0	0	800,372	0	0	(800,372)	0	0	0	0
Transport	0	0	0	0	628,620	0	0	(628,620)	0	0	0	0
Other property and services	1,108,878	1,108,878	0	0	1,873,041	1,890,489	150,872	(133,424)	1,355,354	1,020,562	18,399	(353,191)
	1,108,878	1,108,878	0	0	3,302,033	1,890,489	150,872	(1,562,416)	1,355,354	1,020,562	18,399	(353,191)
By Class												
<u>Property, Plant and Equipment</u>												
Land - freehold land	0	0	0	0	1,240,000	1,209,736		(30,264)	0	0	0	0
Plant and equipment	1,108,878	1,108,878	0	0	661,226	680,753	122,687	(103,160)	1,355,354	1,020,562	18,399	(353,191)
<u>Infrastructure</u>												
Infrastructure - roads	0	0	0	0	169,290	0	0	(169,290)	0	0	0	0
Infrastructure - drainage	0	0	0	0	57,580	0	0	(57,580)	0	0	0	0
Infrastructure - parks	0	0	0	0	800,372	0	0	(800,372)	0	0	0	0
Infrastructure - coastal and estuary	0	0	0	0	401,750	0	0	(401,750)	0	0	0	0
<u>Right of use assets</u>												
Right of use - plant and equipment	0	0	0	0	(28,185)	0	28,185	0	0	0	0	0
	1,108,878	1,108,878	0	0	3,302,033	1,890,489	150,872	(1,562,416)	1,355,354	1,020,562	18,399	(353,191)

A detailed breakdown of disposals on an individual asset basis can be found in the supplementary information attached to this budget document as follows:

- Plant replacement programme

SIGNIFICANT ACCOUNTING POLICIES

GAINS AND LOSSES ON DISPOSAL

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
5. ASSET DEPRECIATION

By Program

General purpose funding	0
Law, order, public safety	0
Education and welfare	0
Community amenities	2,363,780
Recreation and culture	12,852,386
Transport	12,458,033
Economic services	0
Other property and services	2,194,016

By Class

Buildings - non-specialised	3,744,083
Furniture and equipment	218,567
Plant and equipment	1,310,143
Infrastructure - roads	9,466,875
Infrastructure - drainage	2,363,780
Infrastructure - parks	8,900,870
Infrastructure - coastal and estuary	2,252,161
Infrastructure - bridges	738,996
Infrastructure - other	203,083
Right of use - plant and equipment	669,657

2021/22 Budget	2020/21 Actual	2020/21 Budget
\$	\$	\$
0	0	163
0	0	166,927
0	0	161,381
2,363,780	2,725,588	254,450
12,852,386	13,058,419	16,954,397
12,458,033	12,607,674	16,167,362
0	0	101,868
2,194,016	2,133,748	2,443,604
29,868,215	30,525,429	36,250,152
3,744,083	3,736,598	4,982,626
218,567	224,598	468,128
1,310,143	1,351,861	1,509,593
9,466,875	9,578,665	10,321,479
2,363,780	2,670,539	2,459,397
8,900,870	9,114,913	12,163,574
2,252,161	2,267,210	2,518,495
738,996	761,799	775,358
203,083	200,518	242,219
669,657	618,728	809,283
29,868,215	30,525,429	36,250,152

SIGNIFICANT ACCOUNTING POLICIES

DEPRECIATION

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Major depreciation periods used for each class of depreciable asset are:

Buildings - non-specialised	40 to 60 years
Furniture and equipment	3 to 10 years
Plant and equipment	5 years
Infrastructure - roads	25 to 100 years
Infrastructure - drainage	80 years
Infrastructure - parks	5 to 100 years
Infrastructure - coastal and estuary	20 to 50 years
Infrastructure - bridges	60 to 100 years
Infrastructure - other	
Right of use - plant and equipment	Based on the remaining lease

AMORTISATION

The depreciable amount of all intangible assets with a finite useful life, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The assets residual value of intangible assets is considered to be zero and useful live and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive Income.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
6. INFORMATION ON BORROWINGS

(a) Borrowing repayments
Movement in borrowings and interest between the beginning and the end of the current financial year.

Purpose	Loan		Interest Rate	Budget		2021/22 Budget	2021/22 Budget	Budget	2021/22 Budget	Actual	2020/21 Actual	2020/21 Actual	Actual	2020/21 Actual	Budget		2020/21 Budget	2020/21 Budget	Budget	2020/21 Budget
	Number	Institution		Principal	Principal	New Loans	Principal Repayments	outstanding 30 June 2022	Interest Repayments		Principal 1 July 2020	New Loans	Principal Repayments	Principal outstanding 30 June 2021	Interest Repayments	Principal 1 July 2020	New Loans	Principal Repayments	Principal outstanding 30 June 2021	Interest Repayments
				\$		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Law, order, public safety																				
Port Bouvard Surf Life Saving Club [WTC 316(v)]	1	WBC	2.8%	0		0	0	0	0	0	0	0	0	0	0	110	0	(110)	0	0
Community amenities																				
Compactor Waste Trailers and Dolly [336]	19	WBC	2.8%	183,076			(58,331)	124,745	(4,381)	240,816			(57,740)	183,076	(4,971)	241,310	0	(54,610)	186,700	(8,102)
Waste Water Reuse [349]	8	WBC	2.8%	123,654			(22,445)	101,209	(3,176)	146,255			(22,601)	123,654	(3,019)	146,544	0	(20,376)	126,168	(5,244)
Halls Head Ablution Block [350]	7	WBC	2.8%	82,441			(14,959)	67,482	(2,117)	97,504			(15,063)	82,441	(2,013)	97,697	0	(13,580)	84,117	(3,496)
Halls Head Recycled Water 2019/20	52	WBC	2.8%	182,060			(18,418)	163,642	(4,863)	200,000			(17,940)	182,060	(4,521)	200,000	0	(17,389)	182,611	(5,891)
Ablutions 2020/21		WBC	2.8%	0		200,000	(17,580)	182,420	(5,375)	0			0	0	0	0	200,000	(17,344)	182,656	(5,935)
Ablutions 2021/22		WBC	2.8%	0		70,000	0	70,000	0	0			0	0	0	0	0	0	0	0
Recreation and culture																				
Allnutt Reserve Community Facility [316(iii)]	1	WBC	2.8%	0			0	0	0	0			0	0	0	513	0	(513)	0	0
Town Beach Ablutions [316(vii)]	1	WBC	2.8%	0			0	0	0	0			0	0	0	220	0	(220)	0	0
Rushton Park Redevelopment [318(ii)]	3	WBC	2.8%	243,182			(88,447)	154,735	(5,565)	334,327			(91,145)	243,182	(2,866)	330,021	0	(83,095)	246,926	(10,917)
Meadow Springs Recreation Facility [318(iii)]	3	WBC	2.8%	181,049			(67,388)	113,661	(4,240)	250,493			(69,444)	181,049	(2,184)	251,445	0	(63,310)	188,135	(8,317)
Mandurah Rugby Club [320]	4	WBC	2.8%	666			(667)	(1)	0	42,467			(41,801)	666	(511)	42,579	0	(39,316)	3,263	(763)
Mandurah Cricket Club [321]	5	WBC	2.8%	203			(203)	0	0	14,145			(13,942)	203	(170)	14,182	0	(13,094)	1,088	(254)
Mandurah Football & Sporting Club [324]	13	WBC	2.8%	84,506			(82,264)	2,242	(1,316)	165,130			(80,624)	84,506	(2,956)	165,500	0	(78,869)	86,631	(4,711)
Mandurah Rugby Club [325]	14	WBC	2.8%	6,493			(6,331)	162	(101)	12,698			(6,205)	6,493	(227)	12,727	0	(6,070)	6,657	(362)
Bowling Club Relocation [326]	17	WBC	2.8%	531,954			(531,913)	41	(7,721)	1,092,880			(560,926)	531,954	(8,641)	1,092,424	0	(537,467)	554,957	(32,101)
Ablutions - Netball Centre [329(i)]	15	WBC	2.8%	45,756			(43,702)	2,054	(672)	88,582			(42,826)	45,756	(1,548)	86,889	0	(41,873)	45,016	(2,501)
Parks Construction [329(v)]	15	WBC	2.8%	44,263			(43,702)	561	(672)	87,089			(42,826)	44,263	(1,548)	86,889	0	(41,873)	45,016	(2,501)
Halls Head Bowling Club upgrade [331]	28	WBC	2.8%	274,166			(36,250)	237,916	(7,214)	310,795			(36,629)	274,166	(6,835)	311,402	0	(32,228)	279,174	(11,236)
Parks - Falcon Bay Reserve [333(i)]	18	WBC	2.8%	48,700			(24,066)	24,634	(1,012)	72,390			(23,690)	48,700	(1,388)	70,839	0	(22,739)	48,100	(2,339)
MARC Redevelopment [338]	21	WBC	2.8%	599,424			(156,515)	442,909	(14,785)	763,964			(164,540)	599,424	(6,760)	764,769	0	(144,275)	620,494	(27,025)
MARC Redevelopment Stage 1 [340]	26	WBC	2.8%	420,414			(80,042)	340,372	(10,750)	503,910			(83,496)	420,414	(7,296)	504,555	0	(72,790)	431,765	(18,002)
MARC Redevelopment Stage 2 [341]	24	WBC	2.8%	1,052,367			(207,471)	844,896	(26,817)	1,277,816			(225,449)	1,052,367	(8,839)	1,277,431	0	(187,831)	1,089,600	(46,457)
Eastern Foreshore Wall [344]	27	WBC	2.8%	689,175			(134,120)	555,055	(17,584)	835,933			(146,758)	689,175	(4,946)	836,854	0	(121,623)	715,231	(30,081)
MARC Stage 2 [345]	12	WBC	2.8%	1,018,305			(192,185)	826,120	(26,058)	1,228,894			(210,589)	1,018,305	(7,655)	1,229,904	0	(174,502)	1,055,402	(43,742)
Falcon Bay Seawall [351]	6	WBC	2.8%	207,063			(37,509)	169,554	(5,319)	244,836			(37,773)	207,063	(5,055)	245,321	0	(34,049)	211,272	(8,779)
MARC Solar Plan [353]	30	WBC	2.8%	153,272			(20,000)	133,272	(4,036)	173,490			(20,218)	153,272	(3,818)	173,828	0	(17,759)	156,069	(6,277)
Novara Foreshore Development [355]	32	WBC	2.8%	306,543			(40,000)	266,543	(8,072)	346,979			(40,436)	306,543	(7,636)	347,657	0	(35,518)	312,139	(12,554)
Falcon Bay Foreshore Upgrades [356]	33	WBC	2.8%	306,543			(40,000)	266,543	(8,072)	346,979			(40,436)	306,543	(7,636)	347,657	0	(35,518)	312,139	(12,554)
Mandjar Square Development [358]	35	WBC	2.8%	383,089			(49,996)	333,093	(10,088)	433,630			(50,541)	383,089	(9,543)	434,476	0	(44,391)	390,085	(15,693)
Lakelands DOS [360]	37	WBC	2.8%	2,041,053			(282,912)	1,758,134	(53,536)	2,365,997			(324,944)	2,041,053	(11,513)	2,366,013	0	(248,575)	2,117,438	(87,881)
Mandjar Square Stage 3 and 4	40	WBC	2.8%	804,174			(88,290)	715,884	(21,390)	908,175			(104,001)	804,174	(5,679)	908,754	0	(82,410)	826,344	(27,270)
Falcon Seawall	41	WBC	2.8%	413,273			(43,828)	369,445	(11,012)	458,859			(45,586)	413,273	(9,254)	459,221	0	(41,205)	418,016	(13,635)
Novara Foreshore Stage 3	44	WBC	2.8%	165,348			(17,530)	147,818	(4,406)	183,582			(18,234)	165,348	(3,702)	183,727	0	(16,482)	167,245	(5,454)
Smart Street Mall Upgrade 2019/20	54	WBC	2.8%	450,640			(46,159)	404,481	(12,029)	500,000			(49,360)	450,640	(11,257)	500,000	0	(43,460)	456,540	(14,728)
Falcon Bay Foreshore Stage 3 of 4	49	WBC	2.8%	273,089			(27,626)	245,463	(7,294)	300,000			(26,911)	273,089	(6,781)	300,000	0	(26,083)	273,917	(8,837)
Mandjar Square Final Stage	51	WBC	2.8%	273,089			(27,626)	245,463	(7,294)	300,000			(26,911)	273,089	(6,781)	300,000	0	(26,083)	273,917	(8,837)
Falcon Skate Park Upgrade	48	WBC	2.8%	108,152			(11,081)	97,071	(2,887)	120,000			(11,848)	108,152	(2,702)	120,000	0	(10,433)	109,567	(3,535)
Westbury Way North side POS Stage 3	53	WBC	2.8%	182,065			(18,417)	163,648	(4,863)	200,000			(17,935)	182,065	(4,526)	200,000	0	(17,389)	182,611	(5,891)
Eastern/ Western Foreshore 2020/21		WBC	2.8%	1,140,930			(100,278)	1,040,652	(30,666)	0	1,140,930	0	0	1,140,930	0	0	2,770,000	(240,145)	2,529,855	(82,211)
Smart Street Mall 2020/21		WBC	2.8%	1,102,165			(96,868)	1,005,297	(29,624)	0	1,102,165	0	0	1,102,165	0	0	2,000,000	(173,382)	1,826,618	(59,358)
Novara Foreshore Stage 4		WBC	2.8%	100,000			(8,784)	91,216	(2,688)	0	100,000	0	0	100,000	0	0	400,000	(34,676)	365,324	(11,872)
Bortolo Reserve - Shared Use Parking and Fire Track Facility		WBC	2.8%	300,000			(26,377)	273,623	(8,063)	0	300,000	0	0	300,000	0	0	350,000	(30,352)	319,648	(10,387)
Falcon Bay Upgrade - Stage 4 of 5		WBC	2.8%	280,000			(24,610)	255,390	(7,526)	0	280,000	0	0	280,000	0	0	300,000	(26,016)	273,984	(8,904)
Enclosed Dog Park		WBC	2.8%	20,151			(1,774)	18,377	(542)	0	20,151	0	0	20,151	0	0	200,000	(17,344)	182,656	(5,936)
South Harbour Paving Upgrade Stage 2		WBC	2.8%	50,000			(4,392)	45,608	(1,344)	0	50,000	0	0	50,000	0	0	50,000	(4,336)	45,664	(1,484)
Falcon Skate Park Upgrade 2020/21		WBC	2.8%	75,453			(6,636)	68,817	(2,028)	0	75,453	0	0	75,453	0	0	80,000	(7,521)	72,479	(1,816)
Eastern/ Western Foreshore 2021/22		WBC	2.8%	0		1,629,070	(143,186)	1,485,884	(43,785)	0	0	0	0	0	0	0	0	0	0	0
Smart Street Mall 2021/22		WBC	2.8%	0		897,835	(78,912)	818,923	(24,131)	0	0	0	0	0	0	0	0	0	0	0
Enclosed Dog Park 2021/22		WBC	2.8%	0		179,849	(15,818)	164,031	(4,834)	0	0	0	0	0	0	0	0	0	0	0
Novara Foreshore Stage 4 2021/22		WBC	2.8%	0		230,000	(20,218)	209,782	(6,182)	0	0	0	0	0	0	0	0	0	0	0
Falcon Bay Upgrade - Stage 4 of 5 2021/22		WBC	2.8%	0		90,000	(7,913)	82,087	(2,419)	0	0	0	0	0	0	0	0	0	0	0
Parks and Reserves Upgrades 2021/22		WBC	2.8%	0		609,000	0	609,000	0	0	0	0	0	0	0	0	0	0	0	0
Mandurah Community Centre Project		WBC	2.8%	0		155,000	0	155,000	0	0	0	0	0	0	0	0	0	0	0	0
Falcon Reserve Activation Plan		WBC	2.8%	0		400,000	0	400,000	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022

Rushton Park Precinct		WBC	2.8%	0	70,000	0	70,000	0	0	0	0	0	0	0	0	0	0	0
Western Foreshore Yr 3		WBC	2.8%	0	800,000	0	800,000	0	0	0	0	0	0	0	0	0	0	0
District Cooling System		WBC	2.8%	0	600,000	0	600,000	0	0	0	0	0	0	0	0	0	0	0
Transport																		
Road Construction [316(iii)]	1	WBC	2.8%	0		0	0	0		0	0	0	1,642	0	(1,642)	0	0	0
Car Parking [316(iv)]	1	WBC	2.8%	0		0	0	0		0	0	0	121	0	(121)	0	0	0
Drainage [318(iv)]	3	WBC	2.8%	62,134		(21,059)	41,075	(1,325)	83,835	(21,701)	62,134	(682)	78,576	0	(19,784)	58,792	(2,599)	
Road Construction [318(v)]	3	WBC	2.8%	601,950		(227,434)	374,516	(14,309)	836,324	(234,374)	601,950	(7,369)	848,624	0	(213,672)	634,952	(28,071)	
Road Construction [329(iii)]	15	WBC	2.8%	95,200		(95,116)	84	(1,463)	188,410	(93,210)	95,200	(3,368)	189,111	0	(91,136)	97,975	(5,443)	
Drainage Construction [329(iii)]	15	WBC	2.8%	33,394		(30,849)	2,545	(474)	63,624	(30,230)	33,394	(1,093)	61,333	0	(29,557)	31,776	(1,765)	
Peelwood Oval - Parking [329(iv)]	15	WBC	2.8%	12,361		(12,854)	(493)	(198)	24,957	(12,596)	12,361	(455)	25,556	0	(12,316)	13,240	(736)	
Path Construction [329(vii)]	15	WBC	2.8%	6,298		(7,712)	(1,414)	(119)	13,856	(7,558)	6,298	(273)	15,333	0	(7,389)	7,944	(441)	
Street Lighting [329(viii)]	15	WBC	2.8%	8,026		(10,283)	(2,257)	(158)	18,103	(10,077)	8,026	(364)	20,444	0	(9,852)	10,592	(588)	
Road Construction [333(iii)]	18	WBC	2.8%	213,063		(109,632)	103,431	(4,610)	320,984	(107,921)	213,063	(6,322)	322,713	0	(103,588)	219,125	(10,654)	
New Pedestrian Bridge Construction [335]	20	WBC	2.8%	364,418		(117,999)	246,419	(8,697)	481,195	(116,777)	364,418	(9,919)	481,827	0	(110,329)	371,498	(16,367)	
New Road Construction [339]	22	WBC	2.8%	430,550		(111,602)	318,948	(10,630)	544,949	(114,399)	430,550	(7,617)	545,339	0	(102,919)	442,420	(19,313)	
New Road Construction [342]	25	WBC	2.8%	539,226		(103,365)	435,861	(13,779)	651,651	(112,425)	539,226	(4,719)	652,589	0	(93,915)	558,674	(23,229)	
WMC Tims Thicket [343]	23	WBC	2.8%	83,091		(15,451)	67,640	(2,129)	98,546	(15,455)	83,091	(2,125)	98,741	0	(14,096)	84,645	(3,484)	
Road Construction [346]	11	WBC	2.8%	325,550		(59,091)	266,459	(8,361)	385,053	(59,503)	325,550	(7,949)	385,817	0	(53,646)	332,171	(13,806)	
MARC Carpark [347]	10	WBC	2.8%	247,320		(44,888)	202,432	(6,352)	292,522	(45,202)	247,320	(6,039)	293,101	0	(40,752)	252,349	(10,488)	
MPAC Forecourt [348]	9	WBC	2.8%	103,054		(18,701)	84,353	(2,647)	121,886	(18,832)	103,054	(2,516)	122,128	0	(16,978)	105,150	(4,370)	
Mandurah Marina [352]	29	WBC	2.8%	153,272		(20,000)	133,272	(4,036)	173,490	(20,218)	153,272	(3,818)	173,828	0	(17,759)	156,069	(6,277)	
MARC Carpark [354]	31	WBC	2.8%	229,922		(29,993)	199,929	(6,055)	260,243	(30,321)	229,922	(5,727)	260,751	0	(26,632)	234,119	(9,416)	
Mandurah Foreshore Boardwalk Renewal [357]	34	WBC	2.8%	344,778		(44,993)	299,785	(9,079)	390,262	(45,484)	344,778	(8,588)	391,023	0	(39,948)	351,075	(14,124)	
New Road Construction [359]	36	WBC	2.8%	1,028,594		(143,054)	885,540	(26,973)	1,191,883	(163,289)	1,028,594	(6,739)	1,192,616	0	(125,617)	1,066,999	(44,411)	
Smoke Bush Retreat Footpath [361]	38	WBC	2.8%	76,622		(10,006)	66,616	(2,018)	86,737	(10,115)	76,622	(1,909)	86,906	0	(8,886)	78,020	(3,138)	
New Boardwalks 18/19	42	WBC	2.8%	413,273		(43,828)	369,445	(11,012)	458,859	(45,586)	413,273	(9,254)	459,221	0	(41,205)	418,016	(13,635)	
Coodanup Drive - Road Rehabilitation	46	WBC	2.8%	82,674		(8,765)	73,909	(2,203)	91,791	(9,117)	82,674	(1,851)	91,864	0	(8,241)	83,623	(2,727)	
Pinjarra Road Carpark	45	WBC	2.8%	165,348		(17,530)	147,818	(4,406)	183,582	(18,234)	165,348	(3,702)	183,727	0	(16,482)	167,245	(5,454)	
New Road Construction 2018/19	39	WBC	2.8%	1,329,448		(145,594)	1,183,854	(35,366)	1,497,356	(167,908)	1,329,448	(13,052)	1,497,071	0	(135,963)	1,361,108	(44,997)	
New Road Construction 2019/20	50	WBC	2.8%	798,415		(83,446)	714,969	(21,290)	900,000	(101,585)	798,415	(7,530)	900,000	0	(78,226)	821,774	(26,510)	
South Harbour Upgrade 2019/20	47	WBC	2.8%	209,373		(21,180)	188,193	(5,592)	230,000	(20,627)	209,373	(5,199)	230,000	0	(19,997)	210,003	(6,774)	
New Roads 2020/21		WBC	2.8%	650,000		(57,134)	592,866	(17,470)	0	650,000	0	650,000	0	0	1,150,000	(99,693)	1,050,307	(34,131)
Carryover Roads 2020/21		WBC	2.8%	0	500,000	(43,945)	456,055	(13,439)	0	0	0	0	0	0	0	0	0	0
Roads 2021/22		WBC	2.8%	0	1,250,000	0	1,250,000	0	0	0	0	0	0	0	0	0	0	0
Boardwalks 2021/22		WBC	2.8%	0	250,000	0	250,000	0	0	0	0	0	0	0	0	0	0	0
Carparks 2021/22		WBC	2.8%	0	438,000	0	438,000	0	0	0	0	0	0	0	0	0	0	0
Pedestrian Bridge Mandurah Road		WBC	2.8%	0	908,000	0	908,000	0	0	0	0	0	0	0	0	0	0	0
Cambria Island Abutment Wall		WBC	2.8%	0	400,000	0	400,000	0	0	0	0	0	0	0	0	0	0	0
Economic services																		
Mandurah Ocean Marina Chalets Refurbishment				0	150,000	0	150,000	0	0	0	0	0	0	0	0	0	0	0
Other property and services																		
Office Building [272]	2	WBC	2.8%	0		0	0	0	215,015	(215,015)	0	(2,049)	215,612	0	(195,631)	19,981	(3,140)	
Information Systems [316(i)]	1	WBC	2.8%	0		0	0	0	0	0	0	0	110	0	(110)	0	0	
IT Server Room Upgrade [316(vi)]	1	WBC	2.8%	0		0	0	0	0	0	0	0	296	0	(296)	0	0	
IT Communications Equipment [318(i)]	3	WBC	2.8%	50,109		(16,847)	33,262	(1,060)	67,470	(17,361)	50,109	(546)	62,861	0	(15,828)	47,033	(2,079)	
IT Equipment [329(vii)]	15	WBC	2.8%	13,105		(12,854)	251	(198)	25,701	(12,596)	13,105	(455)	25,556	0	(12,316)	13,240	(736)	
Land Purchase [330]	16	WBC	2.8%	590,202		(590,181)	21	(8,424)	1,223,995	(633,793)	590,202	(9,131)	1,224,952	0	(606,689)	618,263	(36,235)	
Civic Building - Tuckey Room Extension	43	WBC	2.8%	413,273		(43,828)	369,445	(11,012)	458,859	(45,586)	413,273	(9,254)	459,221	0	(41,205)	418,016	(13,634)	
Short term loan COVID-19		WATC	2.8%	0		0	0	0	0	0	0	0	0	20,000,000	(20,000,000)	0	(35,000)	
				24,621,989	9,826,754	(5,432,960)	29,015,783	(723,433)	26,229,753	3,718,699	(5,326,463)	24,621,989	(324,391)	26,250,068	27,500,000	(25,410,640)	28,339,428	(1,127,642)
				24,621,989	9,826,754	(5,432,960)	29,015,783	(723,433)	26,229,753	3,718,699	(5,326,463)	24,621,989	(324,391)	26,250,068	27,500,000	(25,410,640)	28,339,428	(1,127,642)

All borrowing repayments, other than self supporting loans, will be financed by general purpose revenue.
The self supporting loan(s) repayment will be fully reimbursed.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
6. INFORMATION ON BORROWINGS

(b) New borrowings - 2021/22

Particulars/Purpose	Institution	Term (years)	Interest rate	Amount borrowed budget	Total interest & charges	Amount used budget	Balance unspent
			%	\$	\$	\$	\$
Eastern/ Western Foreshore 2021/22	WBC	10	2.8%	1,629,070	(43,785)	1,629,070	0
Smart Street Mall 2021/22	WBC	10	2.8%	897,835	(24,131)	897,835	0
Enclosed Dog Park 2021/22	WBC	10	2.8%	179,849	(4,834)	179,849	0
Novara Foreshore Stage 4 2021/22	WBC	10	2.8%	230,000	(6,182)	230,000	0
Falcon Bay Upgrade - Stage 4 of 5 2021/22	WBC	10	2.8%	90,000	(2,419)	90,000	0
Ablutions 2020/21	WBC	10	2.8%	200,000	(5,375)	200,000	0
Carryover Roads 2020/21	WBC	10	2.8%	500,000	(13,439)	500,000	0
Ablutions 2021/22	WBC	10	2.8%	70,000	0	70,000	0
Roads 2021/22	WBC	10	2.8%	1,250,000	0	1,250,000	0
Boardwalks 2021/22	WBC	10	2.8%	250,000	0	250,000	0
Carparks 2021/22	WBC	10	2.8%	438,000	0	438,000	0
Pedestrian Bridge Mandurah Road	WBC	10	2.8%	908,000	0	908,000	0
Cambria Island Abutment Wall	WBC	10	2.8%	400,000	0	400,000	0
Mandurah Ocean Marina Chalets Refurbishment	WBC	10	2.8%	150,000	0	150,000	0
Parks and Reserves Upgrades 2021/22	WBC	10	2.8%	609,000	0	609,000	0
Mandurah Library Re Roofing Project	WBC	10	2.8%	155,000	0	155,000	0
Falcon Reserve Activation Plan	WBC	10	2.8%	400,000	0	400,000	0
Rushton Park Precinct	WBC	10	2.8%	70,000	0	70,000	0
Western Foreshore Yr 3	WBC	10	2.8%	800,000	0	800,000	0
District Cooling System	WBC	10	2.8%	600,000	0	600,000	0
				9,826,754	(100,165)	9,826,754	0

(c) Unspent borrowings

Loan Details	Year loan taken	Amount b/fwd.	Amount used 2021/22 Budget	New loans unspent at 30 June 2022	Amount as at 30 June 2022
		\$	\$	\$	\$
Brighton Lane	Prior to 2015	43,022	0	0	43,022
Brighton Plaza	Prior to 2015	14,115	0	0	14,115
WMC Tims Thickett	2015/2016	150,000	0	0	150,000
		207,137	0	0	207,137

(d) Credit Facilities

	2021/22 Budget	2020/21 Actual	2020/21 Budget
	\$	\$	\$
Undrawn borrowing facilities			
credit standby arrangements			
Bank overdraft limit	0	0	0
Bank overdraft at balance date	0	0	0
Credit card limit	700,000	700,000	700,000
Credit card balance at balance date	35,000	35,000	50,000
Total amount of credit unused	735,000	735,000	750,000
Loan facilities			
Loan facilities in use at balance date	29,015,783	24,621,989	28,339,428

SIGNIFICANT ACCOUNTING POLICIES

BORROWING COSTS

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

CITY OF MANDURAH
 NOTES TO AND FORMING PART OF THE BUDGET
 FOR THE YEAR ENDED 30 JUNE 2022
 7. LEASE LIABILITIES

LEASE LIABILITIES					2021/22	2021/22	Budget	2021/22					2020/21	Actual	2020/21					2020/21	Budget	2020/21
					2021/22	Budget	Lease	2021/22	Actual	2020/21	2020/21	Actual	Lease	Principal	Actual		Budget	2020/21	Budget	Lease	Principal	Budget
Purpose	Lease	Interest	Lease	Principal	New	Principal	outstanding	Interest	Principal	Adjustments	New	Principal	outstanding	Interest	Principal	New	Principal	outstanding	Interest	Principal	outstanding	Interest
	Number	Institution	Rate	Term	1 July 2021	Leases	Repayments	30 June 2022	Repayments	1 July 2020		Leases	repayments	30 June 2021	repayments	1 July 2020	Leases	repayments	30 June 2021	repayments		
					\$	\$	\$	\$	\$			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Recreation and culture																						
Gym Equipment		MAIA - Marc Equipment			280,933	36,186	(216,779)	100,340	(7,291)	497,712	0	0	(216,779)	280,933	(12,748)	161,964	0	(129,991)	31,973	(16,409)		
Other property and services																						
Software		MAIA - Business Systems			61,017	54,592	(119,626)	(4,017)	(1,538)	39,613	164,738	0	(143,334)	61,017	(3,811)	190,939	0	(273,177)	(82,238)	(20,447)		
IT Equipment		HP and Fuji			584,114	364,234	(259,364)	688,984	(14,064)	541,299	(10,564)	227,827	(174,448)	584,114	(9,911)	174,356	0	(123,221)	51,135	(10,158)		
Survey Equipment		MAIA - Survey			16,705	286,246	(85,358)	217,593	(1,876)	33,321	(8,077)	69,812	(78,351)	16,705	(975)	32,851	0	(98,741)	(65,890)	(5,042)		
Tech One		MAIA - Tech One			0	0	0	0	0	3,060,060	(3,060,060)	0	0	0	0	1,208,142	0	(179,138)	1,029,004	(54,035)		
Records - Postage Meter		Pitney Bowes			2,720	17,985	(3,900)	16,805	(51)	6,620	0	0	(3,900)	2,720	(166)	6,560	0	(3,637)	2,923	(360)		
					945,489	759,243	(685,027)	1,019,705	(24,820)	4,178,625	(2,913,963)	297,639	(616,812)	945,489	(27,611)	1,774,812	0	(807,905)	966,907	(106,451)		

SIGNIFICANT ACCOUNTING POLICIES

LEASES	LEASE LIABILITIES
At the inception of a contract, the City assesses whether the contract is, or contains, a lease.	The present value of future lease payments not paid at the
A contract is, or contains, a lease if the contract conveys the right to control the use of an	reporting date discounted using the incremental borrowing
identified asset for a period of time in exchange for consideration.	rate where the implicit interest rate in the lease is not
	readily determined.
At the commencement date, a right-of-use asset is recognised at cost and a lease liability.	
at the present value of the lease payments that are not paid at that date. The lease payments	
are discounted using the interest rate implicit in the lease, if that rate can be readily determined.	
If that rate cannot be readily determined, the City uses its incremental borrowing rate.	

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
8. CASH BACKED RESERVES

(a) Cash Backed Reserves - Movement

	2021/22 Budget Opening Balance	2021/22 Budget Transfer to	2021/22 Budget Transfer (from)	2021/22 Budget Closing Balance	2020/21 Actual Opening Balance	2020/21 Actual Transfer to	2020/21 Actual Transfer (from)	2020/21 Actual Closing Balance	2020/21 Budget Opening Balance	2020/21 Budget Transfer to	2020/21 Budget Transfer (from)	2020/21 Budget Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
(a) Building Reserve	1,793,339	8,658	(1,332,385)	469,612	1,750,338	1,718,051	(1,675,050)	1,793,339	1,807,813	939,060	(2,161,990)	584,883
(b) Cash in Lieu of Parking Reserve	481,868	9,051	0	490,919	476,622	5,246	0	481,868	471,178	9,242	0	480,420
(c) Asset Management Reserve	10,498,996	1,805,409	(4,944,899)	7,359,506	3,414,511	8,494,168	(1,409,683)	10,498,996	2,496,008	1,940,595	(1,824,778)	2,611,825
(d) Cultural Centre Reserve	147,301	0	0	147,301	149,830	0	(2,529)	147,301	2,480	0	(2,480)	0
(e) Museum Reserve	0	0	0	0	160,000	0	(160,000)	0	160,150	0	(160,150)	0
(f) Property Acquisition Reserve	0	0	0	0	3,914,017	2,388	(3,916,405)	0	3,920,867	468	(3,897,117)	24,218
(g) Sustainability Reserve	627,556	6,923	(259,000)	375,479	660,440	96,296	(129,180)	627,556	647,225	100,860	(189,180)	558,905
(i) Waste Facilities Reserve Fund	2,618,886	17,922	(1,238,520)	1,398,288	2,382,545	438,417	(202,076)	2,618,886	1,617,218	10,726	(957,202)	670,742
(j) Community Improvements Reserve	0	0	0	0	33,212	0	(33,212)	0	33,234	0	(33,234)	0
(k) Traffic Bridge Reserve	0	0	0	0	400,000	0	(400,000)	0	399,886	0	(399,886)	0
(l) Tims Thicket Septage Reserve	0	0	0	0	75,683	833	(76,516)	0	74,894	1,468	0	76,362
(m) Tims Thicket Inert Reserve	0	0	0	0	104,316	41,589	(145,905)	0	104,413	42,816	0	147,229
(n) Inert Landfill Reserve	0	0	0	0	40,000	0	(40,000)	0	39,728	0	(39,728)	0
(o) Road Network Reserve	0	0	0	0	0	0	0	0	0	0	0	0
(p) Arts and Craft Centre Reserve	0	0	0	0	230,000	0	(230,000)	0	229,699	0	(229,699)	0
(q) Sand Pit Restoration Reserve	0	0	0	0	67,000	0	(67,000)	0	66,970	0	(66,970)	0
(r) Interest Free Loans Reserve	0	0	0	0	201,553	0	(201,553)	0	159,894	0	(159,894)	0
(s) CLAG Reserve	62,967	1,183	0	64,150	62,281	686	0	62,967	27,116	529	0	27,645
(t) Emergency Relief Fund Reserve	0	0	0	0	3,000	0	(3,000)	0	3,295	0	(3,295)	0
(u) Mandurah Ocean Marina Reserve	178,781	3,358	0	182,139	176,835	1,946	0	178,781	175,870	3,462	0	179,332
(v) Waterways Reserve	252,829	4,497	(13,425)	243,901	277,341	3,053	(27,565)	252,829	274,639	4,579	(40,990)	238,228
(w) Interest on Investments Reserve	0	0	0	0	13,000	0	(13,000)	0	12,771	0	(12,771)	0
(x) Port Mandurah Canals Stage 2 Maintenance Reserve	92,244	1,733	0	93,977	91,240	1,004	0	92,244	92,322	1,792	0	94,114
(y) Mariners Cove Canals Reserve	85,113	1,599	0	86,712	84,186	927	0	85,113	85,053	1,672	0	86,725
(z) Port Bouvard Canal Maintenance Contributions Reserve	266,811	5,012	0	271,823	263,906	2,905	0	266,811	270,424	5,295	0	275,719
(aa) Soccer Club Rooms Refurbishment Reserve	0	0	0	0	29,338	0	(29,338)	0	29,292	0	(29,292)	0
(ac) Unspent Grants Reserve	4,977,235	0	(4,352,834)	624,401	7,974,895	4,248,595	(7,246,255)	4,977,235	5,451,218	8,381	(5,275,197)	184,402
(ad) Leave Reserve	4,178,270	971,036	(883,534)	4,265,772	5,103,435	56,173	(981,338)	4,178,270	4,944,527	96,899	0	5,041,426
(ae) Carbon Offset Reserve	0	0	0	0	130,117	0	(130,117)	0	130,117	0	(130,117)	0
(af) Bushland Acquisition Reserve	3,032,619	0	0	3,032,619	2,999,603	33,016	0	3,032,619	3,036,239	59,497	0	3,095,736
(ag) Port Bouvard Surf Life Saving Clubrooms Reserve	0	0	0	0	18,000	0	(18,000)	0	18,000	0	(18,000)	0
(ah) Coastal Storm Contingency Reserve	258,513	4,856	0	263,369	255,699	2,814	0	258,513	252,987	4,958	0	257,945
(ai) Refurbishment Bortolo Pavillion Reserve	0	0	0	0	6,000	0	(6,000)	0	6,000	0	(6,000)	0
(aj) Refurbishment Rushton Park Reserve	0	0	0	0	13,000	0	(13,000)	0	13,500	0	(13,500)	0
(ak) Refurbishment Meadow Springs Pavillion Reserve	0	0	0	0	8,000	0	(8,000)	0	8,712	0	(8,712)	0
(al) Digital Futures Reserve	83,943	1,577	0	85,520	83,029	914	0	83,943	42,573	834	0	43,407
(am) Decked Carparking Reserve	1,008,698	18,947	0	1,027,645	997,716	10,982	0	1,008,698	987,134	19,346	0	1,006,480
(an) Specified Area Rates - Waterside Canals	96,574	1,689	(6,737)	91,526	101,745	0	(5,171)	96,574	104,301	0	(5,171)	99,130
(ao) Specified Area Rates - Port Mandurah Canals	416,495	65,654	(336,260)	145,889	346,190	84,465	(14,160)	416,495	353,236	149,365	(79,060)	423,541
(ap) Specified Area Rates - Mandurah Quay Canals	211,228	12,798	0	224,026	199,451	11,777	0	211,228	189,933	11,777	0	201,710
(aq) Specified Area Rates - Mandurah Ocean Marina	362,949	6,818	0	369,767	221,108	304,840	(162,999)	362,949	222,398	304,840	(162,999)	364,239
(ar) Specified Area Rate - Port Bouvard Canals	120,090	2,253	(134)	122,209	118,299	1,791	0	120,090	98,861	1,791	0	100,652
(as) Specified Area Rate - Mariners Cove	13,002	46	(10,656)	2,392	22,719	0	(9,717)	13,002	18,722	0	(9,717)	9,005
(at) Specified Area Rate - Eastport	29,141	544	(175)	29,510	28,539	602	0	29,141	23,165	602	0	23,767
(au) Sports Club Maintenance Levy Reserve	196,367	15,911	0	212,278	141,402	56,665	(1,700)	196,367	133,395	58,210	0	191,605
(av) City Centre Land Acquisition Reserve	1,011,007	0	0	1,011,007	3,000,000	11,007	(2,000,000)	1,011,007	3,035,842	20,301	(2,000,000)	1,056,143
(aw) City Facility Relocation Reserve	58,531	0	0	58,531	214,531	0	(156,000)	58,531	156,000	0	(156,000)	0
(ax) Lakelands Community Infrastructure Reserve	1,102,206	20,703	0	1,122,909	1,090,206	12,000	0	1,102,206	1,078,644	21,139	0	1,099,783
(ay) Plant Reserve	1,656,314	14,308	(895,181)	775,441	952,687	887,395	(183,768)	1,656,314	938,504	9,937	(199,841)	748,600
(az) Workers Compensation Reserve	113,201	2,126	0	115,327	111,969	1,232	0	113,201	110,781	2,171	0	112,952
(ba) Restricted Cash Reserve	5,249,697	0	(5,124,697)	125,000	0	5,249,697	0	5,249,697	0	0	0	0
	41,282,771	3,004,611	(19,398,437)	24,888,945	39,199,534	21,781,474	(19,698,237)	41,282,771	34,557,228	3,832,612	#####	20,116,870

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
8. CASH BACKED RESERVES

(b) Cash Backed Reserves - Purposes

In accordance with Council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Reserve name	Anticipated date of use	Purpose of the reserve
(a) Building Reserve		Building - Future new building capital requirements
(b) Cash in Lieu of Parking Reserve		Parking - Provide additional parking areas
(c) Asset Management Reserve		Asset Management - Renewal and upgrade of current infrastructure
(d) Cultural Centre Reserve		Cultural Centre - Equipment/plant replacement for Mandurah Performing Arts Centre and the provision of standby financing
(e) Museum Reserve		Museum - Operation of museum
(f) Property Acquisition Reserve		Property Acquisition - Future property purchases in areas other than the City Centre
(g) Sustainability Reserve		Sustainability - Development of Mandurah as a sustainable city
(i) Waste Facilities Reserve Fund		Waste Facilities Reserve Fund - Future waste treatment initiatives
(j) Community Improvements Reserve		Community Improvements - Provision of community facilities
(k) Traffic Bridge Reserve		Traffic Bridge - Replacement of Mandurah Traffic Bridge
(l) Tims Thicket Septage Reserve		Tims Thicket Septage - Future site restoration
(m) Tims Thicket Inert Reserve		Tims Thicket Inert - Future site restoration and development
(n) Inert Landfill Reserve		Inert Landfill - Future site restoration and development
(o) Road Network Reserve		Road Network - Future road improvement schemes
(p) Arts and Craft Centre Reserve		Arts and Craft Centre - Provision of new arts and craft facility
(q) Sand Pit Restoration Reserve		Sand Pit Restoration - Costs associated with closure of Red Road site
(r) Interest Free Loans Reserve		Interest Free Loans - Interest-free loans to sporting & community groups for minor capital projects
(s) CLAG Reserve		CLAG - Contiguous Local Authority Group for control of mosquitoes
(t) Emergency Relief Fund Reserve		Emergency Relief Fund - Capital grants to local emergency service groups. Availability of funds for emergencies/disaster in Mandurah
(u) Mandurah Ocean Marina Reserve		Mandurah Ocean Marina - Future maintenance/asset replacement at Mandurah Ocean Marina
(v) Waterways Reserve		Waterways - Future maintenance/asset replacement of specific waterways infrastructure
(w) Interest on Investments Reserve		Interest on Investments - Allocation for once-off purchases
(x) Port Mandurah Canals Stage 2 Maintenance Reserve		Port Mandurah Canals Stage 2 Maintenance - Stage 2 Future maintenance of canals
(y) Mariners Cove Canals Reserve		Mariners Cove Canals - Future maintenance of canals
(z) Port Bouvard Canal Maintenance Contributions Reserve		Port Bouvard Canal Maintenance Contributions - Contribution Future maintenance of canals
(aa) Soccer Club Rooms Refurbishment Reserve		Soccer Club Rooms Refurbishment - To maintain presentation and functionality of the Club House
(ac) Unspent Grants Reserve		Unspent Grants & Contributions - Operating and non-operating grants and contributions tied to future expenditure.
(ad) Leave Reserve		Long Service Leave - To fund the long service and sick leave liability of Council's staff.
(ae) Carbon Offset Reserve		Carbon Offset - Fund initiatives which provide an offset to the environmental impact of the City's waste management activities.
(af) Bushland Acquisition Reserve		Bushland Acquisition - For the purchase & protection of bushland and environmentally sensitive sites within the City
(ag) Port Bouvard Surf Life Saving Clubrooms Reserve		Port Bouvard Surf Life Saving Clubrooms - To maintain presentation and functionality of the Club House
(ah) Coastal Storm Contingency Reserve		Coastal Storm Contingency - Provide for coastal emergency works due to storm damage
(ai) Refurbishment Bortolo Pavillion Reserve		Refurbishment Bortolo Pavillion - To maintain presentation and functionality of the Club House.
(aj) Refurbishment Rushton Park Reserve		Refurbishment Rushton Park - To maintain presentation and functionality of the Club House.
(ak) Refurbishment Meadow Springs Pavillion Reserve		Refurbishment Meadow Springs Pavillion - To maintain presentation and functionality of the Club House
(al) Digital Futures Reserve		Digital Futures - Fund development, investigation or commissioning of digital technology initiatives.
(am) Decked Carparking Reserve		Decked Carparking - Amount received from Landcorp in June 2006, set aside for Decked Carparking
(an) Specified Area Rates - Waterside Canals		Specified Area Rates - Waterside Canals - Future maintenance of canals.
(ao) Specified Area Rates - Port Mandurah Canals		Specified Area Rates - Port Mandurah Canals - Future maintenance of canals.
(ap) Specified Area Rates - Mandurah Quay Canals		Specified Area Rates - Mandurah Quay Canals - Future maintenance of canals.
(aq) Specified Area Rates - Mandurah Ocean Marina		Specified Area Rates - Mandurah Ocean Marina - Future maintenance/asset replacement at Mandurah Ocean Marina.
(ar) Specified Area Rate - Port Bouvard Canals		Specified Area Rate - Port Bouvard Canals - Future maintenance of canals.
(as) Specified Area Rate - Mariners Cove		Specified Area Rate - Mariners Cove - Future maintenance of canals.
(at) Specified Area Rate - Eastport		Specified Area Rate - Eastport - Future maintenance of canals.
(au) Sports Club Maintenance Levy Reserve		Sports Clubs Maintenance Levy - To maintain various city buildings leased to clubs
(av) City Centre Land Acquisition Reserve		City Centre Land Acquisition Reserve - For future property purchases within the City Centre area
(aw) City Facility Relocation Reserve		City Facility Relocation Reserve - To fund long term strategic relocation of city facilities
(ax) Lakelands Community Infrastructure Reserve		Lakelands Community Infrastructure Reserve - Contribute to the construction of the community infrastructure on Lot 2300 Seppings Parac
(ay) Plant Reserve		Plant reserve - Replacement of heavy plant and equipment
(az) Workers Compensation Reserve		Workers Compensation - For the purposes of funding previous year workers compensation claims that are open and still have costs requi
(ba) Restricted Cash Reserve		Restricted cash carried forward for future use.

* Reserves (h) and (ab) are closed as at 30 June 2020 and will incur no further transactions.

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
9. FEES & CHARGES REVENUE

General purpose funding
Law, order, public safety
Health
Education and welfare
Community amenities
Recreation and culture
Transport
Economic services
Other property and services

2021/22 Budget	2020/21 Actual	2020/21 Budget
\$	\$	\$
753,329	823,979	670,913
570,414	606,110	569,688
214,108	57,774	202,375
414,693	373,936	344,124
15,738,218	13,989,565	14,273,047
6,439,722	6,082,691	5,831,052
1,983,188	1,843,642	1,675,225
1,966,941	1,823,669	1,547,813
100,801	269,198	94,040
28,181,414	25,870,564	25,208,275

10. GRANT REVENUE

By Program:

(a) Operating grants, subsidies and contributions

General purpose funding
Law, order, public safety
Health
Education and welfare
Community amenities
Recreation and culture
Transport
Economic services
Other property and services

2021/22 Budget	2020/21 Actual	2020/21 Budget
\$	\$	\$
1,524,807	4,874,839	1,615,000
153,760	318,400	144,921
251,240	0	117,450
92,238	469,980	57,415
16,240	0	122,660
651,539	584,436	928,219
234,222	16,567	298,844
8,320	300,000	3,038
83,980	0	182,488
3,016,346	6,564,222	3,472,058

(b) Non-operating grants, subsidies and contributions

Law, order, public safety
Community amenities
Recreation and culture
Transport
Economic services

0	8,657	0
0	110,905	0
7,818,060	7,010,634	13,133,930
9,838,784	3,435,907	3,303,834
0	20,000	0
17,656,844	10,586,103	16,537,764

Total grants, subsidies and contributions

20,673,190	17,150,325	20,009,822

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022
11. REVENUE RECOGNITION

SIGNIFICANT ACCOUNTING POLICIES

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Revenue recognition	Accounting standard
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by Council annually	When taxable event occurs	Not applicable	When rates notice is issued	AASB 15 AASB 1058
Specified area rates	Rates charge for specific defined purpose	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by Council annually	When taxable event occurs	Not applicable	When rates notice is issued	AASB 15 AASB 1058
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by Council annually	When taxable event occurs	Not applicable	When rates notice is issued	AASB 15 AASB 1058
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared	AASB 15
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared	AASB 15
Grants with no contractual commitments	General appropriations and contributions with no specific contractual commitments	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlled	AASB 1058
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment and issue of the licence, registration or approval	AASB 1058
Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	After inspection complete based on a 4 year cycle	AASB 1058
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	Revenue recognised after inspection event occurs	AASB 1058
Waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Adopted by council annually	Apportioned equally across the collection period	Not applicable	Output method based on regular weekly and fortnightly period as proportionate to collection service	AASB 15 AASB 1058
Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	Adopted by council annually	Based on timing of entry to facility	Not applicable	On entry to facility	AASB 1058
Airport landing charges	Permission to use facilities and runway	Single point in time	Monthly in arrears	None	Adopted by council annually	Applied fully on timing of landing/take-off	Not applicable	On landing/departure event	AASB 1058
Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled within 7 days	Adopted by council annually	Based on timing of entry to facility	Returns limited to repayment of transaction price	On entry or at conclusion of hire	AASB 15

CITY OF MANDURAH
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2022

Memberships	Gym and pool membership	Over time	Payment in full in advance	Refund for unused portion on application	Adopted by council annually	Apportioned equally across the access period	Returns limited to repayment of transaction price	Output method Over 12 months matched to access right	AASB 15
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Adopted by council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works	AASB 1058
Sale of stock	Aviation fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Adopted by Council annually, set by mutual agreement	Applied fully based on timing of provision	Returns limited to repayment of transaction price	Output method based on goods	AASB 1058
Commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	Set by mutual agreement with the customer	On receipt of funds	Not applicable	When assets are controlled	AASB 15
Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed	Not applicable	When claim is agreed	AASB 15

	2021/22 Budget	2020/21 Actual	2020/21 Budget
	\$	\$	\$
The net result includes as revenues			
(a) Interest earnings			
Investments			
- Reserve funds	250,000	160,000	400,000
- Other funds	460,000	200,000	460,000
Late payment of fees and charges *	0	0	100,000
Other interest revenue (refer note 1b)	640,000	420,000	500,000
	1,350,000	780,000	1,460,000
* The City has resolved to charge interest under section 6.13 for the late payment of any amount of money at 7%.			
(b) Other revenue			
Reimbursements and recoveries	1,919,923	918,147	235,500
	1,919,923	918,147	235,500
The net result includes as expenses			
(c) Auditors remuneration			
Audit services	154,153	92,366	151,875
	154,153	92,366	151,875
(d) Interest expenses (finance costs)			
Borrowings (refer Note 6(a))	723,433	324,391	1,127,642
Interest expense on lease liabilities	24,820	27,611	106,451
Other	0	232,026	0
	748,253	584,028	1,234,093
(e) Elected members remuneration			
Meeting fees	427,652	411,892	427,651
Mayor/President's allowance	91,253	93,253	93,253
Deputy Mayor/President's allowance	23,938	25,938	25,938
Elected members allowance	55,000	36,759	38,498
Training and development	56,000	15,330	60,750
Travelling and telecommunications expenses	40,054	5,301	20,250
	693,897	588,473	666,340
(f) Low Value lease expenses			
Office equipment	387,861	289,674	275,389
Software	760,345	513,613	0
Gymnasium equipment	9,454	28,795	17,079
	1,157,660	832,082	292,468

14. SIGNIFICANT ACCOUNTING POLICIES - OTHER
INFORMATION

GOODS AND SERVICES TAX (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

COMPARATIVE FIGURES

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

BUDGET COMPARATIVE FIGURES

Unless otherwise stated, the budget comparative figures shown in the budget relate to the original budget estimate for the relevant item of disclosure.

Project Source	Asset Class	Program Name	Project Title	Project Description	Capital Budget 2021/22	Grants	Proceeds	Reserves	Loans	CoM
LTFP New & Major Upgrades	Buildings		Dawesville Community Centre	Detailed design and construction of multipurpose community centre to serve Dawesville and south district population for at least next 30 years.	719,847	-	-	700,000	-	19,847
			Solar Plan	Solar PV installation at various City buildings/sites.	124,876	-	-	119,000	-	5,876
			Air Conditioner at Halls Head Community and Sports Facility	Installation of air conditioner system at the Halls Head Community and Sports Facility.	30,566	-	-	30,000	-	566
			Air Conditioner at Madora Bay Hall	Installation of an air conditioner and 2 hour timer switch.	10,411	-	-	10,000	-	411
			Enhancements to Reserve Changerooms to Make Amenities Unisex	Enhancements of the change room amenities to accommodate the growth in female sport.	25,286	-	-	-	20,000	5,286
			Falcon Family Centre - External Works	Falcon Community Centre - Construction of wall and modified entrances to accommodate proposed new Men's Shed.	57,683	-	-	50,000	-	7,683
			LED Buildings Plan	As per 5 year LED Building Plan.	80,514	-	-	80,000	-	514
			MARC Leisure Pool Acoustics	MARC leisure pool acoustics solution installation based on recommendations of detailed design.	206,736	-	-	200,000	-	6,736
			MARC Plantroom Chlorine Gas Detectors & Shutdown System	Due to changes in legislation there are extra requirements for the safe handling & storage of chlorine gas at the MARC. Additional chlorine gas leak detectors and chlorine drum shutdown systems need to be installed.	15,566	-	-	-	-	15,566
			MPAC Internal Refurb	Internal refurbishment of the MPAC.	328,084	160,000	-	160,000	-	8,084
			Site Main Switchboard Program	Replace switchboards on buildings - old and non compliant.	50,514	-	-	-	-	50,514
			Works & Services Building Refurb	Refurbishment of the Built & Natural Environment building (Ormsby Terrace).	211,848	-	-	-	-	211,848
			CSRFF Program - Small Grants	To pre allocate an amount of money for the sport and recreation club requests through the Community Sport and Recreation Facility Fund.	150,000	-	-	-	-	150,000
			WMC Tipping Shed	Replace/upgrade concrete floor on commercial tipping floor.	261,491	-	-	250,000	-	11,491
	Furniture & Fittings		MARC - Administration Office CCTV Camera Installation	MARC - Administration Office CCTV Camera Installation for cash handling.	15,514	-	-	-	-	15,514
			MARC CCTV Stadium	MARC CCTV Stadium.	30,514	-	-	30,000	-	514
			Christmas Decorations 2021	Implementation of the City's Christmas Strategy to decorate the City along the Eastern Foreshore, Mandjar Square and Stingray Point.	213,000	-	-	-	-	213,000
			Monitor (TV/Display) in Marina Administration Office	Monitor to display real time activity in the Marina pen/s and parking areas.	5,386	-	-	-	-	5,386
			WMC - CCTV Upgrade	Installation of an additional CCTV camera that provides coverage of the industrial recycling area.	15,754	-	-	15,000	-	754
	Bridges		BR Pedestrian Bridge Mandurah Road	Erect and tie in pedestrian bridge over Mandurah Road, Lakelands.	3,521,067	2,000,000	-	592,000	908,000	21,067
	Other		Septic Tank and Grease Arrestor at Milgar Reserve	Design and install Septic Tank and Grease Arrestor at Milgar Reserve including Trade Waste Permit.	30,720	-	-	-	-	30,720
	Parks		Reserve Meter Replacement Program	Power meter replacements in reserves that are non compliant, rusty, old and dangerous. Includes electrical and reticulation boxes.	50,566	-	-	-	-	50,566
			South Harbour Paving Upgrade Stage 3 to 6	Continued replacement of damaged pavers.	107,744	-	-	100,000	-	7,744
			Central Irrigation Management System Renewal	Replacement of the Waterman controller system at 23 sites throughout the city.	93,407	-	-	-	-	93,407
			Waterfront Development Project	Completion of Estuary Pool, upgrade of adjacent reserve area, new toilet facility and completion of recreation precinct on Western Foreshore.	3,380,881	2,500,000	-	-	800,000	80,881
			Major Public Artworks	Cumulative funds to commission large scale public artworks.	90,411	-	-	-	-	90,411
			Rushton Precinct Master Plan - Netball Courts	Implementation of the Rushton Precinct Master Plan. Rushton Park implementation costs have been escalated to include the full replacement of the 10-12 netball courts as a priority followed by the projects previously identified in the Rushton Master Plan.	74,805	-	-	-	70,000	4,805

Project Source	Asset Class	Program Name	Project Title	Project Description	Capital Budget 2021/22	Grants	Proceeds	Reserves	Loans	CoM
			Falcon Reserve Activation Plan - Stage 3	Delivery of the district play space, street parking, change to access points, delivery of pavilion portico and BMX track upgrade as per the Activation Plan.	424,794	-	-	-	400,000	24,794
			Installation of Permanent Soccer Goals	Supply and install permanent soccer goal posts and sleeves at Peelwood 2 Reserve.	10,353	-	-	-	-	10,353
			Meadow Springs Golf Course Fence	Undertake safety audit, and manage to failure.	46,004	-	-	-	-	46,004
			Access Pathway at Rushton North Pavilion	Installation of a compliant pathway for the refurbished Rushton North Pavilion.	60,665	-	-	57,000	-	3,665
	Roads		RC Leslie Street Stage 2	Resurface/reconstruct where necessary traffic lanes between Leigh Street and Coolibah Avenue with installation of central median islands and upgraded cyclist and pedestrian facilities between Yule Street and Coolibah Avenue.	786,420	500,000	-	-	250,000	36,420
			RC Peel Street Stage 3	Staged road construction from Anstruther Road to Sutton Street including road reconstruction, pedestrian facilities and upgraded street lighting.	1,540,664	1,000,000	-	-	500,000	40,664
			RC Pinjarra Road Stage 3	Road reconstruction, pedestrian facilities and upgraded street lighting from Dower Street to Anstruther Road.	1,553,728	1,000,000	-	-	500,000	53,728
			TM Discretionary Traffic Management Program	Installation of traffic management as required.	202,864	-	-	-	-	202,864
			SF Street Furniture New Program	Street furniture and bus stop infrastructure.	57,179	-	-	-	-	57,179
			SL Street Lighting New Program	Annual new street lighting program.	130,276	-	-	-	-	130,276
			WTC Roadway and Concrete Hardstand	Construct sufficient hard stand areas for waste stockpiles. Expand road network within facility to achieve adequate separation between cars and trucks. Construct a bunker/storage system for the storage of recyclables.	320,852	-	-	300,000	-	20,852
	Coastal & Estuary		All Access Launching Ramp - Riverside Gardens	Canoe launching ramp to include disabled access.	154,714	75,000	-	75,000	-	4,714
			Cambria Island Abutment Walls Repair	For stage 3 of the consultancy services that will cover the final design of the remedial works needed.	411,023	-	-	-	400,000	11,023
	Plant & Machinery		New - Vehicle and Small Plant Program	Refer to Appendix A - Fleet	425,000	-	-	-	-	425,000
			WMC Weighbridge Enhancements	Installation of traffic lights to control traffic flows on weighbridge and installation of Image Capture software (integration between CCTV cameras and weighbridge software).	20,463	-	-	20,000	-	463
LTFP New & Major Upgrades Total					16,048,191	7,235,000	-	2,788,000	3,848,000	2,177,191

Project Source	Asset Class	Program Name	Project Title	Project Description	Capital Budget 2021/22	Grants	Proceeds	Reserves	Loans	CoM
Other Additions	Buildings		District Cooling System	Year 1 of implementation of district cooling infrastructure in various City buildings.	614,316	-	-	-	600,000	14,316
	Parks		WMC Fire Water Service	Decommission bores and connect hydrant heads to fire water service.	50,463	-	-	50,000	-	463
			Enclosed Dog Park	Create an enclosed dog park at Leslie Street.	30,000	-	-	-	-	30,000
			Bin Enclosures for Eastern/Western foreshore	Replacement outside of Waterfront project area.	55,839	-	-	50,000	-	5,839
	Paths		SP Falcon Coastal Shared Path	Between intersection of Avalon Parade/Cesia Lane through to Gretel Drive (South Western Bend).	75,086	30,000	-	-	-	45,086
			SP Halls Head PSP	Stage 1 of Halls Head Coastal Shared Path - red asphalt path.	416,663	200,000	-	-	-	216,663
			SP Missing Links	The construction of path connections and missing links between two streets or paths as required.	111,543	-	-	-	-	111,543
	Roads		MRF Building Hardstand	Repair damaged hardstand/roadway at front of building.	57,281	-	-	50,000	-	7,281
Other Additions Total					1,411,192	230,000	-	150,000	600,000	431,192

Project Source	Asset Class	Program Name	Project Title	Project Description	Capital Budget 2021/22	Grants	Proceeds	Reserves	Loans	CoM
LTFP Renewal/Upgrade Program		BBQ New	BBQ New Program	Installation of new BBQ's as identified.	51,548	-	-	-	-	51,548
		BBQ New Program Total			51,548	-	-	-	-	51,548
		Boardwalk Renewal Program	Boardwalk Renewal Program	Renewal of boardwalks as identified through assessment process.	250,000	-	-	-	250,000	-
		Boardwalk Renewal Program Total			250,000	-	-	-	250,000	-
		Buildings Renewal Program	Admin Building Carpet	Replacement carpet in Admin building as required.	107,621	-	-	-	-	107,621
			Billy Dower Offices Flooring	Required due to condition rating.	20,952	-	-	-	-	20,952
			Civic Building - Rates Team Work Area	HVAC replacement for Rates Team work area and meeting room.	15,286	-	-	-	-	15,286
			Civic Staff Amenity Room Refurbishment	Replacement of cabinets in staff amenity room.	44,622	-	-	-	-	44,622
			External Painting Program	External painting of City buildings as required.	25,463	-	-	-	-	25,463
			Falcon E -Library AC#1 Replacement	Replacement of AC #1 unit at Falcon E Library.	55,411	-	-	-	-	55,411
			Fire System Replacement Program	Renewal of Fire System equipment.	20,566	-	-	-	-	20,566
			Mandurah Library HVAC	Replace AC #1 & 2 at Mandurah Library.	95,514	-	-	-	-	95,514
			Mandurah Library Re Roofing Project	Removal of roof cover on the southern side of the facility. Supply / fix 700 square metres of new Colorbond roof cover.	161,428	-	-	-	155,000	6,428
			Mandurah Ocean Marina Chalets	External refurbishment.	158,269	-	-	-	150,000	8,269
			Mewburn Ablution Refurbishment	Refurbishment of Mewburn ablution.	55,883	-	-	-	50,000	5,883
			Museum CCTV Upgrade	Replace analogue cameras internally and new cameras externally.	40,514	-	-	-	-	40,514
			Oven Replacement Peelwood Pde Facility	Replace broken gas oven with an electric one.	9,238	-	-	-	-	9,238
			Rushton Park Pavilion - Ext Coatings	Repainting of external finishes of main pavilion.	45,463	-	-	-	-	45,463
		Buildings Renewal Program Total			856,230	-	-	-	355,000	501,230
		Car Park Renewal Program	Halls Head Beach Car Park Stage 2	Layout and resurfacing of the Halls Head Parade central foreshore car park.	105,303	-	-	-	81,000	24,303
		Car Park Renewal Program Total			105,303	-	-	-	81,000	24,303
		Coastal & Estuary	Parkridge Boat Ramp	Design for upgrade.	33,426	-	-	13,425	-	20,001
		Coastal & Estuary Program Total			33,426	-	-	13,425	-	20,001
		Drainage Renewal Program	Discretionary Drainage Projects	Works as required.	165,705	-	-	-	-	165,705
			DR Koolinda Street, Falcon Stage 2	Install drainage capacity (pit/soak or subsurface storage), upgrade existing inlets.	99,298	-	-	-	-	99,298
			DR Mathew Street, Falcon	Install drainage capacity (pit/soak or subsurface storage), upgrade existing inlets.	104,969	-	-	-	-	104,969
			DR Yeedong Road, Falcon - Stage 2	Install drainage capacity (pit/soak or subsurface storage), upgrade existing inlets.	168,544	-	-	-	-	168,544
			Halls Head Pde Beach Central CP Stage 2	Upgrade drainage storage capacity (subsurface storage) of the Halls Head Parade central foreshore car park.	235,361	-	-	-	220,000	15,361
		Drainage Renewal Program Total			773,877	-	-	-	220,000	553,877
		Fencing Renewal Program	Florida Reserve Fencing	Fencing to prevent unauthorised vehicle access.	21,497	-	-	-	-	21,497
			Mary Street (near Lagoon)	Remove and install new fencing at Mary Street Lagoon Reserve.	18,497	-	-	-	-	18,497
			Northport Oval Fencing	Install fencing around one side of the oval.	35,466	-	-	-	-	35,466
		Fencing Renewal Program Total			75,460	-	-	-	-	75,460
		Furniture & Equipment Renewal Program	Furniture & Equipment Renewal Program	Renewal of furniture and equipment as required.	55,741	-	-	-	-	55,741
		Furniture & Equipment Renewal Program Total			55,741	-	-	-	-	55,741
		Other Renewal Program	Ayrton St POS Carpark	Provide 3-6 indented bays adjacent to POS to coincide with resurfacing program.	76,098	-	-	-	-	76,098
			Corsican Road	Site clean-up.	101,439	-	-	-	-	101,439
			DR Pump Station Replacement of Pumps	Replace pump station pumps as determined by the drainage teams pump replacement program.	55,669	-	-	-	-	55,669
			Emulsion tank with bunding	This project will remove the need for IBC containers and will see a tanker deliver emulsion and pump directly into the 'new' emulsion tank.	45,566	-	-	-	-	45,566
			Southern Operations Centre	Carpark and drainage upgrade and renewal.	164,245	-	-	-	137,000	27,245
		Other Renewal Program Total			443,016	-	-	-	137,000	306,016

Project Source	Asset Class	Program Name	Project Title	Project Description	Capital Budget 2021/22	Grants	Proceeds	Reserves	Loans	CoM
		Parks Renewal Program	Abbotswood Park Erskine Path Connection	Abbotswood Park Erskine path connection.	26,857	-	-	-	-	26,857
			Avalon Foreshore Westview Parade Stage 2	Finalisation of the access improvement and facilities to the Avalon foreshore lookout area.	60,894	-	-	-	50,000	10,894
			Bortolo Park Drainage Basin	Completion of WSUD project.	61,613	-	-	-	-	61,613
			Eros Reserve - Basketball Crt Concrete	Replace concrete on basketball court.	28,280	-	-	-	-	28,280
			Falcon Reserve Cricket Net renewal	Renew cricket net at Falcon Reserve.	43,328	-	-	-	-	43,328
			Gallop Reserve	Implementation Stage 2 Masterplan.	109,096	-	-	-	100,000	9,096
			Kangaroo Paw Park	Park upgrade including play equipment, shelters, picnic facilities.	55,175	-	-	-	50,000	5,175
			Lavender Gardens Reserve	BMX track upgrade.	65,839	-	-	-	-	65,839
			Mandurah Road Median	From Leslie Street to bridge (Peelwood to Casuarina).	167,781	-	-	-	150,000	17,781
			Meadow Springs Turf Wicket	Renewal of turf wicket at Meadow Springs.	12,404	-	-	-	-	12,404
			Milgar BMX Track	Bitumen to be laid to part of the track.	24,805	-	-	-	-	24,805
			Pinjarra Road East Median Stage 4	Upgrade median islands on Pinjarra Road.	129,185	-	-	-	-	129,185
			Pleasant Grove Foreshore	Foreshore boardwalk renewal.	85,832	-	-	-	59,000	26,832
			Riverside Gdns Foreshore Park Furniture	Continue upgrade of park furniture to meet current standards for shelters/picnic table settings.	51,045	-	-	-	-	51,045
			Shade Tree Planting at Sports Grounds	Perimeter shade trees at sportsgrounds.	22,038	-	-	-	-	22,038
			Tickner Reserve Final Stage	Final stage landscape upgrade including path connections, additional planting, mulch, exercise equipment and shade.	226,414	-	-	-	200,000	26,414
			Western Foreshore Bore Hole Replacement	Replace damaged bore hole.	25,497	-	-	-	-	25,497
		Parks Renewal Program Total			1,196,084	-	-	-	609,000	587,084
		Playground Renewal Program	Hennessy Reserve	Replacement and upgrade equipment to address issues identified in Playcheck playground audit.	91,754	-	-	-	-	91,754
			Henry Sutton	Remove rubber and replace with sand or resurface with rubber as an interim measure to remove the risk of noncompliant rubber.	37,089	-	-	-	-	37,089
			Madora Bay Hall	All 3 x playground elements to be replaced and softfall zone to be amended as per Playcheck playground audit.	56,798	-	-	-	-	56,798
		Playground Renewal Program Total			185,641	-	-	-	-	185,641
		Road Renewal - Reseal Program			946,416	625,708	-	-	-	320,708
		Road Renewal Program Total			946,416	625,708	-	-	-	320,708
		Road Renewal - Construction Program	Tims Thicket Road	Reconstruct Tims Thicket Road between No. 65 and Ridgewood Drive, including the Jandu Way and Ridgewood Drive intersections and channelisation.	567,929	540,000	-	-	-	27,929
		Road Renewal Construction Program Total			567,929	540,000	-	-	-	27,929
		Road Renewal - Rehabilitation Program	RR Bortolo Drive/Lowden St Intersection	State BS - Install roundabout at Bortolo Drive and Lowden Street Intersection.	259,435	156,977	-	-	-	102,458
			RR France/Aldgate St Intersection	Federal Blackspot - Install roundabout at the intersection of France St and Aldgate St to reduce number/severity of reoccurring right angle crashes at this location.	350,958	330,000	-	-	-	20,958
			RR Sticks Boulevard	Bus Bay Island (entrance to Mandurah Quay Estate).	33,004	-	-	-	-	33,004
		Road Renewal Rehabilitation Program Total			643,398	486,977	-	-	-	156,421
		Shade Sails New	Caterpillar Park	Installation of shade sail at Caterpillar Park.	25,738	-	-	-	-	25,738
		Shade Sails New Program Total			25,738	-	-	-	-	25,738
		Shared Paths Renewal Program		Refer to Appendix C - Shared Paths	121,570	-	-	-	-	121,570
		Shared Paths Renewal Program Total			121,570	-	-	-	-	121,570
		Signage Renewal Program	Signage Renewal	Renewal of signage in reserves.	49,045	-	-	-	-	49,045
		Signage Renewal Program Total			49,045	-	-	-	-	49,045
		Softfall Replacement Program	Replacement of Rubber Softfall	Replace damaged and unsafe rubber softfall at Quarry Park, Caterpillar Park, Keith Holmes Reserve and other parks as per Audit report.	83,456	-	-	-	-	83,456
		Softfall Replacement Program Total			83,456	-	-	-	-	83,456

Project Source	Asset Class	Program Name	Project Title	Project Description	Capital Budget 2021/22	Grants	Proceeds	Reserves	Loans	CoM
		Street Lighting Renewal Program	SL Carpark Lighting Replacement Program	LED lighting when renewing.	100,874	-	-	-	-	100,874
			SL Light Pole Replacement	Replace rusted light poles with Swivel Poles in Parks and Reserves.	100,926	-	-	-	-	100,926
			SL Mandurah Marina Canal Light Poles	Rectification of light poles within the Mandurah Marina.	68,874	-	-	-	-	68,874
			SL Parks and Reserves LED Program	Replace Mercury Vapour luminaires with LED luminaires.	70,874	-	-	-	-	70,874
		Street Lighting Renewal Program Total			341,549	-	-	-	-	341,549
	Plant & Machinery		Construction Vehicles - Replacement	Refer to Appendix A - Fleet	282,648	-	65,410	-	-	217,238
			Replacement Light Commercial Vehicles	Refer to Appendix A - Fleet	854,669	-	399,432	-	-	455,237
			Replacement Light Passenger Vehicles	Refer to Appendix A - Fleet	342,780	-	140,826	-	-	201,954
			Minor Equipment	Refer to Appendix A - Fleet	281,815	-	30,000	-	-	251,815
			Parks and Mowers	Refer to Appendix A - Fleet	95,399	-	26,643	-	-	68,756
			Trailers	Refer to Appendix A - Fleet	37,500	-	-	-	-	37,500
		Plant & Machinery Program Total			1,894,811	-	662,311	-	-	1,232,500
		LTFP Renewal/Upgrade Program Total			8,700,238	1,652,685	662,311	13,425	1,652,000	4,719,817

Project Source	Asset Class	Program Name	Project Title	Project Description	Capital Budget 2021/22	Grants	Proceeds	Reserves	Loans	CoM
Carryover	Buildings		Owen Avenue Ablution	Demolish existing ablution & construct new at 21 Flinders St, Falcon.	279,242	-	-	79,242	200,000	-
			Ablution Bortolo Reserve	New ablution and storage facility to sit adjacent to new car park, north east of Bortolo Reserve.	247,540	-	-	247,540	-	-
			Administration Building - Foyer Security	Security upgrade to the City's administration building foyer.	68,280	-	-	68,280	-	-
			Falcon Family Centre Upgrade	Continuation of building upgrade for Men's Shed.	96,000	-	-	96,000	-	-
			Mandurah Community Museum Roof Replacement	Replacement of roof cladding over the administration area, rear garage and side of classroom.	143,400	-	-	143,400	-	-
			Mandurah Mustangs FC - Facility Development	Extension to existing Rushton North pavilion and upgrade to existing changerooms.	204,289	-	-	196,037	-	8,252
			Mandurah Visitors Centre Refurbishment	Refurbishment of the Mandurah Visitors Centre.	92,145	-	-	92,145	-	-
			MARC Leisure Pool Acoustics	MARC leisure pool acoustics solution installation based on recommendations of detailed design.	68,000	-	-	68,000	-	-
			Mdh Bowling & Rec Club - Bar Repairs	Rising damp treatment, fridge modification and replacement of floor coverings.	21,364	-	-	20,000	-	1,364
			Peel Community Kitchen	Retrofitting a portion of Tuart Avenue building to accommodate potential relocation of Peel Community Kitchen.	26,615	-	-	26,615	-	-
			Peel Hockey Association - Floodlighting	Funding to be provided to Mandurah Hockey Association for upgrade to floodlights.	56,923	-	-	56,923	-	-
			Site Main Switchboards	Works to be completed in conjunction with MARC generator.	95,133	-	-	95,133	-	-
			South Mandurah FC Changerooms (CSRFF)	Complete building works including sewer connection.	6,666	-	-	6,666	-	-
			Stage 2 of Upgrades to Peelwood Reserve	Upgrade of changerooms.	99,720	-	-	99,720	-	-
			Solar Plan	Solar PV installation at various City buildings/sites.	65,878	-	-	60,000	-	5,878
	Bridges		Lakelands-Madora Bay Pedestrian Bridge	Design work for pedestrian bridge over Mandurah Road, Lakelands.	350,000	-	-	350,000	-	-
	Drainage		Bortolo Sump-Water Sensitive Urban Design	Water Sensitive Urban Design. Boardwalk construction as per concept plan provided by Landscape Services.	362,723	-	-	362,723	-	-
	Other		Restart Mandurah - Other	Remaining balance of Restart Mandurah funds.	237,500	-	-	237,500	-	-
	Parks		Enclosed Dog Park	Create an enclosed dog park at Leslie Street.	199,849	-	-	20,000	179,849	-
			Lakelands DOS	Project completion including floodlights and sports ground infrastructure.	977,831	375,000	-	602,831	-	-
			Waterfront Development Project	Completion of Estuary Pool, upgrade of adjacent reserve area, new toilet facility and completion of recreation precinct on Western Foreshore.	6,418,018	4,708,060	-	-	1,629,070	80,888
			Falcon Bay Upgrade - Stage 4 of 5	Continuation of landscape upgrade including new path network and access to beach, shelters, seating areas, playground, shade structures, decking and dune stabilisation via planting and trees.	129,261	-	-	39,261	90,000	-
			Falcon Reserve Activation Plan - Stage 2	Project continuation of deferred stage 1 works. Delivery of district play space, street parking, change to access points, delivery of pavilion portico and BMX track upgrade.	127,331	-	-	127,331	-	-
			Madora Bay Beach	Madora Bay Foreshore node upgrade as per Concept Masterplan.	113,441	-	-	100,000	-	13,441
			Novara Foreshore Stage 4	Continuation of landscape upgrade including new path network, shelters and seating areas, nyungar interpretive signage and totems, viewing deck and estuary edge stabilisation with native sedges, planting and trees	282,348	-	-	52,348	230,000	-
			Dawesville Channel SE Foreshore Upgrade	As per Dawesville Channel Foreshore Master Plan adopted by Council.	466,144	-	-	427,025	-	39,119
			Bortolo Reserve - Shade Sail	Shade sail to be installed over play equipment.	34,011	-	-	30,000	-	4,011
			Country Club Drive - Shade Sail	Shade required for playground and fitness area.	34,011	-	-	30,000	-	4,011
			Hermitage Park - Shade Sail	Shade over nature play and second playground.	45,419	-	-	40,000	-	5,419
			Shade Sails Over Playgrounds	Shade sails to be installed in playgrounds that have been identified as having a need.	196,198	-	-	196,198	-	-
	Paths		SP Mulberry Close PAW	Shared path between Mulberry Close to Wattle Close.	52,009	-	-	52,009	-	-

Project Source	Asset Class	Program Name	Project Title	Project Description	Capital Budget 2021/22	Grants	Proceeds	Reserves	Loans	CoM
	Roads		Peel Street - Power Relocation	Relocation of powerlines to allow for future road works.	1,500,000	1,500,000	-	-	-	-
			RR Catalina Dr/Badgerup Ave Roundabout	Streetlighting remaining to compete roundabout upgrade works.	14,069	-	-	14,069	-	-
			RR Guava Way	Rehabilitate Guava Way between Peelwood Parade and Waltham Street.	301,000	301,000	-	-	-	-
			RR Mandurah Terrace	Rehabilitation between Adonis Street and Gordon Road.	1,408,095	1,358,144	-	-	-	49,951
			RR Old Coast Road/Albany Drive	Reduce left turn pocket and resurface Old Coast Road with chip seal. Intersection lighting upgrade with Albany Drive.	106,247	96,955	-	9,292	-	-
			RR Pinjarra Road Stage 1	Upgrade Pinjarra Road.	1,125,578	200,000	-	425,578	500,000	-
			Smart Street Mall Upgrade	Improve physical presentation of the Smart St Mall streetscape.	897,835	-	-	-	897,835	-
			SL Rushton Sports Flood Lighting	Design and consultant costs for major lighting replacement.	52,826	-	-	50,000	-	2,826
	Plant & Machinery		Construction Vehicles - New	Refer to Appendix A - Fleet	174,000	-	-	174,000	-	-
			Construction Vehicles - Replacement	Refer to Appendix A - Fleet	207,561	-	45,900	161,661	-	-
			Replacement Light Commercial Vehicles	Refer to Appendix A - Fleet	487,877	-	210,767	277,110	-	-
			Replacement Light Passenger Vehicles	Refer to Appendix A - Fleet	185,751	-	82,794	102,957	-	-
			Parks and Mowers	Refer to Appendix A - Fleet	182,610	-	31,752	150,858	-	-
			Trailers	Refer to Appendix A - Fleet	607,469	-	75,354	532,115	-	-
Carryover Total					18,848,208	8,539,159	446,567	5,920,567	3,726,754	215,161
Grand Total					45,007,828	17,656,844	1,108,878	8,871,992	9,826,754	7,543,360

2021-22 Capital Works Budget: Appendix A - Fleet

Project Title	Make	Model	Body Type	Directorate	Project Summary/Description	Budget 2021/22 \$	Net Book Value 2021/22 \$	Proceeds on Disposal 2021/22 \$	Profit/(Loss) on Disposal 2021/22 \$
Plant & Machinery Renewal Program						1,894,811	662,311	662,311	-
Light Passenger Vehicles - Replacement						342,780	140,826	140,826	-
	MITSUBISHI	MIRAGE	HATCH	People & Communities	YOUTH SERVICES COORDINATOR	13,200	7,847	7,847	-
	HYUNDAI	SANTE FE	STATION WAGON	People & Communities	DIRECTOR PEOPLE AND COMMUNITIES	39,380	15,836	15,836	-
	SUBARU	OUTBACK	STATION WAGON	People & Communities	GENERAL MANAGER MPAC	38,811	15,765	15,765	-
	TOYOTA	RAV4	STATION WAGON	Built & Natural	DEVELOPMENT SERVICES	33,378	12,326	12,326	-
	MAZDA	CX-5	STATION WAGON	Built & Natural	CIVIL MAINTENANCE	31,634	15,478	15,478	-
	MITSUBISHI	LS OUTLANDER	STATION WAGON	Built & Natural	PROJECTS COORDINATOR	30,687	12,500	12,500	-
	HOLDEN	TRAILBLAZER	STATION WAGON	Built & Natural		38,500	10,565	10,565	-
	TOYOTA	COROLLA	HATCH	Built & Natural	OPERATIONS STORE	21,546	10,542	10,542	-
	TOYOTA	RAV4	STATION WAGON	Built & Natural	DEVELOPMENT SERVICES	33,862	12,326	12,326	-
	TOYOTA	RAV4	STATION WAGON	Built & Natural	CITYPARKS	30,304	12,241	12,241	-
	MAZDA	CX-5	STATION WAGON	People & Communities	RECREATION SERVICES COORDINATOR	31,478	15,400	15,400	-
Light Commercial Vehicles - Replacement						854,669	399,432	399,432	-
	FORD	RANGER	DUAL CAB PICKUP	Built & Natural	CITYBUILD	38,400	17,911	17,911	-
	FORD	RANGER	SINGLE CAB TRAY	Built & Natural	CITYWORKS	42,368	20,353	20,353	-
	FORD	RANGER	SINGLE CAB TIPPING BODY	Built & Natural	CITYWORKS	32,881	15,784	15,784	-
	MITSUBISHI	TRITON	DUAL CAB PICKUP CANOPY	Built & Natural	CITYPARKS	38,869	18,673	18,673	-
	FORD	RANGER	DUAL CAB ALUMINUM TRAY	Built & Natural	CITYWORKS	38,508	12,451	12,451	-
	HOLDEN	COLORADO	DUAL CAB BULL BODY	Built & Natural	CITYWORKS	37,607	18,053	18,053	-
	HOLDEN	COLORADO	SINGLE CAB BULL BODY	Built & Natural	CITYBUILD	35,769	16,569	16,569	-
	FORD	RANGER	DUAL CAB STEEL TRAY	Built & Natural	SURVEYING SERVICES	40,236	19,329	19,329	-
	HOLDEN	COLORADO	SPACE CAB CHASSIS	Built & Natural	RANGERS - BUSHFIRE BRIGADE	45,000	18,405	18,405	-
	HOLDEN	COLORADO	SINGLE CAB BULL BODY	Built & Natural	CITYBUILD	39,056	16,569	16,569	-
	HOLDEN	COLORADO	DUAL CAB ALUMINUM TRAY	Built & Natural	CITYBUILD	37,945	18,228	18,228	-
	FORD	RANGER	DUAL CAB ALUMINUM TRAY	Built & Natural	TRAFFIC MANAGMENT	41,106	20,507	20,507	-
	HYUNDAI	ILOAD	VAN	Built & Natural	PARKS MAINTENANCE - RETIC	40,440	18,607	18,607	-
	TOYOTA	HILUX	SINGLE CAB TRADEMATE BODY	Built & Natural	CITYBUILD	36,398	17,486	17,486	-
	FORD	RANGER	DUAL CAB WITH TIPPING TRAY	Built & Natural	CITYBUILD	44,813	21,528	21,528	-
	ISUZU	D'MAX	SPACE CAB TRAY	People & Communities	ENVIRONMENTAL HEALTH COORDINATOR	39,165	18,815	18,815	-
	HOLDEN	COLORADO	DUAL CAB PICKUP	Built & Natural	SURVEYING SERVICES	37,574	17,356	17,356	-
	HOLDEN	COLORADO	DUAL CAB ALUMINUM TRAY	Built & Natural	CITYBUILD	37,945	18,228	18,228	-
	HYUNDAI	ILOAD	VAN	Built & Natural	CITYBUILD	41,960	20,157	20,157	-
	FORD	RANGER	DUAL CAB ALUMINUM TRAY	Built & Natural	PARKS CENTRAL	34,500	16,337	16,337	-
	FORD	RANGER	DUAL CAB ALUMINUM TRAY	Built & Natural	OPERATIONAL SERVICES	34,375	16,048	16,048	-
	HOLDEN	COLORADO	DUAL CAB PICKUP	Built & Natural	RANGERS - BUSHFIRE BRIGADE	39,755	22,036	22,036	-
	Trailers - Replacement						37,500	-	-
	SIGN	TRAILER	TRAILER	Built & Natural	CIVIL CONSTRUCTION(DRAINAGE)	21,500	-	-	-
			LUGGAGE TRAILER TANDEM	Built & Natural	PARKS NORTH	8,000	-	-	-
			LUGGAGE TRAILER TANDEM	Built & Natural	PARKS SOUTH	8,000	-	-	-

Project Title	Make	Model	Body Type	Directorate	Project Summary/Description	Budget 2021/22 \$	Net Book Value 2021/22 \$	Proceeds on Disposal 2021/22 \$	Profit/(Loss) on Disposal 2021/22 \$
Construction Vehicles - Replacement						282,648	65,410	65,410	-
	KOMATSU	WHEEL	WHEEL LOADER	Built & Natural	WORKS CONSTRUCTION	282,648	65,410	65,410	-
Parks and Mowers - Replacement						95,399	26,643	26,643	-
	TORO	ZERO TURN	ZERO TURN 60" SD DECK	Built & Natural	PARKS CENTRAL	37,487	12,000	12,000	-
	RAZORBACK	CMX227	MOWER SLASHER PTO	Built & Natural	PARKS-NATURAL AREAS	24,800	7,000	7,000	-
	TORO	ZERO TURN	ZERO TURN 72" RD DECK	Built & Natural	PARKS-SOUTHERN	33,112	7,643	7,643	-
Minor Equipment						281,815	30,000	30,000	-
	PUMPS AUSTRALIA	HPM WATER CLEANER HOT AND COLD	HIGH PRESSURE WATER CLEANER HOT AND COLD	Built & Natural	CITYBUILD	35,086	2,500	2,500	-
	PUMPS AUSTRALIA	HPM WATER CLEANER HOT AND COLD	HIGH PRESSURE WATER CLEANER HOT AND COLD	Built & Natural	CITYBUILD	35,086	2,500	2,500	-
	HAKO	CITYMASTER	SWEEPER RIDE-ON	Built & Natural	CIVIL MAINTENANCE	181,143	25,000	25,000	-
	YANMAR	GENERATOR	GENERATOR	Built & Natural	CIVIL MAINTENANCE	21,500	-	-	-
			SIGNAGE LAMINATOR	Built & Natural	SIGNAGE/TRAFFIC MGMT	9,000	-	-	-
Vehicle & Small Plant Program - New						425,000	-	-	-
Vehicle & Small Plant						425,000	-	-	-
				Built & Natural	City Centre Handy Person Vehicle	40,000	-	-	-
				Built & Natural	Waterways Engineers Vehicle	40,000	-	-	-
				Built & Natural	Mobile Truck Hoists x 4	38,000	-	-	-
				Built & Natural	Garden GS04 Verticutter	10,000	-	-	-
				Built & Natural	Spray Tank and Reel System for ATV	14,000	-	-	-
				Built & Natural	Pump Station - Back Up Power	48,000	-	-	-
				Built & Natural	Drainage Maintenance 4 x 4 Crew Cab	45,000	-	-	-
				Business Services	Additional Ranger Services Vehicle	57,000	-	-	-
				Built & Natural	Vehicle to Tow Path Sweeper and Trailer	55,000	-	-	-
				Built & Natural	Grader Final Trim Machine Control	78,000	-	-	-

Project Title	Make	Model	Body Type	Directorate	Project Summary/Description	Budget 2021/22 \$	Net Book Value 2021/22 \$	Proceeds on Disposal 2021/22 \$	Profit/(Loss) on Disposal 2021/22 \$
Plant & Machinery Carryovers						1,845,268	446,567	446,567	-
Construction Vehicles - New						174,000	-	-	-
				Built & Natural	Positrac	174,000	-	-	-
Construction Vehicles - Replacement						207,561	45,900	45,900	-
				Built & Natural	Multi Roller	207,561	45,900	45,900	-
Light Commercial Vehicles - Replacement						487,877	210,767	210,767	-
				Built & Natural	Ford transit van	51,000	16,157	16,157	-
				Built & Natural	Ford transit van	51,000	16,588	16,588	-
					Rangers	39,970	16,822	16,822	-
				Built & Natural	Ford Ranger /Hi-drive	31,580	16,100	16,100	-
					Health Services	35,628	18,809	18,809	-
				Built & Natural	Ford Ranger	39,527	18,915	18,915	-
				Emergency Management	Ford Ranger	35,628	19,720	19,720	-
				Built & Natural	Ford Ranger	39,905	18,450	18,450	-
				Built & Natural	Ford Ranger	46,888	15,760	15,760	-
				Sustainable Development	Isuzu Ute	32,417	16,460	16,460	-
				Built & Natural	Isuzu Ute	37,574	17,356	17,356	-
				Built & Natural	Isuzu Ute	46,760	19,630	19,630	-
Light Passenger Vehicles - Replacement						185,751	82,794	82,794	-
				Place & Communities	Toyota Rav 4	32,245	11,815	11,815	-
				Sustainable Development	Kia Sportage	30,630	14,002	14,002	-
				Strategy & Economic Development	Kia Sportage	32,417	16,460	16,460	-
				Mayor's Office	Toyota Prado	58,654	24,367	24,367	-
				Recreation Services	Mazda CX-5	31,805	16,150	16,150	-
Parks and Mowers - Replacement						182,610	31,752	31,752	-
				Built & Natural	5 Gang mower	93,500	18,252	18,252	-
				Built & Natural	Mower with Cab	59,110	7,500	7,500	-
				Built & Natural	Mower 72"	30,000	6,000	6,000	-
Trailers - Replacement						607,469	75,354	75,354	-
				Built & Natural	3T Tandem Tipper Trailer	13,500	1,660	1,660	-
				Built & Natural	Mowing 4500kg Trailer	19,795	3,040	3,040	-
				Built & Natural	Wastech Semi Trailer	287,087	35,327	35,327	-
				Built & Natural	Wastech Semi Trailer	287,087	35,327	35,327	-

2021-22 Capital Works Budget: Appendix B - Reseals

Project Title	Project Summary/Description	Budget 2021/22 \$
Road Renewal - Reseal Program		946,416
RS Aldgate Street (MANDURAH)	Asphalt overlay for Aldgate Street from Anstruther Road (seal change) to France Street.	56,049
RS Ayrton Street (DAWESVILLE)	Asphalt overlay for Ayrton Street between Melros Beach Road and No. 74. May also look at opportunity for parallel parking at POS.	166,255
RS Chapman Road (DAWESVILLE)	Luill Crescent to Estuary View Rd.	105,929
RS Durham Crescent (DAWESVILLE)	Full length. Requires crack sealing.	80,964
RS Inneston Place (DAWESVILLE)	Full length. Requires crack sealing.	50,793
RS Napier Close (HALLS HEAD)	Full length. Requires crack sealing.	40,775
RS Sabina Drive (MADORA BAY)	Asphalt overlay for Sabina Drive from Madora Beach Road (seal change) to Pagoda Place (seal change). Also include stripped section of Bengal Street (fronting 1 Bengal Street).	83,248
RS Sandford Crescent (HALLS HEAD)	Full length. Requires crack sealing.	106,049
RS Seaton Close (HALLS HEAD)	Full length. Requires crack sealing.	35,775
RS Tennyson Avenue (HALLS HEAD)	Full length. Requires crack sealing.	220,579

2021-22 Capital Works Budget: Appendix C - Shared Paths

Project Title	Project Summary/Description	Budget 2021/22 \$
Shared Paths Renewal		121,570
SP Biara Court PAW Renewal	Upgrade PAW from Biara Court to Old Coast Rd with concrete footpath and connection to Bus Stop 17008 Old Coast Road.	43,447
SP Pleasant Grove POS	Renew and upgrade existing 1.5m concrete path.	46,101
SP Waterside Gardens Paving Rehabilitation	The existing paving at Waterside Gardens has major subsidence and needs to be repaired. Due to safety reasons the existing paved area has been fenced off.	32,022

Statement of Object and Reasons for Imposing Differential Rates for 2021/22

The following Statement is provided in accordance with Section 6.36 of the *Local Government Act 1995* to inform ratepayers of the City of Mandurah's Objects and Reasons for the differential rates being proposed for the 2021/2022 financial year.

The City of Mandurah applies a differential rate in the dollar depending on the characteristics and/or uses of the land, with the gross rental value (GRV) to determine the rates levied for each land that is rateable.

This document outlines the objects and reasons for implementing differential general rates.

Proposed Rates

The City proposes to impose differential general rates to all gross rental values in its district according to one or a combination of:

- The purpose for which land is zoned.
- Whether or not the land is vacant land.

For the 2021/2022 year, Council has decided to impose five differential rates as shown in the table below:

Category	Rate in the dollar	Minimum Rate
Residential Improved	\$0.09767	\$1,128
Residential Vacant	\$0.16593	\$934
Business Improved	\$0.09460	\$1,128
Business Vacant	\$0.16858	\$1,128
Urban Development	\$0.13294	\$1,128

Objects and reasons

The following are the objects and reasons for each of the differential rates:

Residential improved land – rate in the dollar \$0.09767 (1.80% increase in the rate in the dollar)

Object This proposed rate in the dollar is regarded as the base rate as it represents the greatest number of properties in the City. It is for properties that are zoned and used for residential purposes.

Reason This rate aims to ensure that all ratepayers contribute towards local government services and programs.

Residential vacant - rate in the dollar \$0.16593 (1.80% increase in the rate in the dollar)

Object This proposed rate in the dollar is set at a higher level as the City wishes to promote the development of all properties to their full potential.

Reason This rate in the dollar will act to deter land holdings and acts to stimulate residential development.

Business improved - rate in the dollar \$0.09460 (1.80% increase in the rate in the dollar)

Object This rate is set at a higher level to recognise that certain expenditures in the budget are specifically directed towards the economic development of the City and the additional costs associated with the service provision related to business activities.

Reason This rate will ensure that the City meets the higher level of service costs associated with business properties and the area within which they are situated, including:
(a) higher provision and maintenance of road infrastructure and streetscapes including road renewals and upgrades, car parking, footpaths and traffic issues; and
(b) activation, facilitation and amenity improvements to promote the economic and social attractiveness to businesses areas.

Business vacant - rate in the dollar \$0.16858 (1.80% increase in the rate in the dollar)

Object This rate is set at a higher level as the City wishes to promote the development of all properties to their full potential.

Reason This rate in the dollar will act to encourage commercial development and stimulate economic growth.

Urban development - rate in the dollar \$0.13294 (1.80% increase in the rate in the dollar)

Object This proposed rate in the dollar relates to land held for future development (super-lots larger than 10 hectares in size). The City wishes to promote the development of all properties to their full potential.

Reason As with other vacant land rates, this rate is set at a higher level to deter the holding of land and acts to stimulate residential development. .

Specified Area Rates (SAR)

The City imposes Specified Area Rates (SAR) on certain locations in the district. SAR's enable the enhancement and maintenance of the general amenity of an area by way of increased service levels for the benefit of the owners/residents who live or work in the area.

The authority to impose specified area rates is set out in section 6.37 of the *Local Government Act 1995* (the Act). This section of the Act requires that the money raised from a SAR be used solely for the purpose which the rate was imposed, with any residual amount remaining being placed in a reserve for that same purpose.

Waterside Canals - rate in the dollar \$0.0000 (no charge this financial year)

This is levied on all properties within the Waterside Canals. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals. There is sufficient funds in the Waterside Canals SAR Reserves Account to cover the proposed expenditure of canal water quality testing, canal management fee, canal hydrographic survey costs and litter control.

Note: All owners are required to maintain/replace the canal walls on their land.

Mandurah Ocean Marina – rate in the dollar \$0.0143 (0% increase in the rate in the dollar)

This is levied on all properties within the Mandurah Ocean Marina. The purpose is to provide for an enhanced maintenance standard and asset replacement costs. The SAR proposed expenditure includes maintaining navigable depths in the entrance, basin and boat ramp, maintenance to reflection wall along Breakwater Parade, maintenance of revetment walls, maintenance of cleaning and lighting boardwalk, contribution to security, maintaining navigational aids, environmental monitoring, Marina management, maintenance of Marina plant and equipment. There is also a requirement for funds to be transferred into the reserve to fund the future dredging requirements and replacement of revetment walls and reflection wall (along Breakwater Parade) when required.

Mandurah Quay – rate in the dollar \$0.0024 (0% increase in the rate in the dollar)

This is levied on all properties within the Mandurah Quay sub-division. The purpose is to ensure the maintenance of the marina (i.e. water body and walls) and is levied to cover the life cycle expenses of the marina. The SAR proposed expenditure includes litter control, hydrographic survey, water quality monitoring, canal management fees and minor maintenance of the walls (including the header course blocks). Note:

- There is a requirement for funds to be transferred into the reserve to fund any major maintenance works as well as the future replacement of canal walls when required. This will be required to be considered in future years, however has not been included in the 2021/2022 SAR.
- The SAR does not fund the maintenance expenses for the pavement, garden beds and lighting along the public access way.

Mariners Cove – rate in the dollar \$0.0000 (0% increase in the rate in the dollar)

This is levied on all canal frontages on the Mariner Cove canals. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group.

There is sufficient funds in the Mariners Cove Canals SAR Reserves Account to cover the proposed expenditure of canal water quality testing, canal management fee, canal hydrographic survey costs and litter control.

Note: All owners are required to maintain/replace the canal walls on their land.

Port Bouvard Eastport Canals - rate in the dollar \$0.0015 (0% increase in the rate in the dollar)

This is levied on all canal frontages on the Eastport canals. The purpose is to recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance.

Note: All owners are required to maintain/replace the canal walls on their land.

Port Bouvard Northport Canals – rate in the dollar \$0.004 (0% increase in the rate in the dollar)

This is levied on all canal frontages on the Northport canals. The purpose is to recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, canal management fee, surveying and minor maintenance/canal cleaning.

Note: All owners are required to maintain/replace the canal walls on their land.

Port Mandurah Canals – rate in the dollar \$0.0039 (0% increase in the rate in the dollar)

This is levied on all canal frontage properties located within the defined area of Port Mandurah Canals. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group. The SAR proposed expenditure includes litter control, hydrographic survey, water quality monitoring, canal management fees, contribution to the Port Mandurah Residents Association and transferring funds into the dredging reserve for when the constructed depths exceed the tolerance limits and dredging is required.

The defined area has been identified within the Government Gazette published 23 June 1995 as Schedule B in the City of Mandurah (Specified Area) Order No.1.

Note: All owners are required to maintain/replace the canal walls on their land.



Fees & Charges Schedule 2021/22

Effective date :01-July-21

City of Mandurah

Fees & Charges Schedule 2020/2021

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Effective date :01-July-2021

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
PHOTOCOPYING						
Photocopying - Black & White A4	Per Copy	Full	Taxable	0.45	0.45	
Photocopying - Black & White A3	Per Copy	Full	Taxable	0.90	0.90	
<i>Photocopying - Large Runs > 20 pages discounted 50%</i>						
Photocopying - Colour A4	Per Copy	Full	Taxable	2.00	2.00	
Photocopying - Colour A3	Per Copy	Full	Taxable	3.00	3.00	
<i>Photocopying - Large Runs > 20 pages discounted 50%</i>						
Photocopying - A0 Photocopying A2	Per Copy	Full	Taxable	3.25	3.25	
Photocopying - A0 Photocopying A1	Per Copy	Full	Taxable	3.80	3.80	
Photocopying - A0 Photocopying A0	Per Copy	Full	Taxable	4.90	4.90	
Photocopying - A0 Photocopying Other	Per Copy	Full	Taxable	7.60	7.60	
Photocopying - Plotter - A0 copy	Per Copy	Full	Taxable	13.70	13.70	
Photocopying - Plotter - A1 copy	Per Copy	Full	Taxable	6.90	6.90	
Photocopying - Plotter - A2 copy	Per Copy	Full	Taxable	3.40	3.40	
PROPERTY INFORMATION						
Property Information - Account Enquiries	Per Search	Full	Exempt	28.00	28.00	
Property Search	Per Search	Full	Exempt	120.00	87.00	37.9%
Copy of Plans - Search Fee (this is for the application regardless of whether plans are located or not)	Per Search	Full	Exempt	87.00	85.00	2.4%
Plus Charges for offsite retrieval, delivery, package and postage (if applicable) Plus standard copying rates (if applicable) where cost to provide exceeds \$5	Per Search	Full	Exempt	Actual Cost	Actual Cost	
RATES & DEBTORS						
Administration Fee - per instalment (4 instalments)	Per Instalment	Reference	Exempt	3.00	3.00	
Administration Fee - ad hoc arrangements	Per Arrangement	Reference	Exempt	20.00	20.00	
Instalment Interest Rates - per annum % (calculated daily)	Per Annum	Statutory	Exempt	5.5%	5.5%	
Penalty Payment (Calculated daily)	Per Annum	Statutory	Exempt	7%	7%	
Solicitor preparation costs for recovery documents	Cost Recovery	Reference	Exempt	Actual cost	Actual cost	
Notice of Discontinuance	Per request	Full	Taxable	25.00	25.00	
General Debtors Accounts						
Penalty Payment -calculated daily	Per Annum	Statutory	Input Taxed	7%	7%	
FREEDOM OF INFORMATION						
Application Fee - Non Personal Information	Per Application	Statutory	Exempt	30.00	30.00	
Charge for dealing with the application	Per Hr/Pro -rata	Statutory	Exempt	30.00	30.00	
Charges for access time supervised by staff	Per Hr/Pro -rata	Statutory	Exempt	30.00	30.00	
Photocopying	Per Hr/Pro -rata	Statutory	Exempt	30.00	30.00	
Plus Per Copy	Per Copy	Statutory	Exempt	0.20	0.20	
Charges for offsite retrieval, delivery, package and postage	Per Retrieval	Full	Exempt	Actual Cost	Actual Cost	
Advance Deposit	Per Retrieval	Statutory	Exempt	25% of estimated charge	25% of estimated charge	
Charges for duplicating a tape, film, video or computer inform	Per Retrieval	Full	Exempt	Actual Cost	Actual Cost	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
PLANNING						
Local Structure Plans						
<i>(No GST Applicable) Fees are calculated on the estimated total cost to Council, in terms of officer time spent on each</i>						
Local Structure Plans & Major Scheme Amendments	Per Application	Statutory	Exempt	5,500.00	5,500.00	
Modifications to Local Structure Plans	Per Application	Statutory	Exempt	2,500.00	2,500.00	
Minor (Text) Scheme Amendments	Per Application	Statutory	Exempt	3,500.00	3,500.00	
Subdivision Clearances						
- up to 5 lots (per lot)	Per Application	Statutory	Exempt	73.00	73.00	
- 5 lots to 195 lots(\$335 for first 5 lots) (per lot)	Per Application	Statutory	Exempt	35.00	35.00	
- 196 lots or more	Per Application	Statutory	Exempt	7,393.00	7,393.00	
- Home Occupations	Per Application	Statutory	Exempt	222.00	222.00	
- Home Occupations Renewal Fees	Per Application	Statutory	Exempt	73.00	73.00	
Development Applications (Including R-Code variation applications)						
- Not more than \$50,000	Per Application	Statutory	Exempt	147.00	147.00	
- between \$50,000 and \$500,000	Per Application	Statutory	Exempt	0.32% of estimated cost of development	0.32% of estimated cost of development	
- between \$500,000 and \$2,500,000	Per Application	Statutory	Exempt	\$1700 + .257% for every \$1 in excess of \$500,000	\$1700 + .257% for every \$1 in excess of \$500,000	
- between \$2,500,000 and \$5,000,000	Per Application	Statutory	Exempt	\$7161 + .206% for every \$1 in excess of \$2.5 mil	\$7161 + .206% for every \$1 in excess of \$2.5 mil	
- between \$5,000,000 and \$21,500,000	Per Application	Statutory	Exempt	\$12633 + 0.123% for every \$1 in excess of \$5 mil	\$12633 + 0.123% for every \$1 in excess of \$5 mil	
-greater than \$21,500,000	Per Application	Statutory	Exempt	34,196.00	34,196.00	
Development Assessment Panels Applications						
Not less than \$2,000,000 and less than \$7,000,000	Per Application	Statutory	Exempt	3,609.00	3,609.00	
Not less than \$7,000,000 and less than \$10,000,000	Per Application	Statutory	Exempt	5,572.00	5,572.00	
Not less than \$10,000,000 and less than \$12,500,000	Per Application	Statutory	Exempt	6,062.00	6,062.00	
Not less than \$12,500,000 and less than \$15,000,000	Per Application	Statutory	Exempt	6,235.00	6,235.00	
Not less than \$15,000,000 and less than \$17,500,000	Per Application	Statutory	Exempt	6,408.00	6,408.00	
Not less than \$17,500,000 and less than \$20,000,000	Per Application	Statutory	Exempt	6,582.00	6,582.00	
\$20,000,000 or more	Per Application	Statutory	Exempt	6,754.00	6,754.00	
An application under r.17	Per Application	Statutory	Exempt	150.00	150.00	
Other Fees						
Change of Use	Per Application	Statutory	Exempt	295.00	295.00	
Extractive Industry	Per Application	Statutory	Exempt	739.00	739.00	
Settlement Agency Questionnaires	Per Application	Service Fee	Exempt	75.00	75.00	
Written Planning Advice	Per Application	Service Fee	Exempt	75.00	75.00	
Zoning Enquiries	Per Application	Service Fee	Exempt	10.00	10.00	
Amended Plans	Per Application	Statutory	Exempt	200.00	200.00	
Tree pruning/removal	Per Application	Statutory	Exempt	147.00	147.00	
Applications requested by Applicants to be considered by Council	Per Application	Statutory	Exempt	500.00	500.00	
Determining of Development Application where the development has been commenced or carried out	Per Application	Statutory	Exempt	3 x Development Application Fee	-	
Determining a development Application for an extractive industry where the development has commenced or carried out				3 x Extractive Industry Application Fee	-	
Local Development Plan	Per Application	Service Fee	Taxable.	500.00	500.00	
Consultation						
With adjoining owners only	Per Application	Statutory	Exempt	50.00	50.00	
With adjoining owners & sign on site	Per Application	Statutory	Exempt	375.00	375.00	
Wider consultation, sign on site & newspaper notice	Per Application	Statutory	Exempt	575.00	575.00	
Reports						
Information/Research	Per Application	Service Fee	Exempt	73.00	55.00	32.7%
Trading Permits						
Application Fee	Per Application	Service Fee	Exempt	100.00	100.00	
Mobile Traders per day	Per Application	Service Fee	Exempt	50.00	50.00	
Mobile Traders per week	Per Application	Service Fee	Exempt	200.00	200.00	
Mobile Traders per month	Per Application	Service Fee	Exempt	400.00	400.00	
Mobile Traders Summer Period	Per Application	Service Fee	Exempt	1,500.00	1,500.00	
Mobile Traders per Annum	Per Application	Service Fee	Exempt	2,500.00	2,500.00	
Commercial and Aquatic Operators	Per Application	Service Fee	Exempt	800.00	800.00	
Commercial and Aquatic Operators Summer Period	Per Application	Service Fee	Exempt	550.00	550.00	
Transfer of Licence	Per Application	Service Fee	Exempt	50.00	50.00	
Icecream & Confectionary Traders per Annum	Per Application	Service Fee	Exempt	800.00	800.00	
Icecream & Confectionary Traders per month	Per Application	Service Fee	Exempt	160.00	160.00	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
BUILDING						
Application for Building Permit - Class 1 and 10 building						
Uncertified Application*	Per Application	Statutory	Exempt	0.32% of estimated value but not less than \$110.00	0.32% of estimated value but not less than \$105.00	
Certified Application for Building permit - Class 1 and 10 buildings	Per Application	Statutory	Exempt	0.19% of estimated Value but not less than \$110.00	0.19% of estimated Value but not less than \$105.00	
Request for Certificate of Design Compliance - Class 1 and 10 building	Per Application	Statutory	Taxable	0.13% of estimated Value but not less than \$300	0.13% of estimated Value but not less than \$300	
Certified Application for Building Permit - Class 2-9 buildings- Certified Application*	Per Application	Statutory	Exempt	0.09% of estimated Value but not less than \$110.00	0.09% of estimated Value but not less than \$105.00	
Request for Certificate of Design Compliance - Class 2-9 Buildings within district of City of Mandurah	Per Application	Full	Taxable	0.09% of estimated Value but not less than \$500	0.09% of estimated Value but not less than \$500	
Request to provide Certificate of Construction Compliance or Certificate of Building Compliance						
Class 1 & 10 Buildings	Per Application	Full	Taxable	\$105/hour but not less than \$300	\$105/hour but not less than \$300	
Class 2 to 9 Buildings	Per Application	Full	Taxable	\$105/hour but not less than \$500	\$105/hour but not less than \$500	
Demolition Permit						
Demolition of Class 1 and 10 building*	Per Application	Statutory	Exempt	110.00	105.00	4.8%
Demolition of Class 2-9 building*	Per Storey	Statutory	Exempt	110.00	105.00	4.8%
Application for occupancy Certificate for completed Class 2-9 building*	Per Application	Statutory	Exempt	110.00	105.00	4.8%
Application for temporary occupancy permit for an incomplete building*	Per Application	Statutory	Exempt	110.00	105.00	4.8%
Application for modification of occupancy permit for additional use of building on temporary basis*	Per Application	Statutory	Exempt	110.00	105.00	4.8%
Application for replacement occupancy permit for permanent change of buildings use, classification*	Per Application	Statutory	Exempt	110.00	105.00	4.8%
Application for occupancy permit or building approval certificate for registration of strata scheme, plan of subdivision*	Per Application	Statutory	Exempt	\$11.60 for each strata unit covered by the application but not less than \$115.00	\$11.60 for each strata unit covered by the application but not less than \$115.00	
Application for occupancy permit for unauthorised class 2-9 buildings*	Per Application	Statutory	Exempt	0.18% of estimated value but not less than \$110.00	0.18% of estimated value but not less than \$105.00	
Building approval certificate for unauthorised Class 1 and 10 - Certified*	Per Application	Statutory	Exempt	0.38% of estimated value but not less than \$110.00	0.38% of estimated value but not less than \$105.00	
Application for occupancy permit for building with existing authorisation*	Per Application	Statutory	Exempt	110.00	105.00	4.8%
Application for building approval certificate for building with existing authorisation (class 1 and 10 buildings)*	Per Application	Statutory	Exempt	110.00	105.00	4.8%
Application to extend the time during which a building or demolition permit has effect.	Per Application	Statutory	Exempt	110.00	105.00	4.8%
Application to extend the time during which an occupancy permit or building approval certificate has effect. *	Per Application	Statutory	Exempt	110.00	105.00	4.8%
Application to amend builders details	Per Application	Full	Exempt	110.00	105.00	4.8%
Standard Building Specifications - each	Per Application	Statutory	Exempt	11.00	11.00	
Infrastructure Protection Deposit Bond	Per Application	Full	Exempt unless forfeit	Amount to be determined in conjunction with City Engineer based on level of infrastructure that might be impacted	Amount to be determined in conjunction with City Engineer based on level of infrastructure that might be impacted	
Smoke Alarm (battery powered) alteration	Per Application	Statutory	Exempt	179.40	179.40	
Sign Licence Application - Local Laws	Per Application	Full	Exempt	105.00	105.00	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Building Information (s129, s131 Building Act)						
Subscription to schedule of building approvals						
list per week	Per Application	Full	Exempt	15.00	15.00	
list per month	Per Application	Full	Exempt	50.00	50.00	
list of previous year	Per Application	Full	Exempt	500.00	500.00	
subscriptions for weekly list for a year	Per Application	Full	Exempt	600.00	600.00	
subscriptions for monthly list for a year	Per Application	Full	Exempt	500.00	500.00	
Individual copy of permits	Per Application	Full	Exempt	50.00 per permit	50.00 per permit	
Swimming Pool Inspections						
Swimming Pool Inspections - per annum (mandatory)LGA S6.1	Per Swimming Pool	Full	Exempt	30.00	30.00	
Swimming Pool Inspections - at request	Per Swimming Pool	Full	Exempt	58.45	58.45	
Applications to install Park homes and Annexes on Caravan Park and Camping Grounds						
Application to install a Class 1a Park Home	Per Application	Statutory	Exempt	0.32% x Contract Value, minimum \$110.00	0.32% x Contract Value, minimum \$105.00	
Application to install a Class 3 Park Home	Per Application	Statutory	Exempt	0.18% x Contract Value, minimum \$110.00	0.18% x Contract Value, minimum \$105.00	
Application to install an Annex	Per Application	Statutory	Exempt	0.32% x Contract Value, minimum \$110.00	0.32% x Contract Value, minimum \$105.00	
Application seeking retrospective approval for an unauthorised Park Home or Annex	Per Application	Statutory	Exempt	2 x fee specified above, minimum \$500	2 x fee specified above, minimum \$500	
Application for Development Approval - single residential						
- Not more than \$50,000	Per Application	Statutory	Exempt	147.00	147.00	
- between \$50,000 and \$500,000	Per Application	Statutory	Exempt	0.32% of estimated cost of development	0.32% of estimated cost of development	
- between \$500,000 and \$2,500,000	Per Application	Statutory	Exempt	\$1,700 + .257% for every \$1 in excess of \$500,000	\$1,700 + .257% for every \$1 in excess of \$500,000	
- between \$2,500,000 and \$5,000,000	Per Application	Statutory	Exempt	\$7,161 + .206% for every \$1 in excess of \$2.5 mil	\$7,161 + .206% for every \$1 in excess of \$2.5 mil	
- between \$5,000,000 and \$21,500,000	Per Application	Statutory	Exempt	\$12,633 + 0.123% for every \$1 in excess of \$5 mil	\$12,633 + 0.123% for every \$1 in excess of \$5 mil	
- greater than \$21,500,000	Per Application	Statutory	Exempt	34,196.00	34,196.00	
- Application for retrospective Development Approval - single residential	Per Application	Statutory	Exempt	2 x standard development application specified above	2 x standard development application specified above	
- Request seeking confirmation Planning, Environmental Health, Infrastructure requirements have been met	Per Application	Full	Exempt	110 (For each Section that information is requested from)	105 (For each Section that information is requested from)	
Request for additional Building Service/Advice						
Service/advice from qualified Building Surveyor (Including assessment for Performance Solutions for swimming pool barriers)	Per Application	Full	Taxable	Minimum \$110 and \$110 per hour thereafter	Minimum \$105 and \$105 per hour thereafter	
Fee for use of a public Thoroughfare (per month per m2)	Per Application	Full	Exempt	\$1 per month per sqm	\$1 per month per sqm	
Fast Track Fee (at City's discretion)	Per Application	Full	Taxable	100.00	100.00	
* indicates fee is set by regulation						

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Administration Charge						
Commercial Assignment of Lease	Per lease	Full	Taxable	Leases Below	Leases Below	
Commercial Assignment of Lease Community /Sporting Groups	Per lease	Full	Taxable	Leases Below	Leases Below	
Lease Fee Charges for Sporting & Community Groups.						
Where the lease fee is due for review, the fee will be set on the basis of per square metre when the area is above 50,000 sqm.	Per lease	Reference	Taxable	10% of total m²	10% of total m²	
Licence Shed annual fee (Storage only)	Per lease	Reference	Taxable	100.000	100.000	
Minimum Fee (< 10,000 sq m)	Per lease	Reference	Taxable	1,020.00	1,020.00	
Maximum Fee (50,000 + sq m)	Per lease	Partial	Taxable	4,800.00	4,800.00	
<i>The fee for preparation of the following legal documents is based on a standard agreement. Should an agreement require external preparation it will be charged at cost. Together with the below Administration fee</i>						
Lease Documents Preparation Administration Charges						
<u>Lease</u>						
<i>Sporting & Community Groups</i>	Per document	Partial	Taxable	610.00	610.00	
<i>Commercial</i>	Per document	Full	Taxable	890.00	890.00	
<u>Deed of Renewal</u>						
<i>Sporting & Community Groups</i>	Per document	Partial	Taxable	315.00	315.00	
<i>Commercial</i>	Per document	Full	Taxable	600.00	600.00	
<u>Deed of Variation</u>						
<i>Sporting & Community Groups</i>	Per document	Partial	Taxable	315.00	315.00	
<i>Commercial</i>	Per document	Partial	Taxable	620.00	620.00	
<u>Deed of Assignment</u>						
<i>Sporting & Community Groups</i>	Per document	Partial	Taxable	315.00	315.00	
<i>Commercial</i>	Per document	Partial	Taxable	620.00	620.00	
<u>Deed of Sub-Lease</u>						
<i>Sporting & Community Groups</i>	Per document	Full	Taxable	315.00	315.00	
<i>Commercial</i>	Per document	Full	Taxable	620.00	620.00	
Licence Documents						
<u>Licence</u>						
<i>Sporting & Community Groups</i>	Per document	Partial	Taxable	460.00	460.00	
<i>Commercial</i>	Per document	Full	Taxable	620.00	620.00	
<i>Short term non-exclusive - Community rate</i>	Per document	Partial	Taxable	255.00	255.00	
<i>Short term non-exclusive - Commercial rate</i>				305.00	305.00	
<i>Sporting & Community (storage shed only)</i>	Per document			200.00	200.00	
<u>Deed of Renewal</u>						
<i>Sporting & Community Groups</i>	Per document	Partial	Taxable	315.00	315.00	
<i>Commercial</i>	Per document	Full	Taxable	470.00	470.00	
<u>Deed of Variation</u>						
<i>Sporting & Community Groups</i>	Per document	Partial	Taxable	315.00	315.00	
<i>Commercial</i>	Per document	Full	Taxable	470.00	470.00	
<u>Deed of Assignment</u>						
<i>Sporting & Community Groups</i>	Per document	Partial	Taxable	315.00	315.00	
<i>Commercial</i>	Per document	Full	Taxable	470.00	470.00	
<u>Deed of Sub-Licence</u>						
<i>Sporting & Community Groups</i>	Per document	Partial	Taxable	315.00	315.00	
<i>Commercial</i>	Per document	Full	Taxable	470.00	470.00	
Government Instrumentalities be assessed as community group or commercial and charged accordingly						
Caveat Lodgement	Per document	Full	Taxable	225.00	225.00	
Withdrawal of Caveat	Per document	Full	Taxable	225.00	225.00	
Deed (including instruction to solicitors, drafting & signing)	Per deed	Full	Taxable	325.00	325.00	
Other Legal documents (including easement, surrender of of easement, Section 70A notification, management statements, etc.)	Per document	Full	Taxable	225.00	225.00	
Associated solicitor's fees		Full	Taxable	Charged at cost	Charged at cost	
Landgate Title Search fees (per search)	Per search	Full	Exempt	Charged at cost	Charged at cost	
Landgate Title Search Administration fee	Per search	Full	Exempt	45.00	45.00	
Licensed Valuer - Valuation cost [New fee effective 8th of March 2021]	Per Property	Full	Taxable	Charged at cost	Charged at cost	
PAW Closure Application	Per application	Full	Exempt	300.00	300.00	
PAW Erection of Signs (if required)	Per sign erection	Full	Exempt	165.00	165.00	
ROW Closure Application	Per application	Full	Exempt	300.00	300.00	
Road Closure Application	Per application	Full	Exempt	300.00	300.00	
Reserve Closure Applications	Per application	Full	Exempt	300.00	300.00	
Advertising	Per advertisement	Full	Exempt	Charged at cost	Charged at cost	
Key Cutting	Per key	Full	Taxable	Charged at cost	Charged at cost	
Geographic Naming Fee	Per application	Full	Taxable	295.00	295.00	
Council Report	Per report	Full	Exempt	580.00	580.00	
Site Location Lease/Licence Survey Drawing Preparation [New fee effective 8th of March 2021]	Per site	Full	Exempt	70.00	70.00	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Part VII of the Consolidated Local Laws						
Burial Fees						
(a) Interment						
Adult Burial (includes ID plate)	Per application	Reference	Taxable	1,413.00	1,393.00	1.4%
Child Burial (under thirteen years) (includes ID plate)	Per application	Reference	Taxable	668.00	659.00	1.4%
Stillborn Burial (without Memorial Service) (includes ID plate)	Per application	Reference	Taxable	286.00	282.00	1.4%
(b) Grant of Right of Burial (25 years)	Per application	Reference	Exempt	2,453.00	2,453.00	
<i>Approval to any refund on an unexpired Grant of Right of Burial shall be at the absolute discretion of the Trustees and in any event, the refund shall not exceed the amount paid for the original Grant of Burial.</i>						
<i>Ordinary Land (2.4 x 1.2m)</i>						
Renewal of Expired Grant	Per application	Reference	Exempt	2,453.00	2,453.00	
Pre-need Purchase (Lakes Memorial Only) (Reservation)	Per application	Reference	Exempt	229.00	229.00	
Reissue/Transfer of Grant of Right of Burial	Per application	Reference	Exempt	73.00	72.00	1.4%
Hire of Rotunda	Per application	Reference	Taxable	120.00	120.00	
Interment of oblong or oversized casket	Per application	Reference	Taxable	349.00	344.00	1.5%
Late arrival, departure or insufficient notice	Per application	Reference	Taxable	291.00	287.00	1.4%
Interment on Saturday (plus interment fee)	Per application	Reference	Taxable	759.00	748.00	1.5%
Interment on Sunday or Public Holiday (plus interment fee)	Per application	Reference	Taxable	759.00	748.00	1.5%
Additional Burial Services						
Exhumation	Per application	Reference	Taxable	4,434.00	4,186.00	5.9%
Reinterment after exhumation	Per application	Reference	Taxable	1,413.00	1,393.00	1.4%
Placement of ashes (Lakes Memorial Only)	Per application	Reference	Taxable	293.00	289.00	1.4%
Lift and Deepen (Lakes Memorial Only)	Per application	Reference	Taxable	1,413.00	1,393.00	1.4%
Placement of Ashes (Lakes Memorial Only)						
<i>Disposal of Ashes - The tenure of all cremation memorials shall be 25 years from the date of receipt of the scheduled fee.</i>						
(a) Niche Wall:-						
Single Niche	Per application	Reference	Taxable	706.00	706.00	
Double Niche	Per application	Reference	Taxable	942.00	942.00	
Pre-need Purchase:						
single	Per application	Reference	Taxable	706.00	706.00	
double (does not include standard plaque)	Per application	Reference	Taxable	942.00	942.00	
Pre-need Purchase (Reservation)	Per application	Reference	Taxable	229.00	229.00	
(b) Ground Niche:						
Single Ground Niche	Per application	Reference	Taxable	1,716.00	1,691.00	1.5%
Double Ground Niche	Per application	Reference	Taxable	2,276.00	2,243.00	1.5%
<u>Pre-need purchase:</u>						
Single Plaque Site	Per application	Reference	Taxable	1,716.00	1,691.00	1.5%
Double Plaque site (1st interment of two)	Per application	Reference	Taxable	2,276.00	2,243.00	1.5%
Pre-need Purchase (Reservation)	Per application	Reference	Taxable	229.00	229.00	
Disposal of Ashes (Mandurah Public Cemetery Only)						
Attendance at placement of ashes-weekday	Per application	Reference	Taxable	221.00	218.00	1.4%
Attendance at placement of ashes-weekend	Per application	Reference	Taxable	371.00	366.00	1.4%
Placement of ashes in family grave	Per application	Reference	Taxable	293.00	289.00	1.4%
Other Fees (Lakes Memorial Only)						
Transfer of ashes to new position (plus position fee)	Per application	Reference	Taxable	205.00	202.00	1.5%
Placement of additional sets of ashes	Per application	Reference	Taxable	293.00	289.00	1.4%
Attendance at placement of ashes -weekday	Per application	Reference	Taxable	221.00	218.00	1.4%
Attendance at placement of ashes-weekend	Per application	Reference	Taxable	371.00	366.00	1.4%
Ash Container (small)	Per application	Reference	Taxable	21.00	21.00	
Ash Container (Large)	Per application	Reference	Taxable	28.00	28.00	
Name Plate	Per application	Reference	Taxable	Quote	Quote	
Funeral Directors Annual Licence						
(a) Annual Fee:- Licence	Per application	Reference	Exempt	1,362.00	1,342.00	1.5%
(b) Single Funeral Permit	Per application	Reference	Exempt	1,175.00	1,175.00	
Search/Miscellaneous Fees						
Placement of plaques purchased elsewhere	Per application	Reference	Exempt	51.00	51.00	
Search fee for family records (copying cost per record)	Per search	Reference	Exempt	0.60	0.60	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Monumental Work - OMC Only						
<u>Monumental Mason License Fees</u>						
Annual Licence	Per application	Reference	Exempt	1,213.00	1,196.00	1.4%
Single Permit	Per application	Reference	Exempt	1,107.00	1,091.00	1.5%
<u>Permit for each memorial fee</u>						
New monument with kerbing	Per application	Reference	Exempt	389.00	384.00	1.3%
Removal and major addition to any monument	Per application	Reference	Exempt	217.00	214.00	1.4%
Renovations and additional inscriptions	Per application	Reference	Exempt	198.00	198.00	
Sculpture Series/Design Plaque						
From 1 July 2021 all requests for plaques will be referred direct to the plaque providers. The City will no longer provide the service of ordering plaques.						
Concrete Plinth	Cost Recovery	Full	Taxable	24.00	24.00	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Application for Approval to Construct or Establish Premises (includes Assessments & Administration)						
Food Premises (all Risk Classifications) - non residential	Per application	Reference	Exempt	203.00	200.00	1.5%
Food Vehicles	Per application	Reference	Exempt	203.00	200.00	1.5%
Offensive Trades	Per application	Reference	Exempt	203.00	200.00	1.5%
Health related premises (inc residential food business)	Per application	Reference	Exempt	93.00	92.00	1.1%
Hair Dressing Establishments	Per application	Reference	Exempt	93.00	92.00	1.1%
Skin Penetration Establishments	Per application	Reference	Exempt	93.00	92.00	1.1%
Temporary Accommodation of a Caravan	Per application	Reference	Exempt	93.00	92.00	1.1%
Market Food Stalls	Per application	Reference	Exempt	93.00	92.00	1.1%
Public Building and Event assessment fee						
<500 people	Per application	Partial	Exempt	96.00	95.00	1.1%
501-1000 people	Per application	Partial	Exempt	172.00	170.00	1.2%
<1001-5000 people	Per application	Partial	Exempt	342.00	338.00	1.2%
>5000 people	Per application	Partial	Exempt	557.00	550.00	1.3%
Community and not for profit groups. - No Fee						
Expedited Public Building and Event Assessment fee < 8 weeks (Including community and not for profit)	Per application	Reference	Exempt	100.00	100.00	
Application for Other Services (includes Assessments & Administration)						
Noise management plan approval (Reg. 13)	Per item	Reference	Taxable	140.00	140.00	
Water Sampling request - Standard Chemical Analysis Lab Fee	Per item	Partial	Taxable	185.00	185.00	
Water Sampling request - Brief Chemical Analysis Lab Fee	Per item	Partial	Taxable	150.00	150.00	
Water Sampling request - Collection	Per item	Partial	Taxable	93.00	93.00	
Public Aquatic Facility annual Sampling Fee	Per annum	Partial	Taxable	279.00	275.00	1.5%
Assessment of Premises on request (ie settlement enquiries)	Per Visit	Partial	Exempt	161.00	143.00	12.6%
Expedited Assessment on Request Fee < 7 days before settlement	Per application	Partial	Exempt	211.00	190.00	11.1%
Section 39 Certificate (Liquor Control Act 1988)	Per application	Partial	Exempt	143.00	143.00	
Section 40 (Liquor Control Act 1988)	Per application	Partial	Exempt	143.00	143.00	
Section 55 Certificate (Gaming Commission 1987)	Per application	Partial	Exempt	143.00	143.00	
Application for Septic Tank Approval	Per application	Statutory	Exempt	118.00	118.00	
Issuing Septic Tank "Permit to Use"	Per application	Statutory	Exempt	118.00	118.00	
Local Government Report to DOH for onsite effluent disposal	Per application	Statutory	Exempt	118.00	118.00	
Registration of a Lodging House less than 115	Per application	Statutory	Exempt	70.00	70.00	
Number of lodgers exceeds 15, but not greater than 25	Per annum	Statutory	Exempt	140.00	140.00	
Maximum number of lodgers exceeds 25	Per annum	Statutory	Exempt	180.00	180.00	
Registration of Caravan Park & Camping Grounds						
As per Regulation/min 0r *	Per annum	Statutory	Exempt	200.00	200.00	
As per Regulation Long Stay Site *	Per annum	Statutory	Exempt	6.00	6.00	
Short Stay Sites *	Per annum	Statutory	Exempt	6.00	6.00	
Camp Sites *	Per annum	Statutory	Exempt	3.00	3.00	
Overflow site *	Per annum	Statutory	Exempt	1.50	1.50	
Information/Research A fee will be charged for staff time involved in researching and providing information for developers etc, which is not considered a normal research. Providing comment to support external licences such as liquor licences may incur this fee (request <2 days)	Per application	Partial	Taxable	95.00	93.00	2.2%
Food Premises Annual Assessment Fee						
High Risk	Per annum	Partial	Exempt	322.00	-	
Medium Risk	Per annum	Partial	Exempt	322.00	-	
Multiple Food Area (Max fee for 2+ food areas)	Per annum	Partial	Exempt	644.00	300.00	114.7%
Low risk	Per annum	Partial	Exempt	161.00	-	
Family Day Care	Per annum	Partial	Exempt	161.00	-	
Alfresco Dining						
Initial Application	Per application	Partial	Exempt	120.00	-	
Renewal	Per annum	Partial	Exempt	70.00	-	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Abandoned Vehicles						
Towage & Seizure	Per Vehicle	Full	Exempt	150.00	150.00	
Towage & Seizure-Additional towage and lockout	Per Vehicle	Full	Exempt	Mkt rate	Mkt rate	
Daily Poundage	Per Vehicle	Full	Exempt	30.00	30.00	
Application for a Private Parking Agreement	Per Application	Full	Exempt	150.00	150.00	
Annual Fee for a Private Parking Agreement						
0-50 Bays	Per Annum	Partial	Exempt	220.00	220.00	
51-100 Bays	Per Annum	Partial	Exempt	440.00	440.00	
>101 Bays	Per Annum	Partial	Exempt	Negotiated	Negotiated	
Bushfire Brigades						
Private Property Burn Insurance Fee	Per Burn	Partial	Exempt	10.00	10.00	
Cat Trap Hire						
Hire Deposit	Per Trap	Partial	Exempt unless	120.00	120.00	
Weekly Hire	Per Hire	Partial	Taxable	Free	Free	
Late Return Daily Fee	Per Day	Partial	Taxable	11.50	11.50	
Dog Trap Hire						
Hire Deposit	Per Trap	Bond	Exempt unless	120.00	120.00	
Dog Registration Tag Replacement	Per Tag	Partial	Exempt	5.00	5.00	
Barking Device Hire						
Hire Deposit	Per Device	Bond	Exempt unless	120.00	120.00	
Weekly Hire	Per Device	Partial	Taxable	11.50	11.50	
Late Return Daily Fee	Per Day	Partial	Taxable	11.50	11.50	
Application to Keep More Than 2 Dogs	Per Application	Partial	Exempt	50.00	50.00	
Application to Keep More Than Prescribed Number of Cats (from 1 November 2013)	Per Application	Partial	Exempt	50.00	50.00	
Application for Cat Breeder Approval (from 1 November 2013)	Per Application	Statutory	Exempt	100.00	100.00	
Surrendered dog fee (euthanasia)	Per Animal	Full	Exempt	150.00	150.00	
Dog Registration (Dog Act 1976)						
Unsterilised - 1 year	Per Animal	Statutory	Exempt	50.00	50.00	
Unsterilised - 3 years	Per Animal	Statutory	Exempt	120.00	120.00	
Dangerous Dog / Restricted Breed	Per Animal	Statutory	Exempt	50.00	50.00	
Sterilised - 1 year	Per Animal	Statutory	Exempt	20.00	20.00	
Sterilised - 3 years	Per Animal	Statutory	Exempt	42.50	42.50	
Lifetime Registration						
Unsterilised	Per Animal	Statutory	Exempt	250.00	250.00	
Sterilised	Per Animal	Statutory	Exempt	100.00	100.00	
Dog Kennel Licence	Per Animal	Statutory	Exempt	200.00	200.00	
Pension discount	Per Application	Statutory	Exempt	50%	50%	
Part year new registrations (after 31 May)	Per Application	Statutory	Exempt	50%	50%	
<i>(for other charges relating to dogs please see below)</i>						
Cat Registration (Regulations pending finalisation that are likely to set fee's)						
Part year new registrations (after 31 May)	Per Animal	Statutory	Exempt	10.00	10.00	
Registration for 1 Year	Per Animal	Statutory	Exempt	20.00	20.00	
Registration for 3 Years	Per Animal	Statutory	Exempt	42.50	42.50	
Registration for life	Per Animal	Statutory	Exempt	100.00	100.00	
Pension discount	Per Animal	Statutory	Exempt	50%	50%	
Horse Permit Fee - Annual Permit						
For access to beaches and reserves	Per Application	Full	Exempt	100.00	100.00	
Beach Access Permit - Annual Permit	Per Application	Full	Exempt	100.00	100.00	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Impounded/Seized Trolleys & Wheeled Recreational Device						
Impound Fee	Per Item	Full	Exempt	60.00	60.00	
Daily Fee thereafter	Per day	Full	Exempt	30.00	30.00	
Impounded/Seized Signs						
Impound Fee	Per Item	Full	Exempt	60.00	60.00	
Daily Fee Thereafter	Per Day	Full	Exempt	30.00	30.00	
Impounded/ Dogs						
Impound Fee	Per Animal	Full	Exempt	60.00	60.00	
Daily Fee Thereafter	Per Day	Full	Exempt	30.00	30.00	
Impounded Cats (from 1 November 2013)						
Impound Fee	Per Animal	Full	Exempt	60.00	60.00	
Daily Fee Thereafter	Per Day	Full	Exempt	30.00	30.00	
Overdue Infringement Payment (FER)						
Courtesy Letter Fee	Per Infringement	Statutory	Exempt	24.10	19.90	21.1%
Fines Enforcement Registration Fee	Per Infringement	Statutory	Exempt	97.50	80.45	21.2%
Vehicle Registration Check	Per Infringement	Statutory	Exempt	3.40	3.50	-2.9%
LIVESTOCK IMPOUND FEES						
Local Government (Miscellaneous Provisions Act) 1960						
Table of fees chargeable by Authorised City of Mandurah Ranger, Officer or Other Authorised Person in respect of Cattle Impoundment by them.						
In accordance with Section 464 of the Local Government (Miscellaneous Provisions Act) 1960, notice is hereby given that the fees set out in the Fifteenth Schedule of the Act are amended as follows:-						
Impoundment Fees						
If impounded after 7:00am and before 7:00pm						
Entire horses, mules, asses, camels, bulls or boars, per head	Per Animal	Partial	Exempt	83.00	83.00	
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head	Per Animal	Partial	Exempt	83.00	83.00	
Wethers, ewes, lambs or goats 1-5 head	Per Animal	Partial	Exempt	55.00	55.00	
Wethers, ewes, lambs or goats 6-10 head	Per Animal	Partial	Exempt	110.00	110.00	
Wethers, ewes, lambs or goats more than 10	Per Animal	Partial	Exempt	165.00	165.00	
If impounded after 7:00am and before 7:00pm						
Entire horses, mules, asses, camels, bulls or boars, per head	Per Animal	Partial	Exempt	83.00	83.00	
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head	Per Animal	Partial	Exempt	83.00	83.00	
Wethers, ewes, lambs or goats 1-5 head	Per Animal	Partial	Exempt	55.00	55.00	
Wethers, ewes, lambs or goats 6-10 head	Per Animal	Partial	Exempt	110.00	110.00	
Wethers, ewes, lambs or goats more than 10	Per Animal	Partial	Exempt	165.00	165.00	
If impounded after 7:00pm and before 7:00am						
Entire horses, mules, asses, camels, bulls or boars, per head	Per Animal	Partial	Exempt	165.00	165.00	
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head	Per Animal	Partial	Exempt	165.00	165.00	
Wethers, ewes, lambs or goats 1-5 head	Per Animal	Partial	Exempt	110.00	110.00	
Wethers, ewes, lambs or goats 6-10 head	Per Animal	Partial	Exempt	165.00	165.00	
Wethers, ewes, lambs or goats more than 10	Per Animal	Partial	Exempt	220.00	220.00	
Table of charges for sustenance of cattle impounded						
For each 24 hours or part thereof						
Entire horses, mules, asses, camels, bulls or boards, per head	Per Animal	Partial	Exempt	11.00	11.00	
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head	Per Animal	Partial	Exempt	11.00	11.00	
Wethers, ewes, lambs or goats per head	Per Animal	Partial	Exempt	11.00	11.00	
For each 24 hours or part thereof						
Entire horses, mules, asses, camels, bulls or boards, per head	Per Animal	Partial	Exempt	11.00	11.00	
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head	Per Animal	Partial	Exempt	11.00	11.00	
Wethers, ewes, lambs or goats per head	Per Animal	Partial	Exempt	11.00	11.00	
For each 24 hours or part thereof						
Entire horses, mules, asses, camels, bulls or boards, per head	Per Animal	Partial	Exempt	11.00	11.00	
Mares, geldings, colts, fillies, foals, oxen, cows, steers, heifers, calves, rams or pigs, per head	Per Animal	Partial	Exempt	11.00	11.00	
Wethers, ewes, lambs or goats per head	Per Animal	Partial	Exempt	11.00	11.00	
No charge is payable in respect of a suckling animal under the age of six months running with its mother.						

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Due to the unavailability of some facilities, the following fees and charges will apply <u>before</u> the facilities are available						
ADMINISTRATION						
Bonds						
Low Risk	Per Event	Reference	Exempt unless forfeited	500.00	500.00	
Medium Risk	Per Event	Reference	Exempt unless forfeited	1,000.00	1,000.00	
High Risk	Per Event	Reference	Exempt unless forfeited	2,000.00	2,000.00	
Facility Booking Administration						
Administration Fee	Per Booking	Reference	Taxable	25.00	25.00	
Family Discounts						
Casual Entry Discounts						
Visiting Voluntary Workers	Per Transaction	Reference	Taxable	100%	100%	
Under 5's - Stadium & Aquatic	Per Transaction	Reference	Taxable	100%	100%	
Carers / Companion Card Holders	Per Transaction	Reference	Taxable	100%	100%	
Concession (Students, Over 60 Years) -	Per Transaction	Reference	Taxable	20%	20%	
Halls Head Facility Booking 10% Community Use Discount				10%	10%	
Swim School 2nd Session per Weekly Lesson	Per Transaction	Reference	Taxable	20%	20%	
Promotional Activities - Marketing Activities						
Applies to all activities marketing and promoting of City of Mandurah Recreation & Sporting activities.	Per Transaction	Reference	Taxable	0-100%	0-100%	
Membership Discounts						
Online Discount (Excluding Swim School & Concession Holders)	Per Transaction	Reference		10%	10%	
Concession (Student, Over 60 Years)	Per Transaction	Reference	Taxable	20%	20%	
Pension Card Holder (Blue)	Per Transaction	Reference	Taxable	20%	20%	
Health Care Card Holder (Maroon & Yellow)	Per Transaction	Reference	Taxable	20%	20%	
Veterans Affairs Card Holder (Gold)	Per Transaction	Reference	Taxable	20%	20%	
Corporate Memberships - Minimum 5 memberships	Per Transaction	Reference	Taxable	20%	20%	
<i>Note: Discounts Do Not Apply to Creche Services, Café Sales and Swim School</i>						
Discounts for Sporting, Community & NFP Incorporated Groups						
Non Profit Groups - regular hire 5-10hrs p/week discount	Per Session	Reference	Taxable	10%	10%	
Non Profit Groups - regular hire 11-20hrs p/week discount	Per Session	Reference	Taxable	15%	15%	
Non Profit Groups - regular hire >20hrs p/week discount	Per Session	Reference	Taxable	20%	20%	
Sports Program						
Season Fee Upfront				10%	10%	
Seasonal Promotions	Per Promotion	Reference	Taxable	10-50%	10-50%	
FACILITY HIRE						
Facility Hire - MARC						
<u>Activity Room (Creche)</u>						
Profit Groups	Per Hour	Reference	Taxable	20.00	20.00	
Non Profit Groups	Per Hour	Reference	Taxable	16.00	16.00	
<u>Clubrooms</u>						
Profit Groups				20.00	20.00	
Non Profit, Community Groups & Schools	Per Hire	Reference	Taxable	16.00	16.00	
<u>Group Fitness Room 1 - per hour (excludes equipment)</u>						
Profit Groups	Per Hour	Reference	Taxable	52.50	52.50	
Non Profit Groups	Per Hour	Reference	Taxable	42.00	42.00	
<u>Group Fitness Room 2 - per hour (excludes equipment)</u>						
Profit Groups	Per Hour	Reference	Taxable	40.00	40.00	
Non Profit Groups	Per Hour	Reference	Taxable	32.00	32.00	
<u>Meeting Room</u>						
Profit Groups	Per Hour	Reference	Taxable	20.00	20.00	
Non Profit Groups	Per Hour	Reference	Taxable	16.00	16.00	
<u>Outdoor Gym Area</u>						
Profit Groups	Per Hour	Reference	Taxable	20.00	20.00	
Non Profit Groups	Per Hour	Reference	Taxable	16.00	16.00	
<u>Gymnasium Appraisal Room</u>						
External Hirers (Physios, Exercise Physiologists)	Per Hour	Reference	Taxable	20.00	20.00	
<u>Events Foyer Area</u>						
Profit Groups	Per Hour	Reference	Taxable	20.00	20.00	
Non Profit Groups	Per Hour	Reference	Taxable	16.00	16.00	
Facility Hire - HHRC						
<u>Meeting Room</u>						
Profit Groups	Per Hour	reference	Taxable	20.00	20.00	
Non Profit Groups	Per Hour	reference	Taxable	16.00	16.00	
<u>Group Fitness Room - per hour (excludes equipment)</u>						
Profit Groups	Per Hour	reference	Taxable	52.50	52.50	
Non Profit Groups	Per Hour	reference	Taxable	42.00	42.00	
<u>Gymnasium Appraisal Room</u>						
External Hirers (Physios, Exercise Physiologists)	Per Hour	Reference	Taxable	20.00	20.00	
Stadium - MARC & HHRC						
<u>Court Hire - Stadium (per court, per hour)</u>						
Corporate / Profit Groups	Per Session	Reference	Taxable	58.75	58.75	
Casual - Non Profit	Per Session	Reference	Taxable	47.50	47.50	
Regular - Non Profit	Per Session	Reference	Taxable	35.60	35.60	
Schools	Per Session	Reference	Taxable	35.60	35.60	
Cancellation / Administration Fee	Per Session	Reference	Taxable	25.00	25.00	
Extra Trade Hours - per hour	Per Session	Reference	Taxable	88.00	88.00	
Extra Set Up / Pack Up (Per person, per hr) Weekday 2 hour minimum				40.00	40.00	
Extra Set Up / Pack Up (Per person, per hr) Saturday 2 hour minimum				50.00	50.00	
Extra Set Up / Pack Up (Per person, per hr) Sunday 2 hour minimum	Per Session	Reference	Taxable	60.00	60.00	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Events						
Additional Cleaning - per hour	Per Session	Reference	Taxable	Market Rate	Market Rate	
AQUATIC FACILITIES - MARC only						
Casual Entry						
Pool (per person)						
Adult	Per Entry	Reference	Taxable	6.40	6.40	
Concession	Per Entry	Reference	Taxable	5.20	5.20	
Under 5			Taxable	Free	Free	
Spectator	Per Entry	Reference	Taxable	-	-	
School Rate	Per Entry	Reference	Taxable	3.30	3.30	
Family Pass (2 x Adult, 2 x Child or 1 Adult, 3 x Child)	Per Entry	Reference	Taxable	19.20	19.20	
Lockers						
Members per hour	Per Entry	Reference	Taxable	Inc Membership	Inc Membership	
Casual Band	Per Entry	Reference	Taxable	2.00	2.00	
With fob/wristband	Per Entry	Reference	Taxable	1.00	1.00	
Members Monthly Hire Storage (\$5 p/w)						
Aqua Fitness						
Adult	Per Class	Reference	Taxable	12.00	12.00	
Concession/Student	Per Class	Reference	Taxable	9.60	9.60	
Wellness Centre						
Adult	Per Entry	Reference	Taxable	12.00	12.00	
Concession	Per entry	Reference	Taxable	9.60	9.60	
Visit Passes						
Concession / Student						
20 Visits (valid for 6 mths)	Per Entry	Reference	Taxable	96.00	96.00	
Adults						
20 Visits (valid for 6 mths)	Per Entry	Reference	Taxable	121.00	121.00	
Aqua Fitness Visit Passes						
20 Visits (valid for 12 mths)	Per Class	Reference	Taxable	189.00	189.00	
Lane Hire						
Regular Booking Discount (Weekly Hire)	Per Transaction	Reference	Taxable	25%	25%	
Non profit & Commercial Groups						
Winter Lane Hire Discount (June-August)	Per Hour	Reference	Taxable	20%	20%	
Indoor 25m Pool						
Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry additional)	Per Hour	Reference	Taxable	5.40	5.40	
Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)	Per Hour	Reference	Taxable	21.50	21.50	
Pool Lane Hire (per lane / per hour) - Commercial (pool entry additional)	Per Hour	Reference	Taxable	27.00	27.00	
Learn to Swim Pool						
Pool Lane Hire (per lane / per hour) - (pool entry additional)	Per Hour	Reference	Taxable	10.75	10.75	
Outdoor 25m Pool						
<i>Note: Availability subject to operational requirements.</i>						
Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry additional)	Per Hour	Reference	Taxable	4.40	4.40	
Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)	Per Hour	Reference	Taxable	16.00	16.00	
Pool Lane Hire (per lane / per hour) - Commercial (pool entry additional)	Per Hour	Reference	Taxable	20.00	20.00	
Outdoor 50m Pool						
Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry additional)	Per Hour	Reference	Taxable	6.50	6.50	
Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)	Per Hour	Reference	Taxable	24.00	24.00	
Pool Lane Hire (per lane / per hour) - Commercial (pool entry additional)	Per Hour	Reference	Taxable	30.00	30.00	
Lifeguard for Facility Bookings						
Weekdays	Per Hour	Reference	Taxable	50.00	50.00	
Saturdays	Per Hour	Reference	Taxable	62.50	62.50	
Sundays	Per Hour	Reference	Taxable	75.00	75.00	
CAFÉ - MARC Only						
Food & Beverages	Each	Reference	Determined by product	Market Rate	Market Rate	
CHILD CARE - MARC & HHCR						
Crèche						
Single Visit - 1 child - MEMBER	Per Session	Reference	Exempt	5.00	5.00	
Single Visit - 1 child - CASUAL	Per Session	Reference	Exempt	5.00	5.00	
Crèche Visit Passes (2 hour session)	Per Session	Reference	Exempt	9.00	9.00	
3 Sessions	Per Session	Reference	Exempt	9.00	9.00	
HEALTH & FITNESS						
Full Access Day Pass						
Wellness Suite & Gym/Group Fitness	Per Session	Reference	Taxable	23.00	23.00	
Concession	Per Session	Reference	Taxable	18.40	18.40	
Gymnasium						
Single Visit	Per Session	Reference	Taxable	16.00	16.00	
Single visit concession				12.80	12.80	
Early Bird (before 8am)	Per Session	Reference	Taxable	12.80	12.80	
Happy Hour (12pm - 2pm)	Per Session	Reference	Taxable	12.80	12.80	
Group Fitness						
Single Visit	Per Class	Reference	Taxable	16.00	16.00	
X-press Class (30min class)	Per Class	Reference	Taxable	12.00	12.00	
Tai Chi, Chi Ball & Come Dance	Per Class	Reference	Taxable	12.00	12.00	
Tai Chi, Chi Ball & Come Dance - concession	Per Class	Reference	Taxable	9.60	9.60	
Teen Work Out						
Single Visit	Per Session	Reference	Taxable	10.00	10.00	
Heart Moves, Beat it, Boomers						
Single Visit	Per Class	Reference	Taxable	7.50	7.50	
10 Pack	Per Class	Reference	Taxable	67.50	67.50	
20 Pack	Per Class	Reference	Taxable	127.50	127.50	
Living Longer Living Stronger (LLLS)						
Single Visit (Concession)	Per Session	Reference	Taxable	6.80	6.80	
10 Pack (Concession)	Per Pack	Reference	Taxable	68.00	68.00	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Memberships						
Administration Fees						
Members Administration fee	Per Cancellation	Reference	Taxable	25.00	25.00	
Appraisal - 1 hour	Per Appraisal	Reference	Taxable	60.00	60.00	
RFID Band/Fob New / Replacement	Per RFID	Reference	Taxable	5.00	5.00	
Aqua Membership						
1 Month	Per Membership	Reference	Taxable	48.00	48.00	
3 Month	Per Membership	Reference	Taxable	130.00	130.00	
6 Month	Per Membership	Reference	Taxable	242.00	242.00	
12 Month	Per Membership	Reference	Taxable	480.00	480.00	
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	19.50	19.50	
Direct Debit - Monthly	Per Membership	Reference	Taxable	41.00	41.00	
AquaWellness Membership MARC only - New						
1 Month	Per Membership	Reference	Taxable	74.00	74.00	
3 Month	Per Membership	Reference	Taxable	193.00	193.00	
6 Month	Per Membership	Reference	Taxable	345.00	345.00	
12 Month	Per Membership	Reference	Taxable	632.00	632.00	
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	25.30	25.30	
Direct Debit - Monthly	Per Membership	Reference	Taxable	53.70	53.70	
Aqua Fit Membership - MARC only						
1 Month	Per Membership	Reference	Taxable	85.00	85.00	
3 Month	Per Membership	Reference	Taxable	243.00	243.00	
6 Month	Per Membership	Reference	Taxable	445.00	445.00	
12 Month	Per Membership	Reference	Taxable	760.00	760.00	
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	30.20	30.20	
Direct Debit - Monthly	Per Membership	Reference	Taxable	64.30	64.30	
AquaFit Wellness Membership MARC only						
1 Month	Per Membership	Reference	Taxable	117.00	117.00	
3 Month	Per Membership	Reference	Taxable	306.00	306.00	
6 Month	Per Membership	Reference	Taxable	547.00	547.00	
12 Month	Per Membership	Reference	Taxable	912.00	912.00	
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	36.10	36.10	
Direct Debit - Monthly	Per Membership	Reference	Taxable	77.00	77.00	
Elite Membership (Full Access) - MARC & HHCRC						
1 Month	Per Membership	Reference	Taxable	122.00	122.00	
3 Month	Per Membership	Reference	Taxable	355.00	355.00	
6 Month	Per Membership	Reference	Taxable	599.00	599.00	
12 Month	Per Membership	Reference	Taxable	1,050.00	1,050.00	
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	41.40	41.40	
Direct Debit - Monthly	Per Membership	Reference	Taxable	88.50	88.50	
Lifestyle Membership - MARC & HHCRC						
1 Month	Per Membership	Reference	Taxable	106.00	106.00	
3 Month	Per Membership	Reference	Taxable	285.00	285.00	
6 Month	Per Membership	Reference	Taxable	530.00	530.00	
12 Month	Per Membership	Reference	Taxable	920.00	920.00	
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	36.40	36.40	
Direct Debit - Monthly	Per Membership	Reference	Taxable	77.70	77.70	
GymFit Membership (Gym & Group Fitness Access only)						
1 Month	Per Membership	Reference	Taxable	90.00	90.00	
3 Month	Per Membership	Reference	Taxable	246.00	246.00	
6 Month	Per Membership	Reference	Taxable	455.00	455.00	
12 Month	Per Membership	Reference	Taxable	772.00	772.00	
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	30.70	30.70	
Direct Debit - Monthly	Per Membership	Reference	Taxable	65.30	65.30	
GymFit Visit Card Membership						
20 Visits (valid for 6 mths)	Per Membership	Reference	Taxable	236.00	236.00	
50 Visits (valid for 12 mths)	Per Membership	Reference	Taxable	540.00	540.00	
100 Visits (valid for 18 mths)	Per Membership	Reference	Taxable	977.00	977.00	
Teen Work Out Club						
3 Month	Per Membership	Reference	Taxable	118.00	118.00	
3 Month + Aquatics (Pools only)-MARC	Per Membership	Reference	Taxable	152.00	152.00	
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	20.00	20.00	
Direct Debit - Monthly	Per Membership	Reference	Taxable	36.00	36.00	
Direct Debit + Aquatics - Fortnightly	Per Membership	Reference	Taxable	24.00	24.00	
Direct Debit + Aquatics - Monthly	Per Membership	Reference	Taxable	47.00	47.00	
Group Training (per session, per hour)						
Up to 20 people	Per session, Per hc	Reference	Taxable	128.00	128.00	
Schools Groups	Per session, Per hc	Reference	Taxable	100.00	100.00	
Personal Training						
Hiit PT -						
Single Session - 20 min	Per Session	Reference	Taxable	30.00	30.00	
Members - Member Pack (1 client x 1 trainer)						
3 Pack - 30 min sessions	per pack	Reference	Taxable	99.00	99.00	
Members (1 client x 1 trainer)						
Single Session - 30 min	Per Session	Reference	Taxable	39.00	39.00	
Single Session - 60 min	Per Session	Reference	Taxable	73.00	73.00	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Multiple Sessions Discount						
Purchase of 5 to 9 sessions - 5%	Per Session	Reference	Taxable	5%	5%	
Purchase of 10 to 19 sessions - 10%	Per Session	Reference	Taxable	10%	10%	
Purchase of 20 or more sessions - 15%	Per Session	Reference	Taxable	15%	15%	
Members (2 clients x 1 trainer)						
Single Session - 30 min	Per Session	Reference	Taxable	57.00	57.00	
Single Session - 60 min	Per Session	Reference	Taxable	89.00	89.00	
Multiple Sessions Discount						
Purchase of 5 to 9 sessions - 5%	Per Session	Reference	Taxable	5%	5%	
Purchase of 10 to 19 sessions - 10%	Per Session	Reference	Taxable	10%	10%	
Purchase of 20 or more sessions - 15%	Per Session	Reference	Taxable	15%	15%	
Non-Members (1 client x 1 trainer)						
Single Session - 30 min	Per Session	Reference	Taxable	57.00	57.00	
Single Session - 60 min	Per Session	Reference	Taxable	78.00	78.00	
Multiple Sessions Discount						
Purchase of 5 to 9 sessions - 5%	Per Session	Reference	Taxable	5%	5%	
Purchase of 10 to 19 sessions - 10%	Per Session	Reference	Taxable	10%	10%	
Purchase of 20 or more sessions - 15%	Per Session	Reference	Taxable	15%	15%	
Non-Members (2 clients x 1 trainer)						
Single Session - 30 min	Per Session	Reference	Taxable	63.00	63.00	
Single Session - 60 min	Per Session	Reference	Taxable	94.00	94.00	
Multiple Sessions Discount						
Purchase of 5 to 9 sessions - 5%	Per Session	Reference	Taxable	5%	5%	
Purchase of 10 to 19 sessions - 10%	Per Session	Reference	Taxable	10%	10%	
Purchase of 20 or more sessions - 15%	Per Session	Reference	Taxable	15%	15%	
LIFESTYLE PROGRAMS						
Administration Fees						
Course Cancellation Fee	Per Cancellation	Reference	Taxable	25.00	25.00	
Birthday Parties (Maximum 20 children)						
After 20 children - per child	Per Child	Reference	Taxable	10.00	10.00	
Aquatic Games - per hour	Per Hour	Reference	Taxable	360.00	360.00	
Aquatic Inflatable - per hour	Per Hour	Reference	Taxable	360.00	360.00	
Themed Parties - per hour	Per Hour	Reference	Taxable	360.00	360.00	
Sports Parties - per hour	Per Hour	Reference	Taxable	360.00	360.00	
Extra Lifeguards - if more than 25 children, per hour	Per Hour	Reference	Taxable	77.25	77.25	
Additional charge for Sundays	Per Party	Reference	Taxable	60.00	60.00	
Course Registrations						
Adult Courses	Per Course	Reference	Taxable	Market Rate	Market Rate	
Children's Courses	Per Course	Reference	Taxable	Market Rate	Market Rate	
RETAIL - MARC only						
Various	Market Rate	Reference	Determined by product	Market Rate	Market Rate	
SPORTS - MARC & HHCRC						
Casual Entry						
Stadium (per person)						
Adult	Per Entry	Reference	Taxable	6.40	6.40	
Concession / Student	Per Entry	Reference	Taxable	5.20	5.20	
Under 5	Per Entry	Reference	Taxable	Free	Free	
Spectator - Event Specific	Per Entry	Reference	Taxable	Market Rate	Market Rate	
School	Per Entry	Reference	Taxable	3.30	3.30	
Family Pass (2 x Adult, 2 x Child or 1 Adult, 3 x Child)	Per Entry	Reference	Taxable	19.20	19.20	
Day Ticket (Carnivals & Events)				Market Rate	Market Rate	
Casual Entry - Visit Passes						
Concession / Student						
20 Visits (valid for 6 mths)	Per Entry	Reference	Taxable	96.00	96.00	
Adults						
20 Visits (valid for 6 mths)	Per Entry	Reference	Taxable	121.00	121.00	
Court Hire - Stadium (per court, per hour)						
Events						
Additional Cleaning - per hour	Per Session	Reference	Taxable	Market Rate	Market Rate	
Squash 1/2 Hour			Taxable	10.50	10.50	
Squash 1 Hour			Taxable	21.00	21.00	
Team Sport Competitions - Seniors						
per game fee	Per Game	Reference	Taxable	60.00	60.00	
Team Sport Competitions - Juniors						
per game fee	Per season, Per tes	Reference	Taxable	49.00	49.00	
SWIM SCHOOL - MARC only						
<i>Includes Infants, Pre-school, Learn to Swim, Stroke Development & Adult Lessons</i>						
Administration						
Cancellation / Administration Fee	Per Enrolment	Reference	Exempt	25.00	25.00	
Enrolments						
Per weekly lesson	Per Enrolment	Reference	Exempt	15.00	15.00	
2nd session per weekly lesson	Per Enrolment	Reference	Exempt	20%	20%	
Direct Debit - New Enrolment						
Fortnightly Payments	Per Enrolment	Reference	Exempt	30.00	30.00	
Stroke Clinic and Aquatic Education Programs - 1hr				20	20	
Casual Lesson Per Lesson - 30 mins				17.00	17.00	
School Holiday Program						
5 Day - per child	Per Enrolment	Reference	Taxable	75.00	75.00	
10 Day - per child	Per Enrolment	Reference	Taxable	136.50	136.50	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Private Lessons						
15 Minute Lesson - one child	Per Enrolment	Reference	Exempt	42.00	42.00	
30 Minute Lesson - one child	Per Enrolment	Reference	Exempt	60.00	60.00	
15 Minute Special Needs Lesson -per child	Per Enrolment	Reference	Exempt	21.00	21.00	
30 Minute Special Needs Lesson - per child	Per Enrolment	Reference	Exempt	36.50	36.50	
Training Courses						
Bronze Medallion Award	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Bronze Requalification Award	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Bronze Medallion Full Course	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Bronze Medallion Requalification	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Bronze Star Award	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Resuscitation Award	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Resuscitation Only Course	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
First Aid Course - Full Course & Requalification	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Due to the unavailability of some facilities, the following fees and charges will apply after the facilities are available						
ADMINISTRATION						
Bonds						
Low Risk	Per Event	Reference	Exempt unless forfeited	500.00	500.00	
Medium Risk	Per Event	Reference	Exempt unless forfeited	1,000.00	1,000.00	
High Risk	Per Event	Reference	Exempt unless forfeited	2,000.00	2,000.00	
Facility Booking Administration						
Administration Fee	Per Booking	Reference	Taxable	25.00	25.00	
Family Discounts						
Casual Entry Discounts						
Visiting Voluntary Workers	Per Transaction	Reference	Taxable	100%	100%	
Under 5's - Stadium & Aquatic	Per Transaction	Reference	Taxable	100%	100%	
Carers / Companion Card Holders	Per Transaction	Reference	Taxable	100%	100%	
Concession (Students, Over 60 Years) -	Per Transaction	Reference	Taxable	20%	20%	
Halls Head Facility Booking 10% Community Use Discount				10%	10%	
Swim School 2nd Session per Weekly Lesson	Per Transaction	Reference	Taxable	20%	20%	
Promotional Activities - Marketing Activities						
Applies to all activities marketing and promoting of City of Mandurah Recreation & Sporting activities.	Per Transaction	Reference	Taxable	0-100%	0-100%	
Online Discount (Excluding Swim School & Concession Holders)	Per Transaction	Reference		10%	10%	
Concession (Student, Over 60 Years)	Per Transaction	Reference	Taxable	20%	20%	
Pension Card Holder (Blue)	Per Transaction	Reference	Taxable	20%	20%	
Health Care Card Holder (Maroon & Yellow)	Per Transaction	Reference	Taxable	20%	20%	
Veterans Affairs Card Holder (Gold)	Per Transaction	Reference	Taxable	20%	20%	
Corporate Memberships - Minimum 5 memberships	Per Transaction	Reference	Taxable	20%	20%	
<i>Note: Discounts Do Not Apply to Creche Services, Café Sales and Swim School</i>						
Discounts for Sporting, Community & NFP Incorporated Groups						
Non Profit Groups - regular hire 5-10hrs p/week discount	Per Session	Reference	Taxable	10%	10%	
Non Profit Groups - regular hire 11-20hrs p/week discount	Per Session	Reference	Taxable	15%	15%	
Non Profit Groups - regular hire >20hrs p/week discount	Per Session	Reference	Taxable	20%	20%	
Sports Program						
Season Fee Upfront				10%	10%	
Seasonal Promotions	Per Promotion	Reference	Taxable	10-50%	10-50%	
FACILITY HIRE						
Facility Hire - MARC						
Activity Room (Creche)						
Profit Groups	Per Hour	Reference	Taxable	20.25	20.00	1.3%
Non Profit Groups	Per Hour	Reference	Taxable	16.20	16.00	1.3%
Clubrooms						
Profit Groups				20.25	20.00	
Non Profit, Community Groups & Schools	Per Hire	Reference	Taxable	16.20	16.00	1.3%
Group Fitness Room 1 - per hour (excludes equipment)						
Profit Groups	Per Hour	Reference	Taxable	53.25	52.50	1.4%
Non Profit Groups	Per Hour	Reference	Taxable	42.60	42.00	1.4%
Group Fitness Room 2 - per hour (excludes equipment)						
Profit Groups	Per Hour	Reference	Taxable	40.63	40.00	1.6%
Non Profit Groups	Per Hour	Reference	Taxable	32.50	32.00	1.6%
Meeting Room						
Profit Groups	Per Hour	Reference	Taxable	20.25	20.00	1.3%
Non Profit Groups	Per Hour	Reference	Taxable	16.20	16.00	1.3%
Outdoor Gym Area						
Profit Groups	Per Hour	Reference	Taxable	20.25	20.00	1.3%
Non Profit Groups	Per Hour	Reference	Taxable	16.20	16.00	1.3%
Gymnasium Appraisal Room						
External Hirers (Physios, Exercise Physiologists)	Per Hour	Reference	Taxable	20.25	20.00	1.3%
Events Foyer Area						
Profit Groups	Per Hour	Reference	Taxable	20.25	20.00	1.3%
Non Profit Groups	Per Hour	Reference	Taxable	16.20	16.00	1.3%
Facility Hire - HHCRC						
Meeting Room						
Profit Groups	Per Hour	reference	Taxable	20.25	20.00	1.3%
Non Profit Groups	Per Hour	reference	Taxable	16.20	16.00	1.3%

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Group Fitness Room - per hour (excludes equipment)						
Profit Groups	Per Hour	reference	Taxable	53.25	52.50	1.4%
Non Profit Groups	Per Hour	reference	Taxable	42.60	42.00	1.4%
Gymnasium Appraisal Room						
External Hirers (Physios, Exercise Physiologists)	Per Hour	Reference	Taxable	20.25	20.00	1.3%
Stadium - MARC & HHRC						
Court Hire - Stadium (per court, per hour)						
Corporate / Profit Groups	Per Session	Reference	Taxable	60.25	58.75	2.6%
Casual - Non Profit	Per Session	Reference	Taxable	48.20	47.50	1.5%
Regular - Non Profit	Per Session	Reference	Taxable	36.15	35.60	1.5%
Schools	Per Session	Reference	Taxable	36.15	35.60	1.5%
Cancellation / Administration Fee	Per Session	Reference	Taxable	25.00	25.00	
Extra Trade Hours - per hour	Per Session	Reference	Taxable	Market Rate	88.00	
Extra Set Up / Pack Up (Per person, per hr) Weekday 2 hour minimum				Market Rate	40.00	
Extra Set Up / Pack Up (Per person, per hr) Saturday 2 hour minimum				Market Rate	50.00	
Extra Set Up / Pack Up (Per person, per hr) Sunday 2 hour minimum	Per Session	Reference	Taxable	Market Rate	60.00	
Events						
Additional Cleaning - per hour	Per Session	Reference	Taxable	Market Rate	Market Rate	
AQUATIC FACILITIES - MARC only						
Casual Entry						
Pool (per person)						
Adult	Per Entry	Reference	Taxable	6.60	6.40	3.1%
Concession	Per Entry	Reference	Taxable	5.30	5.20	1.9%
Under 5			Taxable	Free	Free	
Spectator	Per Entry	Reference	Taxable	-	-	
School Rate	Per Entry	Reference	Taxable	3.35	3.30	1.5%
Family Pass (2 x Adult, 2 x Child or 1 Adult, 3 x Child)	Per Entry	Reference	Taxable	20.20	19.20	5.2%
Lockers						
Members per hour	Per Entry	Reference	Taxable	Inc Membership	Inc Membership	
Casual Band	Per Entry	Reference	Taxable	2.00	2.00	
With fob/wristband	Per Entry	Reference	Taxable	1.00	1.00	
Members Monthly Hire Storage (\$5 p/w)				5.00	5.00	
Aqua Fitness						
Adult	Per Class	Reference	Taxable	12.20	12.00	1.7%
Concession/Student	Per Class	Reference	Taxable	9.80	9.60	2.1%
Wellness Centre	Per Entry	Reference	Taxable			
Adult	Per entry	Reference	Taxable	12.20	12.00	1.7%
Concession				9.80	9.60	2.1%
Visit Passes						
Concession / Student						
20 Visits (valid for 6 mths)	Per Entry	Reference	Taxable	100.00	96.00	4.2%
Adults						
20 Visits (valid for 6 mths)	Per Entry	Reference	Taxable	124.60	121.00	3.0%
Aqua Fitness Visit Passes						
20 Visits (valid for 12 mths)	Per Class	Reference	Taxable	196.00	189.00	3.7%
Lane Hire						
Regular Booking Discount (Weekly Hire)	Per Transaction	Reference	Taxable	25%	25%	
<i>Non profit & Commercial Groups</i>						
Winter Lane Hire Discount (June-August)	Per Hour	Reference	Taxable	20%	20%	
Indoor 25m Pool						
Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry)	Per Hour	Reference	Taxable	5.50	5.40	1.9%
Pool Lane Hire (per lane / per hour) -- Non Profit (pool entry additional)	Per Hour	Reference	Taxable	21.80	21.50	1.4%
Pool Lane Hire (per lane / per hour) - Commercial -(pool entry)	Per Hour	Reference	Taxable	27.40	27.00	1.5%
Learn to Swim Pool						
Pool Lane Hire (per lane / per hour) - (pool entry additional)	Per Hour	Reference	Taxable	10.90	10.75	1.4%
Outdoor 25m Pool						
<i>Note: Availability subject to operational requirements.</i>						
Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry)	Per Hour	Reference	Taxable	4.45	4.40	1.1%
Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)	Per Hour	Reference	Taxable	16.24	16.00	1.5%
Pool Lane Hire (per lane / per hour) - Commercial (pool entry)	Per Hour	Reference	Taxable	20.30	20.00	1.5%
Outdoor 50m Pool						
Pool Lane Hire (per lane / per hour) - Swim Clubs (pool entry)	Per Hour	Reference	Taxable	6.60	6.50	1.5%
Pool Lane Hire (per lane / per hour) - Non Profit (pool entry additional)	Per Hour	Reference	Taxable	24.36	24.00	1.5%
Pool Lane Hire (per lane / per hour) Commercial (pool entry)	Per Hour	Reference	Taxable	30.45	30.00	1.5%
Lifeguard for Facility Bookings						
Weekdays	Per Hour	Reference	Taxable	Market Rate	50.00	
Saturdays	Per Hour	Reference	Taxable	Market Rate	62.50	
Sundays	Per Hour	Reference	Taxable	Market Rate	75.00	
CAFÉ - MARC Only						
Food & Beverages	Each	Reference	Determined by product	Market Rate	Market Rate	
CHILD CARE - MARC & HHRC						
Crèche						
Single Visit - 1 child - MEMBER	Per Session	Reference	Exempt	5.00	5.00	
Single Visit - 1 child - CASUAL	Per Session	Reference	Exempt	5.00	5.00	
Crèche Visit Passes (2 hour session)	Per Session	Reference	Exempt	9.00	9.00	
3 Sessions	Per Session	Reference	Exempt	9.00	9.00	
HEALTH & FITNESS						
Full Access Day Pass						
Wellness Suite & Gym/Group Fitness	Per Session	Reference	Taxable	24.00	23.00	4.3%
Concession	Per Session	Reference	Taxable	19.20	18.40	4.3%
Gymnasium						
Single Visit	Per Session	Reference	Taxable	16.20	16.00	1.3%
Single visit concession				13.00	12.80	1.6%
Early Bird (before 8am)	Per Session	Reference	Taxable	13.00	12.80	1.6%
Happy Hour (12pm - 2pm)	Per Session	Reference	Taxable	13.00	12.80	1.6%

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
<u>Group Fitness</u>						
Single Visit	Per Class	Reference	Taxable	16.20	16.00	1.3%
X-press Class (30min class)	Per Class	Reference	Taxable	12.20	12.00	1.7%
Tai Chi, Chi Ball & Come Dance	Per Class	Reference	Taxable	12.20	12.00	1.7%
Tai Chi, Chi Ball & Come Dance - concession	Per Class	Reference	Taxable	9.80	9.60	2.1%
<u>Teen Work Out</u>						
Single Visit	Per Session	Reference	Taxable	10.00	10.00	
<u>Heart Moves, Beat it, Boomers</u>						
Single Visit	Per Class	Reference	Taxable	7.60	7.50	1.3%
10 Pack	Per Class	Reference	Taxable	68.40	67.50	1.3%
20 Pack	Per Class	Reference	Taxable	129.20	127.50	1.3%
<u>Living Longer Living Stronger (LLLS)</u>						
Single Visit (Concession)	Per Session	Reference	Taxable	7.00	6.80	2.9%
10 Pack (Concession)	Per Pack	Reference	Taxable	70.00	68.00	2.9%
Memberships						
<u>Administration Fees</u>						
Members Administration fee	Per Cancellation	Reference	Taxable	25.00	25.00	
Appraisal - 1 hour	Per Appraisal	Reference	Taxable	60.00	60.00	
RFID Band/Fob New / Replacement	Per RFID	Reference	Taxable	5.00	5.00	
<u>Fit to Swim - Access to pools, lockers</u>						
1 Month	Per Membership	Reference	Taxable	54.00	53.00	1.9%
3 Month	Per Membership	Reference	Taxable	154.00	152.00	1.3%
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	20.00	19.50	2.6%
<u>Fit to Swim Plus - Access to Pools, aqua classes, wellness, lockers</u>						
1 Month	Per Membership	Reference	Taxable	85.00	84.00	1.2%
3 Month	Per Membership	Reference	Taxable	242.00	239.00	1.3%
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	31.20	30.70	1.6%
<u>Fit to Gym - Access to gym and dry group fitness classes, stadium, appraisal, lockers</u>						
1 Month	Per Membership	Reference	Taxable	85.00	84.00	1.2%
3 Month	Per Membership	Reference	Taxable	242.00	239.00	1.3%
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	31.20	30.70	1.6%
<u>Fit for All - Access to gym, GF, pools, wellness, stadium, appraisal</u>						
1 Month	Per Membership	Reference	Taxable	115.00	113.00	1.8%
3 Month	Per Membership	Reference	Taxable	327.00	323.00	1.2%
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	42.00	41.40	1.4%
<u>Student Membership - Access to pools, gym, GF classes, stadium, appraisal, lockers</u>						
1 Month	Per Membership	Reference	Taxable	60.00	60.00	
3 Month	Per Membership	Reference	Taxable	172.00	172.00	
Direct Debit - Fortnightly	Per Membership	Reference	Taxable	22.00	22.00	
<u>School Holiday Membership - Access to pools and stadium (Available during school holiday periods only)</u>						
14 days online				15.85	15.60	1.6%
14 days in store				19.80	19.50	1.5%
Group Training (per session, per hour)						
Up to 20 people	Per session, Per hc	Reference	Taxable	Market Rate	128.00	
Schools Groups	Per session, Per hc	Reference	Taxable	105.00	100.00	5.0%
Personal Training						
HiIT PT -						
Single Session - 20 min	Per Session	Reference	Taxable	30.00	30.00	
Members - Member Pack (1 client x 1 trainer)						
3 Pack - 30 min sessions	per pack	Reference	Taxable	99.00	99.00	
Members (1 client x 1 trainer)						
Single Session - 30 min	Per Session	Reference	Taxable	39.00	39.00	
Single Session - 60 min	Per Session	Reference	Taxable	73.00	73.00	
Multiple Sessions Discount						
Purchase of 5 to 9 sessions - 5%	Per Session	Reference	Taxable	5%	5%	
Purchase of 10 to 19 sessions - 10%	Per Session	Reference	Taxable	10%	10%	
Purchase of 20 or more sessions - 15%	Per Session	Reference	Taxable	15%	15%	
Members (2 clients x 1 trainer)						
Single Session - 30 min	Per Session	Reference	Taxable	57.00	57.00	
Single Session - 60 min	Per Session	Reference	Taxable	89.00	89.00	
Multiple Sessions Discount						
Purchase of 5 to 9 sessions - 5%	Per Session	Reference	Taxable	5%	5%	
Purchase of 10 to 19 sessions - 10%	Per Session	Reference	Taxable	10%	10%	
Purchase of 20 or more sessions - 15%	Per Session	Reference	Taxable	15%	15%	
Non-Members (1 client x 1 trainer)						
Single Session - 30 min	Per Session	Reference	Taxable	57.00	57.00	
Single Session - 60 min	Per Session	Reference	Taxable	78.00	78.00	
Multiple Sessions Discount						
Purchase of 5 to 9 sessions - 5%	Per Session	Reference	Taxable	5%	5%	
Purchase of 10 to 19 sessions - 10%	Per Session	Reference	Taxable	10%	10%	
Purchase of 20 or more sessions - 15%	Per Session	Reference	Taxable	15%	15%	
Non-Members (2 clients x 1 trainer)						
Single Session - 30 min	Per Session	Reference	Taxable	63.00	63.00	
Single Session - 60 min	Per Session	Reference	Taxable	94.00	94.00	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Multiple Sessions Discount						
Purchase of 5 to 9 sessions - 5%	Per Session	Reference	Taxable	5%	5%	
Purchase of 10 to 19 sessions - 10%	Per Session	Reference	Taxable	10%	10%	
Purchase of 20 or more sessions - 15%	Per Session	Reference	Taxable	15%	15%	
LIFESTYLE PROGRAMS						
Administration Fees						
Course Cancellation Fee	Per Cancellation	Reference	Taxable	25.00	25.00	
Birthday Parties (Maximum 20 children)						
After 20 children - per child	Per Child	Reference	Taxable	10.00	10.00	
Aquatic Games - per hour	Per Hour	Reference	Taxable	360.00	360.00	
Aquatic Inflatable - per hour	Per Hour	Reference	Taxable	360.00	360.00	
Themed Parties - per hour	Per Hour	Reference	Taxable	360.00	360.00	
Sports Parties - per hour	Per Hour	Reference	Taxable	360.00	360.00	
Extra Lifeguards - if more than 25 children, per hour	Per Hour	Reference	Taxable	Market Rate	77.25	
Additional charge for Sundays	Per Party	Reference	Taxable	60.00	60.00	
Course Registrations						
Adult Courses	Per Course	Reference	Taxable	Market Rate	Market Rate	
Children's Courses	Per Course	Reference	Taxable	Market Rate	Market Rate	
RETAIL - MARC only						
Various	Market Rate	Reference	Determined by product	Market Rate	Market Rate	
SPORTS - MARC & HHCRC						
Casual Entry						
Stadium (per person)						
Adult	Per Entry	Reference	Taxable	6.60	6.40	3.1%
Concession / Student	Per Entry	Reference	Taxable	5.30	5.20	1.9%
Under 5	Per Entry	Reference	Taxable	Free	Free	
Spectator - Event Specific	Per Entry	Reference	Taxable	Market Rate	Market Rate	
School	Per Entry	Reference	Taxable	3.35	3.30	1.5%
Family Pass (2 x Adult, 2 x Child or 1 Adult, 3 x Child)	Per Entry	Reference	Taxable	20.20	19.20	5.2%
Day Ticket (Carnivals & Events)				Market Rate	Market Rate	
Casual Entry - Visit Passes						
Concession / Student						
20 Visits (valid for 6 mths)	Per Entry	Reference	Taxable	99.00	96.00	3.1%
Adults						
20 Visits (valid for 6 mths)	Per Entry	Reference	Taxable	123.50	121.00	2.1%
Court Hire - Stadium (per court, per hour)						
Events						
Additional Cleaning - per hour	Per Session	Reference	Taxable	Market Rate	Market Rate	
Squash 1/2 Hour			Taxable	10.65	10.50	1.4%
Squash 1 Hour			Taxable	21.30	21.00	1.4%
Team Sport Competitions - Seniors						
Per game fee	Per Game	Reference	Taxable	Market Rate	60.00	
Team Sport Competitions - Juniors						
Per game fee	Per season, Per team	Reference	Taxable	Market Rate	49.00	
SWIM SCHOOL - MARC only						
<u>Includes Infants, Pre-school, Learn to Swim, Stroke Development & Adult Lessons</u>						
Administration						
Cancellation / Administration Fee	Per Enrolment	Reference	Exempt	25.00	25.00	
<u>Enrolments</u>						
Per weekly lesson	Per Enrolment	Reference	Exempt	15.50	15.00	3.3%
2nd session per weekly lesson	Per Enrolment	Reference	Exempt	20%	20%	
<u>Direct Debit - New Enrolment</u>						
Fortnightly Payments	Per Enrolment	Reference	Exempt	31.00	30.00	3.3%
Stroke Clinic and Aquatic Education Programs - 1hr				25.00	20	25.0%
Casual Lesson Per Lesson - 30 mins				17.00	17.00	
<u>School Holiday Program</u>						
5 Day - per child	Per Enrolment	Reference	Taxable	77.50	75.00	3.3%
10 Day - per child	Per Enrolment	Reference	Taxable	140.00	136.50	2.6%
<u>Private Lessons</u>						
15 Minute Lesson - one child	Per Enrolment	Reference	Exempt	42.00	42.00	
30 Minute Lesson - one child	Per Enrolment	Reference	Exempt	60.00	60.00	
15 Minute Special Needs Lesson -per child	Per Enrolment	Reference	Exempt	21.50	21.00	2.4%
30 Minute Special Needs Lesson - per child	Per Enrolment	Reference	Exempt	38.00	36.50	4.1%
<u>Training Courses</u>						
Bronze Medallion Award	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Bronze Requalification Award	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Bronze Medallion Full Course	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Bronze Medallion Requalification	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Bronze Star Award	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Resuscitation Award	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
Resuscitation Only Course	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	
First Aid Course - Full Course & Requalification	Per Enrolment	Reference	Exempt	Market Rate	Market Rate	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Community Halls & Pavilions						
Class A Facilities						
- HH Parade Community & Sports Facility						
- Meadow Springs Sports Facility						
- Peelwood Sports Facility 1 Oct - 31 March						
- Mandurah Bowling & Community Centre						
- Rushton North Pavillion - Large Function Room						
<u>Daytime (6am to 6pm)</u>						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	54.30	53.50	1.5%
Commercial Regular	Per Hour	Partial	Taxable	35.50	35.00	1.4%
Community Casual	Per Hour	Partial	Taxable	25.40	25.00	1.6%
Community Regular	Per Hour	Partial	Taxable	21.35	21.00	1.7%
Junior & Senior Regular and School Curriculum Activities	Per Hour	Partial	Taxable	16.25	16.00	1.6%
<u>Evening (6pm to 1am)</u>					-	
Commercial Casual/Private Function	Per Hour	Partial	Taxable	67.50	66.50	1.5%
Commercial Regular	Per Hour	Partial	Taxable	45.15	44.50	1.5%
Community Casual	Per Hour	Partial	Taxable	32.50	32.00	1.6%
Community Regular	Per Hour	Partial	Taxable	25.90	25.50	1.6%
Junior & Senior Regular and School Curriculum Activities	Per Hour	Partial	Taxable	20.30	20.00	1.5%
Class B Facilities						
- Bortolo Pavilion						
- Coodanup Community Centre						
- Falcon Pavilion						
- Thomson St Netball Pavilion						
- Merlin Street Pavilion						
- Lakelands Park Clubrooms - Function Room						
<u>Daytime (6am to 6pm)</u>						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	49.75	49.00	1.5%
Commercial Regular	Per Hour	Partial	Taxable	32.50	32.00	1.6%
Community Casual	Per Hour	Partial	Taxable	23.30	23.00	1.3%
Community Regular	Per Hour	Partial	Taxable	19.30	19.00	1.6%
Junior & Senior Regular and School Curriculum Activities	Per Hour	Partial	Taxable	15.25	15.00	1.7%
<u>Evening (6pm to 1am)</u>					-	
Commercial Casual/Private Function	Per Hour	Partial	Taxable	62.00	61.00	1.6%
Commercial Regular	Per Hour	Partial	Taxable	40.60	40.00	1.5%
Community Casual	Per Hour	Partial	Taxable	29.00	28.50	1.8%
Community Regular	Per Hour	Partial	Taxable	23.85	23.50	1.5%
Junior & Senior Regular and School Curriculum Activities	Per Hour	Partial	Taxable	18.30	18.00	1.7%
Class C Facilities						
- Sutton St Hall - Church Studio						
- Madora Bay Community Hall						
- Ocean Road Sports Facility						
- Mandurah Family & Community Centre						
<u>Daytime (6am to 6pm)</u>						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	43.15	42.50	1.5%
Commercial Regular	Per Hour	Partial	Taxable	29.00	28.50	1.8%
Community Casual	Per Hour	Partial	Taxable	21.35	21.00	1.7%
Community Regular	Per Hour	Partial	Taxable	17.25	17.00	1.5%
Junior & Senior Regular and School Curriculum Activities	Per Hour	Partial	Taxable	14.25	14.00	1.8%
<u>Evening (6pm to 1am)</u>						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	54.30	53.50	1.5%
Commercial Regular	Per Hour	Partial	Taxable	36.00	35.50	1.4%
Community Casual	Per Hour	Partial	Taxable	27.00	26.50	1.9%
Community Regular	Per Hour	Partial	Taxable	21.30	21.00	1.4%
Junior & Senior Regular and School Curriculum Activity	Per Hour	Partial	Taxable	17.25	17.00	1.5%

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Class D Facilities						
- Southern Estuary Hall						
- Rushton North - Small Function Room						
- Coodanup Playgroup Centre						
- Lakelands Community House						
<u>Daytime (6am to 6pm)</u>						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	23.40	23.00	1.7%
Commercial Regular	Per Hour	Partial	Taxable	16.25	16.00	1.6%
Community Casual	Per Hour	Partial	Taxable	11.15	11.00	1.4%
Community Regular	Per Hour	Partial	Taxable	9.15	9.00	1.7%
Junior & Senior Regular and School Curriculum Activity	Per Hour	Partial	Taxable	7.10	7.00	1.4%
<u>Evening (6pm to 1am)</u>						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	29.00	28.50	1.8%
Commercial Regular	Per Hour	Partial	Taxable	20.30	20.00	1.5%
Community Casual	Per Hour	Partial	Taxable	14.20	14.00	1.4%
Community Regular	Per Hour	Partial	Taxable	11.20	11.00	1.8%
Junior & Senior Regular and School Curriculum Activity	Per Hour	Partial	Taxable	9.15	9.00	1.7%
Kiosk						
- Merlin St Reserve Pavilion						
- Thomson St Netball Pavilion						
- Bortolo Pavilion						
- Coote Reserve*						
- Rushton Main						
- Meadow Springs Sports Facility						
- Lakelands Park						
- Ocean Road Sports Facility						
<u>Daytime (6am to 6pm)</u>						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	37.55	37.00	1.5%
Commercial Regular	Per Hour	Partial	Taxable	25.40	25.00	1.6%
Community Casual	Per Hour	Partial	Taxable	19.30	19.00	1.6%
Community Regular	Per Hour	Partial	Taxable	14.75	14.50	1.7%
Junior & Senior Regular and School Curriculum Activity	Per Hour	Partial	Taxable	11.15	11.00	1.4%
<u>Evening (6pm to 1am)</u>						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	49.75	49.00	1.5%
Commercial Regular	Per Hour	Partial	Taxable	33.00	32.50	1.5%
Community Casual	Per Hour	Partial	Taxable	24.00	23.50	2.1%
Community Regular	Per Hour	Partial	Taxable	19.30	19.00	1.6%
Junior & Senior Regular and School Curriculum Activity	Per Hour	Partial	Taxable	15.25	15.00	1.7%
Office Space						
- Mandurah Bowling & Community Centre						
<u>Daytime only (6am to 6pm)</u>						
Commercial Casual	Per Half Day	Partial	Taxable	77.10	76.00	1.4%
Commercial Regular	Per Half Day	Partial	Taxable	50.80	50.00	1.6%
Community Casual	Per Half Day	Partial	Taxable	38.60	38.00	1.6%
Community Regular	Per Half Day	Partial	Taxable	29.40	29.00	1.4%
Junior & Senior Regular	Per Half Day	Partial	Taxable	21.80	21.50	1.4%
Office Space						
- Mandurah Bowling & Community Centre						
<u>Daytime only (6am to 6pm)</u>						
Commercial Casual	Per Day	Partial	Taxable	150.70	148.50	1.5%
Commercial Regular	Per Day	Partial	Taxable	99.50	98.00	1.5%
Community Casual	Per Day	Partial	Taxable	75.10	74.00	1.5%
Community Regular	Per Day	Partial	Taxable	56.80	56.00	1.4%
Junior & Senior Regular	Per Day	Partial	Taxable	42.60	42.00	1.4%

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Meeting Rooms						
- Coodanup Community Centre						
- Meadow Springs Sports Facility						
- Peelwood Parade Sports Facility 1 Oct - 31 March						
- Lakelands Park Clubrooms - Meeting Room						
<u>Daytime</u>						
Commercial Casual	Per Hour	Partial	Taxable	23.35	23.00	1.5%
Commercial Regular	Per Hour	Partial	Taxable	16.25	16.00	1.6%
Community Casual	Per Hour	Partial	Taxable	11.20	11.00	1.8%
Community Regular	Per Hour	Partial	Taxable	9.15	9.00	1.7%
Junior & Senior Regular and School Curriculum Activity	Per Hour	Partial	Taxable	7.10	7.00	1.4%
<u>Evening</u>					-	
Commercial Casual	Per Hour	Partial	Taxable	29.00	28.50	1.8%
Commercial Regular	Per Hour	Partial	Taxable	20.30	20.00	1.5%
Community Casual	Per Hour	Partial	Taxable	14.25	14.00	1.8%
Community Regular	Per Hour	Partial	Taxable	11.15	11.00	1.4%
Junior & Senior Regular and School Curriculum Activity	Per Hour	Partial	Taxable	9.15	9.00	1.7%
Mandurah Business and Development Centre						
Conference Room Hire	Half Day	Partial	Taxable	101.50	100.00	1.5%
Conference Room Hire	Full Day	Partial	Taxable	142.50	140.00	1.8%
Day Office Hire (Office 15 & 11)	Per hour	Partial	Taxable	20.30	20.00	1.5%
Day Office Hire (Office 15 & 11)	Half Day	Partial	Taxable	50.75	50.00	1.5%
Day Office Hire (Office 15 & 11)	Full Day	Partial	Taxable	81.20	80.00	1.5%
Administration Fee						
Booking Fee			Taxable	45.00	45.00	
Liquor permit (Casual)	Per Hour	Partial	Exempt	35.00	35.00	
Liquor permit (Seasonal)	Per Hour	Partial	Exempt	110.00	110.00	
Facility Bonds						
Low Risk Events - Booking	Per Hour	Partial	Exempt unless forfeited	500.00	500.00	
Medium Risk Events - Booking	Per Hour	Partial	Exempt unless forfeited	1,000.00	1,000.00	
High Risk Events - Booking	Per Hour	Partial	Exempt unless forfeited	2,000.00	2,000.00	
Discounts						
Registered Charity	Per Hour	Partial	Taxable	50%	50%	
Approved Fee Waivers	Per Hour	Partial	Taxable	100%	100%	
Storage						
Large (i.e. Paddle Sports Shed)	Annual	Partial	Taxable	965.00	950.00	1.6%
Medium	Annual			560.00	550.00	1.8%
Small	Annual	Partial	Taxable	280.00	275.00	1.8%
Facility Fee Information						
Facility Classification			Facility Rate Application Guidelines			
" Class A Facility" can occupy >200 + persons			"Class A Facilities" are regarded as the base line for determining Fees for Community Halls and Pavilions.			
" Class B Facility can occupy 100 - 200 persons			"Class B Facilities" are discounted 10% from "Class A Facilities"			
" Class C Facility can occupy < 100 persons			"Class C Facilities" are discounted 20% from "Class A Facilities"			
" Class D Facility can occupy < 50 persons			"Class D Facilities" are discounted 50% from "Class A Facilities"			
Hirer Rate Application Guidelines			Definitions of Hirer			
"Community Regular" is regarded as the base rate for the hire of Community Halls & Pavilions.			"Casual Hirer" less than 12 bookings per annum			
"Commercial Regular" is equal to the Community Regular hire rate +			"Regular Hirer" more than 12 bookings per annum			
"Community Casual Hire" rates are equal to the "Community regular" hire rate + 25%			"Community Hirer" non for profit group or club			
"Commercial Casual Hire" rates are equal to the "Commercial Regular Hire" rate + 50%			"Commercial Hirer" for profit business or group			
"Junior & Senior Regular" and "School Curriculum Activity" rates are equal to "Community regular" rates - 25%.			"School Curriculum Activities" Public or Private School			
"Evening rates" are equal to the Day rate + 25%			"Junior Regular" majority of participants under 18 yrs			
"Meeting Rooms" rate is equal to the "Community Regular" halls and pavilions rate - 75%			"Senior Regular" majority of participants over 55 yrs			
*Coote Reserve Kiosk hired at 50% advertised rate						
Fee Waivers as per delegated authority up to 100%						

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
ACTIVE SPORTS RESERVES & POS						
HIGH IMPACT SPORT						
Junior Sporting Per Player Per Team (Seasonal)	Per Season	Partial Recovery	Taxable	8.35	8.20	1.8%
Senior Sporting Per Player Per Team (Seasonal)	Per Season	Partial Recovery	Taxable	40.60	40.00	1.5%
Casual Community Per Day*	Per Day	Partial Recovery	Taxable	176.60	174.00	1.5%
Casual Community Per Hour*	Per Hour	Partial Recovery	Taxable	29.50	29.00	1.7%
Casual Community - Junior Per Day	Per Day	Partial Recovery	Taxable	88.85	87.50	1.5%
Casual Community - Junior Per Hour	Per Hour	Partial Recovery	Taxable	15.25	15.00	1.7%
Casual Commercial Per Hour	Per Hour	Partial Recovery	Taxable	44.70	44.00	1.6%
Casual Commercial Per Day	Per Day	Partial Recovery	Taxable	266.00	262.00	1.5%
Regular Commercial Per Hour	Per Hour	Partial Recovery	Taxable	29.50	29.00	1.7%
Casual Private School Per Day	Per Day	Partial Recovery	Taxable	66.50	65.50	1.5%
Casual Private School Per Hour	Per Hour	Partial Recovery	Taxable	11.40	11.20	1.8%
LOW IMPACT SPORT						
Junior Sporting Per Player Per Team (Seasonal)	Per Season	Partial Recovery	Taxable	7.25	7.15	1.4%
Senior Sporting Per Player Per Team (Seasonal)	Per Season	Partial Recovery	Taxable	33.00	32.50	1.5%
Casual Community Per Day*	Per Day	Partial Recovery	Taxable	117.70	116.00	1.5%
Casual Community Per Hour*	Per Hour	Partial Recovery	Taxable	19.80	19.50	1.5%
Casual Community - Junior Per Day	Per Day	Partial Recovery	Taxable	57.80	57.00	1.4%
Casual Community - Junior Per Hour	Per Hour	Partial Recovery	Taxable	9.35	9.20	1.6%
Casual Commercial Per Hour	Per Hour	Partial Recovery	Taxable	29.50	29.00	1.7%
Casual Commercial Per Day	Per Day	Partial Recovery	Taxable	177.00	174.50	1.4%
Regular Commercial Per Hour	Per Hour	Partial Recovery	Taxable	20.30	20.00	1.5%
Turf Wicket Weekend (Sat/Sun)	Per Day	Partial Recovery	Taxable	233.00	229.50	1.5%
Turf Wicket Daily During The Week	Per Day	Partial Recovery	Taxable	108.75	107.00	1.6%
Casual Private School Per Day	Per Day	Partial Recovery	Taxable	44.50	-	New Fee
Casual Private School Per Hour	Per Hour	Partial Recovery	Taxable	7.50	-	New Fee
<u>Outdoor Sports Courts</u>						
Thompson Street - charged						
Lakelands SUA, Halls Head College SUA, Falcon Reserve, Madora Bay - no charge						
Outdoor Sports Courts Per Hour Casual - Thompson St Only*	Per Hour	Partial Recovery	Taxable	10.35	10.20	1.5%
Outdoor Sports Courts Per Hour Regular - Thompson St	Per Hour	Partial Recovery	Taxable	6.30	6.20	1.6%
EVENT VENUE HIRE						
Note: Venue hire fees include access to all built infrastructure within the reserve / precinct, and do not include lighting fees which are charged in addition at the relevant hourly rate.						
Eastern Foreshore						
<u>Community Not for Profit</u>						
Half Day	Up to 8 hours	Partial Recovery	Taxable	150.00	100.00	50.0%
Full Day	8 - 24 hours	Partial Recovery	Taxable	250.00	200.00	25.0%
<u>Commercial</u>						
Half Day	Up to 8 hours	Partial Recovery	Taxable	650.00	250.00	160.0%
Full Day	8 - 24 hours	Partial Recovery	Taxable	1,200.00	500.00	140.0%
Weekly	7 days	Partial Recovery	Taxable	7,000.00	2,500.00	180.0%
Western Foreshore / Hall Park						
<u>Community Not for Profit</u>						
Half Day	Up to 8 hours	Partial Recovery	Taxable	120.00	100.00	20.0%
Full Day	8 - 24 hours	Partial Recovery	Taxable	200.00	200.00	
<u>Commercial</u>						
Half Day	Up to 8 hours	Partial Recovery	Taxable	450.00	250.00	80.0%
Full Day	8 - 24 hours	Partial Recovery	Taxable	800.00	500.00	60.0%
Weekly	7 days	Partial Recovery	Taxable	5,000.00	2,500.00	100.0%
Mandjar Square						
<u>Community Not for Profit</u>						
Half Day	Up to 8 hours	Partial Recovery	Taxable	80.00	100.00	-20.0%
Full Day	8 - 24 hours	Partial Recovery	Taxable	150.00	200.00	-25.0%
<u>Commercial</u>						
Half Day	Up to 8 hours	Partial Recovery	Taxable	250.00	250.00	
Full Day	8 - 24 hours	Partial Recovery	Taxable	500.00	500.00	
Weekly	7 days	Partial Recovery	Taxable	2,500.00	2,500.00	

Parks Reserves

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Keith Holmes Reserve						
Community Not for Profit						
Half Day	Up to 8 hours	Partial Recovery	Taxable	80.00	100.00	-20.0%
Full Day	8 - 24 hours	Partial Recovery	Taxable	150.00	200.00	-25.0%
Commercial						
Half Day	Up to 8 hours	Partial Recovery	Taxable	250.00	250.00	
Full Day	8 - 24 hours	Partial Recovery	Taxable	500.00	500.00	
Weekly	7 days	Partial Recovery	Taxable	2,500.00	2,500.00	
Active Reserves						
Rushton Park Precinct / Peelwood Reserve Precinct / Meadow Springs Precinct / Lakelands Park Precinct						
Community Not for Profit						
Half Day	Up to 8 hours	Partial Recovery	Taxable	250.00	-	New Fee
Full Day	8 - 24 hours	Partial Recovery	Taxable	500.00	-	New Fee
Commercial						
Half Day	Up to 8 hours	Partial Recovery	Taxable	650.00	-	New Fee
Full Day	8 - 24 hours	Partial Recovery	Taxable	1,200.00	-	New Fee
Weekly	7 days	Partial Recovery	Taxable	7,000.00	-	New Fee
Administration Fees						
Booking Fee	Per Booking	Partial Recovery	Taxable	45.00	45.00	
Community Markets (Public open Space)	Per Booking	Partial Recovery	Exempt	50.00	50.00	
Liquor Permit (casual)	Per Booking	Partial Recovery	Exempt	35.00	35.00	
Power Use POS per hour	Per Hour	Partial Recovery	Taxable	5.00	5.00	
Bonds						
Low Risk	Per Booking		Exempt unless fo	500.00	500.00	
Medium Risk	Per Booking		Exempt unless fo	1,000.00	1,000.00	
High Risk	Per Booking		Exempt unless fo	2,000.00	2,000.00	
Commercial Event High Risk	Per Booking		Exempt unless fo	10,000.00	10,000.00	
Key Replacement	Per Booking		Exempt unless fo	30.00	30.00	
* See guidelines below						
Parks and Reserves Guidelines						
"Junior Sporting" - a club / group with participants under 18 yrs hiring on a seasonal basis						
"Senior Sporting" - a club / group with participants over 18 yrs hiring on a seasonal basis						
"High" - is the impact associated with the following sports on reserves:AFL,Socer,Rugby Union,Rugby League						
"Low" - is the impact associated with the following sports on reserves:All other reserve based sports						
"Casual Community - Junior" equals 50% of Casual Community "						
"Casual Commercial" rates equal "Casual Community" rates + 50%.						
"Casual Private School" rates equal "Casual Community - Junior" day rates - 25%						
Fee Exceptions - 5 -a - side Soccer, Touch Football, Summer Netball, AFL 9's (All activities only include one competition date per week, no training nights)						
Junior Competition - Clubs will be charged per player 50% of the "Junior Sporting Fee"						
Senior Competition - Clubs will be charged per player 50% of the "Senior Sporting Fee"						
Pre -Season Training						
Senior Sporting clubs will be charged the ' Casual Community Hourly Rate'						
Junior Sporting Clubs will be charged the ' Casual Community - Junior Hourly Rate'						

Sports Lighting

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Community Hire Rates:						
Active Sports Reserves						
Bortolo Reserve - North						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
100 Lux	Per Hour	Partial Cost Recovery	Taxable	28.50	28.00	1.8%
Bortolo Reserve - South						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
100 Lux	Per Hour	Partial Cost Recovery	Taxable	33.50	33.00	1.5%
Coote Reserve (3 Poles only)						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	23.40	23.00	1.7%
Falcon Reverse						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
100 Lux	Per Hour	Partial Cost Recovery	Taxable	28.50	28.00	1.8%
Hall Park						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
Lakelands PARK - North						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	-	New Fee
150 Lux	Per Hour	Partial Cost Recovery	Taxable	31.35	-	New Fee
Lakelands PARK - Middle						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	-	New Fee
100 Lux	Per Hour	Partial Cost Recovery	Taxable	28.50	-	New Fee
Lakelands PARK - South						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	-	New Fee
100 Lux	Per Hour	Partial Cost Recovery	Taxable	28.50	-	New Fee
Meadow Springs - Main						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
100 Lux	Per Hour	Partial Cost Recovery	Taxable	28.50	28.00	1.8%
200 Lux	Per Hour	Partial Cost Recovery	Taxable	34.20	33.50	2.1%
Meadow Springs - South						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
100 Lux	Per Hour	Partial Cost Recovery	Taxable	28.50	28.00	1.8%
Merlin Street Reserve (6 Poles)						
100 Lux	Per Hour	Partial Cost Recovery	Taxable	33.50	33.00	1.5%
Ocean Road Reserve						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
100 Lux	Per Hour	Partial Cost Recovery	Taxable	28.50	28.00	1.8%
Peelwood Reserve 1 - North						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
Peelwood Reserve 1 - South						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
100 Lux	Per Hour	Partial Cost Recovery	Taxable	28.50	28.00	1.8%
300 Lux	Per Hour	Partial Cost Recovery	Taxable	59.90	59.00	1.5%
Peelwood Reserve 2						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
100 Lux	Per Hour	Partial Cost Recovery	Taxable	28.50	28.00	1.8%
Peelwood Reserve 3						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
100 Lux	Per Hour	Partial Cost Recovery	Taxable	28.50	28.00	1.8%
Rushton Park Main (6 poles)						
150 Lux	Per Hour	Partial Cost Recovery	Taxable	43.65	43.00	1.5%
300 Lux	Per Hour	Partial Cost Recovery	Taxable	60.00	59.00	1.7%
Rushton Park North - Dower Street						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
Rushton Park North - Thomson Street						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	25.90	25.50	1.6%
Tindale Reserve (2 Poles only)						
50 Lux	Per Hour	Partial Cost Recovery	Taxable	20.80	20.50	1.5%
Outdoor Sports Courts						
Thomson Street Netball Courts						
100 Lux - 1 Court (2 Poles)	Per Hour	Partial Cost Recovery	Taxable	4.70	4.60	2.2%
All Lighting	Per Hour	Partial Cost Recovery	Taxable	23.00	22.50	2.2%
Coote Reserve Sports Courts						
100 Lux	Per Hour	Partial Cost Recovery	Taxable	4.70	4.60	2.2%
Falcon Reserve Sports Courts						
100 Lux	Per Hour	Partial Cost Recovery	Taxable	4.70	4.60	2.2%
Commercial Hire Rates:						
Active Sports Reserves & Outdoor Sports Courts	Per Hour	Partial Cost Recovery	Taxable	Community Hire Rate + 25%	Community Hire Rate + 25%	
Notes:						
New fee structure developed and recommended for simplicity and consistency. Previously, clubs have been charged varying rates depending on the reserve / park that they hire. This new approach is based on the standard of lighting available (lux levels) and does not differentiate between the various lighting systems installed.						
Fee Guidelines:						
50 Lux - Base Rate						
100 Lux = 50 Lux + 10%						
150 Lux = 100 Lux + 10%						
200 Lux = 100 Lux + 20%						
300 Lux = 200 Lux + 75%						

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Room Hire						
Counselling Room						
Commercial Casual	Half Day	Full	Taxable	20.00	20.00	
Commercial Regular	Half Day	Full	Taxable	15.00	15.00	
Community Casual	Half Day	Full	Taxable	7.00	7.00	
Community Regular	Half Day	Full	Taxable	5.00	5.00	
Main Hall						
Commercial Casual/Private Function	Per Hour	Full	Taxable	65.00	65.00	
Commercial Regular	Per Hour	Full	Taxable	50.00	50.00	
Community Casual	Per Hour	Full	Taxable	40.00	40.00	
Community Regular	Per Hour	Full	Taxable	30.00	30.00	
Activity Room						
Commercial Casual/Private Function	Per Hour	Full	Taxable	52.00	51.50	1.0%
Commercial Regular	Per Hour	Full	Taxable	46.50	46.00	1.1%
Community Casual	Per Hour	Full	Taxable	34.50	34.00	1.5%
Community Regular	Per Hour	Full	Taxable	28.50	28.50	
Kitchen						
Commercial Casual/Private Function	Per Hour	Full	Taxable	31.00	31.00	
Commercial Regular	Per Hour	Full	Taxable	25.00	25.00	
Community Casual	Per Hour	Full	Taxable	18.50	18.50	
Community Regular	Per Hour	Full	Taxable	15.00	15.00	
Meeting/Training Room						
Commercial Casual/Private Function	Per Hour	Full	Taxable	24.00	24.00	
Commercial Regular	Per Hour	Full	Taxable	20.00	20.00	
Community Casual	Per Hour	Full	Taxable	15.00	15.00	
Community Regular	Per Hour	Full	Taxable	12.00	12.00	
Computer Room						
Commercial Casual	Per Hour	Full	Taxable	36.00	36.00	
Commercial Regular	Per Hour	Full	Taxable	33.00	33.00	
Community Casual	Per Hour	Full	Taxable	21.50	21.50	
Community Regular	Per Hour	Full	Taxable	18.50	18.50	
Vehicle Hire						
Bus per kilometre travelled (includes cost for fuel)	Per Km	Full	Taxable	1.64	1.64	
Transit Van per kilometre travelled (includes cost for fuel)	Per Km	Full	Taxable	0.99	0.99	
Room or bus cleaning	As required	Full	Taxable	160.00	160.00	
Regional Youth Driver Education (RYDE)	Per Session	Full		15.00		
Other Charges						
Bonds & Call Out fees						
Bond for Room Hire	Per hire	Full	Exempt unless forfeited	253.00	250.00	1.2%
Bond for Vehicle Hire	Per hire	Full	Exempt unless forfeited	253.00	250.00	1.2%
Key bond	Per hire	Full	Exempt unless forfeited	50.00	50.00	
Call out required due to unarmed alarm	Per Call out	Full	Taxable	152.00	150.00	1.3%
After Hours Security Call Out	As required	Full	Taxable	162.00	160.00	1.3%
Hire Cancellation fee	Per Booking	Full	Taxable	35.50	35.00	1.4%
Programs						
Performance and Drama Skills Note: There is a concession discount term - \$10.00	Per term	Full	Taxable	30.00	30.00	
Young Womens Program Note: There is a concession discount term - \$10.00.	Per Person	Full	Taxable	25.00	25.00	
Young Men's Program Note: There is a concession discount term - \$10.00.	Per Person	Full	Taxable	25.00	-	New Fee
Game Club	Per Person	Full	Taxable	2.00	2.00	
Music Program	Per Person	Full	Taxable	2.00	-	New Fee
Art Program Note: There is a concession discount term - \$10.00.	Per Person	Full	Taxable	25.00	25.00	
Cooking Program Note: There is a concession discount term - \$10.00.	Per Person	Full	Taxable	25.00	25.00	
Boxing (first class free)	Per Session	Full	Taxable	Free	Free	
Boxing -After First Class	Per Session	Full	Taxable	6.00	6.00	
Boxing-Two sessions within the same week	Per Session	Full	Taxable	10.00	10.00	
Barista Skills	Per Person	Full	Taxable	10.00	10.00	
School Holiday Program Note: There is a concession discount for SHP Concession price \$12.00.	Per Person	Full	Taxable	24.00	24.00	
School - Youth Engagement Program. <u>Up to</u> \$1,400 per term for one group.	Per Term	Full	Taxable	1,400.00	-	New Fee

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Book Club - one set of books for one month	Per Book Set	Partial	Taxable	25.00	25.00	
Notice Processing Fee for overdue or lost items	Per notice	Partial	Taxable	5.50	5.50	
Lost items - replacement cost	Per Item	Full	Taxable	Item Cost	Item Cost	
Damaged Item - replacement cost	Per Item	Full	Taxable	Item cost	Not listed	
Book Sale Items	Item	Partial	Taxable	Cost Determined	Cost Determined	
Printing & Copying						
Printing & Photocopying - A4 sheet	Per Page	Partial	Taxable	0.50	0.50	
- A3 sheet	Per Page	Partial	Taxable	1.00	1.00	
- A4 colour	Per Page	Partial	Taxable	2.20	2.20	
- A3 colour	Per Page	Partial	Taxable	3.30	3.30	
Photocopied Articles from SLWA	Per Request	Full	Taxable	Item Cost	Item Cost	
Laminating						
A4 sheet	Per Sheet	Full	Taxable	2.60	2.60	
A3 sheet	Per Sheet	Full	Taxable	4.60	4.60	
Pouch/Credit Card size (business cards etc)	Per Pouch	Full	Taxable	1.00	1.00	
Binding						
6mm/25 sheets (documents, resumes etc)	Per Document	Full	Taxable	4.60	4.50	2.2%
8mm/45 sheets (documents, resumes etc)	Per Document	Full	Taxable	6.60	6.50	1.5%
19mm/45 sheets (documents, resumes etc)	Per Document	Full	Taxable	8.60	8.50	1.2%
<i>All binding includes binding strip, plastic cover and backing paper</i>						
Replacement of Membership Card	Per Card	Full	Taxable	6.00	6.00	
Library Bag	Per Bag	Full	Taxable	2.50	2.50	
Events						
Events - Guest Speakers	Per Event	Partial	Taxable	Cost Determined	Cost Determined	
Programs						
Made by Me	Per Workshop	Partial	Taxable	5.00	5.00	
Workshops	Per Workshop	Partial	Taxable	Cost determined	Cost determined	
Bond						
Bonds (GST free unless forfeited)						
Bond for Room Hire	Per hire	Full	Exempt unless forfeited	250.00	250.00	
Keys per set	Per Set	Partial	Exempt unless forfeited	50.00	50.00	
Other Charges						
Alarm Call Out Fee per incident	Per Incident	Full	Taxable	150.00	150.00	
Alcohol Consumption Permit	One Off	Reference	Exempt	35.00	35.00	
Alcohol Consumption Permit	Annual	Reference	Exempt	110.00	110.00	
Falcon Community Rooms						
FabLab - Computer Training Room						
Commercial Casual/Private Function-Falcon Community Rooms	Per Hour	Partial	Taxable	63.00	62.00	1.6%
Commercial Regular	Per Hour	Partial	Taxable	57.50	57.00	0.9%
Community Casual	Per Hour	Partial	Taxable	37.50	37.00	1.4%
Community Regular	Per Hour	Partial	Taxable	31.50	31.00	1.6%
Small Meeting Room						
Type D Facilities						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	19.00	19.00	
Commercial Regular	Per Hour	Partial	Taxable	17.00	17.00	
Community Casual	Per Hour	Partial	Taxable	15.00	15.00	
Community Regular	Per Hour	Partial	Taxable	13.00	13.00	
Large Undivided Room						
Type C Facilities						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	38.50	38.00	1.3%
Commercial Regular	Per Hour	Partial	Taxable	30.50	30.00	1.7%
Community Casual	Per Hour	Partial	Taxable	22.00	22.00	
Community Regular	Per Hour	Partial	Taxable	17.00	17.00	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
<u>Lakelands Library Community Rooms</u>						
Small Meeting Room						
Type D Facilities						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	19.00	19.00	
Commercial Regular	Per Hour	Partial	Taxable	17.00	17.00	
Community Casual	Per Hour	Partial	Taxable	15.00	15.00	
Community Regular	Per Hour	Partial	Taxable	13.00	13.00	
Large Undivided Room						
Type C Facilities						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	38.50	38.00	1.3%
Commercial Regular	Per Hour	Partial	Taxable	30.50	30.00	1.7%
Community Casual	Per Hour	Partial	Taxable	22.00	22.00	
Community Regular	Per Hour	Partial	Taxable	17.00	17.00	
<u>Mandurah Library Meeting Room</u>						
Small Meeting Room						
Type D Facilities						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	19.00	19.00	
Commercial Regular	Per Hour	Partial	Taxable	17.00	17.00	
Community Casual	Per Hour	Partial	Taxable	15.00	15.00	
Community Regular	Per Hour	Partial	Taxable	13.00	13.00	
Local Studies						
A4 photographic print. <i>inc. Research, staff time, delivery to printer but not cost of printing</i>	Each	Full	Exempt	17.50	17.50	
A3 photographic print <i>inc. Research, staff time, delivery to printer but not cost of printing</i>	Each	Full	Exempt	50.00	47.50	5.3%
Digital Photograph	Each	Full	Taxable	50.00	50.00	
Sale of books & other items	Each	Full	Taxable	Cost Determined	Cost Determined	
<u>Museum Local Studies Room or Old Schoolroom</u>						
Small Meeting Room						
Type D Facilities						
Commercial Casual/Private Function	Per Hour	Partial	Taxable	19.00	19.00	
Commercial Regular	Per Hour	Partial	Taxable	17.00	17.00	
Community Casual	Per Hour	Partial	Taxable	15.00	15.00	
Community Regular	Per Hour	Partial	Taxable	13.00	13.00	
Bond						
Bonds (GST free unless forfeited)						
Bond for Room Hire	Per hire	Full	Exempt unless forfeited	250.00	250.00	
Keys per set	Per Set	Partial	Exempt unless forfeited	50.00	50.00	
Other Charges						
Alarm Call Out Fee per incident	Per Incident	Full	Taxable	150.00	150.00	
Alcohol Consumption Permit	One Off	Reference	Exempt	35.00	35.00	
Alcohol Consumption Permit	Annual	Reference	Exempt	110.00	110.00	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
CASM						
Studio Residency Program						
Studio Residency Program -Three month Licence	Per three months	Full	Taxable	138.00	137.40	0.4%
Exhibition & Gallery Workshop Program						
General EOJ Exhibition	Per Week	Full	Taxable	164.00	163.36	0.4%
Community Workshops in Gallery Space	Per 4 hour hire	Full	Taxable	35.00	34.71	0.8%
Commercial Workshops in Gallery Space	Per 4 hour hire	Full	Taxable	69.00	69.01	-0.0%
Tiny Treasures Exhibition Registration	Per exhibition	Full	Taxable	20.00	-	New Fee
Tiny Treasures Art Market Registration	Per exhibition	Full	Taxable	20.00	-	New Fee
Generic Exhibition Registration	Per catalogue	Full	Taxable	20.00	-	New Fee
Catalogue Sales - individually priced at Market value	Per catalogue	Full	Taxable			
Workshop Facilitation Program						
Initial Administration fee	First booking only	Full	Taxable	25.00	-	New Fee
Community Workshops in Workshops Space	Per 4 hour hire	Full	Taxable	20.00	20.01	-0.0%
Commercial Workshops in Workshops Space	Per 4 hour hire	Full	Taxable	47.00	46.76	0.5%
Bonds & Other Fees						
Lost key replacement	Only if lost	Full	Exempt unless	50.00	50.00	
Private function/casual booking [Wothout Alcohol]	Pey Hire	Full	Exempt unless	250.00	250.00	
Private function/casual booking [With Alcohol]	Pey Hire	Full	Exempt unless	500.00	500.00	
Journals						
Walking with Magpies Journal	Each	Full	Taxable	2.50	-	New Fee
Six Seasons Journal	Each	Full	Taxable	2.50	-	New Fee
Journal with pencils	Each	Full	Taxable	3.50	-	New Fee
Koolbardi Bidi Tours and Professional Development						
1 hour Garden Tour: Adult	Each	Full	Taxable	25.00	-	New Fee
1 hour Garden Tour: u16/concession	Each	Full	Taxable	20.00	-	New Fee
2 hour Teachers' PD Session in Koolbardi Bidi Garden	Each	Full	Taxable	50.00	-	New Fee
4 hour Group Teachers' PD Session and Art Workshop in Koolbardi Bidi Garden	Each	Full	Taxable	80.00	-	New Fee
1 hour Outreach site visit and analysis	Each	Full	Taxable	200.00	-	New Fee
School Visits to Kiilbardi Bidi Sites						
1.5 hour High School visit: Up to 25 students	Per group	Full	Taxable	200.00	-	New Fee
1.5 hour High School visit: 26-35 students	Per group	Full	Taxable	300.00	-	New Fee
1 hour Primary School visit: Up to 25 students	Per group	Full	Taxable	250.00	-	New Fee
1 hour Primary School visit: 26-35 students	Per group	Full	Taxable	300.00	-	New Fee
Afterschool Art Classes Program						
Art class booking	Per Term	Full	Taxable	165.00	-	New Fee
General workshops						
Ad Hoc Workshops - As per current best industry practice/Market Value	Each	Full	Taxable	At market value	-	New Fee
General events						
Ad Hoc Workshops - As per current best industry practice/Market Value	Each	Full	Taxable	At market value	-	New Fee
WEARABLE ART MANDURAH						
Entries open for four months						
Adult	Each	Full	Taxable	60.00	60.00	
Child	Each	Full	Taxable	20.00	20.00	
Tertiary student	Each	Full	Taxable	30.00	30.00	
Market value cost						
Adult	Each	Full	Taxable	At market value	-	New Fee
Child	Each	Full	Taxable	At market value	-	New Fee
Tertiary student	Each	Full	Taxable	At market value	-	New Fee
Commercial ticketed performance/booking fee						
Adult	Each	Full	Taxable	At market value	-	New Fee
Child	Each	Full	Taxable	At market value	-	New Fee
Tertiary student	Each	Full	Taxable	At market value	-	New Fee
Commercial ticketed event in hired venue						
Adult	Each	Full	Taxable	At market value	-	New Fee
Child	Each	Full	Taxable	At market value	-	New Fee
Tertiary student	Each	Full	Taxable	At market value	-	New Fee
PEEL OPEN STUDIOS						
Peel Open Studios - Individual artist registration	Per artist listing	Full	Taxable	90.00	90.00	
Peel Open Studios - Shared studio space artists registration	Per artist listing	Full	Taxable	90.00	90.00	
Peel Open Studios - Artist collective registration fee	Per artist listing	Full	Taxable	90.00	90.00	
1/4 page advertisement in printed program	Per advertisement	Full	Taxable	100.00	-	New Fee
1/2 page advertisement in printed program	Per advertisement	Full	Taxable	200.00	-	New Fee
Full page advertisement in printed program	Per advertisement	Full	Taxable	350.00	-	New Fee
Artist capacity building workshops	Per workshop	Full	Taxable	At market value	-	New Fee
Peel Open Studios assorted merchandise	Per item	Full	Taxable	At market value	-	New Fee
Mandurah Arts Festival						
Community arts workshops	Per workshop	Full	Taxable	At market value	-	New Fee
Various ticketed arts program - TBA	Per event	Full	Taxable	At market value	-	New Fee
Mandurah Arts Festival assorted merchandise	Per item	Full	Taxable	At market value	-	New Fee

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
GENERAL FEES AND CHARGES						
Annual Membership Fee (1 October - 30 September)	Per Year	Reference	Taxable	52.00	50.00	4.0%
Pro Rata membership fee per quarter	One Off	Reference	Taxable	13.00	12.50	4.0%
Pro rata membership 6 months	One Off	Reference	Taxable	26.00	25.00	4.0%
Pro rata membership 9 months	One Off	Reference	Taxable	39.00	37.50	4.0%
Visiting Membership Fee (temporary three months)	One Off	Reference	Taxable	25.00	25.00	
Couples Membership (2 pax)	One Off	Reference	Taxable	90.00	90.00	
Amenities Fee - Non Members (<i>per visit</i>)	One Off	Reference	Taxable	5.00	5.00	
Centre Bus	One Off	Partial	Exempt	2.50	2.00	25.0%
Concert - Members	One Off	Partial	Taxable	Artist cost determine	Artist cost determine	
Concert - Non Members	One Off	Partial	Taxable	Artist Cost determine + \$5 Amenities	Artist Cost determine + \$5 Amenities	
DINING ROOM						
Meals - 2 course Dine In	One Off	Full	Taxable	10.00	10.00	
Meals - Takeaway 1 Course	One Off	Full	Taxable	8.00	8.00	
Café - Food & Beverages	Market Rate	Full	Taxable	Market Rate	Market Rate	
BONDS						
Swipe Card -(per set)	One Off	Full	Exempt unless forfeited	50.00	50.00	
Private Function/Casual Booking (without Alcohol)	One Off	Full	Exempt unless forfeited	250.00	250.00	
Private Function/Casual Booking (with Alcohol)	One Off	Full	Exempt unless forfeited	\$500-\$2,000	\$500-\$2,000	
OTHER FEES						
Weekend Surcharge per booking (Type A1)	One Off	Full	Taxable	92.00	90.00	2.2%
Alcohol Consumption Permit	One Off	Reference	Exempt	35.00	35.00	
Alcohol Consumption Permit	Annual	Reference	Exempt	110.00	110.00	
Alarm Call Out Fee (per incident)	One Off	Full	Taxable	170.00	170.00	
Cancellation Fee	One Off		Taxable	10% of calculated hire cost	10% of calculated hire cost	
Late Booking Fee	One Off		Taxable	30.00	30.00	
	Per hire	Reference	Taxable	Cost Deremined by item	Cost Deremined by item	
AV Equipment : <i>AV & lighting available in various hire spaces. Additional costs to room hire</i> <i>All rooms standard provision of single microphone only</i> <i>Any additional AV requirements dependent on availability & requirements</i> <i>All rooms standard provision of single microphone only</i>						
MAIN HALL						
Commercial Casual/Private Function	Per Hour	Reference	Taxable	63.00	62.00	1.6%
Commercial/Private Regular	Per Hour	Reference	Taxable	43.00	42.00	2.4%
CommunityCasual	Per Hour	Reference	Taxable	36.00	35.00	2.9%
Community Regular	Per Hour	Reference	Taxable	26.00	25.00	4.0%
Seniors Centre Regular Members Activities (Business hours)	Per Hour	Reference	Taxable	25.00	25.00	
DINING ROOM						
Commercial Casual/Private Function	Per Hour	Reference	Taxable	56.00	55.00	1.8%
Commercial/Private Regular	Per Hour	Reference	Taxable	40.00	39.00	2.6%
CommunityCasual	Per Hour	Reference	Taxable	34.00	33.00	3.0%
Community Regular	Per Hour	Reference	Taxable	25.00	24.00	4.2%
Seniors Centre Regular Members Activities (Business hours)	Per Hour	Reference	Taxable	24.00	24.00	
CRAFT ROOM						
Commercial Casual/Private Function	Per Hour	Reference	Taxable	56.00	55.00	1.8%
Commercial/Private Regular	Per Hour	Reference	Taxable	40.00	39.00	2.6%
CommunityCasual	Per Hour	Reference	Taxable	29.00	28.00	3.6%
Community Regular	Per Hour	Reference	Taxable	23.00	22.00	4.5%
Seniors Centre Regular Members Activities (Business hours)	Per Hour	Reference	Taxable	22.00	22.00	
GAMES ROOM						
Commercial Casual/Private Function	Per Hour	Reference	Taxable	28.00	27.00	3.7%
Commercial/Private Regular	Per Hour	Reference	Taxable	19.00	18.00	5.6%
CommunityCasual	Per Hour	Reference	Taxable	15.00	14.00	7.1%
Community Regular	Per Hour	Reference	Taxable	12.50	12.00	4.2%
Seniors Centre Regular Members Activities (Business hours)	Per Hour	Reference	Taxable	12.00	-	New Fee
MEETING ROOM						
Commercial Casual/Private Function	Per Hour	Reference	Taxable	34.00	33.00	3.0%
Commercial/Private Regular	Per Hour	Reference	Taxable	29.00	28.00	3.6%
CommunityCasual	Per Hour	Reference	Taxable	23.00	22.00	4.5%
Community Regular	Per Hour	Reference	Taxable	19.50	19.00	2.6%
Seniors Centre Regular Members Activities (Business hours)	Per Hour	Reference	Taxable	19.00	-	New Fee
COFFEE LOUNGE						
Bar/Cafe area	Per Day	Reference	Taxable	25.00	20.00	25.0%
Coffee Lounge	Per Day	Reference	Taxable	35.00	30.00	16.7%

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
MANDURAH CRAB FEST						
FOOD VENDORS						
Gourmet Food Vendor (marquee, wash up facilities, water and electricity inc) PLEASE NOTE THAT THIS COST DOES NOT INCLUDE GAS	Per Event	Reference	Taxable	1,855.00	1,855.00	
Mobile Food Van 6m x 3m (site only)	Per Event	Reference	Exempt	892.00	892.00	
Wine Vendors 3m x 3m (marquee inc)	Per Event	Reference	Taxable	1,495.00	1,495.00	
Continental Food stalls 3m x 3m (marquee inc)	Per Event	Reference	Taxable	1,050.00	1,050.00	
Continental Food stalls 6m x 3m (marquee inc)	Per Event	Reference	Taxable	1,340.00	1,340.00	
Crab Sales 9m x 3m (marquee inc)	Per Event	Reference	Taxable	1,140.00	1,140.00	
Crab Sales 6m x 3m (marquee inc)	Per Event	Reference	Taxable	1,035.00	1,035.00	
Bond - Gourmet, Continental	Per Event	Full	Exempt	500.00	500.00	
Bond - Mobile Food Van, wine vendor, crab sales	Per Event	Full	Exempt	300.00	300.00	
MARKET STALLS						
Market - Site Location - Eastern Foreshore 3m x 3m (marquee inc)	Per Event	Reference	Taxable	900.00	900.00	
Market - Site Location - Eastern Foreshore 6m x 3m (marquee inc)	Per Event	Reference	Taxable	1,100.00	1,100.00	
Market - Site Location - Eastern Foreshore Size - other		Reference		Market price	Market price	
Market - Site Location - Mandurah Tce 3m x 3m (marquee inc)	Per Event	Reference	Taxable	800.00	800.00	
Market - Site Location - Mandurah Tce 6m x 3m (marquee inc)	Per Event	Reference	Taxable	1,000.00	1,000.00	
Market - Site Location - Mandjar Square 3m x 3m (site only)	Per Event	Reference	Exempt	255.00	255.00	
Market - Site Location - Mandjar Square 6m x 3m (site only)	Per Event	Reference	Exempt	460.00	460.00	
Market - Site Location - Mandjar Square other (site only)	Per Event	Reference	Exempt	Market price	Market price	
Market - Marquee Charge - Eastern Foreshore & Mandurah Tce & Mandjar Square - Corner Stall extra - (site only)	Per Event	Reference	Exempt	154.00	154.00	
Market - Site Location - Administration Bay 3m x 3m - (site only)	Per Event	Reference	Exempt	255.00	255.00	
Market - Site Location - Administration Bay 6m x 3m - (site only)	Per Event	Reference	Exempt	360.00	360.00	
Market - Surcharge, Admin Bay - Corner stall extra -(site only)	Per Event	Reference	Exempt	26.00	26.00	
Bond - Marquee provided by City	Per Event	Full	Exempt	500.00	500.00	
Bond - Stall holder provide own marquee	Per Event	Full	Exempt	200.00	200.00	
POWER CHARGES						
1 x 10amp - first lead	Per Unit	Full	Taxable	60.00	60.00	
1 x 10amp - additional leads	Per Unit	Full	Taxable	30.00	30.00	
1 x 15amp - first lead	Per Unit	Full	Taxable	80.00	80.00	
1 x 15amp - additional leads	Per Unit	Full	Taxable	40.00	40.00	
3 phase lead - first lead	Per Unit	Full	Taxable	140.00	140.00	
3 phase lead - additional lead	Per Unit	Full	Taxable	70.00	70.00	
Early generator turn on fee - fuel surcharge - per hour	per hour	Full	Taxable	25.00	25.00	
Additional power cord onsite - per cords	Per Unit	Full	Taxable	100.00	100.00	
EQUIPMENT CHARGES						
1.8m Trestle Table	Per Unit	Full	Taxable	25.00	25.00	
Chair	Per Unit	Full	Taxable	6.00	6.00	
Display Board	Per Unit	Full	Taxable	50.00	50.00	
Damage equipment	Per Unit	Full	Taxable	At Cost	At Cost	
Lost equipment charge	Per Unit	Full	Taxable	At Cost	At Cost	
DAMAGE CHARGES						
Rubbish Removal Fee	Per Event	Reference	Taxable	155.00	155.00	
Oil and drum removal fee	Per Event	Reference	Taxable	205.00	205.00	
Oil fine - inappropriate oil disposal	Per Event	Reference	Taxable	1,540.00	1,540.00	
Hand Basin clean fee	Per Event	Full	Taxable	90.00	90.00	
Site clean up fee	Per Event	Reference	Taxable	255.00	255.00	
Cancellation Fee (2 months prior to event)	Per Event	Reference	Taxable	150.00	150.00	
MANDURAH COMMUNITY CHRISTMAS PAGEANT						
Christmas business promotion - decorated item	Per Unit	Full	Taxable	Market price	Market price	
Christmas business promotion - non - decorated item	Per Unit	Full	Taxable	Market price	Market price	
Mandjar Markets site fees (site only)	Per Event	Reference	Exempt	25.00	25.00	
COM stall holder (marquee inc)	Per Event	Reference	Taxable	at cost	at cost	
NEW YEARS EVE						
COM stall holder (marquee inc)	Per Event	Reference	Taxable	at cost	at cost	
Mobile food vendor 6m x 3m (site only)	Per Event	Reference	Exempt	370.00	370.00	
Bond - mobile food vendor	Per Event	Full	Exempt	200.00	200.00	
1.8m Trestle Table	Per Unit	Full	Taxable	Market price	Market price	
Chairs	Per Unit	Full	Taxable	Market price	Market price	
Display Board	Per Unit	Full	Taxable	Market price	Market price	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Pens						
All Recreational Pens - Fees per annum (per meter)	Per metre (Pen length)	Reference	Taxable	479.00	479.00	
All Commercial Pens - Fees per annum (per meter)	Per metre (Pen length)	Reference	Taxable	431.00	431.00	
Mini Marina - South Harbour - Fees per annum (per meter)	Per Month	Reference	Taxable	239.50	239.50	
<i>Other Rental Options</i>						
6 months - 60% of annual fee	Half Yealy	Reference	Taxable	60%	60%	
3 months - 40% of annual fee	Quartely	Reference	Taxable	40%	40%	
1 month - 15% of annual fee	Monthly	Reference	Taxable	15%	15%	
1 week - 6.5% of annual fee	Weekly	Reference	Taxable	7%	7%	
1 day - 1% of annual fee	Daily	Reference	Taxable	1%	1%	
<i>Security Keys</i>						
Key ring type key- Charge	Per Item	Full	Taxable	25.00	25.00	
Notes :-						
<i>All marina pens charged by length of pen not length of vessel</i>						
Public Marina						
<i>Fees include power & water consumption for private use</i>						
<i>Purchase of electronic access key required</i>						
<i>All fees require payment in advance</i>						
Mini Marina						
<i>Mini Marina - 50% of Recreational Pen Fees</i>						
<i>Does not include security, water or electricity</i>						
Notes:-						
<i>Does not include power, water or security</i>						
<i>Commercial vessels only</i>						
<i>Fees payable in advance</i>						
Other Mooring & Jetty Fees						
Mary Street Lagoon Mooring Pens						
Fees per annum (per sq metre)	Per m2	Reference	Taxable	42.00	41.00	2.4%
<i>Other Rental Options</i>						
6 months - 60% of annual fee	Per m2	Reference	Taxable	60%	60%	
3 months - 40% of annual fee	Per m2	Reference	Taxable	40%	40%	
1 month - 15% of annual fee	Per m2	Reference	Taxable	15%	15%	
Notes:-						
Administration Fee - per Refund Request						
Administration Fee - Sub Licencing Credit (per financial year)						
Mandjar Bay & Stingray Wharf						
Short-term Commercial Jetty Licence for Mandjar Bar Jetties and Stingray Wharf per week (minimum 7 day hire)	Per Week	Reference	Taxable	1,100.00	-	New Fee
Mandjar Bay Commercial Jetty Licence for 12 months – 15 metres (pro rata available, minimum 3 months)	Per Annum	Reference	Taxable	5,775.00	-	New Fee
Mandjar Bay Commercial Jetty Licence for 12 months – 12 metres (pro rata available, minimum 3 months)	Per Annum	Reference	Taxable	4,620.00	-	New Fee
Stingray Wharf Commercial Jetty Licence for 12 months – (pro rata available, minimum 3 months)	Per Annum	Reference	Taxable	357.50	-	New Fee
Chalets						
Standard Rate (per night)						
Studio (max 2 people) per night (1 Queen bed or 2 singles)	Per night	Reference	Taxable	120.00	120.00	
Spa Chalet (max 2 people) per night (1 Queen bed)	Per night	Reference	Taxable	170.00	170.00	
Family Chalet (max 4 people) per night (1 Queen & 2 single beds)	Per night	Reference	Taxable	180.00	180.00	
Couples Chalet(2 bedroom - max 4 people) per night (2 Queen beds)	Per night	Reference	Taxable	180.00	180.00	
Special Needs (2 bedroom - max 4 people) per night (4 Single beds)	Per night	Reference	Taxable	180.00	180.00	
Peak Rate (per night) applies to:						
<i>Australia Day, Labour Day, Crab Fest, Easter, Anzac Day, WA Day, School Holidays, Queens Birthday,</i>						
Studio (max 2 people) per night (1 Queen bed or 2 singles)*	Per Night	Reference	Taxable	130 - 300	120-300	8.3%
Spa Chalet (max 2 people) per night (1 Queen bed)*	Per Night	Reference	Taxable	180 - 400	170-400	5.9%
Family Chalet (max 4 people) per night (1 Queen & 2 single beds)*	Per Night	Reference	Taxable	190 - 400	180-400	5.6%
Couples Chalet(2 bedroom - max 4 people) per night (2 Queen beds)*	Per Night	Reference	Taxable	190 - 400	180-400	5.6%
Special Needs (2 bedroom - max 4 people) per night (4 Single beds)*	Per Night	Reference	Taxable	190 - 400	180-400	5.6%
Peak Rate (per night) applies to:						
Christmas / New Year 18/12/20 - 31/01/21						
Studio (max 2 people) per night (1 Queen bed or 2 singles)*	Per Night	Reference	Taxable	135 - 300	120-300	12.5%
Spa Chalet (max 2 people) per night (1 Queen bed)*	Per Night	Reference	Taxable	185 - 400	170-400	8.8%
Family Chalet (max 4 people) per night (1 Queen & 2 single beds)*	Per Night	Reference	Taxable	195 - 400	180-400	8.3%
Couples Chalet(2 bedroom - max 4 people) per night (2 Queen beds)*	Per Night	Reference	Taxable	195 - 400	180-400	8.3%
Special Needs (2 bedroom - max 4 people) per night (4 Single beds)*	Per Night	Reference	Taxable	195 - 400	180-400	8.3%
* Price charged within the range based on peak and off-peak demand for accommodation as determined by management.						
Other Offers						
Winter Breaks:						
<i>Stay three nights get the fourth night free during</i>						
<i>May, June, July, August & September</i>						
<i>Seniors Discount (Australian Card Holders)</i>						
<i>10%- not available with any other offer</i>						
Minimum Periods Apply to:						
<i>Long Weekends (3 night minimum)</i>						
<i>Easter (3 night minimum Thursday - Monday)</i>						
<i>Christmas January School Holidays - applies</i>						
<i>23/12/16 - 15/01/17 (4 night minimum)</i>						
Other Charges						
Replacement Linen	Per Item	Reference	Taxable	Depends on Item	Depends on Item	
<i>Linen replaced on request - fee applies depending on items replaced</i>						
<i>Chalet clean after 7 day stay - no charge</i>						
Washing Machine or Dryer	Per each use	Reference	Taxable	4.00	4.00	
Promotional Activities - Marketing Activities	Per Night	Reference	Taxable	0-30%	0-30%	
Please Note:						
<i>Additional guests in a chalet can not be accommodated. Sorry no rollaways, areobed, swags or mattresses on floor allowed.</i>						

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Tree Removal and Replacement						
Removal of tree (up to 5m) plus supply and installation of 45 litre container size replacement tree	Per Tree	Full	Taxable	577.50	577.50	
Removal of tree (5m - 10m) plus supply and installation of 100 litre container size replacement tree	Per Tree	Full	Taxable	990.00	990.00	
Removal of tree (10m - 15m) plus supply and installation of 200 litre container size replacement tree	Per Tree	Full	Taxable	1,760.00	1,760.00	
Removal of tree (15m and over) plus supply and installation of 200 litre container size replacement tree	Per Tree	Full	Taxable	4,180.00	4,180.00	
Other Charges						
Additional Culvert Pipes	Per Pipe Length	Full	Taxable	154.00	154.00	
Delivery additional pipes	Per Pipe Length	Full	Taxable	50.00	50.00	
Extractive Industry License	Per Application	Statutory	Exempt	200.00	200.00	
Supervision Fee with consultant	Per Project	Full	Exempt	1.5% of Roadworks, Drainage & Earthworks Costs	1.5% of Roadworks, Drainage & Earthworks Costs	
Supervision Fee without consultant	Per Project	Full	Exempt	3.0% of Roadworks, Drainage & Earthworks Costs	3.0% of Roadworks, Drainage & Earthworks Costs	
Performance Bond	Per Stage			20,000.00	0.00	
Outstanding Works Bond	Per Stage			125% of the cost of the outstanding works	125% of the cost of the outstanding works	
Outstanding Works Bond - Admin Fee <i>Note: Fee paid by developer (per stage of development) where they have not completed works but have requested the subdivision be cleared)</i>	Per Stage	Full	mpt unless forfei	1,000.00	1,000.00	
RAV Electric Highway - Electric Vehicle Charging Station electricity use, provided through E-Station access cards.	per kWh	Full	Taxable	0.45	0.45	
Maintenance Bond	Per Stage			5% of the contract value for construction and drianage works	5% of the contract value for construction and drianage	
Advertising on bench seats in accordance with the Advertising in Road Reserves Council Policy.						
Production cost: Includes production of the artwork and installation/sign write.	Each	Full	Taxable	Actual Cost	-	New Fee
Advertising	Per Annum (or pro rata)	Full	Taxable	900.00	-	New Fee

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
HOUSEHOLD WASTE SERVICES						
<i>An annual charge per mobile garbage bin (MGB) pursuant to Section 67 of the Waste Avoidance & Resource Recovery Act 2007 (WARR) is levied for a waste service provided by the City against all owners of property (including strata titled premises) within the municipality where a habitable dwelling/building is erected.</i>						
The below fees are based on the disposal of the City's waste at Cleanaway's Banksia Road Landfill in Dardanup. The Avertas Energy Waste to Energy facility will become operational in March 2022. There is a significant price difference between the landfill charge at the Banksia Road Landfill and the Waste to Energy plant. A separate scale of fees will be applicable (detailed below) and will become into effect once the Waste to Energy facility becomes operational						
Standard Waste Service includes	Per Service	Statutory	Exempt	306.00	273.00	12.1%
Supply and weekly collection of 240 L mobile garbage bin (MGB) Supply and fortnightly collection of 240 L mobile recycling bin (MRB) One junk & metals verge pick up Two green waste verge pick ups Two green waste and two general waste vouchers allowing free access to the Waste Management Centre Walk in collection service provided at no additional cost to eligible residents						
Additional Rubbish Only Service the supply & weekly collection of 1 additional 240 L MGB (bin will be stickered accordingly)	Per Service	Full	Exempt	128.00	114.00	12.3%
Additional Recycling Only Service the supply & weekly collection of 1 additional 240 L MRB (bin will be stickered accordingly)	Per Service	Full	Exempt	123.00	109.00	12.8%
OTHER WASTE SERVICES						
Commercial Local Government Waste Service An annual charge per waste receptacle pursuant to Section 67 of the Waste Avoidance & Resource recovery Act 2007 (WARR) is levied for a waste service provided by the City.						
Rubbish Only Waste Service includes: supply and weekly collection of one 240 L MGB	Per Service	Full	Exempt	124.00	109.00	13.8%
Recycling Only Waste Service includes: supply and fortnightly collection of one 240 L MRB	Per Service	Full	Exempt	119.00	106.00	12.3%
Bulk Rubbish Only Waste Service (660 L) includes: supply of 1 x 660 L MGB; and the weekly collection of 1 x 660 L MGB	Per Service	Full	Exempt	550.00	1,425.00	-61.4%
Bulk Rubbish Only Waste Service (1100 L) includes: supply of 1 x 1100 L MGB; and the weekly collection of 1 x 1100 L MGB	Per Service	Full	Exempt	700.00	1,735.00	-59.7%
Bulk Recycling Only Waste Service (660 L) includes: supply of 1 x 660 L MRB; and the weekly collection of 1 x 660 L MRB	Per Service	Full	Exempt	530.00	1,225.00	-56.7%
Bulk Recycling Only Waste Service (1100 L) includes: supply of 1 x 1100 L MRB; and the weekly collection of 1 x 1100 L MRB	Per Service	Full	Exempt	680.00	1,425.00	-52.3%
Ad-Hoc Local Government Waste Collections A per service charge for ad-hoc local government waste collection is charged pursuant to section 6.16 of the Local Government Act 1995 for the once off ad-hoc collection of:						
1 x 240 L MGB	Per Service	Full	Exempt	6.00	11.00	-45.5%
1 x 660 L MGB	Per Service	Full	Exempt	9.60	23.00	-58.3%
1 x 1100 L MGB	Per Service	Full	Exempt	13.00	30.00	-56.7%
1 x 240 L MRB	Per Service	Full	Exempt	6.00	10.00	-40.0%
1 x 660 L MRB	Per Service	Full	Exempt	9.30	20.00	-53.5%
1 x 1100 L MRB	Per Service	Full	Exempt	12.50	24.00	-47.9%
Weekly bin hire 660 L MGB	Per Service	Full	Taxable	-	5.00	-100.0%
Weekly bin hire 1100 L MGB	Per Service	Full	Taxable	-	5.00	-100.0%
WASTE MANAGEMENT CENTRE						
Waste Vouchers Ratepayers and residents of the City of Mandurah are entitled to Free Entry with a current valid waste voucher to dispose of up to 1m ³ of green waste or general waste from a Car, Utility, Van or Trailer. Vouchers are only issued to properties that pay the waste service charge. Green Waste Voucher - equivalent value of \$19.00 General Waste Voucher - equivalent value of \$50.00						
COMMERCIAL LOADS						
All trucks (regardless of size) will be weighed and charged on a per tonne basis						
Minimum charge for Commercial Loads on Weighbridge						
General Waste	per item	Full	Taxable	51.00	50.00	2.0%
Green Waste	per item	Full	Taxable	37.00	36.00	2.8%
Inert Waste	per item			31.00	30.00	3.3%
General Waste						
General Waste (non-metropolitan) per tonne	per tonne	Full	Taxable	148.00	148.00	
General Waste (metropolitan) per tonne (Landfill Levy applies)	per tonne	Full	Taxable	148.00 plus applicable landfill levy	148.00 plus applicable landfill levy	

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
Green Waste						
Green Waste (No weeds, grass or soil)						
Truck - per tonne	per tonne	Full	Taxable	92.00	90.00	2.2%
Utilities & Trailers - up to 1 m ³	per m ³	Full	Taxable	19.00	18.50	2.7%
- 1.0 - 2.0 m ³	per m ³	Full	Taxable	37.50	37.00	1.4%
- > 2.0 m ³	per m ³	Full	Taxable	56.00	55.00	1.8%
Large Logs/Tree Trucks						
Inert Waste						
Trucks - per tonne	per tonne	Full	Taxable	103.00	103.00	
Inert (Construction & Demolition) Waste - per tonne	per tonne	Full	Taxable	73.00	72.00	1.4%
Hazardous Material						
Asbestos material - per tonne (maximum 2 tonnes)	per tonne	Full	Taxable	200.00	200.00	
Recyclable Material						
Recyclable Scrap Steel (no contamination) per tonne	per tonne	Full	Taxable	No Charge	No Charge	
Cardboard/General Recyclables (per m ³)	per m ³	Full	Taxable	12.50	12.50	
CFLs/Fluorescent Tubes (per kg)	per Kg	Full	Taxable	5.60	5.60	
E-waste (per kg)	per Kg	Full	Taxable	0.90	0.87	3.4%
Mattresses (per item)	per Kg	Full	Taxable	34.00	28.50	19.3%
Entry When Weighbridge Not In Use - Heavy Vehicles				\$ per Vehicle	\$ per Vehicle	
Types of Waste						
General Waste		Full	Taxable	56.00	56.00	
Green Waste		Full	Taxable	28.00	28.00	
Inert Waste		Full	Taxable	20.50	20.50	
RESIDENTIAL LOADS - CARS, UTILITIES AND TRAILERS						
Green Waste						
Car Sedan Green Waste Only (Up to 0.5 m ³)	per m ³	Full	Taxable	12.00	11.50	4.3%
Utility/Trailer - Clean Green Waste (no contamination)						
- Up to 1 m ³	per m ³	Full	Taxable	1 valid green waste voucher or 19.00	1 valid green waste voucher or 18.50	
- between 1.0 and 2.0 m ³	per m ³	Full	Taxable	37.50	37.00	1.4%
- greater than 2.0 m ³	per m ³	Full	Taxable	56.00	55.00	1.8%
vehicles in excess of 3 m ³ will be required to be weighed on the weighbridge						
General Waste						
Car Sedan Boot - General Waste Only (up to 0.3 m ³)		Full	Taxable	24.00	24.00	
SUV Boot - General Waste Only (up to 0.6 m ³)		Full	Taxable	36.00	New Fee	
Utility/Trailer - General Waste	per m ³					
- Up to 1 m ³	per m ³	Full	Taxable	1 valid general waste voucher or 50.00	1 valid general waste voucher or 49.00	
- between 1.0 and 2.0 m ³	per m ³	Full	Taxable	79.00	78.00	1.3%
- greater than 2.0 m ³	per m ³	Full	Taxable	122.00	120.00	1.7%
vehicles in excess of 3 m ³ will be required to be weighed on the weighbridge						
Inert Waste						
Car Sedan Inert Waste (bricks, sand, concrete) (up to 0.5 m ³) Only	per m ³	Full	Taxable	15.00	14.00	
Utility/Trailer - Inert Waste (bricks, sand, concrete)	per m ³	Full	Taxable			
- Up to 1 m ³	per m ⁴	Full	Taxable	26.50	New Fee	
- 1.0 - 2.0 m ³	per m ⁵	Full	Taxable	50.00	New Fee	
- > 2.0 m ³	per m ⁶	Full	Taxable	100.00	New Fee	
Utility/Trailer - Scrap Metal only (no contamination)	per m ³	Full	Taxable	No charge	No charge	
Hazardous Materials						
Asbestos material - per sheet or part thereof	Per Sheet	Full	Taxable	19.00	19.00	
Asbestos - per tonne (maximum 2 tonne)	per m ³	Full	Taxable	200.00	200.00	
Household Hazardous Waste (Domestic quantities< 20kg)		Full	Taxable	No Charge	No Charge	
Recyclables						
Passenger Tyres - each	Each	Full	Taxable	7.50	7.50	
Passenger Tyres with rims attached - each	Each	Full	Taxable	14.00	14.00	
Truck Tyres - each	Each	Full	Taxable	18.00	18.00	
Truck Tyres with rims attached - each	Each	Full	Taxable	21.00	21.00	
Mattresses - each	Each	Full	Taxable	34.00	28.50	19.3%
Car Bodies - per car	Per Car	Full	Taxable	15.00	15.00	
<i>Car bodies are only accepted where tyres are removed and no rubbish is left on or in car bodies</i>						
Cardboard/General Recyclables (Residents only)		Full	Taxable	No Charge	No Charge	
E-waste (domestic quantities only)		Full	Taxable	No Charge	No Charge	
CFLs/Fluorescent Tubes (domestic quantities only)		Full	Taxable	No Charge	No Charge	
Waste Oil (domestic quantities only)		Full	Taxable	No Charge	No Charge	
Paint		Full	Taxable	No Charge	No Charge	
Public Weighbridge						
Weight and full certification		Full	Taxable	32.50	32.00	1.6%

Detail	Condition	Fee Basis	GST Status	2021/2022 Fee/Charge (Incl. GST) \$	2020/2021 Fee/Charge (Incl. GST) \$	Increase vs 2020/2021 %
TIMS THICKET WASTE FACILITY						
Inert Waste - non-metropolitan area (per cubic metre)						
Clean Fill	per m ³	Full	Taxable	12.00	12.00	
Clean Building Fill (Minimal Contamination)	per m ³	Full	Taxable	31.50	31.50	
Contaminated Building Fill (Mixed Loads - requires sorting)	per m ³	Full	Taxable	67.00	67.00	
Non-complying Fill	per m ³	Full	Taxable	183.00	183.00	
Inert Waste - metropolitan area						
(Landfill levy applies \$105.00 per cubic metre from 1 July 2021)						
Clean Fill	per m ³	Full	Taxable	127.50	127.50	
Clean Building Fill (Minimal Contamination)	per m ³	Full	Taxable	147.00	147.00	
Clean Building Fill (Mixed Loads)	per m ³	Full	Taxable	182.50	182.50	
Non-complying Fill	per m ³	Full	Taxable	298.50	298.50	
Waste Licence Application Fee	per application	Statutory	Exempt	20.00	20.00	
Weekend/After Hours Callout Fee (Inert Landfill)	per call-out	Full	Taxable	260.00	260.00	
The Avertas Energy Waste to Energy facility will likely become operational in March 2022. The below fees will become into effect on the date facility becomes fully operational and supercede the previously fee approved by Council.						
WASTE MANAGEMENT CENTRE						
Waste Vouchers						
<i>Ratepayers and residents of the City of Mandurah are entitled to Free Entry</i>						
<i>General Waste Voucher - equivalent value of \$59.00</i>						
COMMERCIAL LOADS						
All trucks (regardless of size) will be weighed and charged on a per tonne						
General Waste						
General Waste (non-metropolitan) per tonne	per tonne	Full	Taxable	198.00	148.00	33.8%
General Waste (metropolitan) per tonne (Landfill Levy applies)	per tonne	Full	Taxable	198.00 plus applicable landfill levy	148.00 plus applicable landfill levy	
<u>Minimum charge for Commercial Loads on Weighbridge</u>						
General Waste	per item	Full	Taxable	65.00	50.00	30.0%
RESIDENTIAL LOADS - CARS, UTILITIES AND TRAILERS						
General Waste						
Car Sedan Boot - General Waste Only (up to 0.3 m ³)		Full	Taxable	1 valid general waste voucher or \$30.00	24.00	21.0%
SUV Boot - General Waste Only (up to 0.6 m ³)		Full	Taxable	1 valid general waste voucher or \$45.00	-	New Fee
Utility/Trailer - General Waste	per m ³					
- Up to 1 m ³	per m ³	Full	Taxable	1 valid general waste voucher or \$60.00	1 valid general waste voucher or 49.00	20.0%
- between 1.0 and 2.0 m ³	per m ³	Full	Taxable	90.00	78.00	15.4%
- greater than 2.0 m ³	per m ³	Full	Taxable	150.00	120.00	25.0%
vehicles in excess of 3 m ³ will be required to be weighed on the weighbridge						

Specified Area Rates Information

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Section 6.37 of the *Local Government Act 1995* (Act) allows for a local government to apply Specified Area Rates (SAR) on rateable land within a portion of its district for the purpose of meeting the cost of the provision for a specific service if the local government considers that the ratepayers or residents within that area have or will benefit, or have or will have access, or have or will contribute to the need for the service.

The local government requirements of a SAR are that:

- the local government is to use the money for the purpose for which the rate is imposed in the financial year in which the rate is imposed; or
- to place it in a reserve account established under section 6.11 of the Act for that purpose.
- the local government may only use the money raised to meet the cost of providing the specific work, service or facility for which the rate was imposed; or to repay money borrowed to meet the cost of the specific work, service or facility and interest on that money.

Waterside Canals

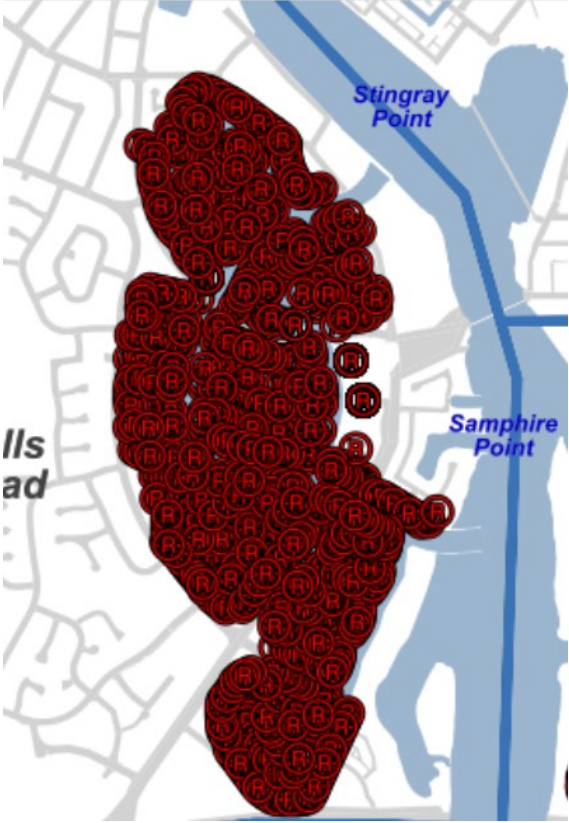
Name	Waterside Canals
Purpose	The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group. The defined area has been identified within the Government Gazette published 23 June 1995 as Schedule B in the City of Mandurah (Specified Area) Order No.1 The City contributes to the SAR proportionally according to the length of walling abutting public open space and bridge crossings. The City makes a 45% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway. There is 14.99% of the area of the Waterside canals that are under the City's direct control and the total percentage of costs attributable to public use (boat ramp) at Leslie Street equates to 30% (the reason why there is a 30% contribution by the City is because of the location of the boat ramp which is located within the subdivision). Note: That the City funds 100% of the maintenance of the emergency access ways.
Type of expenditure incurred annually	Canal water quality testing Canal management fee Canal hydrographic survey costs Litter control Dredging (if required)
Amount of annual Budget Expenditure	The following are the SAR contribution annual expenditure costs (55% of total cost): Canal water quality testing approximately \$413 Canal management fee approximately \$1,100 Canal hydro surveying costs (entire estate) approximately \$4,950 (every two years) Litter control and pick up \$275 Note: There is no provision for funds to be transferred to reserve for future dredging. If dredging is required, the expenses will be paid up front by the City and then it will be expected to be repaid from the reserve balance. The minimum amount required to remain in the reserve for the dredging provision is \$50,000. Once the reserve is at the minimum, the SAR will be required to be raised on an annual basis to meet the annual operating expenses outlined above.
Other work required in greater than 12 months	City will undertake its own works to repair canal walls in public open space and maintain the road and bridges network within the estate. All owners are required to maintain their canal wall.

Area of works (include a marked map of where work is carried out)	Levied on all canal frontage properties located within the defined area. 
City Contact	Manager Marina & Waterways – waterways management including canal wall enquiries
Advisory Group/Residents Association Contact	Waterside Advisory Group

	2016/2017	2017/2018	2018/2019	2019/2020	2020/21 (Budget)	2021//22 (Budget)
Actual SAR Revenue Collected	\$0	\$0	\$0	\$0	\$0	\$0
Actual City Contribution	\$1,314	\$5,607	\$2,683	\$34	\$3,032	\$5,513
Actual SAR Expenditure Incurred	\$2,921	\$12,460	\$5,963	\$76	\$6,738	\$12,250
Interest Earned	\$2,676	\$2,703	\$2,391	\$1,648	\$1,567	\$1,689
Transfer to Reserve					\$0	\$0
Balance in Reserve at FY end	\$108,109	\$103,959	\$103,070	\$104,676	\$96,574	\$91,526

Port Mandurah Canals

Name	Port Mandurah Canals
Purpose	For owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group. Landowners are responsible for the canal wall replacement on their land. The annual SAR expenditure are the activities outlined in the Deed of Agreement and include litter control, hydrographic survey, water quality monitoring, canal management fees and funds transferred to the dredging reserve for Port Mandurah. h The City contributes to the SAR proportionally according to the length of walling abutting public open space and bridge crossings. The City makes a 41% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway. There is 10.94% of the area of the Port Mandurah canals that are under the City's direct control and the total percentage of costs attributable to public use equates to 30% (which was derived from continuing use of the waterway by the ferry companies and in support of the tourism benefit).
Type of expenditure incurred annually	Canal water quality testing Canal management fee Canal hydro surveying cost Administration costs to Port Mandurah Residents Association Litter/debris clean up Transfer to reserve for dredging - Dredging is required when as constructed depths, tolerance exceeds 500mm of the constructed design limits (1.7 Cd) which was set by WAPC as a condition of approval of the subdivision.
Amount of Expenditure incurred annually	The following are the SAR contribution annual expenditure costs (59% of total cost): Canal water quality testing approximately \$1,770 Canal management fee approximately \$2,360 Canal hydro surveying costs approximately \$1,770-\$5,310 (varies) Residents Association Administration costs – 100% of the cost (the City will not contribute to this cost for the public areas or public use of waterways \$4,000 (\$1,000 per qtr.) – based on actual costs and expenditure incurred Litter/debris clean up \$1,770-\$2,360 Transfer to reserve for dredging \$64,900 (total amount \$110,000 p/yr, to be determined each year and this amount may change depending on the agreed contribution with PMWAG) If dredging is required, the cost will vary based on the sand volumes and the methodology used.
Other work required in greater than 12 months	Dredging is required when as constructed depths, tolerance exceeds 500mm of the constructed design limits (1.7 Cd) which was set by WAPC as a condition of approval of the subdivision.

	City will undertake its own works to repair canal walls in public open space and maintain the road and bridges network within the estate. All owners are required to maintain their canal wall.
Area of works (include a marked map of where work is carried out)	Levied on all canal frontage properties located within the defined area of Port Mandurah Canals. 
City Contact	Manager Marina & Waterways
Advisory Group/Residents Association Contact	Port Mandurah Waterways Advisory Group

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021 (Budget)	2021/2022 (Budget)
Actual Revenue	\$76,146	\$79,367	\$79,721	\$78,628	\$78,646	\$78,706
Actual City Contribution	\$8,360	\$7,104	\$9,084	\$64,896	\$50,905	\$241,872
Actual Expenditure	\$20,390	\$17,326	\$22,155	\$158,283	\$124,159	\$593,933
Interest Earned	\$7,442	\$9,231	\$10,295	\$5,611	\$5,695	\$2,748
Transfer to Reserve					\$0	\$64,900
Balance in Reserve at FY end	\$369,220	\$447,596	\$365,435	\$356,287	\$416,945	\$145,887

Mandurah Quay Canals

Name	Mandurah Quay Canals
Purpose	To ensure the maintenance of the marina (i.e. water body and walls) and is levied to cover the life cycle expenses of the marina. The specified area rate was negotiated and introduced at the time of handover for management of Mandurah Quay by the City. The specified area rate includes the Marina wall replacement at the end of its useful life.
Type of expenditure incurred annually	Marina water quality testing Marina management fee Marina hydro surveying costs Litter control Minor maintenance of the walls (including header course blocks) There is a requirement to transfer funds to reserve for the Marina wall major maintenance and replacement.
Amount of Expenditure incurred annually	The following are the SAR contribution annual expenditure costs: Marina water quality testing approximately \$1,000 Marina management fee approximately \$1,000 Marina hydro surveying costs approximately \$3,000 (varies) Litter \$2,000 Transfer to reserve for Marina wall replacement - (estimated total cost \$4million over the expected remaining 30 years as at 1 July 2022) \$133,000. From 1 July 2022, the City will impose a charge for the transfer to reserve for the Marina wall replacement. Note: The City currently does not charge the SAR for dredging because the City dredges the entrance as part of its beach renourishment works. This could change due to altered hydrodynamics. The City does not maintain the boat ramp or jetties as this is the responsibility of the person/entity who holds the licence granted by the Department of Transport.
Amount of other work expenditure and year of work required (major works/replacement)	The SAR was established to include the replacement of walling and associated infrastructure as well as any other major maintenance requirements. Note: The City funds (not funded by the SAR) the maintenance of the pavement, garden beds and lighting on the PAW.
Area of works (include a marked map of where work is carried out)	Levied on all properties within the Mandurah Quay sub-division.

	
Other	Other expenditure that can be included – interest on loans, principal repayments
City Contact	Manager Marina & Waterways
Advisory Group/Residents Association Contact	Mandurah Quay Waterways Advisory Group

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021 (Budget)	2021/2022 (Budget)
Actual Revenue	\$10,608	10,811	\$10,984	\$15,335	\$15,390	\$15,670
Actual City Contribution	\$0	\$0	\$0	\$0	\$0	\$0
Actual Expenditure	\$4,280	\$1,978	\$5,640	\$1,623	\$7,000	\$7,000
Interest Earned	\$3,877	\$4,132	\$4,100	\$3,222	\$3,408	\$4,129
Transfer to Reserve					\$0	\$0
Balance in Reserve at FY end	\$165,284	\$178,249	\$187,693	\$204,627	\$211,228	\$224,026

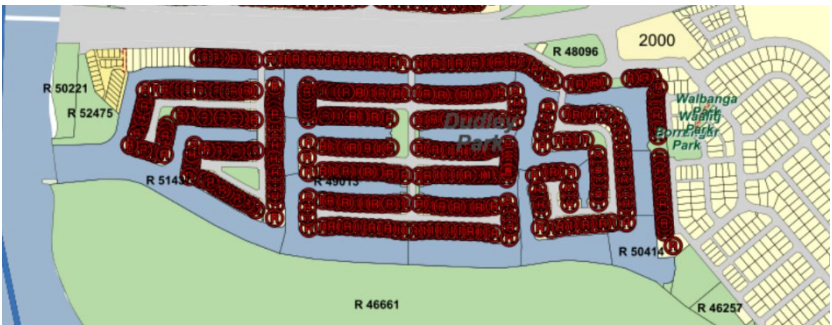
Port Bouvard – Northport Canals

Name	Port Bouvard – Northport Canals
Purpose	To recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, management, surveying and minor maintenance. The purpose is in the Deed of Agreement and is the same for every canal group except Port Mandurah and Mandurah Quays Canals. The City contributes to the SAR proportionally according to the length of walling abutting public open space. The City makes a 10% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway. In relation to the beach cleaning, the City will pay a 50% contribution which is based on the community beach that all residents can access.
Type of expenditure incurred annually	Canal water quality testing Canal management fee Canal hydro surveying costs Litter control Note: There is no dredging required in this SAR
Amount of Expenditure incurred annually	The following are the SAR contribution annual expenditure costs (90% of total cost): Canal water quality testing approximately \$900 Canal management fee approximately \$2,700 Canal hydro surveying costs approximately \$2,700-\$6,300 (varies) Canal cleaning approximately \$8,100 The following are the SAR contribution annual expenditure costs (50% of total cost): Beach cleaning approximately \$4,500
Other work required in greater than 12 months	There is a requirement to hold a minimum amount of \$100,000 for emergency works to keep the canal entrance open with the Dawesville Channel. City will undertake its own works to repair canal walls in public open space and maintain the public road and public bridges network within the estate. All owners are required to maintain their canal wall.
Area of works (include a marked map of where work is carried out)	Levied on all canal frontages on the Northport canals.

	
Other	Commenced on 1 July 2009 (2009/10 financial year)
City Contact	Manager Marina & Waterways
Advisory Group	Northport Waterways Advisory Group

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021 (Budget)	2021/2022 (Budget)
Actual Revenue	\$41,856	\$42,163	\$42,528	\$42,456	\$22,346	\$22,366
Actual City Contribution	\$0	\$0	\$0	\$0	\$2,250	\$2,500
Actual Expenditure	\$21,830	\$29,028	\$20,294	\$20,255	\$22,500	\$25,000
Interest Earned	\$973	\$1,479	\$1,697	\$1,918	\$1,946	\$2,253
Transfer to Reserve					\$0	\$0
Balance in Reserve at FY end	\$59,150	\$73,764	\$97,694	\$121,813	\$120,090	\$122,209

Mariners Cove

Name	Mariners Cove
Purpose	For owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group Deed of Agreement sets the purpose. The City contributes to the SAR proportionally according to the length of walling abutting public open space and public boat ramp. The City makes a 6% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway.
Type of expenditure incurred annually	Canal water quality testing Canal management fee Canal hydro surveying costs Litter/debris clean up Administration costs to Mariners Cove Residents Association
Amount of Expenditure incurred annually	The following are the SAR contribution annual expenditure costs (94% of total cost): Canal water quality testing approximately \$1,880 Canal management fee approximately \$1,880 Canal hydro surveying costs approximately \$2,820 - \$9,400 (varies) Litter/debris clean up approximately \$470-\$940 Administration costs to Mariners Cove Residents Association \$3,000 (SAR to pay 100% of the total administration cost) – receipts to be provided for actual reimbursements, all SAR ratepayers will be members of the Mariners Cove Residents Association. Note: There is no dredging required in this SAR
Other work required in greater than 12 months	City will undertake its own works to repair canal walls in public open space and maintain the road and bridges network within the estate. All owners are required to maintain their canal wall.
Amount of other work expenditure and year of work required (major works/replacement)	N/a
Area of works (include a marked map of where work is carried out)	Levied on all canal frontages on the Mariner Cove canals 
Other	Commenced on 1 July 2009 (2009/10 financial year)
City Contact	Manager Marina & Waterways

Advisory Group/Residents Association Contact	Mariners Cove Waterways Advisory Group

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021 (Budget)	2021/2022 (Budget)
Actual Revenue	\$9,672	\$10,184	\$10,609	\$10,695	\$0	\$0
Actual City Contribution	\$0	\$0	\$0	\$0	\$639	\$669
Actual Expenditure	\$3,701	\$14,919	\$7,305	\$228	\$10,656	\$11,145
Interest Earned	\$321	\$478	\$342	\$463	\$300	\$46
Transfer to Reserve					\$0	\$0
Balance in Reserve at FY end	\$19,112	\$14,855	\$18,501	\$29,431	\$13,002	\$2,392

Port Bouvard – Eastport Canals

Name	Port Bouvard – Eastport Canals
Purpose	To recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, management, surveying and minor maintenance. The City contributes to the SAR proportionally according to the length of walling abutting public open space and bridge crossings. The City makes a 2.5% contribution to maintenance costs as some areas in the waterways are under the City's direct control and are public areas or attributes to public use of the waterway.
Type of expenditure incurred annually	Canal water quality testing Canal management fee Canal hydro surveying costs Litter control
Amount of Expenditure incurred annually	The following are the SAR contribution annual expenditure costs (97.5% of total cost): Canal water quality testing approximately \$1,950 Canal management fee approximately \$1,950 Canal hydro surveying costs approximately \$3,000-\$10,000 (varies) Litter \$1,000, varies from year to year
Other work required in greater than 12 months	City will undertake its own works to repair canal walls in public open space and maintain the road and bridges network within the estate. All owners are required to maintain their canal wall. Note: The dredging will be the responsibility of the State Government.
Area of works (include a marked map of where work is carried out)	Levied on all canal frontages on the Eastport canals. 
Other	Commenced on 1 July 2009 (2009/10 financial year)
City Contact	Manager Marina & Waterways

Advisory Group/Residents Association Contact	Eastport Waterways Advisory Group

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021 (Budget)	2021/2022 (Budget)
Actual Revenue	\$12,230	\$12,592	\$12,888	\$12,706	\$12,749	\$12,837
Actual City Contribution	\$0	\$0	\$0	\$0	\$326	\$334
Actual Expenditure	\$4,360	\$12,356	\$2,000	\$1,388	\$13,036	\$13,345
Interest Earned	\$94	\$293	\$282	\$540	\$544	\$544
Transfer to Reserve					\$0	\$0
Balance in Reserve at FY end	\$11,715	\$12,244	\$22,413	\$34,271	\$29,141	\$29,510

Mandurah Ocean Marina

Name	Mandurah Ocean Marina
Purpose	To provide for an enhanced maintenance standard and asset replacement costs. The SAR covers the ratepayers contributions towards maintenance and improvements to the revetment wall, cleaning and lighting boardwalk, security, environment monitoring and Marina management.
Type of expenditure incurred annually	Maintaining navigable depths in the entrance, basin and boat ramp (33%) Transfer to reserve for dredging (33%) Maintenance and replacement/improvements to reflection wall along Breakwater Parade (100%) Maintenance and replacement of revetment walls (100%) Maintenance of cleaning and lighting boardwalk (50%) Contribution to security (66%) Maintaining navigational aids (33%) Environmental monitoring (33%) Marina Management (20%) Maintenance of Marina plant and equipment (100%)
Amount of Expenditure incurred annually	The following are the SAR contribution annual expenditure costs: Maintaining navigable depths in the entrance, basin and boat ramp \$5,000 Transfer to reserve for dredging in the entrance, basin and boat ramp \$10,000 Maintenance to reflection wall along Breakwater Parade \$5,000 For both the reflection wall and revetment walls transfer to reserve - \$137,000 Maintenance and cleaning Boardwalk - \$20,000 Security costs \$21,334 Maintaining navigational aids \$17 Environmental monitoring \$667 Marina Management \$80,981 Maintenance of Marina plant and equipment \$20,000
Other work required in greater than 12 months	Dredging – every 3 years Replacement of reflection wall – every 50 years Replacement of revetment wall – every 50 years All owners are required to maintain their canal wall.
Area of works (include a marked map of where work is carried out)	Levied on all properties within the Mandurah Ocean Marina.

	
Other	Commenced on 1 July 2009 (2009/10 financial year)
City Contact	Manager Marina & Waterways
Advisory Group/Residents Association Contact	n/a

	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021 (Budget)	2021/2022 (Budget)
Actual Revenue	\$380,711	\$379,231	\$364,920	\$385,387	\$301,233	\$303,359
Actual City Contribution	\$499,088	\$515,688	\$574,401	\$834,902	\$395,282	\$382,922
Actual Expenditure	\$889,888	\$961,517	\$1,008,682	\$997,901	\$686,281	\$686,281
Interest Earned	\$3,444	\$3,278	\$1,559	\$3,558	\$3,607	\$6,818
Transfer to Reserve					\$0	\$0
Balance in Reserve at FY end	\$131,122	\$67,802	\$0	\$225,946	\$362,949	\$369,767

ATTACHMENT 2.6

Name	Comment
Lyn DiCandilo	We don't think there should be any rate increase this year as last year had none but the year before it was over 15% and that was excessive and should cover many years to come.
Parimal Agashe	As I understand, majority of the councillors at the City have voted in favour of 1.8% rates increase for the next financial year 2021-22. I, as a rate payer of the City, want to record my strong objection to this proposal. Mainly the reason being we are not quite out of the pandemic yet even though we have seen some growth and kind of certainty coming back in jobs. Mandurah in general is quite heavily dominated by tourism and hospitality sector which has seen a severe impact of this pandemic over past 15 months with lot of families still struggling to make the both ends meet on their personal family budget. I understand the City is making significant improvements and need funds to support those improvements however, in my opinion; this is the time to look more closely into expenses line than to have an easy way of rate increase which will put significant amount of pressure on a lot of families. As you may already be aware, there are a lot of people voicing their disappointment on social media channels on the proposed rate increase. I truly hope that this proposal is again looked into and a favourable solution is considered which will help the community in these difficult and uncertain times.
P McKechnie	As a senior citizen I'm deeply concerned not to mention disappointed at what is happening in Mandurah. As Mandurah was said to have the largest population of seniors, it astounds not only me but many others why all these "playgrounds, swimming pool and of all things TROLLS" are being built. These things will all be "seasonal" attractions so money wasted When so much more "BETTER" things could be done. To try and find parking on Mandurah terrace is nigh impossible Now let alone when all these so called "improvements" are done. The Foreshores both East and West are far too crowded already and the peaceful walks and beauty we had are quickly disappearing. Senior Citizens can almost forget about going out to enjoy an evening meal on the terrace because of the parking situation. All the venues are frequented by the younger folk who are able to walk distances. Please tell MR WILLIAMS to take a deep breath, a cold shower and to think twice before wasting ratepayers money on totally unnecessary things like swimming pools when there is already an Aquatic Centre and huge waterway which people/residents were quite happy with. As for "TROLLS" and the Sunday Markets what can i say other than Mandurah has gone "DOWN" down and rates going up for, dare i say unnecessary spending!. right now its "BRICKBATS" for Mandurah Council.
Ian Franklin	G'day Council – I agree with Cr Zilani, the proposed rate rises are Lazy and Sluggish, council should get creative reducing cost of running the business and migrate innovations such as seeking funding from the State and tier 1 businesses and reduce, restructure, innovate as required in the time of need throughout the shire to lower the cost of rates, by reducing cost wastage throughout all areas of the shire. This will allow homeowners to spend more in to the economy wisely. Furthermore, considering the rate payers first, not just loading your source of revenue... (ratepayers). We never here detail on how the shire will save, cost reduction initiatives year-on-year, and long term savings, across the shire.. why is this?

Kerry	I am writing to reject the proposed rate rise for Mandurah. It is unnecessary and frivolous to be spending up big on works. Increasing efficiencies should be the priority. Establishing and ensuring infrastructure is suitable and sustainable before pursuing all these bells and whistles. Spending up big when many of us are having to cut their budgets to survive is also insulting. At a time when rental accommodation is almost non-existent, rate increases will add to the burden. At a time when property values in Mandurah have been stagnant and are just starting to recover will add to the burden. At a time when people are recovering, rate increases will add to the burden. Furthermore, this council has allowed so much residential development at the expense of our beautiful environment and in doing so has increased the need for additional infrastructure for more jobs, for better transport here etc. This council has allowed the greed of developers combined with the inherent laziness of councils to impact on the current needs in terms of infrastructure. Little appears to have been done rethinking how we house people and how we plan suburbs to enable adequate infrastructure, resources, jobs, transport etc that is needed along with that. But sure lets dig up the foreshore again. To continue to define and push for the identity of Mandurah as a tourist destination ignores us as residents. This is our home first and foremost and we have a right to expect our needs are met first. There is so much wasted money and inefficiencies in councils that are not addressed, and then having to stump up for these brain farts and whims that are may or may not achieve the much trumped promised outcomes is a bit rich. Get the books in order first. Dispense with the sideshow alley promotion and just do a good job of ensuring the functionality and core services are provided well before throwing money around trying to turn Mandurah into the gold coast for your own ego trip.
Brad Mitchell	We know some businesses have prospered during the Covid-19 outbreak, but the majority of businesses are still doing it very tough. Business owners (and most households) know that to manage a budget, if your income is restricted you have to too cut spending. Our council should not be any different. To think, or be advised, that you can spend your way out of a financial shortfall is ludicrous. Their needs to be a drastic shift in thinking from the usual: "To cover a budget deficit you increase rates". The reality is you need to rein-in spending. You must resist pressure to spend in a local government election cycle! The City granted a 5% discount for Mandurah's Commercial rates last year I would have hoped, that by understanding the stresses that small business are under doing business in this town, that they would see a further 5% recurrent reduction, as they are starting from such an exorbitant base rate! As the City is a major sponsor of the Mandurah Chamber of Commerce, I doubt you will receive an unbiased assessment from them and risk that sponsorship, given their limited membership. Councillors and officers need to talk with a broader spectrum of small business proprietors ask them what would help them. You need to attempt an understanding.

Dennis McDonald	This is my submission to the proposed rate increase. You and anyone else in the public service keep telling us how people are doing it tough because of the pandemic. Then why add to the burden by increasing rates. The answer to increasing rates is better management of our money. Remember it is our money, not yours. The council wastes so much money. I would give you some examples but you should be smart enough to know.
Lynette Trembath	I am responding to your intended 1.8 per cent rate increase. You may think it is a modest increase but when you on a fixed age pension income it cannot be considered a "low rise". Given that a large percentage of the population of Mandurah is made up of retired people and they only had the benefit of superannuation for the last twenty years of their working life any increases are significant. As we desperately hang on to our houses so we don't become one of the homeless people of our community all increases have to be met which means something else must go. My story like most people my age is the same. We have worked all our lives in order to own a home to create some sort of security in our retirement years and maybe have a holiday now and again. I am on a single person age pension which is \$24,544 per year. I ask you to look at your own expenditure and annual income then deduct \$24,544 see the difference I have no doubt it will be significant. The average income of a 15 year old is approximately \$13K more per year than an aged pensioner. I would like you to reconsider the increase and like the aged pensioners in the Mandurah community live within the budget. Remember we would all like to spend more than we earn but it isn't possible.
Dennis and Colleen McDonald	You would not need a rate increase if you could learn to manage our money in a professional way. Stop wasting our money. Remember it is our money not yours. \$200,000 on some lines near the name but no-one can understand what they mean. \$150,000 for the second hand footbridge that is rusting away in the grass at the tip. \$4,000,000 to install it. A footbridge at the railway station that no-one uses. Millions wasted there. \$500,000 for some new lights on the western foreshore. Another fanciful waste. That should be enough to get the message across. Stop wasting our money.
Peel Chamber of Commerce & Industry	We acknowledge and respect the ongoing requirement of Local Governments to provide a raft of services and support for our community whilst maintaining ageing assets and infrastructure. As the peak body for industry in our region, the Peel Chamber was not consulted about the impact or need for any proposed increase. Right now, any increase will impact across all the community, regardless of the amount. Businesses are both commercial and residential rates payers, they are the conduit for future employment and economic prosperity. Strong businesses create strong communities. So, let us not forget those in business, right now in our region, have been severely impacted by the 'worst' financial and social crisis, ever. In 21/22 most businesses and community organisations are forgoing capital works projects, generally spending less and many are anxious about keeping the doors

	open and the enormous responsibilities of employment and service to the community. All levels of Government must operate like a business and must 'cut cloth' to suit to financial sustainability. Local Governments must find other ways to raise revenue other than the 70% acquired through rates. Perhaps tapping into the State Government surplus and seeking external support rather than further impacting the community further, particularly those in the Local Government authorities of Perth & Peel.
Sam Jordan	Allow me to introduce myself. My name is SAM JORDAN. A Resident of Mandurah, a ratepayer, and a taxpayer. I hold a post-graduate qualification and 25 years of work experience working with major global brands, which qualified me as an expert in multiple areas. Currently, I'm doing my Juris doctor, equivalent to a PhD in LAW, with a growing interest in local government performance and practices. In addition, I have worked lived travelled to more than 70 countries around the world which give me a global view of much of the local government performance and decisions. I will kindly request clarification, ask brief, direct questions addressing matters related to the rate increase, homelessness strategy, budget 2021. BACKGROUND: In terms of models of local public sector <u>reform</u> which is much needed in this local government, it should be driven by values such as the learning organization, local talent, and innovation, and being accountable to and oriented towards serving the local public (Kloot and Martin, 2000). We recognize the increasing importance of <u>accountability</u> and a focus on serving the public as the reform of all levels of government continues. "I will be asking three broad and related questions, which reflect and extend to reflect on three areas as examples. First, to succeed, how should the local government of Mandurah appear and account for its performance to stakeholders and 'customers'? By examining its budget, its budget spending is at non-productive projects acquiring assets that do not even cover its operating costs! If you can not run it sell it says your staff as one client complained about his ability to pay rates. If there is no <u>transparency</u> of how the budget funds distributed between the areas, where the focus is on the foreshore area, and millions spent while other areas are ignored totally and central CBD attracting the wrong crowds from drug dealers, users and abusers. Walk on the day and see these activities happening in day light and breaking the law/graffiti /squatting are a culture at central Mandurah. Second, to satisfy its stakeholders and the community, what business and management processes must local government excel at? Given many rates payer accumulating rates debt, including disabled people, do you expect to take larger portion from my Centrelink pay of 520\$ to pay my rates one resident asked. He commented that's unbelievable, struggling families must waive part of their rate debt.

	Synergy water corporation have their HUGE program matching dollar to dollar of what a struggling family have to pay, in order to reset, restart their lives Mr X committed suicide and wife is being evicted you think instalment of rates will help this family. Or direct lifeline needed to this struggling family. Third, to achieve its vision, how will local government sustain its ability to change and improve within its collaboration with the local community? If “a live recording and broadcasting” major decision like rate rise is forbidden! while the parliament on live stream video of their discussion of major issues.I am not totally against rates but struggling families need to have an option program to match dollar to dollar if debt is paid rather than threatening them with court legal action that will cost as much as the rates it is.

3	SUBJECT:	Corporate Business Plan 2021 – 2025
	DIRECTOR:	Strategy and Economic Development
	MEETING:	Council Meeting
	MEETING DATE:	22 June 2021

Summary

Council approved the City's Corporate Business Plan 2020-2024 (CBP) in May 2020.

The Western Australian Government's Integrated Planning and Reporting Framework (IPRF) requires the City to review its Corporate Business Plan annually, prior to the adoption of the annual budget.

Keeping in line with the requirements of the IPRF, City Officers have undertaken a review of the Corporate Business Plan 2020-2024, and as a result developed the Corporate Business Plan 2021-2025.

Council is requested to approve the City of Mandurah Corporate Business Plan 2021-2025 for adoption (*As per Attachment 3.1 Corporate Business Plan 2021-2025*).

Disclosure of Interest

N/A

Previous Relevant Documentation

- G.24/5/20 May 2020 Council approved the Corporate Business Plan 2020-2024 for adoption and public release. Council noted that officers will undertake a review of the Corporate Business Plan post the COVID-19 pandemic to assess the impacts of the pandemic response and changes to community programs and services.
- G.16/3/20 March 2020 Council approved the Strategic Community Plan 2020-2040 for adoption and public release. Council requested Officers to undertake a review of the Strategic Community Plan post the COVID-19 pandemic to address impacts of the pandemic response and changes to community programs and services.

Background

In line with the requirements of the Western Australian Government's Integrated Planning and Reporting Framework (IPRF), the City undertook a major review of its 20 Year Strategic Community Plan during the 2019/20 financial year. The Strategic Community Plan 2020-2040 was formally adopted by Council at its meeting in March 2020.

City officers subsequently finalised the next stage of the IPRF process, which involves the development of the City's 4 Year Corporate Business Plan. The Corporate Business Plan lists the City's priority projects, initiatives and actions that will be undertaken over the next four years in response to identified community priorities.

The framework requires all WA local governments to periodically review their Strategic Community Plans and Corporate Business Plans.

At a minimum, a desk-top review of the Strategic Community Plan should be undertaken every two years with a full review and renewed long term visioning process conducted every four years. The Corporate Business Plan should be reviewed annually in line with the budgeting process. This ensures that

community priorities and aspirations are kept up-to date and remain relevant, and the City delivers services to meet these needs.

Comment

The Corporate Business Plan 2021 – 2025 outlines the City's key priorities, projects, services and actions over the next four years.

Supporting the Corporate Business Plan are the annual business plans of each business unit which sit under and inform the CBP. The CBP and all business unit plans are reviewed on an annual basis to ensure the City remains adaptive and responsive to the changing external environment and community need.

The Corporate Business Plan 2020-2024 was developed largely prior to the effects of the COVID-19 pandemic. As part of the Council resolution, when the CBP was adopted in May 2020, Council also noted that "officers will undertake a review of the Corporate Business Plan post the COVID-19 pandemic to assess the impacts of the pandemic response and changes to community programs and services".

Challenges faced due to the impacts of COVID-19 have not resulted in significant changes with only a small number of programs / projects on the City's Corporate Business Plan being affected. However, there has been a number of supply chain issues and competing community priorities as a result of the pandemic that have impacted the timelines of key deliverables. These changes have been taken into consideration in the development of the CBP 2021-2025.

It should be noted that subject to a Council decision, the Corporate Business Plan can be updated or modified at any time. This flexibility provides Council with the ability to take advantage of particular opportunities as and when they arise with the modification detailed in the City's annual report.

Consultation

N/A

Statutory Environment

As part of the Western Australian Government's local government reform program, introduced in 2010/11, all Local Governments were required to prepare and implement an Integrated Planning and Reporting Framework (IPRF) by 30 June 2013. The IPRF consisted of a Strategic Community Plan, a Corporate Business Plan, and an Annual Budget, and was to be informed by a combination of extensive community engagement and existing Council strategies and plans.

The framework requires all WA Local Governments to periodically review their Strategic Community Plans and Corporate Business Plans.

At a minimum, a desk-top review of the Strategic Community Plan should be undertaken every two years with a full review and renewed long term visioning process conducted every four years. The Corporate Business Plan should be reviewed annually in line with the budgeting process.

Applicable Legislation includes;

Local Government Act 1995

- *s5.56. Planning for the future*
 - (1) *A local government is to plan for the future of the district.*
 - (2) *A local government is to ensure that plans made under subsection (1) are in accordance with any regulations made about planning for the future of the district.*
- *s6.2. Local government to prepare annual budget*

(2) In the preparation of the annual budget the local government is to have regard to the contents of the plan for the future of the district made in accordance with section 5.56 ...

Local Government (Administration) Regulations 1996

- *s19DA. Corporate business plans, requirements for*
(4) A local government is to review the current corporate business plan for its district every year.

Policy Implications

N/A

Financial Implications

The 20 Year Strategic Community Plan 2020-2040 and 4-Year Corporate Business Plan 2021-2025 inform and guide the City's decision-making processes, including the planning and implementation of its Long-Term Financial Plan, and its Annual Budget.

Risk Analysis

Failure to adopt the Four-Year Corporate Business Plan prior to the adoption of the annual budget accounts to non-compliance.

Strategic Implications

The following objectives from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

Organisation Excellence

- Listen to and engage with our community in the decision-making process.
- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.
- Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values.

Conclusion

Since the introduction of the State Government's Integrated Planning and Reporting Framework (IPRF) in 2010/11, local governments across Western Australian have been required to provide a significant degree of rigour to their long-term strategic planning.

Keeping in line with the requirements of the IPRF, the City continues to review/develop its Strategic Community Plan and Corporate Business Plan. As a result of the annual review process, City officers have developed the Corporate Business Plan 2021-2025.

Council is requested to approve the City of Mandurah Corporate Business Plan 2021-2025 for adoption and receive the template proposed for Quarterly Reporting against the Corporate Business Plan.

NOTE:

- Refer **Attachment 3.1 Corporate Business Plan 2021-2025**

RECOMMENDATION

That Council:

- 1. Approves the City of Mandurah Corporate Business Plan 2021-2025 for adoption as per Attachment 3.1 ***
- 2. Notes that City Officers will provide Quarterly Reporting against the Corporate Business Plan.**

****ABSOLUTE MAJORITY REQUIRED****

Focus Area 1: Economic

Objectives								
1.1. Promote and foster business investment aimed at stimulating economic growth			1.4. Advocate for and facilitate opportunities for improved pathways to education and learning outcomes in Mandurah					
1.2. Facilitate and advocate for sustainable local job creation and industry diversification			1.5. Leverage partnerships with key stakeholders to achieve improved economic outcomes with due consideration to environmental impacts					
1.3. Actively partner and engage with business and industry to build Mandurah's entrepreneurial capacity and capability								
#	Projects/Initiatives	Objective	Funding Type	\$'000				Responsibility
				2021/2022	2022/2023	2023/2024	2024/2025	
1.1	Develop the business case, undertake feasibility study and obtain funding support for the Data Array project.	1.5	New Capital	✓	●	●		Economic Development
1.2	Partner with DBCA to develop sustainable eco-tourism opportunities and product in Yalgorup National Park and adjacent areas.	1.5	New Capital	●	●	●	✓	Economic Development
1.3	Plan and develop a network of new eco-tourism and recreation trails around Peel-Harvey Estuary and Yalgorupo National Park.	1.5	New Capital	●	●	●	●	Economic Development
1.4	Deliver the Waterfront Redevelopment Stage 1 project (Eastern & Western Foreshore upgrades including playground & picnic area improvements & ablutions, and Smart Street Mall)	1.1, 1.3, 1.5	New Capital	3,000	3,000	500		Infrastructure Management
1.5	Review the City Centre Parking Strategy and develop a new City Centre Parking Plan focused on timed parking options, signage and wayfinding and lighting.	1.3	New Capital	✓	●	●	●	City Planning
1.6	Develop and maintain an Integrated Transport Strategy and underpinning Transport Plans	1.3	New Capital	✓	●	●	●	Technical Services
1.7	Upgrade Pinjarra Road	1.5	New Capital	1500	750			Operations Services, Technical Services
1.8	Upgrade Peel Street	1.5	New Capital	1500				Operations Services, Technical Services
1.9	Upgrade Leslie Street	1.5	New Capital	750				Operations Services, Technical Services
1.10	Develop business cases for the delivery of the City's Transform Mandurah program.	1.1, 1.2, 1.4,	New Operating	150	300			Economic Development
1.11	Emerging Industries Attraction – Facilitate growth and development of globally-emerging industries in Mandurah and Murray.	1.1, 1.2, 1.3, 1.4, 1.5	New Operating	✓	●	●	●	Economic Development
1.12	Deliver the Restart Mandurah Business & Industry Incentive Scheme (Ready Now, Grow Now, Invest Now).	1.3	New Operating	677				Economic Development
1.13	Facilitate and support small business development in Mandurah.	1.3	New Operating	152	152	152	152	Economic Development
1.14	Support the delivery of the 'Trolls in Western Australia' project.	1.5	New Operating	385	90	90	90	Festivals & Events
1.15	Develop a Master Plan and Land Reallocation Strategy to guide and facilitate the Redevelopment of the Mandurah City Centre.	1.1, 1.2, 1.5	New Operating	✓	●	●	●	City Planning
1.16	Progress project planning for the Western Foreshore Commercial site including the development and advertising of the EOI process and subsequent boundary changes.	1.1, 1.2	New Operating	✓	●			City Planning
1.17	Develop an Education, Training & Employment Strategy for Mandurah.	1.4	New within existing resources	✓	✓			Economic Development
1.18	Develop a framework to encourage private sector investment opportunities.	1.1, 1.2, 1.3	New within existing resources	✓	✓			Economic Development
1.19	Plan and deliver the Waterfront Redevelopment Stage 2 project	1.1, 1.3, 1.5	New within existing resources	✓	✓			Infrastructure Management
1.20	Support the City's Strategic Economic Advisory Group in line with the priorities of the Advocacy Strategy.	1.5	Business as Usual	✓	✓	✓	✓	Economic Development
1.21	Entrepreneurial Capacity Building – Promote and support small business entrepreneurship in Mandurah and the Peel Region.	1.3	Business as Usual	✓	✓	✓	✓	Economic Development
1.22	Provide support for the growth of Mandurah tourism sector (Visit Mandurah).	1.3, 1.5	Business as Usual	1139	1164	1190	1190	Economic Development
1.23	Implement the Mandurah and Murray: A Shared Economic Future Strategy to facilitate tourism development and industry attraction.	1.1, 1.2, 1.3, 1.4, 1.5	Business as Usual	✓	✓	✓	✓	Economic Development
1.24	Implement the City of Mandurah Events Strategy.	1.1	Business as Usual	✓	✓	✓	✓	Festivals & Events
1.25	Deliver the City of Mandurah's events program (including the Winter in Mandurah Festival, Christmas in Mandurah program, New Year's Eve Celebrations, Australia Day Celebrations and Summer in Mandurah).	1.5	Business as Usual	282	298	298	298	Festivals & Events
1.26	Deliver the annual Mandurah Crab Fest event.	1.5	Business as Usual	487	435	435	435	Festivals & Events
1.27	Manage the City's External Event Attraction Fund.	1.5	Business as Usual	251	259	259	259	Festivals & Events
1.28	Continue to support Business and City-led events and activations within the City Centre.	1.1, 1.2, 1.3, 1.5, 2.2, 2.4, 2.5	Business as Usual	✓	✓	✓	✓	City Centre
1.29	Undertake an Expression of Interest process for the commercial use of public open space within the City Centre.	1.1, 1.3	Business as Usual	✓	✓	✓	✓	City Centre
1.30	Provide support to Private Developers and Land Owners to progress investment projects within Mandurah.	1.1, 1.5	Business as Usual	✓	✓	✓	✓	City Planning
1.31	Provide support in the delivery of State and Federal Government funded projects within Mandurah.	1.1, 1.5	Business as Usual	✓	✓	✓	✓	City Planning
1.32	Develop and implement the City's Property Strategy	1.3	Business as Usual	✓	✓	✓	✓	City Planning
1.33	Provide building approval services within legislated Time Frames	1.1	Business as Usual	✓	✓	✓	✓	Building Services
1.34	Undertake assessment of Development Applications, Subdivision and Structure Plan proposals with legislative timeframes	1.1	Business as Usual	✓	✓	✓	✓	Statutory Planning
1.35	Maintain Mandurah Ocean Marina (MOM) and MOM Chalet Park	1.1	Business as Usual	✓	✓	✓	✓	Marina & Waterways
1.36	Build capability of local suppliers to engage in procurement opportunities	1.2, 1.3	Business as Usual	✓	✓	✓	✓	Governance Services
1.37	Implement the City's apprenticeship program	1.2	Business as Usual	✓	✓	✓	✓	People and Culture
1.38	Continue to implement the City's Aboriginal Traineeship programme	1.2	Business as Usual	✓	✓	✓	✓	People and Culture
1.39	Maintain existing transport infrastructure and regional public open spaces to provide appropriate commercial transport networks and tourism infrastructure	1.1, 1.5	Business as Usual	✓	✓	✓	✓	Operations Services, Technical Services

Objectives 2.1. Facilitate safe neighbourhoods and lifestyles by influencing the built form through urban design 2.2. Promote a positive identity and image of Mandurah and the contributions of its youth 2.3. Facilitate opportunities that promote community led initiatives and build local capacity and capability 2.4. Promote and encourage community connectedness to create social interaction and a strong sense of security and belonging 2.5. Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in 2.6. Advocate for and facilitate the provision of diverse and environmentally sustainable places and spaces for people to enjoy an inclusive and active lifestyle								

#	Projects/Initiatives	Objective	Funding Type	\$'000				Responsibility
				2021/2022	2022/2023	2023/2024	2024/2025	
2.1	Deliver the City Centre Christmas Decorations Activation	2.5	New Capital	200	200	200		Infrastructure Management
2.2	Refurbish (Internal) Mandurah Performing Arts Centre	2.5	New Capital	320	400		400	Infrastructure Management
2.3	Install Pedestrian Bridge on Mandurah Road	2.1	New Capital	3,500				Infrastructure Management
2.4	Develop Falcon Bay Toilets/Café	2.5	New Capital				100	Infrastructure Management
2.5	Progress the Dawesville Community Centre through to completion	2.4, 2.5, 2.6	New Capital	700	3,660	300		Community Capacity Building
2.6	Coordinate the relocation, fit-out and launch Peel community Kitchen	2.1, 2.3, 2.4	New Capital	27				Community Capacity Building
2.7	Commission major public artworks	2.1, 2.3, 2.5	New Capital	90	90	90	90	Arts and Culture
2.8	Redevelop the Indigenous Gallery at Mandurah Museum	2.1, 2.5	New Capital			150		Library & Heritage Services
2.9	Refurbish the Billy Dower Youth Centre	2.1, 2.2, 2.6	New Capital	18	150	50		Youth Development
2.10	Widen and upgrade the Waterside boat ramp	2.5	New Capital		300			Marina and Waterways
2.11	Upgrade Mandjar Bay Berths	2.5	New Capital			150		Marina and Waterways
2.12	Develop additional Boat Ramps/increase capacity	2.5	New Capital		100			Marina and Waterways
2.13	Deliver and maintain an Enclosed Dog Park	2.5, 2.4	New Capital	30	30	30	30	Operations Services
2.14	Implement Homelessness Assertive Outreach	2.3	New Operating	175	175			Community Capacity Building
2.15	Implement a series of archaeological digs to search and explore for artefacts	2.3, 2.4, 2.5	New Operating		25	25		Library & Heritage Services
2.16	Provide Day Time Security Patrols within the City Centre	2.4	New Operating	80				Ranger Services
2.17	Support the delivery of an appropriate parking enforcement response for the Lakelands Train Station	2.1	New Operating		20			Ranger Services
2.18	Explore the concept of a Cultural Centre in the City of Mandurah (project to progress consistent with Council direction)	2.1, 2.3, 2.5	New within existing resources	✓				Community Capacity Building
2.19	Embolden local Men's Sheds to operate strategically and sustainably	2.1, 2.3, 2.4	New within existing resources	✓				Community Capacity Building
2.20	Progress the Common Ground project with the State Government	2.1, 2.3	New within existing resources	✓	✓	✓	✓	Community Capacity Building
2.21	Develop, implement, monitor and report on the Mandurah Homelessness and Street Present Strategy	2.1, 2.3, 2.4	New within existing resources	✓	✓	✓	✓	Community Capacity Building
2.22	Develop, implement, monitor and report on the City of Mandurah Stretch Reconciliation Action Plan (RAP)	2.3, 2.4, 2.5	New within existing resources	✓	✓	✓	✓	Community Capacity Building
2.23	Develop, implement, monitor and report on the Mandurah Access and Inclusion Plan 2021 - 2026	2.1, 2.3, 2.4, 2.5	New within existing resources	✓	✓	✓	✓	Community Capacity Building
2.24	Develop, implement, monitor and report on a Place Activation Framework, including place-based community development model	2.3, 2.4, 2.5	New within existing resources	✓	✓	✓	✓	Community Capacity Building
2.25	Develop, implement, monitor and report on the Mandurah Arts, Culture and Heritage Strategy	2.3, 2.4, 2.5	New within existing resources	✓	✓	✓	✓	Arts & Culture
2.26	Develop, implement, monitor and report on the Mandurah Youth Development Strategy	2.2, 2.3, 2.4, 2.5	New within existing resources	✓	✓	✓	✓	Youth Development
2.27	Initiate the Village Hub model for seniors which promotes socially connected, healthy and active ageing	2.3, 2.4, 2.5	New within existing resources	●	●	●		Seniors & Community Centre, Community Capacity Building
2.28	Plan, Design and Deliver the City's Capital Infrastructure projects	2.1	Business as Usual	✓	✓	✓		City Planning, Recreation Services, Infrastructure
2.29	Coordinate the Liquor Accord	2.3, 2.4	Business as Usual	✓	✓	✓	✓	Community Capacity Building
2.30	Deliver an optimal range of literacy and learning services through Libraries and museum to meet the expectations of the community	2.3, 2.4, 2.5	Business as Usual	✓	✓	✓	✓	Library & Heritage Services
2.31	Coordinate the City's response to the prevention of Family and Domestic Violence	2.3, 2.4	Business as Usual	✓	✓	✓	✓	Community Capacity Building
2.32	Deliver community safety initiatives, including implementation of CCTV Strategy	2.1, 2.3	Business as Usual	✓	✓	✓	✓	Community Capacity Building
2.33	Implement initiatives that support young families and early years	2.3, 2.4	Business as Usual	✓	✓	✓	✓	Community Capacity Building
2.34	Support initiatives that achieve the full potential of Mandurah's diverse and multicultural community	2.3, 2.4	Business as Usual	✓	✓	✓	✓	Community Capacity Building
2.35	Implement grants, funding and scholarships policy	2.3, 2.4	Business as Usual	✓	✓	✓	✓	Community Capacity Building
2.36	Coordinate CASM as a key visual arts and creative learning space for the City	2.1, 2.4, 2.5	Business as Usual	✓	✓	✓	✓	Arts & Culture
2.37	Deliver upon the City's commitments as part of the MOU with Mandurah Performing Arts Centre	2.1, 2.3, 2.4, 2.5	Business as Usual	✓	✓	✓	✓	Arts & Culture
2.38	Deliver an optimal range of services at the Seniors Centre to meet the expectations of the community	2.3, 2.4, 2.5	Business as Usual	✓	✓	✓	✓	Seniors & Community Centre
2.39	Ensure the delivery of Beach Patrol Services	2.4, 2.5	Business as Usual	✓				Recreation Services

2.40	Deliver City of Mandurah Club Connect - Club Development Programme	2.3	Business as Usual	✓	✓	✓	✓	Recreation Services
2.41	Implement initiatives to support sustainable, financially viable and well-governed clubs that meet the needs of members.	2.3	Business as Usual	✓	✓	✓	✓	Recreation Services
2.42	Manage the City of Mandurah's Hired Community Facilities (including Halls & Pavilions, Parks & Reserves, Beaches & Foreshores & Outdoor Sports Facilities) - Usage and Stakeholder Management	2.6	Business as Usual	✓	✓	✓	✓	Community Development, Recreation Services, Land Management
2.43	Review and update the Mandurah Active Recreation Strategy and Social Infrastructure Plan to develop a consolidated "Community Infrastructure Plan" for Mandurah.	2.3, 2.5, 2.4, 2.6	Business as Usual	✓	✓			City Planning
2.44	Develop and implement Master Plans for the City's major Active Reserves.	2.5, 2.6	Business as Usual	✓	✓	✓	✓	City Planning
2.45	Implement Design WA and other urban design best practice in development approvals.	2.1	Business as Usual	✓	✓	✓	✓	City Planning
2.46	Support and encourage emergency service volunteering, holding annual recognition event	2.3	Business as Usual	✓	✓	✓	✓	Emergency Management
2.47	Provide animal control/management	2.1	Business as Usual	✓	✓	✓	✓	Ranger Services
2.48	Ensure transport infrastructure and public open space programmes incorporate Crime Prevention Through Environmental Design (CPTED) principles	2.1	Business as Usual	✓	✓	✓	✓	Technical Services, Operations Services, Community Development
2.49	Continue to deliver CoM Traffic Management Program	2.1	Business as Usual	✓	✓	✓	✓	Technical Services
2.50	Manage and maintain the City's road, drainage and other civil infrastructure	2.1	Business as Usual	✓	✓	✓	✓	Operations Services, Technical Services

Focus Area 3: Health

3.1. Facilitate and partner with key service providers including State and Federal Government to ensure health outcomes are aligned with community needs and expectations 3.2. Advocate for and facilitate the provision of a technologically advanced, quality health care system in Mandurah 3.3. Provide and facilitate quality infrastructure that is accessible, and conducive to a healthy, active community 3.4. Provide quality health and wellbeing programmes and services that target whole of life health from infants to seniors 3.5. Promote the importance of a healthy, active lifestyle and the role the natural environment plays in preventative health, within our community								
#	Projects/Initiatives	Objective	Funding Type	\$'000				Responsibility
				2021/2022	2022/2023	2023/2024	2024/2025	
3.1	Deliver Stage 2 of the Coastal Boardwalk Robert Point to Halls Head project	3.3	New Capital				100	Infrastructure Management
3.2	Install operable wall at the Seniors Kitchen/Dining Room	3.3	New Capital			35		Seniors and Community Centre
3.3	Facilitate the commissioning of a feasibility study for the development of new netball facilities to service Mandurah and the wider region.	3.3	New Capital	70		500	500	Recreation Services
3.4	Deliver Access Pathway at Rushton North Pavilion	3.3	New Capital	57				Recreation Services
3.5	Upgrade Reserve Changerooms to make amenities unisex	3.3	New Capital	20	100	100	100	Recreation Services
3.6	Install Acoustic Solution at MARC Leisure Pool	3.3	New Capital	200				Recreation Centres
3.7	Install Chlorine Gas Detectors and Shutdown System at MARC Plantroom	3.3	New Capital	15				Recreation Centres
3.8	Install air conditioners at Community/Sport/Recreation facilities	3.3	New Capital	40				Recreation Services
3.9	Administer the Community Sport and Recreation Facility Fund Programme (small grants)	3.3	New Capital	150	150	150	150	Recreation Services
3.10	Upgrade Coodanup Foreshore	3.3	New Capital			250	250	Landscape Services
3.11	Upgrade Falcon Bay - Stage 5	3.3	New Capital		400			Landscape Services
3.12	Upgrade the Dawesville Channel SE Foreshore	3.3	New Capital	427				Landscape Services
3.13	Upgrade South Harbour paving	3.3	New Capital	100	100	100	100	Marina and
3.14	Develop Riverside Gardens All Access Launching Ramp	3.3	New Capital	150				Marina and Waterways
3.15	Develop and implement a Public Open Space upgrade program	3.3	New Capital	3,000	3,200	1,000		Operations Services, Landscape Services
3.16	Develop and implement a new shared path program	3.3	New Capital	600	600	1,000	400	Operations Services, Technical Services
3.17	Refurbish McLennan Park Pump Track	3.3	New Capital	35				Operations Services, Landscape Services
3.18	Implement the Falcon Reserve Activation Plan.	3.3	New Capital	400	40			Operations Services
3.19	Implement the City of Mandurah Public Health Plan	3.5	New Operating	137	137			Health Services
3.20	Complete operational service review of the MARC	3.4	New within existing resources	✓				Recreation Centres
3.21	Complete operational service review of Recreation Services	3.3, 3.4	New within existing resources	✓				Recreation Services
3.22	Develop and implement a Community-Initiated infrastructure policy (club-led)	3.3	New within existing resources	✓	✓	✓	✓	Recreation Services
3.24	Implement initiatives that encourage and celebrate participation in sport and recreation.	3.4	Business as Usual	✓	✓	✓	✓	Recreation Services
3.25	Provide food safety management	3.1	Business as Usual	✓	✓	✓	✓	Health Services
3.26	Provide public buildings and event assessments	3.1	Business as Usual	✓	✓	✓	✓	Health Services
3.27	Undertake recreational water monitoring	3.1	Business as Usual	✓	✓	✓	✓	Health Services
3.28	Deliver the City's Mosquito management programme	3.1	Business as Usual	✓	✓	✓	✓	Health Services
3.29	Undertake swimming pool barrier inspections	3.3	Business as Usual	✓	✓	✓	✓	Building Services

3.30	Plan, deliver and maintain shared path (transport) infrastructure and active and passive recreation facilities within public open spaces (including sports fields, turf areas, playgrounds, exercise equipment, BMX tracks).	3.3	Business as Usual	✓	✓	✓	✓	City Planning, Operations Services, Technical Services
3.31	Facilitate and host environmental volunteering opportunities for communities to participate in health initiatives	3.5	Business as Usual	✓	✓	✓	✓	Environmental Services
3.32	Ensure waterways are safe, healthy and accessible	3.3	Business as Usual	✓	✓	✓	✓	Marina and Waterways
3.33	Develop and implement a Public Open Space renewal program	3.3	Business as Usual	1,099	1,175	1,130	1,139	Operations Services, Technical Services,
3.34	Develop and implement a shared path renewal program	3.3	Business as Usual	106	113	109	110	Operations Services, Technical Services,
3.35	Manage and maintain the City's parks and natural areas	3.3	Business as Usual	✓	✓	✓	✓	Operations Services, Environmental
3.36	Manage and maintain the City's facilities (including building and structures), public area lighting and security systems	3.3	Business as Usual	✓	✓	✓	✓	Operations Services, Infrastructure

Focus Area 4: Environment

Objectives 4.1. Advocate for and partner with all levels of Government and other agencies to ensure environmental impacts are considered in all strategy development and decision making 4.2. Protect and manage our local natural environment and ensure that our actions to manage land based assets don't adversely impact our waterways 4.3. Create opportunities for our community to celebrate and preserve our local natural environment 4.4. Educate our community on global environmental sustainability issues and demonstrate leadership in the field 4.5. Partner and engage with our community to deliver environmental sustainability outcomes								
#	Projects/Initiatives	Objective	Funding Type	\$'000				Responsibility
				2021/2022	2022/2023	2023/2024	2024/2025	
4.1	Undertake repairs to Cambria Island abutment walls	4.2	New Capital	400	350			Infrastructure Management
4.2	Rollout LEDs across CoM facilities	4.2	New Capital	80	77	75	58	Infrastructure Management
4.3	Design and install full Septic Tank and Grease Arrestor at Milgar Reserve	4.2	New Capital	30				Recreation Services
4.4	Implement the Water Sensitive Urban Design (WSUD) Prioritisation Plan	4.5	New Capital					Technical Services
4.5	Implement the City's Solar Plan	4.2, 4.4	New Capital	119				Environmental Services
4.6	Undertake Waste Management Centre Upgrades	4.2	New Capital	335				Waste Management
4.7	Undertake construction of new Tims Thicket Weighbridge	4.2	New Capital		150			Waste Management
4.8	Undertake construction of Waste Transfer Centre Roadway and Concrete Hardstand	4.2	New Capital	300				Waste Management
4.9	Undertake Permanent Sand Bypassing at the Dawesville Cut and Central Mandurah Ocean entrance	4.2	New Capital				300	Marina and Waterways
4.10	Implement the City's Coastal Protection Plan (CHRMAP)	4.4, 4.5, 4.2	New Operating	82	✓	✓	100	Marina and Waterways
4.11	Implement the City's Greening Mandurah framework	4.2, 4.5	New within existing resources	✓	✓	✓	✓	Landscape Services
4.12	Implement the Street Tree Masterplan	4.2	New within existing resources	✓	✓	✓	✓	Landscape Services
4.13	Develop and implement Pathogen Management Strategy	4.2	New within existing resources	✓	✓	✓	✓	Landscape Services
4.14	Undertake bushfire mitigation initiatives	4.2	Business as Usual	✓	✓	✓	✓	Emergency Management
4.15	Review the City's Significant Tree Register	4.2	Business as Usual			✓		Environmental Services
4.16	Continue the Peron-Naturaliste Partnership	4.1	Business as Usual	✓	✓	✓	✓	Environmental Services
4.17	Plan for the ongoing mitigation of carbon emissions	4.2	Business as Usual	✓	✓	✓	✓	Environmental Services
4.18	Deliver environmental education programmes and research partnerships	4.2, 4.3, 4.4, 4.5	Business as Usual	✓	✓	✓	✓	Environmental Services
4.19	Develop and implement Bushland Management Plans for priority nature reserves	4.2	Business as Usual	✓	✓	✓	✓	Environmental Services
4.20	Ensure the City has appropriate approvals (e.g. clearing permits and licences) for all works undertaken	4.2	Business as Usual	✓	✓	✓	✓	Environmental Services
4.21	Ensure sustainable water use by the City and community	4.2, 4.4, 4.5	Business as Usual	✓	✓	✓	✓	Environmental Services
4.22	Investigate a Power Purchase Agreement alternative to procure renewable energy for City facilities	4.2, 4.4	Business as Usual	✓				Environmental Services
4.23	Develop and implement Foreshore Management Plans for priority foreshore reserves	4.2	Business as Usual	✓	✓	✓	✓	Environmental Services
4.24	Develop and implement Public Open Space Management Plans for priority parks and reserves	4.2	Business as Usual	✓	✓	✓	✓	Landscape Services
4.25	Implement and review the City's Waste Plan	4.5	Business as Usual	✓	✓	✓	✓	Waste Management
4.26	Manage household and community waste collection services including weekly waste collections, fortnightly recycling, verge collections, public bin collections, illegal dumping and dead animal collections	4.2	Business as Usual	✓	✓	✓	✓	Waste Management
4.27	Manage and operate the Waste Management Centre	4.2	Business as Usual	✓	✓	✓	✓	Waste Management
4.28	Manage and operate the Tims Thicket Inert Landfill	4.2	Business as Usual	✓	✓	✓	✓	Waste Management
4.29	Manage the Waste to Energy contract	4.2	Business as Usual	✓	✓	✓	✓	Waste Management
4.30	Continue to manage the City's Coastline and waterways environment	4.1, 4.5	Business as Usual	✓	✓	✓	✓	Marina and Waterways
4.31	Undertake high level scientific and strategic investigations to provide the foundation for improved waterways and coastal zone management decision making into the future	4.4, 4.2	Business as Usual	✓	✓	✓	✓	Marina and Waterways

Objectives 5.1. Demonstrate regional leadership and advocate for the needs of our community 5.2. Listen to and engage with our community in the decision making process 5.3. Build and retain a skilled, agile, motivated and healthy workforce 5.4. Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management 5.5. Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values.								
#	Projects/Initiatives	Objective	Funding Type	\$'000				Responsibility
				2021/2022	2022/2023	2023/2024	2024/2025	
5.1	Undertake refurbishment of Ormsby Terrace Council Building	5.4	New Capital	200	200			Infrastructure Management
5.2	Replace Soldiers Cove Seawall	5.4	New Capital		500	500	500	Marina and Waterways
5.3	Undertake maintenance works to replace sports floodlighting at Rushton Park	5.4	New Capital			300		Operations Services
5.4	Plan, fund and deliver the City's New Operations Centre	5.4	New Capital		250	2000	2,000	Operations Services, Infrastructure Management
5.5	Implement the City's new Enterprise Resource Planning system - Technology 1	5.4	New Operating	798				Systems & Projects
5.6	City of Mandurah Brand Implementation - continued - includes on going asset roll out as required	5.1, 5.2, 5.3	New Operating	15				Corporate Communications
5.7	City of Mandurah Digital Asset Management System	5.4, 5.2	New Operating	15	16	18	20	Corporate Communications
5.8	Organisation Internal Communications - including CEO and Team Briefings	5.3	New Operating	8	8	8		Corporate Communications
5.9	Install new Contact Centre Software	5.4	New Operating			36	36	Customer Services
5.10	Continue to develop and improve One Council HR & Payroll system modules including Payroll, additional workflow and automation, talent and performance, learning and development.	5.4	New Operating	20				People and Culture
5.11	Progress the City as a 'Childsafe Organisation' consistent with recommendations from State Government and Commissioner for Children and Young People	5.4	New within existing resources	✓	✓	✓	✓	Community Capacity Building
5.12	Extend Customer Satisfaction Surveys via Qualtrics to broader organisation	5.2, 5.4	New within existing resources	✓	✓			Customer Services
5.13	Design an organisation wide customer service training program	5.4	New within existing resources		✓	✓		Customer Services
5.14	Undertake a review of the City's physical delivery methods and drive digital delivery of communications	5.4	New within existing resources	✓		✓		Information Management
5.15	Develop a training program for staff & Elected Members on Recordkeeping & FOI responsibilities	5.4	New within existing resources	✓				Information Management
5.16	Implement recommendations from the review of the Information Management function	5.4	New within existing resources	✓	✓			Information Management
5.17	Provide for professional programmes focusing on leadership pathways	5.3	New within existing resources	✓				People and Culture
5.18	Monitor, review and update the City's Advocacy Strategy and annual priorities.	5.1	Business as Usual	✓	✓	✓	✓	Office of Mayor & Councillors
5.19	Undertake a review of the 20-Year Strategic Community Plan to ensure it effectively delivers on the community's needs	5.2, 5.4, 5.5	Business as Usual	20		50		Strategy
5.20	Undertake a biennial Community Perceptions Survey as a measure of the City's performance	5.2, 5.4	Business as Usual	18		18		Strategy
5.21	Develop and review the 4-Year Corporate Business Plan	5.4	Business as Usual	✓	✓	✓	✓	Strategy
5.22	Report on achievements outlined in the 20-Year Strategic Community Plan and 4-Year Corporate Business Plan	5.4	Business as Usual	✓	✓	✓	✓	Strategy
5.23	Develop and implement the Elected Member Community Engagement Strategy, including comprehensive civic events program	5.2, 5.3	Business as usual	✓	✓	✓	✓	Office of Mayor & Councillors
5.24	Utilise OneCouncil to define an efficient, fair and equitable process for handling and management of Elected Member constituent enquiries	5.1, 5.2, 5.4	Business as usual	✓	✓	✓	✓	Office of Mayor & Councillors
5.25	Undertake annual Business Unit / Service reviews in line with the Service Review Plan	5.4	Business as usual	✓	✓	✓	✓	Strategy
5.26	Develop, Implement and Review Mandurah Recreation Centres 5 Year Strategic Plan 2021-2026	3.4	Business as Usual	✓				Recreation Centres
5.27	Implement the Local Planning Strategy Actions and ensure the City's land use planning framework responds and adapts to evolving urban environments and regional initiatives.	5.1, 5.2, 5.4, 5.5	Business as Usual	✓	✓	✓	✓	City Planning
5.28	Maintain and empower the Asset Management Working Group to decentralise Asset Management practices	5.4	Business as Usual	✓	✓	✓	✓	Technical Services
5.29	Develop and maintain 5-10 year capital renewal plans for Civil Assets	5.4	Business as Usual	✓	✓	✓	✓	Technical Services
5.30	Drive Innovation through the expansion of Internet of Things (IoT) technology [of Plan for 2020/21]	5.4	Business as Usual	✓	✓	✓	✓	Systems & Projects
5.31	Advocate, manage, maintain and support technology and technological solutions for Council operations (Cybersecurity) [of Plan for 2020/21]	5.4	Business as Usual	✓	✓	✓	✓	Systems & Projects
5.32	Manage the City's Community Engagement Policy	5.2, 5.3	Business as Usual	✓	✓	✓	✓	Corporate Communications
5.33	Develop and deliver a Strategic Corporate Communications Plan including Internal Communications	5.1, 5.2, 5.3	Business as Usual	✓	✓	✓	✓	Corporate Communications
5.34	City of Mandurah Websites - management of City of Mandurah, Mandurah Matters, Wearable Art and Crab Fest websites	5.2	Business as Usual	✓	✓	✓	✓	Corporate Communications
5.35	Manage all media and public relations	5.2	Business as Usual	✓	✓	✓	✓	Corporate Communications
5.36	Provide financial accounting services (Accounts payable, accounts receivable, insurance, loans, investments, GST/BAS, FBT, banking management, corporate credit cards)	5.4	Business as Usual	✓	✓	✓	✓	Financial Services
5.37	Provide management accounting services (Budgeting, financial analysis, long term financial planning, capital planning, business cases, financial systems, projects)	5.4	Business as Usual	✓	✓	✓	✓	Financial Services
5.38	Manage the City's Rates function (preparation of rate notices, pensioner management, street numbering, debtor management, property enquiries, new properties)	5.4	Business as Usual	✓	✓	✓	✓	Financial Services
5.39	Provide financial reporting (Annual financial statements, monthly financial management reporting, budget review)	5.4	Business as Usual	✓	✓	✓	✓	Financial Services
5.40	Implement the internal audit function, Strategic Internal Audit Plan 2020/21 – 2022/23 and Operational Internal Audit Plan 2020/2021 (Undertake six Audits during the year)	5.4	Business as Usual	✓	✓	✓	✓	Governance Services
5.41	Develop and deliver the City's governance training program for employees	5.4	Business as Usual	✓	✓	✓	✓	Governance Services
5.42	Develop, coordinate and deliver policies in accordance with the Council Policy Plan	5.4	Business as Usual	✓	✓	✓	✓	Governance Services

5.43	Review and implement Delegations and Authorisations	5.4	Business as Usual	✓	✓	✓	✓	Governance Services
5.44	Review and develop Local Laws	5.4	Business as Usual	✓	✓	✓	✓	Governance Services
5.45	Undertake a review and develop a new Code of Conduct for employees, and Elected Members and Committees	5.4	Business as Usual			✓		Governance Services
5.46	Implement the City's Risk Management Framework	5.4	Business as Usual	✓	✓	✓	✓	Governance Services
5.47	Continue to implement the City's Procurement Improvement Programme	5.4	Business as Usual	✓	✓	✓	✓	Governance Services
5.48	Develop and implement a Procurement Education Strategy	5.4	Business as Usual	✓	✓	✓	✓	Governance Services
5.49	Manage Leases and Licences	5.4	Business as Usual	✓	✓	✓	✓	Land Management Services
5.50	Review, develop and implement the City's Customer Services Strategy	5.4	Business as Usual	✓	✓	✓	✓	Customer Services
5.51	Provide Administration Services for Mandurah Cemeteries	5.4	Business as Usual	✓	✓	✓	✓	Customer Services
5.52	Complete a review of all legacy CRM's in Authority	5.4	Business as Usual	✓				Customer Services
5.53	Review & update Customer Services Charter and Service Delivery Standards	5.4	Business as Usual	✓		✓		Customer Services
5.54	Ensure compliant storage, retrieval, disposal and scanning/preservation of CoM records	5.4	Business as Usual	✓	✓	✓	✓	Information Management
5.55	Review, develop and implement the City's Record Keeping Plan	5.4	Business as Usual	✓	✓		✓	Information Management
5.56	Manage Freedom of Information (FOI) processes and reporting	5.4	Business as Usual	✓	✓	✓	✓	Information Management
5.57	Review and update the City's Recordkeeping Policy	5.4	Business as Usual	✓		✓		Information Management
5.58	Review and update the City's Disaster Management Plan for Information	5.4	Business as Usual	✓				Information Management
5.59	Review and update the City's Preservation Strategy	5.4	Business as Usual			✓		Information Management
5.60	Review and update the City's Information Statement	5.4	Business as Usual	✓	✓	✓	✓	Information Management
5.61	Review and update the City's Information Management Strategy	5.4	Business as Usual			✓		Information Management
5.62	Ensure ongoing digitisation of City's physical records	5.4	Business as Usual	✓	✓	✓	✓	Information Management
5.63	Coordinate the City's retention, disposal and archiving program (including digital records)	5.4	Business as Usual	✓	✓	✓	✓	Information Management
5.64	Continue to review, develop and implement the City's Workforce Plan	5.3, 5.2	Business as Usual	✓	✓	✓	✓	People and Culture
5.65	Facilitate positive and constructive culture and values within the organisation	5.1, 5.4	Business as Usual	✓	✓	✓	✓	People and Culture
5.66	Review future skill requirements and resources required to maintain specific work areas increasing in size	5.3, 5.4	Business as Usual	✓	✓	✓	✓	People and Culture
5.67	Coordinate Procurement over \$50,000	5.4	Business and Usual	✓	✓	✓	✓	Governance Services
5.68	Coordinate Local Government Elections	5.4	Business and Usual	✓		✓		Governance Services
5.69	Develop and implement a Fraud and Corruption Prevention Plan	5.4	Business and Usual	✓				Governance Services

Focus Area 1: Economic

Objectives								
1.1. Promote and foster business investment aimed at stimulating economic growth				1.4. Advocate for and facilitate opportunities for improved pathways to education and learning outcomes in Mandurah				
1.2. Facilitate and advocate for sustainable local job creation and industry diversification				1.5. Leverage partnerships with key stakeholders to achieve improved economic outcomes with due consideration to environmental impacts				
1.3. Actively partner and engage with business and industry to build Mandurah's entrepreneurial capacity and capability								
#	Projects/Initiatives	Objective	UoM	Target				Responsibility
				2021/2022	2022/2023	2023/2024	2024/2025	
1.1	Number of participants involved in the City's Entrepreneurial Capacity Building Programs.	1.3	#	Target to be developed				Economic Development
1.2	Number of applications received for the Restart Mandurah Business & Industry Incentives Scheme (Grants Program).	1.1	#	10				Economic Development
1.3	Economic Development (What the City is doing to attract investors, attract and retain businesses, grow tourism and create more job opportunities) - Performance Index Score	1.1, 1.2, 1.3, 1.4, 1.5	Index Score	N/A	Industry Average	N/A	Industry Average	Economic Development
1.4	Business Engagement - Number of businesses directly engaged seeking support or assistance.	1.1, 1.2, 1.3	#	New Measure				Economic Development
1.5	Development & promotion of Mandurah as a tourism destination - Performance Index Score	1.1, 1.3	Index Score	N/A	Industry Average	N/A	Industry Average	Economic Development
1.6	Access to employment opportunities - Performance Index Score	1.1, 1.2, 1.3, 1.5	Index Score	N/A	Industry Average	N/A	Industry Average	Economic Development
1.7	Access to education & training opportunities - Performance Index Score	1.1, 1.2, 1.3, 1.5	Index Score	N/A	Industry Average	N/A	Industry Average	Economic Development
1.8	Number of external events secured/delivered	1.5	#	20	20	22	22	Festivals & Events
1.9	Number of businesses involved in City of Mandurah events	1.1	#	65	65	70	70	Festivals & Events
1.10	Economic impact of Events Program	1.5	\$ million	15	15	16	16	Festivals & Events
1.11	City Centre Activation Grants Program (% Funds Allocated)	1.1	%	75				City Centre
1.12	How the City Centre is being developed Performance Index Score	1.1, 1.2, 1.3, 1.5	Index Score	N/A	Industry Average	N/A	Industry Average	City Centre
1.13	Business Investment - Number of new private investment opportunities facilitated.	1.1, 1.2, 1.5	#	New Measure				City Planning
1.14	Mandurah Ocean Marina (MOM) and MOM Chalet Park occupancy rate	1.1	%	50	50	50	50	Marina and Visit Mandurah

Focus Area 2: Social

Objectives								
2.1. Facilitate safe neighbourhoods and lifestyles by influencing the built form through urban design				2.5. Provide a range of social, recreational and cultural experiences for our residents and visitors to enjoy and take pride in				
2.2. Promote a positive identity and image of Mandurah and the contributions of its youth				2.6. Advocate for and facilitate the provision of diverse and environmentally sustainable places and spaces for people to enjoy an inclusive and active lifestyle				
2.3. Facilitate opportunities that promote community led initiatives and build local capacity and capability								
2.4. Promote and encourage community connectedness to create social interaction and a strong sense of security and belonging								
#	Projects/Initiatives	Objective	UoM	Target				Responsibility
				2021/2022	2022/2023	2023/2024	2024/2025	
2.1	Community buildings, halls and toilets - Performance Index Score	2.6	Index Score	N/A	Industry Average	N/A	Industry Average	Infrastructure Management,
2.2	Services and facilities for youth - Performance Index Score	2.6	Index Score	N/A	Industry Average	N/A	Industry Average	Youth Development
2.3	Access to services and facilities for people with a disability - Performance Index Score	2.6	Index Score	N/A	Industry Average	N/A	Industry Average	Community Capacity Building
2.4	The control of graffiti, vandalism & anti-social behaviour - Performance Index Score	2.1	Index Score	N/A	Industry Average	N/A	Industry Average	Community Capacity Building, Operations
2.5	Feel safe in Mandurah - Performance Index Score	2.1	Index Score	N/A	Industry Average	N/A	Industry Average	Community Capacity Building
2.6	Library and information services - Performance Index Score	2.4, 2.5	Index Score	N/A	Industry Average	N/A	Industry Average	Library & Heritage Services
2.7	Building and maintaining local roads - Performance Index Score	2.1	Index Score	N/A	Industry Average	N/A	Industry Average	Technical Services, Operations Services
2.8	Traffic management and control on local roads - Performance Index Score	2.1	Index Score	N/A	Industry Average	N/A	Industry Average	Technical Services, Operations Services
2.9	Management of parking - Performance Index Score	2.1	Index Score	N/A	Industry Average	N/A	Industry Average	Technical Services, Operations Services
2.10	Streetscapes - Performance Index Score	2.1	Index Score	N/A	Industry Average	N/A	Industry Average	Technical Services, Operations Services
2.11	Lighting of streets and public places - Performance Index Score	2.1	Index Score	N/A	Industry Average	N/A	Industry Average	Technical Services, Operations Services
2.12	Lighting of streets and public places - Performance Index Score	2.1	Index Score	N/A	Industry Average	N/A	Industry Average	Technical Services, Operations Services

Focus Area 3: Health

3.1. Facilitate and partner with key service providers including State and Federal Government to ensure health outcomes are aligned with community needs and expectations 3.2. Advocate for and facilitate the provision of a technologically advanced, quality health care system in Mandurah 3.3. Provide and facilitate quality infrastructure that is accessible, and conducive to a healthy, active community 3.4. Provide quality health and wellbeing programmes and services that target whole of life health from infants to seniors 3.5. Promote the importance of a healthy, active lifestyle and the role the natural environment plays in preventative health, within our community								
#	Projects/Initiatives	Objective	UoM	Target				Responsibility
				2021/2022	2022/2023	2023/2024	2024/2025	
3.1	Sport and recreation facilities - Performance Index Score	3.3	Index Score	N/A	Industry Average	N/A	Industry Average	Infrastructure Management, Operations Services
3.2	Playgrounds, parks and reserves - Performance Index Score	3.3	Index Score	N/A	Industry Average	N/A	Industry Average	Infrastructure Management, Operations Services
3.3	Maintain participation/occupancy rate in MARC facilitated programs	3.4	%	80	80	80	80	Recreation Centres
3.4	Number of new Events delivered at MARC to promote active participation	3.4	#	14	14	16	16	Recreation Centres
3.5	Increase in, Mandurah sport and recreational clubs, participation/membership within Club Connect development program	3.5	%	20	20	20	20	Recreation Services
3.6	Number of initiatives undertaken to promote the health benefits linked to connecting people with and protecting the natural environment	3.5	#	10	10	10	10	Health Services
3.7	Food Premises inspections carried out within statutory timeframes	3.3	%	100	100	100	100	Health Services
3.8	Health Premises inspections carried out within statutory timeframes	3.3	%	100	100	100	100	Health Services
3.9	Public Building and Events assessments carried out within statutory timeframes	3.3	%	100	100	100	100	Health Services
3.10	Recreational Water Quality assessments carried out within statutory timeframes	3.3	%	100	100	100	100	Health Services
3.11	Footpaths and cycleways - Performance Index Score	3.3	Index Score	N/A	Industry Average	N/A	Industry Average	Technical Services, Operations Services

Focus Area 4: Environment

Objectives 4.1. Advocate for and partner with all levels of Government and other agencies to ensure environmental impacts are considered in all strategy development and decision making 4.2. Protect and manage our local natural environment and ensure that our actions to manage land based assets don't adversely impact our waterways 4.3. Create opportunities for our community to celebrate and preserve our local natural environment 4.4. Educate our community on global environmental sustainability issues and demonstrate leadership in the field 4.5. Partner and engage with our community to deliver environmental sustainability outcomes								
#	Projects/Initiatives	Objective	UoM	Target				Responsibility
				2021/2022	2022/2023	2023/2024	2024/2025	
4.1	% of clean energy used by the City of Mandurah	4.2	%	20	20	20	25	Environmental Services
4.2	Number of active investigations into breaches of environmental regulations	4.2	#	0	0	0	0	Environmental Services
4.3	Maintain compliance with Groundwater allocation licenses	4.2	%	100	100	100	100	Environmental Services
4.4	Maintain Waterwise Council accreditation	4.2, 4.4, 4.5		Achieved	Achieved	Achieved	Achieved	Environmental Services
4.5	Increase in number of Natural areas managed by the City that have had a management plan reviewed within the last 5 years	4.2	#	27	33	39	45	Environmental Services
4.6	Number of opportunities created for the community to increase awareness of environmental issues and participate in environmental activities	4.2, 4.4, 4.5	#	20	20	20	20	Environmental Services
4.7	% waste diversion from landfill	4.2, 4.5	%	>24	>24	>24	>24	Waste Management
4.8	Weekly rubbish collections - Performance Index Score	4.2, 4.5	Index Score	N/A	Industry Average	N/A	Industry Average	Waste Management
4.9	Fortnightly recycling collections - Performance Index Score	4.2, 4.5	Index Score	N/A	Industry Average	N/A	Industry Average	Waste Management
4.10	Verge-side bulk waste collections - Performance Index Score	4.2, 4.5	Index Score	N/A	Industry Average	N/A	Industry Average	Waste Management
4.11	Street tree planting (Number Planted)	4.2	#	500	500	500	500	Operations Services
4.12	Park tree and shrubs planting (Number Planted)	4.2	#	500	500	500	500	Operations Services
4.13	Park infill garden planting (Number Planted)	4.2	#	2000	2000	2000	2000	Operations Services
4.14	Bushland Planting (Number Planted)	4.2	#	10000	10000	10000	10000	Operations Services

Focus Area 5: Organisational Excellence

Objectives								
5.1. Demonstrate regional leadership and advocate for the needs of our community			5.4. Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management					
5.2. Listen to and engage with our community in the decision making process			5.5. Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values.					
5.3. Build and retain a skilled, agile, motivated and healthy workforce								
#	Projects/Initiatives	Objective	UoM	Target				Responsibility
				2021/2022	2022/2023	2023/2024	2024/2025	
5.1	Advocacy and lobbying on behalf of the community to influence decisions, support local causes, etc - Performance Index Score	5.1	Index Score	N/A	Industry Average	N/A	Industry Average	Office of the Mayor & Councillors
5.2	Recreation Services Customer Satisfaction	5.4	%	88	88	88	88	Recreation Services
5.3	MARC Customer Satisfaction	5.4	%	88	88	88	88	Recreation Centres
5.4	MARC Cost per Attendance	5.4	\$	1.5	1.5	1.5	1.5	Recreation Centres
5.5	Private swimming pools inspected within 4 years	5.5, 5.4	%	100	100	100	100	Development Compliance
5.6	Reduce Dog Attacks with Injury from previous year	5.5, 5.4	%	5	5	5	5	Ranger Services
5.7	Design City Works Capital Program (% Budget)	5.4	%	100	100	100	100	Technical Services
5.8	Design City Works Capital Program (% Projects)	5.4	%	100	100	100	100	Technical Services
5.9	How the community is informed about what's happening in the local area - Performance Index Score	5.2	Index Score	N/A	Industry Average	N/A	Industry Average	Corporate Communications
5.10	I am proud to live in Mandurah - Performance Index Score	5.2	Index Score	N/A	Industry Average	N/A	Industry Average	Corporate Communications
5.11	Performance rating for City's website - Performance Index Score	5.2	Index Score	N/A	Industry Average	N/A	Industry Average	Corporate Communications
5.12	Increase in Website Hits (YoY)	5.2	%	10	10	10	10	Corporate Communications
5.13	Increase in City of Mandurah Facebook Reach and Engagement (with no increase in negative sentiment)	5.2	%	10	10	10	10	Corporate Communications
5.14	Increase in City of Mandurah e-newsletter subscription (YoY)	5.2	%	15	15	15	15	Corporate Communications
5.15	Increase in City of Mandurah e-newsletter open rate (YoY)	5.2	%	5	5	5	5	Corporate Communications
5.16	Increase in City of Mandurah e-newsletter click through rate (YoY)	5.2	%	2.5	2.5	2.5	2.5	Corporate Communications
5.17	Increase in City of Mandurah e-newsletter traffic (YoY)	5.2	%	100	100	100	100	Corporate Communications
5.18	Asset Consumption Ratio	5.4	0	0.7	0.68	0.67	0.65	Financial Services
5.19	Asset Renewal Funding Ratio	5.4	0	0.85	0.82	0.82	0.86	Financial Services
5.20	Asset Sustainability Ratio	5.4	0	0.71	0.68	0.5	0.5	Financial Services
5.21	Recommendations implemented stemming from the Operations Internal Audit Plan	5.4	%	50	50	50	50	Governance Services
5.22	Post Transaction Customer Satisfaction	5.2	%	88	88	88	88	Customer Services
5.23	First Point of Contact (FPOC) Resolution Rate	5.2	%	80	80	80	80	Customer Services
5.24	Freedom of Information (FOI) enquiries responded to within regulatory timeframes	5.4	%	100	100	100	100	Information Management
5.25	Employee Engagement Index	5.3	%	N/A	80	N/A	80	People and Culture
5.26	OSH Audit compliance score (Survey conducted June 2020)	5.3	%	90	TBA	TBA	TBA	People and Culture
5.27	Culture Score (Target = All 4 constructive styles above 50th percentile & all 4 defensive styles below 50th percentile)	5.3	%	100	N/A	100	N/A	People and Culture
5.28	Deliver City Parks Capital Program (% Budget)	5.4	%	100	100	100	100	Operations Services
5.29	Deliver City Parks Capital Program (% Projects)	5.4	%	100	100	100	100	Operations Services
5.30	Deliver City Parks Maintenance Program (% Budget)	5.4	%	100	100	100	100	Operations Services
5.31	Deliver City Works Capital Program (% Budget)	5.4	%	100	100	100	100	Operations Services
5.32	Deliver City Works Capital Program (% Projects)	6.4	%	100	100	100	100	Operations Services
5.33	Deliver City Works Maintenance Program (% Budget)	5.4	%	100	100	100	100	Operations Services
5.34	Deliver City Maintenance Program (% Budget)	5.4	%	100	100	100	100	Operations Services
5.35	Deliver City Fleet Capital Program (% Budget)	5.4	%	100	100	100	100	Operations Services

4	SUBJECT:	Financial Report May 2021
	DIRECTOR:	Business Services
	MEETING:	Council Meeting
	MEETING DATE:	22 June 2021

Summary

The Financial Report for May 2021 together with associated commentaries, notes on investments, balance sheet information and the schedule of accounts are presented for Elected Members' consideration.

Disclosure of Interest

Nil

Previous Relevant Documentation

- G.17/3/21 23/03/2021 Budget Review 2020/21
- G.17/6/20 23/06/2020 Adoption of Annual Budget 2020/21

Background

Nil

Comment

Financial Summary

The financial report for May 2021 shows a surplus for this period of \$14.5 million.

A summary of the financial position for May 2021 is detailed in the table below:

	Current Budget	YTD Budget (a)	YTD Actual (b)	Var. (b)-(a)	Var.% (b)-(a)/(a)
	\$ 000s	\$ 000s	\$ 000s	\$ 000s	%
Opening Funding Surplus / (Deficit)	1,195	1,195	1,195	-	0%
<u>Revenue</u>					
Revenue from operating activities	112,293	110,974	111,872	898	1%
Capital revenue, grants and Contribution	21,952	21,672	12,282	(9,390)	-43%
	134,245	132,646	124,154	(8,492)	
<u>Expenditure</u>					
Operating Expenditure	(129,932)	(119,352)	(110,765)	8,587	-7%
Capital Expenditure	(43,923)	(40,897)	(18,957)	21,941	-54%
	(173,855)	(160,249)	(129,722)	30,527	
Non-cash amounts excluded from operating activities	24,980	22,926	24,455	1,529	7%
Other Capital Movements	13,435	(5,344)	(5,507)	(163)	3%
Closing Funding Surplus / (Deficit)	(0)	(8,825)	14,576	23,401	-265%

Key Capital Projects

The following table highlights the status of the City's key capital projects for the 2020/2021 financial year:

Project	2020/21 Actuals Incl. CMT \$'000s	2020/21 Annual Budget \$'000s	Comment
Western Foreshore Recreation Precinct	4,959	8,316	<i>Project status:</i> Existing Public Toilets – Demolished. Play Space – Footings for play structures are in progress. Three large Melaleuca trees have been planted. Expected completion date for play space is late October. Meeting Place Artwork – Main structure installation completed end of May. Electrical works are ongoing. Remaining ground works including edging, aggregate base and timber seating are to commence mid-June. Expected completion date for public access is mid-July.
Eastern Foreshore South Precinct	3,173	6,437	<i>Project status:</i> Estuary Pool Edge Works – Completed. Estuary Pool Floating Pontoon – Pilings completed end of May. Concrete pontoons being delivered to site and incrementally launched into the water during June. Curved outer section of the pontoon will take shape by the end of June.
Smart Street Mall Upgrade	1,465	2,352	<i>Project status:</i> Paving Works on South Side of Street – Completed. Main Central Construction Area - Demolition of planter boxes has commenced. Footings for new planter boxes to commence early June. Delivery and installation of pre-cast concrete walling sections for two planter boxes is due early June with remaining planter walling installation to be completed by mid-June.
Lakelands District Open Space and Clubroom Facility	1,802	2,271	<i>Project status:</i> Sports Ground Lighting – The delivery date for the light poles remains unconfirmed. The contractor has installed conduits for the sports ground baseball infrastructure.
Pinjarra Road Stage 1 and 2	687	1,626	<i>Project status:</i> Construction 25% complete. Road upgrade works will continue in 2021-2022.
Leslie Street Road Rehabilitation	829	813	<i>Project status:</i> Complete.

Statutory Environment

Local Government Act 1995 Section 6.4 Financial Report
Local Government (Financial Management) Regulations 1996 Part 4 Financial Reports

Policy Implications

Nil

Financial Implications

Any material variances that have an impact on the outcome of the budgeted surplus position are explained in the Monthly Financial Report, as detailed in Attachment 4.1.

Risk Analysis

Nil

Strategic Implications

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

Organisational Excellence:

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk, and financial management.

2020/21 Capital Works Carryovers

As the end of financial year is approaching, it has become apparent that a number of capital projects will not be completed prior to 30 June 2021. Reasons for the construction delays include longer lead times for the procurement of materials and contractors due to COVID-19 impacting the availability of resources. Officers have identified and reviewed the projects that will be incomplete at year end and determined that approximately \$17,272,641 of the 2020/21 capital works program will remain unspent. A detailed list of the projects that are not due to be completed before 30 June 2021 is shown in Attachment 4.2.

The \$17,272,641 of capital expenditure that is expected to be unspent is funded from the following sources:

Funding Source	\$
External Non-Operating Grants and Contributions	7,669,316
City of Mandurah Funding	
- New Loan Borrowings	3,726,754
- Reserves	3,492,023
- Proceeds	406,050
- General Rates	1,978,498
Total	17,272,641

The City has received \$5,523,388 of the \$7,669,316 external non-operating grants and contributions and it is proposed that the funds received be transferred into reserve to be utilised in the 2021/22 financial year. It is unlikely that the remaining \$2,145,928 of grants and contributions will be received this financial year due to the required payment milestones not being met. The projects being financed by these grants include Peel Street Power Relocation \$70,928, Pinjarra Road Stage 1 \$200,000, Waterfront Project \$1,500,000 and Lakelands District Open Space \$375,000. The \$2,145,928 will be included in the 2021/22 Annual Budget as new grants and contributions.

It is proposed that the capital revenue in the 2020/21 budget be reduced by \$7,181,015, being \$2,145,928 for grant revenue not likely to be received this year and \$5,035,087 for grant funds received, yet unable to be recognised as revenue in 2020/21.

It is proposed that the loans of \$3,726,754 not be drawn down this financial year, instead they will be presented as new loans in the 2021/2022 budget to ensure the carryover projects can be completed.

The \$406,050 reduction in proceeds from sale of assets is in relation to the plant and machinery renewal purchases that have not occurred this financial year, therefore it is proposed that the capital revenue for proceeds in the 2020/21 budget be reduced by \$406,050. As these purchases are scheduled to occur in 2021/22, the \$406,050 will be included in the 2021/22 Annual Budget as proceeds from sale of assets.

It is recommended that general rates funding of \$1,906,931 (being \$1,978,498 less the internal overhead allocation for design and project management of \$71,567), the external non-operating grants and contributions relating to the carryover works of \$5,523,388 and the reserve funds that were going to offset the projects of \$3,492,023 be transferred into reserve prior to 30 June (total \$10,922,342). The majority of these projects will be listed in the capital works program for 2021/22 and the funds drawn down upon when the works recommence next year.

Unbudgeted Expenditure

MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System

The capital project for the MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System currently has a budget of \$5,337, however the MARC has managed to complete a low-cost solution for the acid feed system and no longer requires this capital budget.

The MARC has requested that this budget be used to fund the purchase of acoustic panels for the MARC Clubroom. The installation of the acoustic panels will make the MARC Clubrooms a more useable space for Community Groups as bookings are currently limited by the reverberation/echo effects of sound. The MARC has managed to source suitable panelling at a cost of \$4,950 to help to resolve the sound issues in this space, however as these costs are below \$5,000 the costs cannot be capitalised; therefore it is requested that this budget be allocated to an operating project to facilitate the purchase of these panels.

Sampling Analysis and Quality Plan

A Sampling Analysis and Quality Plan (SAQP) was completed on the Operations Centre by an external consultant in the month of May 2021. The plan suggested the following recommendations be implemented in a staged delivery:

- Installation of 11 ground water bores;
- Installation of 19 soil bores;
- Undertake sampling at various times throughout the year;
- Undertake gas monitoring of the underground tanks; and
- Appoint an external auditor if off site impacts are identified.

To facilitate the delivery of this plan in 2021/22, it is recommended that \$50,000 be allocated from the CEO's Corporate Project budget into Reserve so the funds can be accessed as required in 2021/22.

Falcon Skate Park CCTV

The Community Capacity Building team has a \$20,000 provision within their Community Safety Programmes budget, for the installation of CCTV in facilities that are identified as potentially high risk to community safety. With the recent completion of the upgrade to the Falcon Skate Park, this community facility has been identified as an ideal vicinity to install CCTV infrastructure. The cost to instal two new

camera's is \$13,708, therefore it is recommended that \$13,708 be allocated from the Community Safety Programmes operating budget to a new capital project for the Falcon Skate Park CCTV.

Conclusion

The City strives to manage its finances adequately and maintain expenditure within budget to ensure services that have been approved through the budget process are fully funded. By submitting the budget variation requests to Council as they arise it allows identification of financial implications and ensures there is nil effect on the budget adopted.

It is recommended that Council receive the Monthly Financial Report, Schedule of Accounts and the proposed budget variations.

NOTE:

- Refer **Attachment 4.1** *Monthly Financial Report*
Attachment 4.2 *2020/21 Capital Works Carryover Schedule*
Attachment 4.3 *Schedule of Accounts (electronic only)*

RECOMMENDATION

That Council:

- 1 Receives the Financial Report for May 2021 as detailed in Attachment 4.1 of the report.
- 2 Receives the Schedule of Accounts for the following amounts as detailed in Attachment 4.2 of the report:

Total Municipal Fund	\$ 6,892,026.86
Total Trust Fund	\$ 0.00
	\$ 6,892,026.86
- 3 Approves the following adjustments for 2020/21 Capital Works Carryovers as detailed in Attachment 4.3 and summarised as follows:
 - 3.1 Decrease in capital expenditure of \$17,272,641*
 - 3.2 Decrease in proceeds from new debentures/loans of \$3,726,754*
 - 3.3 Decrease in fleet proceeds of \$406,050*
 - 3.4 Increase of \$71,567* in operating expenditure for the reversal of the capital salary overhead
 - 3.5 Decrease in capital revenue of \$7,181,015*
 - 3.6 Net movement in transfer to reserves of \$10,922,342* made up of
 - 3.6.1 Increase transfer to reserves for unspent grants/contributions \$488,301*
 - 3.6.2 Increase transfer to reserves contract liabilities \$5,035,087*
 - 3.6.3 Reduction in transfer from reserves \$3,492,023*
 - 3.6.4 Increase transfer to reserves for 2020/21 general rates funding \$1,906,931*
- 4 Approves the following budget variations for 2020/21 annual budget:
 - 4.1 Increase in operating expenditure of \$5,337* for MARC Dry Operations - Fixtures
 - To be funded from a decrease in capital expenditure for MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System \$5,337*
 - 4.2 Decrease in operating expenditure of \$50,000* for CEO – Corporate Projects
 - \$50,000* to be allocated to Asset Management Reserve for expenditure in 2021/22
 - 4.3 Increase in capital expenditure of \$13,708* for Falcon Skate Park CCTV
 - To be funded from a decrease in operating expenditure for Community Safety Programmes – Community Capacity Building \$13,708*

*** ABSOLUTE MAJORITY REQUIRED**

Monthly Financial Report

May 2021

ATTACHMENT 4.1



City of Mandurah

May 2021

\$0

Estimated Deficit at 30 June 2021 with
proposed budget amendments

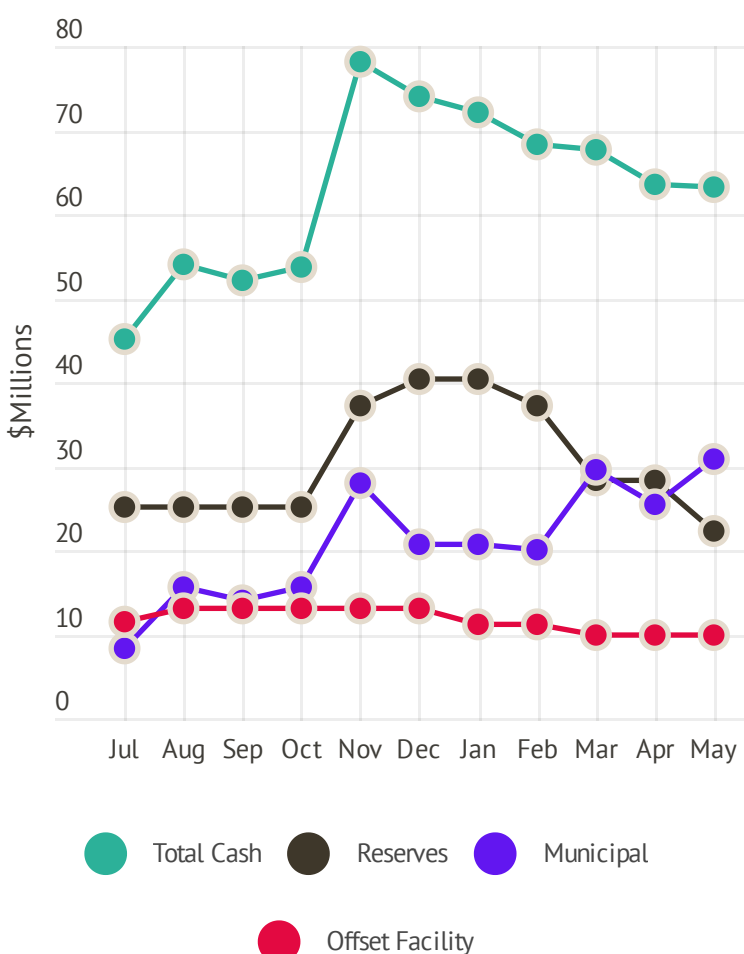
\$14.6 million

Year to Date Actual Surplus

Summary

- Actual Rates Raised \$80.35M
- Actual Rates Received \$79.6M (95.1% collected)
- Actual Operating Revenue \$111.9M
- Actual Capital Revenue \$10.39M
- Actual Operating Expenditure \$110.77M
- Actual Capital Expenditure \$18.96M
- Actual Proceeds from Sale of Assets \$1.89M

Investments



Loans

- Actual Principal Outstanding \$21.32M
- Actual Principal Repayments Made \$4.90M
- Actual Interest Paid \$294K
- Actual New Loans Drawdown \$0M
- Amount of Interest Saved from Loan Offset Facility \$197K

Rates Outstanding

- 21 Properties with >\$10K outstanding
- 100 Properties \$3K to \$10K outstanding
- 30 Properties commenced legal action in 20/21
- \$1.99M Rates Exemptions

Sundry Debtors Outstanding

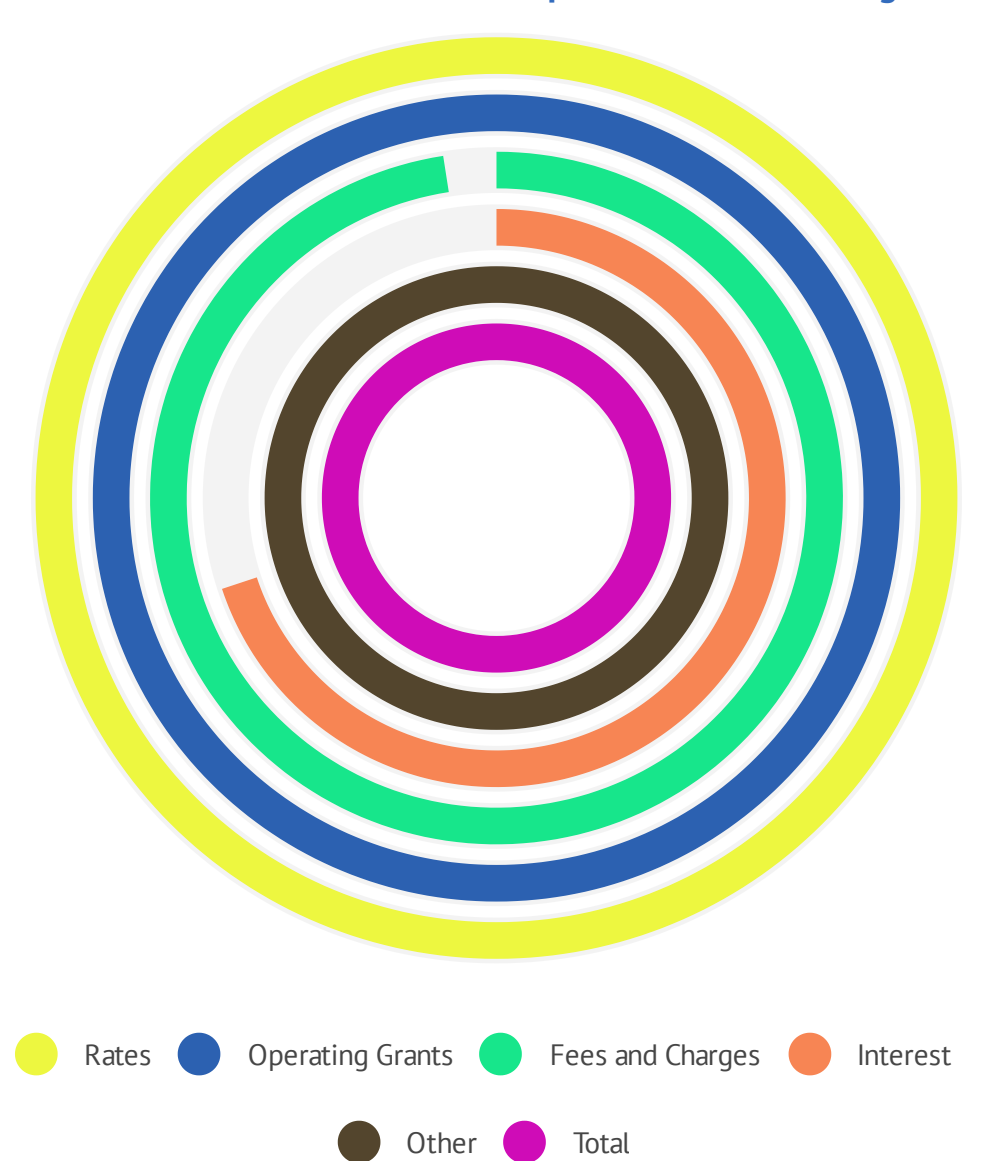
- 125 current accounts due (\$1.05M)
- 245 accounts overdue i.e >30 days (\$834k)

Budget Proposed Amendments

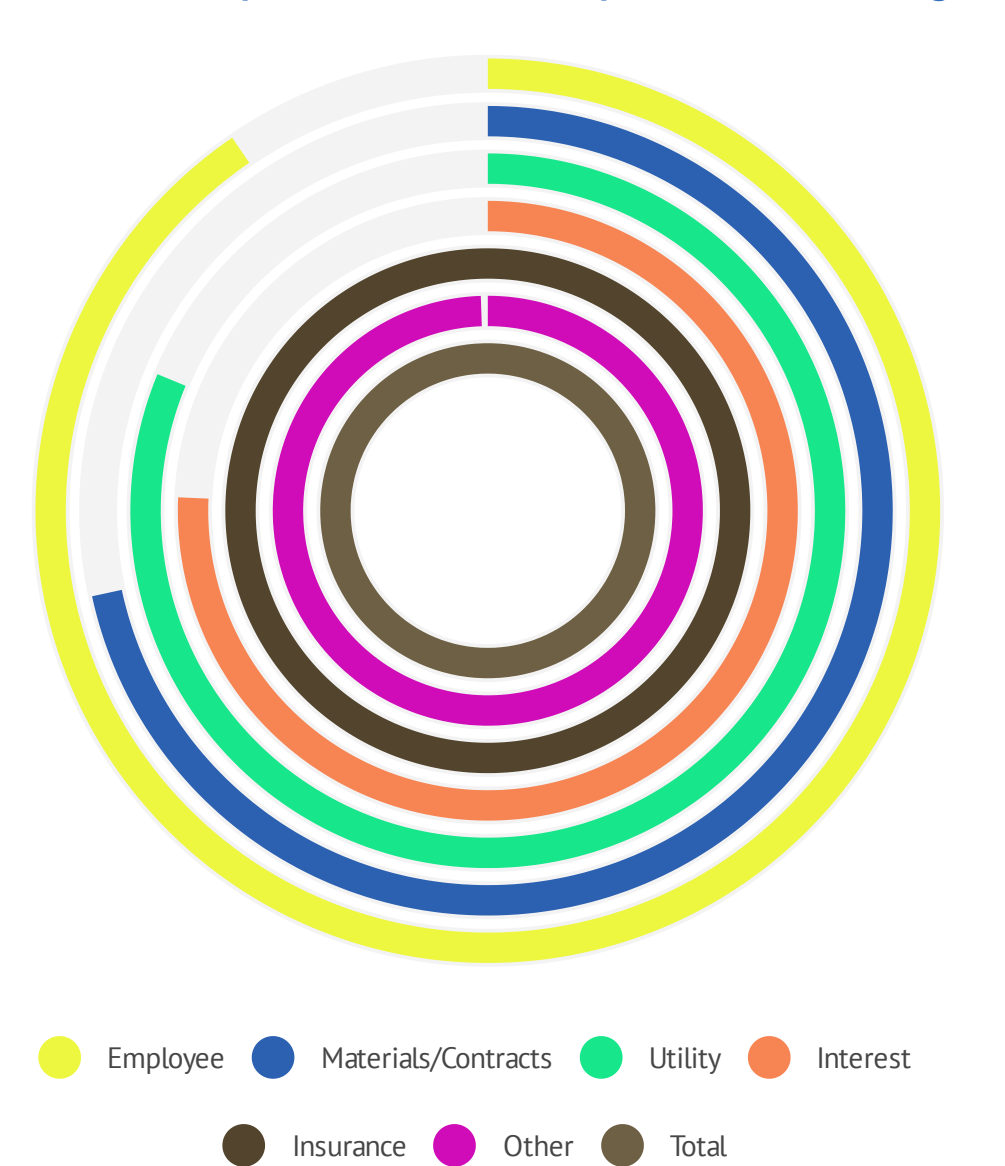
- 2020/21 Capital Works Carryovers for overall capital expenditure reduction in 2020/21 of \$17.3M
- MARC Dry Operations - Fixtures from capital project MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System (\$5.3K)
- Transfer to Asset Management Reserve for 2021/22 expenditure from CEO Projects Budget (\$50K)
- Falcon Skate Park CCTV funded from Community Safety Operating Programs (\$13.7K)

- 3 Tenders awarded during the month through CEO delegation
- 53.3 Council Meetings received for the 20/21 year

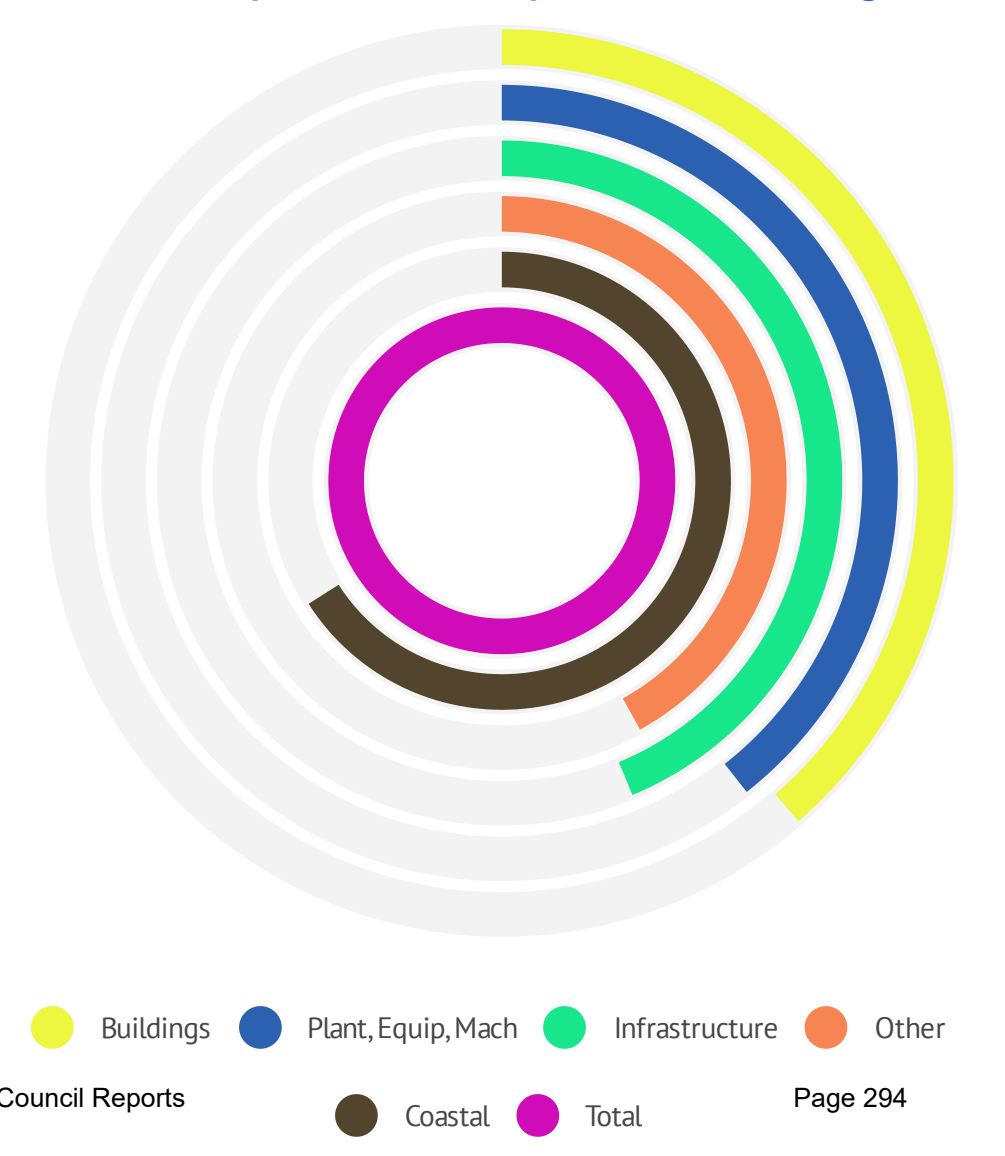
Year to Date Revenue Actuals Compared to Current Budget

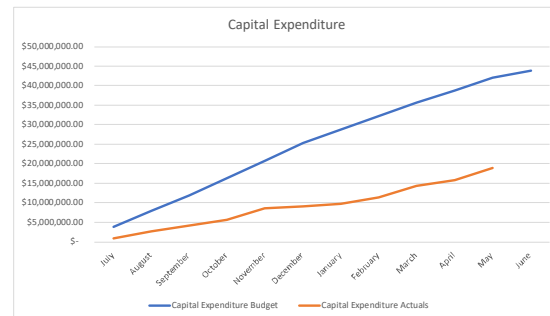
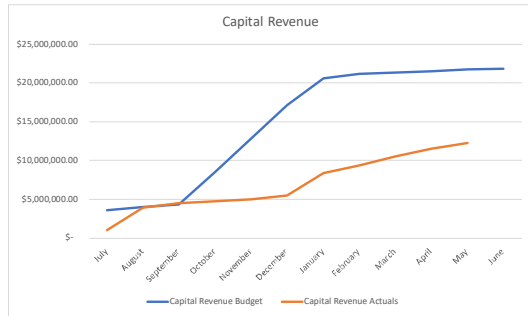
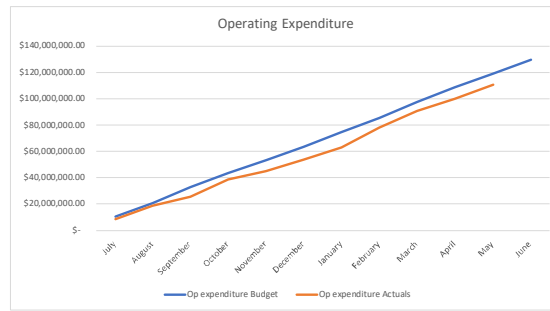
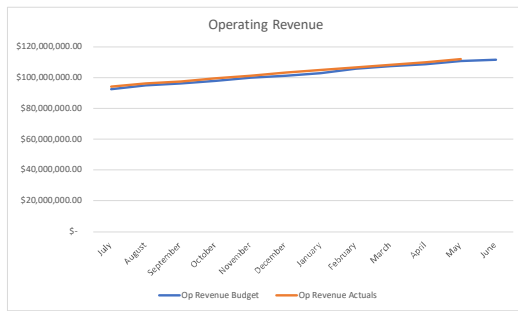


Year to Date Expenditure Actuals Compared to Current Budget



Year to Date Capital Actuals Compared to Current Budget





CITY OF MANDURAH
MONTHLY FINANCIAL REPORT
For the Period Ended 31 May 2021

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**STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021**

BY NATURE OR TYPE

	Ref Note	Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		\$	\$	\$	\$	%	
Opening Funding Surplus / (Deficit)		1,194,780	1,194,780	1,194,780			
Revenue from operating activities							
Rates		80,351,781	80,329,338	80,352,904	23,566	0.03%	
Operating grants, subsidies and contributions		5,067,054	4,886,945	5,526,418	639,473	13.09%	▲
Fees and charges		25,498,382	24,495,419	24,870,564	375,145	1.53%	
Interest earnings		1,078,000	988,128	753,643	(234,485)	(23.73%)	▼
Other revenue		279,245	256,132	368,791	112,659	43.98%	▲
Profit on disposal of assets		18,399	18,399	-	(18,399)	(100.00%)	
		112,292,861	110,974,361	111,872,320	897,959	0.81%	
Expenditure from operating activities							
Employee costs		(45,275,692)	(41,771,768)	(40,693,444)	1,078,324	2.58%	
Materials and contracts		(48,661,575)	(44,578,682)	(35,050,035)	9,528,647	21.37%	▲
Utility charges		(4,147,628)	(3,741,061)	(3,369,415)	371,646	9.93%	
Depreciation on non-current assets		(29,297,836)	(26,856,349)	(28,041,022)	(1,184,673)	(4.41%)	
Interest expenses		(735,680)	(674,383)	(556,819)	117,564	17.43%	▲
Insurance expenses		(1,012,942)	(928,527)	(1,186,222)	(257,695)	(27.75%)	▼
Other expenditure		(447,792)	(447,798)	(445,477)	2,321	0.52%	
Loss on disposal of assets		(353,191)	(353,191)	(1,422,814)	(1,069,623)	(302.85%)	▼
		(129,932,336)	(119,351,759)	(110,765,248)	8,586,511	7.19%	
Non-cash amounts excluded from operating activities	1(a)	24,980,272	22,926,481	24,455,427	1,528,946	6.67%	
Amount attributable to operating activities		7,340,797	14,549,083	25,562,499	11,013,416	(75.70%)	
Investing activities							
Non-operating grants, subsidies and contributions	9	19,495,475	19,419,779	10,391,452	(9,028,327)	(46.49%)	▼
Proceeds from disposal of assets	4	2,456,764	2,252,033	1,890,488	(361,545)	(16.05%)	▼
Payments for property, plant and equipment	6	(43,922,767)	(40,897,273)	(18,956,585)	21,940,687	53.65%	▲
Amount attributable to investing activities		(21,970,528)	(19,225,460)	(6,674,645)	12,550,815	65.28%	
Financing Activities							
Proceeds from new debentures	7	7,450,000	-	-	0	0.00%	
Unspent Loans Utilised		1,200,612	-	-	0	0.00%	
Payment of lease liability		(618,065)	(618,065)	(595,712)	22,353	3.62%	
Proceeds from community loans		100,000	91,667	93,666	1,999	2.18%	
Transfer from reserves		20,570,962	-	-	0	0.00%	
Advances of community loans		(150,000)	(100,000)	(100,000)	0	0.00%	
Repayment of debentures	7	(5,146,303)	(4,717,444)	(4,904,956)	(187,512)	(3.97%)	
Transfer to reserves		(9,972,255)	-	-	0	0.00%	
Amount attributable to financing activities		13,434,951	(5,343,843)	(5,507,002)	(163,159)	(3.05%)	
Closing Funding Surplus / (Deficit)	1(c)	(0)	(8,825,439)	14,575,632	23,401,072	-265.15%	

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Actual and YTD Budget data as per the adopted materiality threshold.

Refer to Note 12 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Local Government (Financial Management) Regulation 1996.

	Notes	Annual Budget	YTD Budget (a)	YTD Actual (b)
Non-cash items excluded from operating activities		\$	\$	\$
Adjustments to operating activities				
Less: Profit on asset disposals		(18,399)	(18,399)	-
Less: Non-cash grants and contributions for assets				(434,041)
Less: Movement in liabilities associated with restricted cash		(4,652,356)	(4,264,660)	(4,514,887)
Movement in pensioner deferred rates (non-current)		-	-	(64,049)
Movement in employee benefit provisions (non-current)		-	-	4,568
Add: Loss on asset disposals		353,191	353,191	1,422,814
Add: Depreciation on assets		29,297,836	26,856,349	28,041,022
Total non-cash items excluded from operating activities		24,980,272	22,926,481	24,455,427

(b) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with regulation 32 of the Local Government (Financial Management) Regulations 1996 to agree to the surplus/(deficit) after imposition of general rates.

		Budget Closing 30 Jun 2020	Budget Closing 30 Jun 2021	Year to Date 31 May 2021
Adjustments to net current assets				
Less: Reserves - restricted cash		(34,557,228)	(20,116,870)	(39,199,788)
Less: Unspent loans		-	(431,591)	(1,531,765)
Less: ESL debtors		185,905	-	-
Less: Prepaid Rates		(2,455,879)	(2,455,879)	-
Less: Clearing accounts				1,142,610
Add: Borrowings	7	5,410,639	7,499,999	(162,989)
Add: Other liabilities		7,437,433	3,081,188	-
Add: Lease liability		1,416,287	608,382	665,391
Add: Provisions - employee		4,944,527	5,041,426	5,103,435
Add: Loan Facility offset		-	-	10,000,000
Total adjustments to net current assets		(17,618,316)	(6,773,345)	(23,983,105)

(c) Net current assets used in the Statement of Financial Activity

Current assets				
Cash and cash equivalents	2	39,407,751	23,835,328	53,060,504
Rates receivables	3	4,019,116	3,519,116	4,101,331
Receivables	3	4,444,928	3,644,928	4,160,710
Other current assets		428,974	524,062	446,543
Less: Current liabilities				
Payables		(7,761,299)	(4,555,419)	(11,094,147)
Borrowings	7	(5,410,639)	(7,499,999)	162,989
Other current liabilities		(5,275,266)	(3,464,329)	(2,953,008)
Lease liabilities		(1,416,287)	(608,382)	(665,391)
Provisions		(8,621,960)	(8,621,960)	(8,660,793)
Less: Total adjustments to net current assets	1(b)	(17,618,316)	(6,773,345)	(23,983,105)
Closing Funding Surplus / (Deficit)		2,197,002	-	14,575,632

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

	Total Amount	Interest rate	Total calculated interest Earnings	Institution	S&P rating	Deposit Date	Maturity Date	Term days
	\$	\$	\$	\$				
Cash on hand								
Westpac Municipal Bank Account	15,412,340	Variable		Westpac	AA-	NA	NA	
	15,412,340							
Municipal Investments								
Muni 10 - 9652-46197	29,770	0.25%	74	ANZ	AA-	1/10/2020	1/10/2021	365
Muni 38 - 36-724-1038	3,007,797	0.30%	4,468	CBA	AA-	18/02/2021	18/08/2021	181
MNS 31 - 582058	6,122,820	0.35%	1,820	Westpac	AA-	30/04/2021	31/05/2021	31
MNS 60 - 582007	6,344,348	0.40%	2,155	Westpac	AA-	30/04/2021	31/05/2021	31
	15,504,735							
Reserve Investments								
Reserve 31 - 78-920-6945	3,049,739	0.30%	2,304	NAB	AA-	23/03/2021	23/06/2021	92
Reserve 35 - B33713404.75	3,010,748	0.33%	4,946	CBA	AA-	20/05/2021	18/11/2021	182
Reserve 36 - 97-996-3904	3,010,590	0.32%	4,743	NAB	AA-	12/05/2021	8/11/2021	180
Reserve 39 - B33713404.55	3,009,848	0.38%	5,630	CBA	AA-	19/05/2021	15/11/2021	180
RNS 31 - 581565	6,845,183	0.35%	2,034	Westpac	AA-	30/04/2021	31/05/2021	31
RNS 60 - 581573	3,217,322	0.40%	1,093	Westpac	AA-	30/04/2021	31/05/2021	31
	22,143,430							
Total	53,060,504		29,267					

Interest revenue

Investment Interest Accrued	29,267
Investment Interest Matured	308,323
Rates Interest	416,053
	753,643

Interest Earned

\$753,643

Total Municipal and Reserve Funds 53,060,504

	Amount	Interest rate on loans	Interest Saved	YTD Interest Saved
Loan Offset Facility				
Westpac	10,000,000	1.91%	16,051	196,946

KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments highly liquid investments with original maturities of twelve months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Total Municipal Cash	Unrestricted
\$63.06 M	\$40.92 M

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021

OPERATING ACTIVITIES
NOTE 3
RECEIVABLES

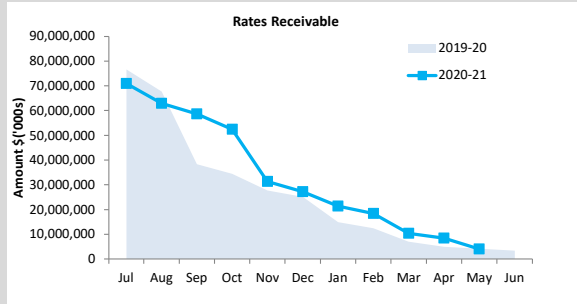
Rates Receivable	30-Jun-20	31-May-20	31 May 21
	\$		\$
Opening Arrears Previous Years	2,873,789	2,873,789	3,317,555
Rates levied	80,212,522	78,487,059	80,352,904
Less - Collections to date	(79,768,756)	(76,436,080)	(79,569,127)
Equals Current Outstanding	3,317,555	4,924,768	4,101,331
Net Rates Collectable	3,317,555	4,924,768	4,101,331
% Collected	96%	93.9%	95.1%

	31 May 20	31 May 21
- No. of Legal Proceedings Commenced for the financial year	5	30
- No. of properties > \$10,000 outstanding	16	21
- No. of properties between \$3,000 and \$10,000 outstanding	134	100
- Value of Rates Concession	76,896	73,427
- Value of Rates Exemptions	1,960,488	1,992,032

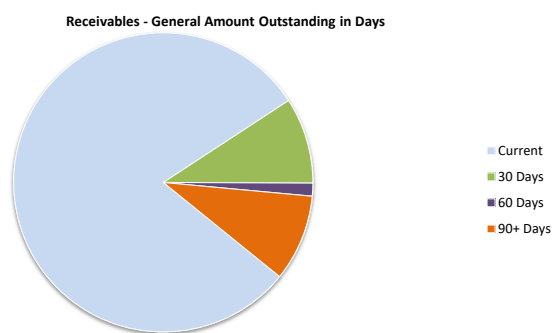
Receivables - General	31-May-20	Current	30 Days	60 Days	90+ Days	31 May 21
	\$	\$	\$	\$	\$	\$
Balance per Trial Balance						
Sundry receivable	2,290,754	915,317	385,825	58,291	389,407	1,748,840
Recreation Centres	63,181	139,693				139,693
Mandurah Ocean Marina	58,324	0				0
GST receivable	541,021	442,267				442,267
Allowance for impairment of receivables	0	(139,014)				(139,014)
Infringements	1,011,776	1,051,899				1,051,899
Pensioners rates and ESL deferred	479,872	460,512				460,512
Other Receivables	85,487	456,512				456,512
Total Receivables General Outstanding	4,530,415	3,327,186	385,825	58,291	389,407	4,160,710
Percentage		80%	9.3%	1.4%	9.4%	

KEY INFORMATION

Rates and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of rates and other receivables is reviewed on an ongoing basis. Other receivables that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



Collected	Rates Due
95.1%	\$4,101,331



Debtors Due
\$4,160,710
Over 30 Days
20%
Over 90 Days
9%

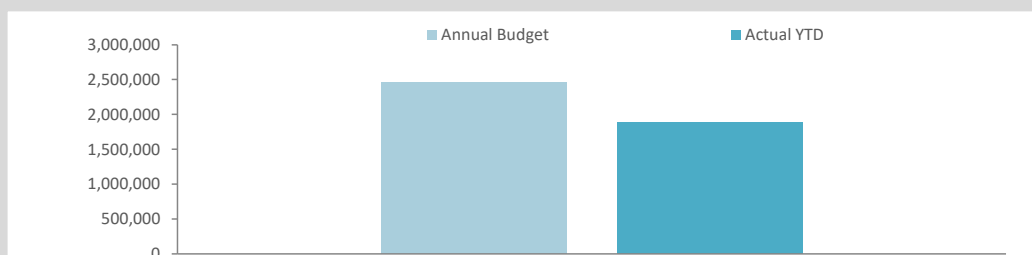
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021

OPERATING ACTIVITIES
NOTE 4
DISPOSAL OF ASSETS

Asset	Asset Description	Budget	YTD Actual
		Proceeds	Proceeds
		\$	\$
<u>Land</u>			
Land	Sale of Land - Shearwater L102, L105, L109	1,090,751	1,209,736
<u>Light Passenger Vehicles - Replacement</u>			
MAZDA CX-5 - C00316	SUSTAINABLE DEVELOPMENT	15,502	16,873
MITSUBISHI OUTLANDER - C00816	WORKS AND SERVICES	13,669	
MITSUBISHI OUTLANDER - C01016	SUSTAINABLE DEVELOPMENT	11,419	19,600
MITSUBISHI OUTLANDER - C02217	WORKS AND SERVICES	11,574	
MAZDA CX-5 - C02817	SUSTAINABLE DEVELOPMENT	13,467	
VOLKSWAGEN GOLF - C03717	WORKS AND SERVICES	13,464	13,464
MAZDA CX-5 - C03917	WORKS AND SERVICES	15,975	
MITSUBISHI OUTLANDER - C04217	PEOPLE AND COMMUNITIES	11,815	
FORD MONDEO - C04516	SUSTAINABLE DEVELOPMENT	14,600	14,600
MAZDA CX-5 - C04617	SUSTAINABLE DEVELOPMENT	16,460	
TOYOTA RAV4 - C04916	SUSTAINABLE DEVELOPMENT	14,438	21,191
TOYOTA RAV4 - C05117	SUSTAINABLE DEVELOPMENT	14,002	
MAZDA CX-5 - C05216	PEOPLE AND COMMUNITIES	15,502	
MAZDA CX-5 - C05317	SUSTAINABLE DEVELOPMENT	16,460	
MAZDA CX-5 - C05517	STRATEGY AND BUSINESS PERFORMANCE	16,460	
HOLDEN TRAILBLAZER - C06716	WORKS AND SERVICES	28,009	28,009
VW Golf - C072	WORKS AND SERVICES	13,464	13,464
MAZDA CX-5 - C07317	WORKS AND SERVICES	16,460	
HYUNDAI I30 - C07718	WORKS AND SERVICES	14,145	14,145
<u>Light Commercial Vehicles - Replacement</u>			
FORD RANGER - U00116	PARKS-SOUTHERN	18,762	28,691
MITSUBISHI TRITON - U00517	PARKS PROJECTS	13,650	
ISUZU D'MAX - U00916	PARKS ASSETS	15,169	
FORD RANGER - U01116	WASTE MANAGEMENT	19,283	
FORD RANGER - U01417	PARKS CENTRAL	18,915	
FORD RANGER - U01517	PARKS MAINTENANCE - RETIC	13,839	
FORD RANGER - U01617	PARKS MAINTENANCE - RETIC	18,450	
TOYOTA HIACE - U01716	PARKS MAINTENANCE - RETIC	16,157	
FORD RANGER - U01816	PARKS PROJECTS	19,630	
FORD RANGER - U02617	PARKS NORTHERN	16,100	
FORD RANGER - U03017	PARKS MAINTENANCE - RETIC	13,839	
HOLDEN COLORADO - U03317	RANGERS	16,822	
FORD RANGER - U03716	MARINA AND DEPOT	18,607	29,373
FORD RANGER - U04116	HEALTH SERVICES	18,809	
FORD RANGER - U04417	PARKS CENTRAL	14,715	
TOYOTA HIACE - U04617	PARKS MAINTENANCE - RETIC	16,588	
FORD RANGER - U05517	PARKS MAINTENANCE - RETIC	15,760	
FORD RANGER - U05617	LANDSCAPING SERVICES	15,544	21,145
FORD RANGER - U06017	WORKS CONSTRUCTION	19,430	
HOLDEN COLORADO - U06118	SURVEYING SERVICES	17,356	
FORD RANGER - U06217	RECREATION SERVICES COORDINATOR	16,100	
FORD RANGER - U06317	CIVIL MAINTENANCE	19,720	26,873
FORD RANGER - U06417	PARKS-SOUTHERN	16,315	26,645
FORD RANGER - U06517	PARKS ASSETS	18,408	
FORD RANGER - U06617	EMERGENCY MANAGEMENT SDBFB	19,720	
<u>Trucks & Buses Replacements</u>			
TOYOTA HIACE 12 SEAT BUS - T028	EMERGENCY MANAGEMENT	23,876	
<u>Trailers</u>			
MOWING 4500KG - V003	PARKS-SOUTHERN	3,040	6,064
MOWING 4500KG - V004	PARKS- NORTHERN	3,040	
MOWING 4500KG - V005	PARKS-SOUTHERN	3,040	6,166
BOXTOP 2000KG - V022	WORKS CONSTRUCTION	889	889
BOXTOP 2000KG - V025	CIVIL CONSTRUCTION(DRAINAGE)	700	1,215
BOXTOP 1500KG - V026	CITYBUILD	750	1,167
3T TANDEM TIPPER - V033	CIVIL MAINTENANCE	1,660	
2T TANDEM TIPPER - V034	CIVIL CONSTRUCTION (DRAINAGE)	1,330	2,119
LUGGAGE TRAILER SINGLE AXLE 2000KG - V040	PARKS ASSETS	1,090	
WASTECH SEMI TRAILER - V050		35,327	
WASTECH SEMI TRAILER - V051		35,327	
<u>Parks & Mowers</u>			
TORO REELMASTER 7000D - M02517	PARKS ASSETS	18,252	
KUBOTA OFD 72 INCH - CAB+TRAILER - M01516	PARKS ASSETS	7,500	
KUBOTA ZERO TURN 72 INCH - M01916	PARKS SOUTH	6,000	

		Budget	YTD Actual
Asset	Asset Description	Proceeds	Proceeds
Miscellaneous Equipment >\$1500			
ROBIN TRASH PUMP - S107	CIVIL CONSTRUCTION (DRAINAGE)	890	
EARLEX ELECTRIC SPRAY UNIT - P021	CITYBUILD	640	
VERTI MOWER - M008	PARKS ASSETS	400	878
Construction Vehicles - Replacement			
KOMATSU WA250PZ-6 WHEEL LOADER - G006	WORKS CONSTRUCTION	79,405	
BOMAG BW24R MULTI TYRE ROLLER - R002	WORKS CONSTRUCTION	45,900	
Plant Disposed from 2019/20 budget:			
Light Passenger Vehicles - Replacement			
HYUNDAI I30 HATCH - C00116	MARINA AND DEPOT	12,782	12,782
TOYOTA RAV 4 - C01216	LIBRARY & HERITAGE SERVICES	20,964	20,964
MITSUBISHI OUTLANDER - C02316	ASSET MANAGEMENT	17,782	17,782
Light Commercial Vehicles - Replacement			
FORD RANGER - U043	WORKS CONSTRUCTION	15,509	15,509
FORD RANGER - U05216	PARKS ASSETS	24,600	24,600
FORD RANGER - U05416	PARKS CENTRAL	23,918	23,918
TOYOTA HILUX - U007	WORKS AND SERVICES	29,827	29,827
FORD RANGER - U02216	WORKS AND SERVICES	29,145	29,145
HOLDEN COLORADO - U03216	RANGERS	21,418	21,418
FORD RANGER - U05916	PARKS ASSETS	20,282	20,282
FORD RANGER - U00316	HEALTH SERVICES	29,146	29,146
FORD RANGER - U05316	PARKS ASSETS	25,509	25,509
HOLDEN COLORADO - U069	SUSTAINABLE DEVELOPMENT	22,555	22,555
Trucks & Buses Replacements			
ROADSWEEPER - T051	CIVIL MAINTENANCE	65,613	65,613
Trailers			
TRALIER SINGLE AXLE - V01716	PARKS CENTRAL	2,312	2,312
TRAILER SINGLE AXLE - V01615	PARKS		1,215
TRAILER SINGLE AXLE - V0	PARKS		245
Parks & Mowers			
TORO REELMASTER SIDEWINDER MOWER - M023	WORKS AND SERVICES	7,153	7,153
TORO ROTARY MOWER - M02616	PARKS ASSETS	7,154	7,154
DEUTSCHER H660-11 ROTARY MOWER - M100	PARKS ASSETS	667	667
RED EXIM VERTI DRAIN AERATOR - N021	WORKS AND SERVICES	5,631	5,631
Miscellaneous Equipment >\$1500			
AIR COMPRESSOR - P054	WORKS AND SERVICES	417	417
ERS TURBO WASHER	CITYFLEET		3,003
PEDESTAL DRILL - P068	WORKS AND SERVICES		584
BENDPAK HOIST - P114	CITYFLEET		751
		2,456,764	1,890,488

KEY INFORMATION



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 5
TENDERS/QUOTES AWARDED FOR THE MONTH**

CEO delegation – accepted/rejected tenders during the month
Awarded under Financial Authorisation \$250,000 and above

Tender code	Tender Description	Company Awarded to	Contract Term	Contract Amount
				\$
RFQ24-2020	Traffic and Transport Consultancy Delegated Authority exercised in March 2021	Cardno (WA) Pty Ltd	3 years (Option to extend for 2 x 1 year periods)	400,000
T02-2021	Provision of Assertive Outreach Services	St Patrick's Community Support Centre Limited Trading as St Patrick's Community Support Centre	2 years	350,000
RFQ06-2021	Supply and Delivery of Crushed Limestone	Carbone Bros Pty Ltd	3 years (Option to extend for a 2 years)	403,000

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021**

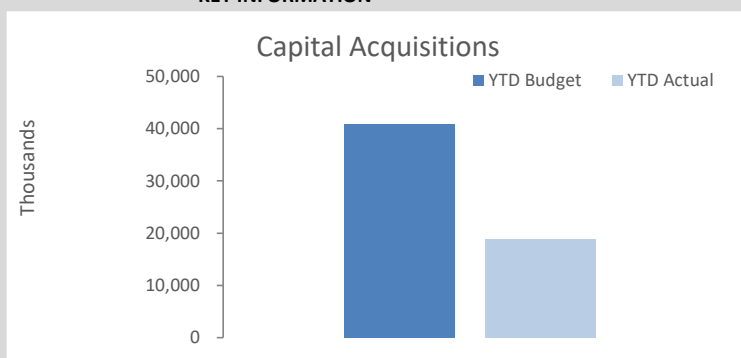
**INVESTING ACTIVITIES
NOTE 6
CAPITAL ACQUISITIONS**

Capital Acquisitions	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	YTD Actual Variance
	\$		\$	\$	\$
Buildings	3,271,990	3,516,928	3,362,200	1,357,233	(2,004,968)
Equipment	336,820	282,351	282,351	117,175	(165,176)
Machinery	3,506,697	3,455,928	3,125,286	1,355,137	(1,770,148)
Infrastructure - Roads	10,964,511	13,428,912	12,462,844	6,863,259	(5,599,585)
Bridges	400,000	750,000	720,810	250,000	(470,810)
Parks	19,901,574	20,323,562	18,948,231	7,931,791	(11,016,440)
Drainage	1,118,523	1,178,049	1,103,897	556,316	(547,582)
Coastal & Estuary	422,601	465,105	404,145	306,814	(97,331)
Other Infrastructure	3,143,492	521,932	487,508	218,860	(268,648)
Capital Expenditure Totals	43,066,208	43,922,767	40,897,273	18,956,585	(21,940,687)
Capital Acquisitions Funded By:					
	\$		\$	\$	\$
City of Mandurah Contribution	8,553,042	6,811,683	19,413,130	7,884,381	(11,528,749)
Capital grants and contributions	11,279,174	14,863,119	19,419,779	10,391,452	(9,028,327)
Borrowings	7,931,591	8,650,611		0	0
Other (Disposals & C/Fwd)	1,020,562	1,366,013	2,064,364	680,753	(1,383,611)
Cash Backed Reserves					
Building Reserve	2,161,990	2,069,292		0	0
Asset Management Reserve	1,404,778	1,364,816		0	0
Property Acquisition Reserve	1,830,000	374,500		0	0
Sustainability Reserve	229,180	229,180		0	0
Sanitation Reserve	756,471	728,520		0	0
Traffic Bridge Reserve	400,000	400,000		0	0
Waterways Reserve	40,990	27,565		0	0
Unspent Grants & Contributions Reserve	5,258,590	6,084,628		0	0
City Centre Land Acquisition Reserve	2,000,000	753,000		0	0
Plant Reserve	199,841	199,841		0	0
Capital Funding Total	43,066,208	43,922,767	40,897,273	18,956,585	(21,940,687)

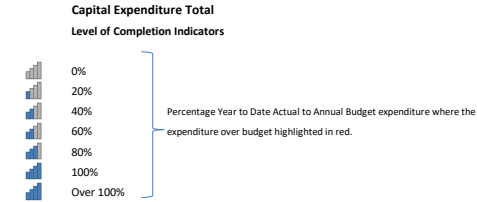
SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

KEY INFORMATION



Acquisitions	Annual Budget	YTD Actual	% Spent
	\$43.92 M	\$18.96 M	43%
Capital Grant	Annual Budget	YTD Actual	% Received
	\$14.86 M	\$10.39 M	70%



Level of completion indicator, please see table at the end of this note for further detail.

Account Description		Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
Buildings							
400030	Owen Avenue Ablution	298,889	298,889	298,888	19,647	279,242	Project to be carried over to 2021/22.
750619	Community Sport and Recreation Facility Fund Program - Small Grants	160,119	13,400	13,400	5,607	7,793	Funding allocated to Peel Hockey Assoc Floodlighting \$95,443, 5th Mh Tennis Club Resurfacing \$10,120 and Mh Mustangs FC - Facility Development \$31,037.
750620	Solar Plan	64,048	64,048	42,272	0	64,048	Project to be carried over to 2021/22.
750621	Milgar St Reserve Water Service Replacement	21,350	21,350	21,351	17,409	3,941	Complete.
750622	Installation of Air Conditioning at Halls Head Parade Community and Sports Facility	48,035	0	0	0	0	Project deferred and budget reallocated to Mandurah Bowling Club Compressor and Mandurah Visitors Centre Upgrade.
750623	Administration Building - Foyer Security	80,059	80,059	80,058	11,779	68,280	Evaluation complete, contractor engaged. Project to be carried over to 2021/22.
750624	Seniors Centre Heating Cooling System Upgrade	48,035	48,035	48,036	43,935	4,100	Complete.
750625	Mandurah Community Museum Roof Replacement.	160,119	160,119	160,118	16,719	143,400	Procurement has commenced. Project to be carried over to 2021/22.
750626	Site Main Switchboard Program	53,373	18,373	12,126	0	18,373	Construction 70% complete.
750627	Administration Centre External Painting Project	84,329	84,329	84,330	13,908	70,421	Construction 75% complete.
750628	Civic Building-Mayors Office Reconfiguration	53,373	53,373	53,373	3,873	49,500	Contractor engaged. Works to commence in June.
750629	Health & Safety Improvements at Pottery Place	16,011	16,011	16,012	0	16,011	Complete.
750630	Mandurah Ocean Marina Chalets - External Refurbishment	160,119	160,119	160,118	53,919	106,200	Construction to be completed by mid-June.
750631	Mandurah Bowling & Recreation Club - Bar Repairs	21,350	21,350	21,351	0	21,350	Investigation of moisture ingress has commenced. Project to be carried over to 2021/22.
750632	Falcon Pavilion Re Roofing Project	77,924	77,924	77,924	0	77,924	Construction complete. Finances to be finalised.
750633	Stage 2 of Upgrades to Peelwood Reserve Changerooms	106,746	106,746	70,452	7,026	99,720	Design complete. Project to be carried over to 2021/22.
750634	MARC - Hardstands for Pool Blankets	10,674	0	0	0	0	Project cancelled, budget reallocated to MARC Leisure Pool Acoustics.
750635	MARC - Aquatic Plant Rooms Automatic Pool Acid Feed System	5,337	5,337	5,337	0	5,337	Project cancelled, budget to be reallocated to an operating project for MARC Clubroom Acoustic Panels.
750636	WMC - Upgrade Alarm System	30,000	30,000	30,000	0	30,000	Construction to be completed by end of June.
400015	South Mandurah Football Club Changeroom Project	106,746	136,746	136,746	130,080	6,666	Project to be carried over to 2021/22.
750638	Ablution Bortolo Reserve	213,492	263,492	263,491	15,952	247,540	Procurement process in progress. Project to be carried over to 2021/22.
400021	Mh Mustangs FC - Facility Development	176,131	207,168	207,168	0	207,168	Project to be carried over to 2021/22.
400022	Peelwood Res - Changeroom Upgrade	21,350	21,350	14,092	6,441	14,909	Design to be completed by end of June.
400007	CASM Ablution Upgrade	47,020	47,020	47,021	42,533	4,487	Complete.
400031	Admin Building First Floor Carpet	38,535	38,535	38,536	23,409	15,126	Complete.
400009	Change Rooms Upgrade Program	213,487	223,159	223,160	223,159	(0)	Complete.
400004	MARC/Waste Transfer Station - Solar Plan Phase 5	309,414	170,045	170,045	170,045	0	Complete.
400046	Site Main Switchboards	89,133	95,133	62,788	0	95,133	Construction 20% complete. Project to be carried over to 2021/22.
400042	Southern Ops Transportable Meeting Room	79,832	79,832	79,830	79,033	799	Construction complete. Finances to be finalised.
400033	Civic Chamber Meeting Rooms	64,403	24,945	24,944	24,791	154	Complete.
400013	Civic Building - Tuckey Room	121,177	122,787	122,505	122,788	(1)	Complete.
400026	Peel Community Kitchen	247,200	248,200	248,200	180,490	67,710	Construction 90% complete. Project to be carried over to 2021/22.
400028	MARC LED & Lighting Control	44,180	59,012	59,012	56,067	2,945	Complete.
750639	Peel Hockey Association - Floodlighting	0	95,443	87,480	0	95,443	Funding to be provided to Mandurah Hockey Association for works scheduled in June. Project to be carried over to 2021/22.
750640	South Mind Tennis Club - Resurfacing	0	10,120	9,276	10,120	0	Complete.
750641	Reading Cinema Complex FIP	0	25,857	25,857	25,857	(0)	Complete.
750642	Mandurah Bowling Club Compressor	0	27,890	27,890	27,890	0	Complete.
750643	Falcon Family Centre Upgrade	0	96,000	80,000	0	96,000	Project to be carried over to 2021/22.
750644	Mandurah Visitors Centre Refurbishment	0	142,145	130,810	13,089	129,056	Construction 15% complete. Project to be carried over to 2021/22.
750645	Coodanup Community Centre Upgrade	0	50,000	41,667	11,666	38,334	Complete.
750646	MARC Leisure Pool Acoustics	0	72,587	66,538	0	72,587	Construction to commence in June. Project to be carried over to 2021/22.
Bridges							
880000	Old Mandurah Bridge	400,000	400,000	400,000	250,000	150,000	Main artwork structure is installed with ground works to be completed by end of June.
880012	Lakelands-Madora Bay Pedestrian Bridge	0	350,000	320,810	0	350,000	Procurement for consultant/assessment works commenced. Project to be carried over to 2021/22.
Parks							
700439	Enclosed Dog Park	213,492	213,492	213,491	29,749	183,743	Construction 25% complete. Project to be carried over to 2021/22.
700440	Major Public Artworks	125,000	125,000	114,579	0	125,000	Ongoing Program 2020/21.
700441	Bortolo Reserve - Shade Sail	33,926	33,926	33,927	0	33,926	Project to be carried over to 2021/22.
700442	Shade Sail	45,234	45,234	45,234	0	45,234	Project to be carried over to 2021/22.

Level of completion indicator, please see table at the end of this note for further detail.

Account Description			Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	700472	Country Club Drive - Shade Sail	33,926	33,926	33,927	0	33,926	Project to be carried over to 2021/22.
	700442	Shade Sail Renewal Program	56,544	56,544	56,545	49,384	7,160	Complete.
	700443	Falcon Bay Upgrade - Stage 4 of 5	339,261	409,261	409,260	255,309	153,952	Construction 75% complete. Project to be carried over to 2021/22.
	700444	Novara Foreshore Stage 4	452,348	382,348	382,348	83,911	298,437	Construction 50% complete. Boardwalk and shelter works to be carried over to 2021/22.
		Wittenoom Reserve - Drinking Fountain	9,047	0	0	0	0	Project cancelled, budget reallocated within Drinking Fountain Program.
	700466	Calypso Reserve - Drinking Fountain	9,047	18,192	18,193	11,017	7,175	Construction complete. Finances to be finalised.
	700467	Halls Head Foreshore - Drinking Fountain	9,047	17,529	17,530	10,668	6,861	Complete.
	700468	Lord Hobart Reserve - Drinking Fountain	16,963	19,225	19,224	10,529	8,696	Complete.
		Mogum Reserve - Drinking Fountain	12,440	0	0	0	0	Project cancelled, budget reallocated within Drinking Fountain Program.
	700446	BBQ Caterpillar Park	26,687	26,687	26,688	20,087	6,600	Construction complete. Finances to be finalised.
	700470	BBQ Templetonia Reserve, Coodanup	26,687	26,687	26,688	7,816	18,871	Construction complete. Finances to be finalised.
	700447	Rakoa Reserve and Bridgewater South Replace Fencing	33,926	33,926	22,390	13,741	20,185	Construction 95% complete.
	700448	Melaleuca Tce - Replace broken pine fencing	67,852	34,387	28,541	42,239	(7,852)	Complete. Overspend is a result of internal Design & Management Overhead allocation.
	700449	Pump Station Replacement of Pumps	46,599	46,599	42,711	10,124	36,475	Ongoing Program 2020/21.
	700450	San Remo deck modifications	11,308	17,308	17,309	17,121	187	Complete.
	700451	Halls Cottage Fencing	53,373	10,000	6,600	0	10,000	Contractor engaged. Sourcing matching materials.
	700452	Seascape Village Precinct - Shade Structure Refurbishment	32,024	32,024	32,024	2,964	29,060	Project being assessed.
	700453	Falcon Reserve Activation Plan - Stage 2	226,173	226,173	226,174	107,351	118,822	Construction 95% complete. Project to be carried over to 2021/22.
	700454	Cemetery - Upgrade of lakes	96,125	96,125	63,444	96,824	(699)	Construction 95% complete
	700455	Lakes Cemetery Fencing - renewal	35,058	35,058	35,060	15,937	19,121	Construction complete. Finances to be finalised.
	700456	Old Coast Road/Wilderness Drive - Playground Renewal	31,665	63,330	63,332	12,979	50,351	Construction 95% complete.
	700457	BMX Track Renewal Program	56,544	84,009	84,012	89,324	(5,315)	Construction complete. Finances to be finalised.
		Yalgor Heights Reserve - Playground Renewal	31,665	0	0	0	0	Project has been deferred and budget reallocated to Old Coast Road/Wilderness Drive - Playground Renewal.
	700459	War Memorial - Redesign and replace reticulation	22,618	22,618	22,618	17,838	4,780	Construction complete. Finances to be finalised.
	700438	Riverside Gardens Boardwalk	22,416	22,416	22,415	11,071	11,345	Construction 75% complete.
	700460	Westbury Way Reserve Revegetation Plan (Offset) Capital	21,486	21,486	14,182	16,736	4,750	Construction 95% complete.
	700461	Hexham Wetland Fencing	20,340	20,340	20,340	20,852	(512)	Complete.
	700462	Madora Bay Beach	113,087	113,087	74,638	0	113,087	Project to be carried over to 2021/22.
	700463	Madora Bay Shade Shelters	67,852	67,852	67,852	10,605	57,247	Construction to commence in June.
	700464	Shade Sails Over Playgrounds	226,173	226,173	226,173	32,046	194,127	Project to be carried over to 2021/22.
	700465	Dawesville Channel SE Foreshore Upgrade	226,173	0	0	0	0	Project to be deferred to 2021/22, budget allocated to Reserve at Budget Review.
	700009	Falcon Reserve Activation Plan	209,035	203,365	203,366	192,435	10,930	Construction complete. Finances to be finalised.
		Lakelands Community Garden	30,000	0	0	0	0	Budget moved to operating project.
	700020	Pebble Beach Boulevard Res 46649	156,945	156,945	156,944	141,639	15,306	Construction 95% complete.
	700017	Grahame Heal Reserve	67,177	36,882	36,879	9,076	27,806	Construction 95% complete.
	700035	Louis Dawe Park	46,212	51,218	51,217	51,280	(62)	Complete.
	700006	MARC improvement to car park area	10,000	12,418	12,419	13,626	(1,208)	Complete.
	700010	Falcon Skate Park Upgrade	160,000	162,476	162,476	162,476	(0)	Complete.
	700034	Eastern Foreshore Softfall Renewal	0	9,091	9,091	9,091	0	Complete.
	700036	Mogum Reserve Softfall Renewal	0	23,400	23,400	23,400	0	Complete.
	700042	Kerosene Tank Bunding	0	6,452	6,452	6,451	1	Complete.
	700027	Duverney Park Picnic Facilities	0	40,000	40,000	41,333	(1,333)	Complete.
	700473	Templetonia Reserve	0	5,000	5,000	4,478	522	Complete.
	700474	Mandurah Southern Districts BFB Water Tank	0	11,690	10,716	8,657	3,033	Complete.
Roads								
	501036	RS Aldgate Street	97,535	0	0	0	0	Project cancelled. Budget reallocated within Reseals Program at Budget Review.
	501066	RS Castlewood Place	17,340	0	0	0	0	Project cancelled. Budget reallocated within Reseals Program at Budget Review.
	501067	RS Mississippi Drive Stage 2	232,999	235,534	235,534	171,889	63,645	Construction 95% complete.
	501068	RS Oakmont Avenue Cool Seal	97,535	0	0	0	0	Project cancelled. Budget reallocated within Reseals Program at Budget Review.
	501069	RS Oakmont Avenue	86,697	184,232	184,232	66,395	117,837	Construction 95% complete.
	501070	RS Perie Banou Close	92,116	47,116	47,116	19,133	27,983	Complete.
	501071	RS Sedgemere Terrace	24,925	0	0	0	0	Project cancelled. Budget reallocated within Reseals Program at Budget Review.
	501072	RS Valley Road	27,093	27,093	27,094	19,577	7,516	Construction complete. Finances to be finalised.
	501073	RS Valley Road	70,442	70,442	70,445	0	70,442	Construction complete. Finances to be finalised.
	501074	Donnelly Gardens	205,906	160,906	160,906	113,027	47,879	Construction complete. Finances to be finalised.
	501075	Westbourn Pass	28,177	0	0	0	0	Project cancelled. Budget reallocated within Reseals Program at Budget Review.
	501026	Bortolo Reserve - Shared Use Parking and Fire Track Facility	417,233	367,233	367,233	371,769	(4,536)	Construction complete. Finances to be finalised.
	501027	RR Pinjarra Road Stage 1	812,789	1,625,578	1,625,576	516,456	1,109,122	Construction 25% complete. Project to be carried over to 2021/22.
	501028	RR Peel Street	812,789	812,789	812,788	838,888	(26,099)	Construction complete. Finances to be finalised.
	501029	RR Pinjarra Road Stage 2	812,789	0	0	0	0	Budget reallocated to RR Pinjarra Road Stage 1.
	501030	RR Leslie Street	812,789	812,789	812,788	767,015	45,774	Construction 95% complete.
	501031	RR Catalina Dr/Badgerup Ave Roundabout	596,045	454,069	454,069	439,827	14,242	Construction 95% complete.
	501032	RR Thera St Stage 2	184,233	196,303	196,303	201,177	(4,874)	Complete.
	501033	RR Old Coast Road/Albany Drive	140,883	190,883	190,882	70,134	120,749	Construction 95% complete. Project to be carried over to 2021/22.
	501034	RR Old Coast Rd - Cossack Way to Shoshone View	270,930	220,930	183,372	105,117	115,813	Construction 95% complete.
	501035	RR Old Coast Rd - Roberts Point	88,865	88,865	88,865	88,865	0	Complete.

Level of completion indicator, please see table at the end of this note for further detail.

Account Description			Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	501025	SP Halls Head Parade PSP	21,674	41,674	27,504	40,934	740	Complete.
	501055	SP Casuarina Drive	16,256	16,256	10,732	8,829	7,427	Construction complete. Finances to be finalised.
	501056	SP Eldora Crescent	54,186	54,186	54,187	40,792	13,394	Complete.
	501057	SP First Avenue	34,679	34,679	34,679	26,740	7,939	Construction complete. Finances to be finalised.
	501058	SP Lanyon Street	70,442	70,442	70,445	65,017	5,425	Construction complete. Finances to be finalised.
	501059	SP Melita Street	45,516	45,516	45,518	44,515	1,001	Complete.
	501060	SP Murdoch Drive	91,032	91,032	91,031	67,003	24,029	Construction complete. Finances to be finalised.
	501061	SP Pinjarra Road	81,279	0	0	0	0	Project cancelled, budget reallocated within Shared Paths Program.
	501062	SP Pinjarra Road Park	72,609	52,609	52,610	34,621	17,988	Complete.
	501063	SP Wanjeep Street	102,953	0	0	0	0	Project cancelled, budget reallocated within Shared Paths Program.
	501064	Mulberry Close PAW	26,009	62,009	40,926	4,193	57,817	Construction to commence in June. Project to be carried over to 2021/22.
	501065	Missing Links	33,595	33,595	27,886	21,076	12,519	Ongoing Program 2020/21.
	501037	SP Cox Bay Footpath Renewal	117,041	117,041	117,042	111,811	5,230	Complete.
	501038	SP Stingray Point Footpath Replacement	146,302	146,302	146,305	0	146,302	Construction 5% complete.
	501039	SL Street Lighting New Program	162,558	162,558	148,999	81,051	81,507	Ongoing Program 2020/21.
	501040	SL Upgrade of the older lighting Poles on Peelwood Reserve Oval 2	53,373	53,373	53,373	0	53,373	Project cancelled, budget no longer required.
	501041	SL Rushton Sports Flood Lighting - Replacement	106,746	0	0	0	0	Design and project scope to be rescheduled to 2021/22, budget allocated to Reserve at Budget Review.
	501042	SL Light pole replacement	53,373	53,373	53,372	0	53,373	Construction 60% complete.
	501043	SL Mandurah Marina canal light pole rectification	53,373	53,373	53,373	48,865	4,508	Complete.
	501044	SL Carpark Lighting Replacement Program	58,711	58,711	58,712	6,078	52,633	Construction 50% complete.
	501045	SL Mandurah Scoop Lighting Replacement	18,147	18,147	18,148	0	18,147	Construction 50% complete.
	501046	SL Parks and Reserves LED Program	80,059	65,227	65,226	30,872	34,356	Construction 90% complete.
	501047	Pinjarra Road East - Median Stage 3	33,926	24,525	24,527	24,471	54	Complete.
	501048	TM Discretionary Traffic Management Program	162,558	157,782	144,632	91,005	66,777	Ongoing Program 2020/21.
	501049	TM Merlin St/Mistral St Roundabout	243,837	369,768	369,762	367,377	2,391	Construction complete. Finances to be finalised.
	501050	Mandurah Road Median	169,631	169,631	169,633	60,693	108,938	Construction 50% complete.
	501051	SF Street Furniture New Program	65,024	65,024	59,597	0	65,024	Ongoing Program 2020/21.
	500016	Smart Street Mall	2,000,000	2,351,939	2,155,792	853,730	1,498,209	Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.
	501052	WMC Loading Area - Column Protection	35,000	35,000	35,000	0	35,000	Project cancelled, funds to be returned to Sanitation Reserve.
	501053	SL MARC Carpark Additional Lights	21,675	21,675	21,676	21,675	0	Complete.
	501054	Waste Transfer Station Road Construction	108,371	108,371	108,370	0	108,371	Environmental approval to proceed not granted. Project cancelled, funds to be returned to Sanitation Reserve.
	500019	Peel Street	250,000	495,287	495,286	550,090	(54,803)	Complete.
	500004	Coodanup Drive	111,930	106,264	106,264	106,263	1	Complete.
	500029	TM Discretionary Traffic Mgmt	46,628	46,175	46,172	46,370	(195)	Complete.
	500028	RR Thera Street	80,000	146,136	146,133	93,942	52,195	Complete.
	500082	WMC Recovery Facility Hardstand	205,907	205,907	205,906	1,345	204,562	Environmental approval to proceed not granted. Project cancelled, funds to be returned to Sanitation Reserve.
	500055	SP Cox Bay	0	19,366	17,752	19,366	0	Complete.
	501076	Guava Way	0	351,000	321,723	3,868	347,132	Construction 5% complete. Project to be carried over to 2021/22.
	501077	SP Harbord Avenue	0	59,331	54,372	6,402	52,929	Construction 95% complete.
	501078	SP Sandforth Crescent	0	66,131	66,131	1,274	64,857	Construction 75% complete.
	501079	Pallas Way - Troy Place PAW	0	13,531	13,532	7,411	6,120	Construction 95% complete.
	501080	Boundary Road PAW	0	37,531	37,533	16,331	21,200	Construction 95% complete.
	501082	RS Waldron Boulevard	0	69,925	46,617	65,788	4,137	Construction complete. Finances to be finalised.
	501083	RR Mandurah Terrace	0	0	0	0	0	Project deferred to 2021/22, budget allocated to Reserve at Budget Review. Project to be carried over to 2021/22.
	501084	Peel Street - Power Relocation	0	1,500,000	1,000,000	0	1,500,000	Construction to commence June. Project to be carried over to 2021/22.
	501085	SP Rochester Way	0	57,279	38,186	35,535	21,744	Construction complete. Finances to be finalised.
	501086	SP Denham Street	0	90,953	60,635	4,297	86,656	Construction 25% complete.
	501081	RS Baruna Court	0	135,517	90,345	69,858	65,659	Construction complete. Finances to be finalised.
<u>Drainage</u>								
	600171	DR Leighton Road/Halls Head Parade	27,093	40,464	40,466	64,398	(23,934)	Complete. Overspend is a result of the internal on cost allocation.
	600172	DR Rainbow Way Swale Reinstatement	81,278	48,278	48,279	55,396	(7,118)	Complete. Overspend is a result of the internal on cost allocation.
	600173	DR Koolinda Street	162,558	162,558	162,558	15,699	146,859	Construction to commence June.
	600174	DR Yeeding Road	108,371	108,371	108,370	63,765	44,606	Construction 75% complete.
	600175	DR 294 Estuary Road	81,278	67,307	67,310	17,508	49,799	Construction 95% complete.
	600176	DR Northport Boulevard	81,278	155,907	155,913	162,840	(6,933)	Construction 95% complete.
	600177	DR Discretionary Drainage	92,116	62,116	56,938	10,683	51,433	Ongoing Program 2020/21.
	600178	DR Halls Head Parade - Roberts Point	73,693	48,693	46,953	42,297	6,396	Complete.
	600179	DR Estuary View Road Flooding Stage 2	65,024	78,995	78,997	80,178	(1,183)	Complete.
	600180	Bortolo Sump - Water Sensitive Urban Design	325,116	395,564	328,320	32,841	362,723	Project to be carried over to 2021/22.
	600011	DR Orion Rd Park Stage 2	20,719	9,796	9,795	9,796	0	Complete.
<u>Coastal & Estuary</u>								
	910106	Keith Holmes Reserve POS Upgrade	97,307	97,307	97,308	80,520	16,787	Construction complete. Finances to be finalised.
	910107	Marina Pens WIFI	20,000	40,000	40,000	3,898	36,102	Construction has commenced, to be completed by June.
	910108	South Harbour Paving Upgrade Stage 2	183,801	163,801	163,802	130,151	33,650	Construction complete. Finances to be finalised.
	910109	Cambria Island abutment walls repair	32,435	60,000	2,436	0	60,000	Design to be completed by June 2021.
	900101	Northport Sump	62,060	0				Grant application for RBFs Round 25 was unsuccessful. Project deferred to 2021/22, budget allocated to Reserve at Budget Review.

Level of completion indicator, please see table at the end of this note for further detail.

Account Description		Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	900002 Avalon Foreshore	27,000	63,211	63,217	55,790	7,421	Complete.
	900009 South Harbour Paving Replacement	0	40,786	37,382	36,456	4,330	Complete.
Equipment							
	820175 MARC Pool Covers Program Pool	37,361	0	0	0	0	Project cancelled, budget reallocated to MARC Leisure Pool Acoustics.
	820176 Sign / sticker printer	37,930	37,930	37,930	37,962	(32)	Complete.
	820177 MARC CCTV Aquatic Facilities	32,024	32,024	32,024	32,510	(486)	Complete.
	820178 CCTV Upgrade at Meadow Springs Sports Facility	21,350	21,350	21,351	19,931	1,419	Complete.
	820179 MARC Pool Covers Leisure Exercise Pool	24,552	0	0	0	0	Project cancelled, budget reallocated to MARC Leisure Pool Acoustics.
	820180 Furniture & Equipment Renewal Program	55,508	48,201	48,201	0	48,201	Ongoing Program 2020/21.
	820174 MPAC Orchestra Lift	128,095	128,095	128,094	12,021	116,074	Construction to be completed by end of June.
	820183 MARC Programs and Promotions Inflatable	0	14,751	14,751	14,751	(0)	
Plant & Machinery							
	770001 Light Passenger Vehicles - Replacement	672,651	491,550	450,556	348,848	142,702	
	770002 Light Commercial Vehicles - Replacement	981,185	1,098,180	1,006,595	455,499	642,681	
	Light Passenger Vehicles - New	0	0	0	0	0	
	770018 Light Commercial Vehicles - New	36,000	33,523	30,728	0	33,523	
	770006 Trucks & Buses Replacements	72,893	72,893	63,784	0	72,893	
	770007 Trailers	743,550	720,347	660,839	90,505	629,842	
	770009 Parks & Mowers	285,438	232,671	213,268	50,662	182,009	
	770011 Miscellaneous Equipment >\$1500	131,919	155,013	142,086	154,124	889	
	770008 Construction Vehicles	583,061	637,061	557,431	255,500	381,561	
	770005 New - Light Passenger Vehicles	0	14,690	0	0	14,690	
Other Infrastructure							
	930033 Christmas Decorations 2020	213,492	213,492	213,491	212,920	572	Complete.
	930034 Waste Transfer Station increase hardstand area with concrete	100,000	100,000	100,000	0	100,000	Environmental approval to proceed not granted. Project cancelled, funds to be returned to Sanitation Reserve.
	930035 Restart Mandurah - Other	2,785,000	202,500	168,075	0	202,500	Remaining balance of Restart Mandurah funds.
	930002 Road Sweeper Spoil	45,000	5,940	5,942	5,940	0	Complete.
	400050 Lakelands DOS Clubroom Facility	200,000	762,524	762,524	566,052	196,472	Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.
	700052 Lakelands DOS	1,000,000	1,143,257	1,143,258	672,522	470,735	Refer to Financial Report, Key Capital Projects table.
	500085 Lakelands DOS Parking	0	3,594	3,292	1,800	1,794	Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.
	700050 Lakelands DOS - Irrigation	0	26,125	23,945	4,144	21,981	Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.
	700053 Lakelands DOS - Sports Specific Infr	0	23,763	21,778	48,242	(24,479)	Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.
	700054 Lakelands DOS - Water Provision Infr	0	311,941	285,928	1,785	310,156	Refer to Financial Report, Key Capital Projects table. Project to be carried over to 2021/22.
	700055 Eastern Foreshore South Precinct	6,870,103	6,436,603	5,899,784	2,079,031	4,357,572	Refer to Financial Report, Key Capital Projects table.
	700056 Western Foreshore Recreation Precinct	8,300,000	8,315,856	7,622,314	2,898,969	5,416,887	Refer to Financial Report, Key Capital Projects table.
	Grand Total	43,066,214	43,922,767	40,897,273	18,956,585	24,966,182	

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021**

FINANCING ACTIVITIES

NOTE 7

BORROWINGS

Repayments - Borrowings

Information on Borrowings Particulars	1 July 2020	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
		Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Community amenities									
Compactor Waste Trailers and Dolly [336]	240,815		0	52,986	58,497	187,829	182,318	4,500	4,215
Waste Water Reuse [349]	146,255		0	20,752	22,892	125,503	123,363	2,733	2,728
Halls Head Ablution Block [350]	97,505		0	13,831	15,257	83,674	82,248	1,822	1,819
Halls Head Recycled Water 2019/20	200,051		0	16,551	19,486	183,500	180,565	4,085	3,794
Ablutions 2020/21	0		200,000	-	-	0	200,000	0	-
Recreation and culture									
Rushton Park Redevelopment [318(ii)]	334,327		0	84,979	88,224	249,348	246,103	2,429	5,787
Meadow Springs Recreation Facility [318(iii)]	250,493		0	63,834	67,218	186,659	183,275	1,824	4,409
Mandurah Rugby Club [320]	42,468		0	38,321	39,319	4,147	3,149	465	404
Mandurah Cricket Club [321]	14,145		0	12,781	13,095	1,364	1,050	155	134
Mandurah Football & Sporting Club [324]	165,129		0	73,937	81,131	91,192	83,998	2,678	2,449
Mandurah Rugby Club [325]	12,698		0	5,690	6,244	7,008	6,454	206	188
Bowling Club Relocation [326]	1,092,880		0	514,669	552,877	578,211	540,003	7,435	16,690
Ablutions - Netball Centre [329(i)]	88,582		0	39,274	43,074	49,308	45,508	1,402	1,300
Parks Construction [329(v)]	87,089		0	39,274	43,074	47,815	44,015	1,402	1,300
Halls Head Bowling Club upgrade [331]	310,795		0	33,657	37,617	277,138	273,178	6,185	5,847
Parks - Falcon Bay Reserve [333(i)]	72,390		0	21,731	23,861	50,659	48,529	1,256	1,216
MARC Redevelopment [338]	763,964		0	150,789	157,240	613,175	606,724	6,236	14,060
MARC Redevelopment Stage 1 [340]	503,911		0	76,561	81,426	427,350	422,485	6,665	9,366
MARC Redevelopment Stage 2 [341]	1,277,816		0	206,533	210,117	1,071,283	1,067,699	8,231	24,171
Eastern Foreshore Wall [344]	835,933		0	134,424	136,053	701,509	699,880	4,638	15,651
MARC Stage 2 [345]	1,228,894		0	192,904	195,485	1,035,990	1,033,409	7,153	22,759
Falcon Bay Seawall [351]	244,836		0	34,683	38,260	210,153	206,576	4,576	4,568
MARC Solar Plan [353]	173,490		0	18,578	20,770	154,912	152,720	3,455	3,266
Novara Foreshore Development [355]	346,980		0	37,157	41,540	309,823	305,440	6,909	6,532
Falcon Bay Foreshore Upgrades [356]	346,980		0	37,157	41,540	309,823	305,440	6,909	6,532
Mandjar Square Development [358]	433,630		0	46,443	51,919	387,187	381,711	8,634	8,165
Lakelands DOS [360]	2,365,997		0	297,835	290,729	2,068,162	2,075,268	10,583	45,727
Mandjar Square Stage 3 and 4	458,859		0	41,892	46,060	416,967	412,799	8,378	8,780
Falcon Seawall	908,175		0	95,178	92,119	812,997	816,056	5,362	17,561
Novara Foreshore Stage 3	183,582		0	16,756	18,424	166,826	165,158	3,352	3,512
Smart Street Mall Upgrade 2019/20	500,127		0	45,509	48,704	454,618	451,423	10,173	9,484
Falcon Bay Foreshore Stage 3 of 4	300,076		0	24,826	29,230	275,250	270,846	6,128	5,690
Mandjar Square Final Stage	300,076		0	24,826	29,230	275,250	270,846	6,128	5,690
Falcon Skate Park Upgrade	120,030		0	10,924	11,692	109,107	108,338	2,441	2,276
Westbury Way North side POS Stage 3	200,051		0	16,546	19,486	183,505	180,565	4,090	3,794
Eastern/ Western Foreshore 2020/21	0		2,770,000	-	-	0	2,770,000	0	-
Smart Street Mall 2020/21	0		2,000,000	-	-	0	2,000,000	0	-
Novara Foreshore Stage 4	0		400,000	-	-	0	400,000	0	-
Bortolo Reserve - Shared Use Parking and Fire Track Facility	0		300,000	-	-	0	300,000	0	-
Falcon Bay Upgrade - Stage 4 of 5	0		300,000	-	-	0	300,000	0	-
Enclosed Dog Park	0		200,000	-	-	0	200,000	0	-
South Harbour Paving Upgrade Stage 2	0		50,000	-	-	0	50,000	0	-
Falcon Skate Park Upgrade 2020/21	0		80,000	-	-	0	80,000	0	-
Transport									
Drainage [318(iv)]	83,835		0	21,145	21,006	62,690	62,829	604	1,378
Road Construction [318(v)]	836,324		0	212,248	226,862	624,076	609,462	6,066	14,882
Road Construction [329(ii)]	188,410		0	85,479	93,749	102,931	94,661	3,052	2,830
Drainage Construction [329(iii)]	63,624		0	27,723	30,405	35,901	33,219	990	918
Peelwood Oval - Parking [329(iv)]	24,957		0	11,551	12,669	13,406	12,288	412	382
Path Construction [329(vi)]	13,856		0	6,931	7,601	6,925	6,255	247	229
Street Lighting [329(viii)]	18,102		0	9,241	10,135	8,861	7,967	330	306
Road Construction [333(ii)]	320,984		0	98,998	108,701	221,986	212,283	5,724	5,541
New Pedestrian Bridge Construction [335]	481,195		0	107,160	118,182	374,036	363,013	8,978	8,514
New Road Construction [339]	544,949		0	104,722	112,184	440,227	432,765	7,126	10,048
New Road Construction [342]	651,651		0	102,995	105,058	548,656	546,593	4,387	12,086
WMC Tims Thicket [343]	98,545		0	14,192	15,767	84,353	82,778	1,923	1,813
Road Construction [346]	385,053		0	54,636	60,269	330,417	324,784	7,195	7,183
MARC Carpark [347]	292,521		0	41,504	45,783	251,017	246,738	5,466	5,457
MPAC Forecourt [348]	121,886		0	17,291	19,074	104,595	102,812	2,278	2,274
Mandurah Marina [352]	173,490		0	18,578	20,770	154,912	152,720	3,455	3,266
MARC Carpark [354]	260,243		0	27,862	31,149	232,381	229,094	5,182	4,899
Mandurah Foreshore Boardwalk Renewal [357]	390,262		0	41,795	46,723	348,467	343,539	7,771	7,349
New Road Construction [359]	1,191,883		0	149,605	146,919	1,042,278	1,044,964	6,254	23,110
Smoke Bush Retreat Footpath [361]	86,736		0	9,295	10,391	77,441	76,345	1,727	1,633
New Boardwalks 18/19	458,859		0	41,892	46,060	416,967	412,799	8,378	8,780
Coodanup Drive - Road Rehabilitation	91,791		0	8,378	9,212	83,413	82,579	1,676	1,756
Pinjarra Road Carpark	183,582		0	16,756	18,424	166,826	165,158	3,352	3,512
New Road Construction 2018/19	1,497,356		0	154,289	151,985	1,343,067	1,345,371	11,591	28,975
New Road Construction 2019/20	900,229		0	93,223	87,665	807,005	812,564	7,009	17,071
South Harbour Upgrade 2019/20	230,058		0	19,029	22,409	211,029	207,649	4,698	4,363
New Roads 2020/21	0		1,150,000	-	-	0	1,150,000	0	-

Repayments - Borrowings

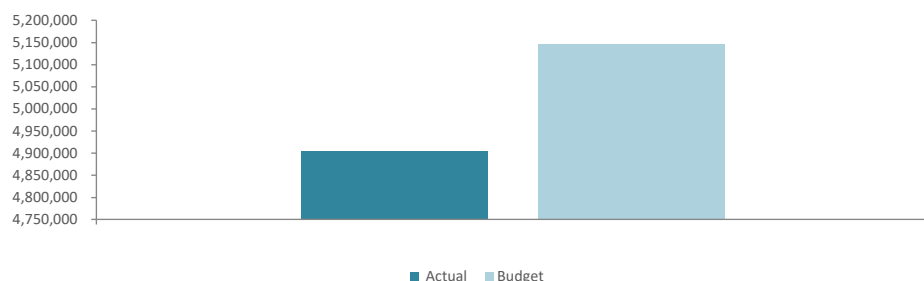
Information on Borrowings		New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	1 July 2020	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Other property and services									
Office Building [272]	215,016		0	215,015	195,643	0	19,373	1,933	1,677
IT Communications Equipment [318(i)]	67,470		0	16,756	16,805	50,714	50,665	479	1,102
IT Equipment [329(vii)]	25,700		0	11,551	12,669	14,149	13,031	412	382
Land Purchase [330]	1,223,995		0	581,435	624,084	642,560	599,911	7,912	18,840
Civic Building - Tuckey Room Extension	458,859		0	41,892	46,060	416,967	412,799	8,378	8,780
	26,230,451	0	7,450,000	4,904,956	5,146,303	21,325,495	28,534,148	293,607	479,200
Total	26,230,451	0	7,450,000	4,904,956	5,146,303	21,325,495	28,534,148	293,607	479,200
Current borrowings	5,146,303		7,450,000	4,904,956	5,146,303	-162,989	5,146,303	293,607	479,200
Non-current borrowings	21,084,148					21,488,484	23,387,845		
	26,230,451					21,325,495	28,534,148		

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

2020/21 Principal Repayments



Principal Repayments

\$4,904,956

Interest Expense

\$293,607

Loans Due

\$21.33 M

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021

NOTE 8

OPERATING GRANTS AND CONTRIBUTIONS

Provider	Unspent Operating Grant, Subsidies and Contributions Liability					Operating Grants, Subsidies and Contributions Revenue			
	Liability 1-Jul	Increase in Liability	Liability Reduction (As revenue)	Liability 30-Jun	Current Liability 30-Jun	Adopted Budget	Budget Variations	Annual Budget	YTD Revenue Actual
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Operating Grants and Subsidies									
General purpose funding									
Financial Assistance Grant - General Purpose						845,000		876,988	876,988
Financial Assistance Grant - Local Roads						670,000		602,601	602,601
Law, order, public safety									
Lifeguard Service Funding: DPIRD						100,000		95,667	95,667
Bushfire Mitigation Funding: DFES						0	318,600	318,600	159,300
Operating Grant SES: DFES						64,233		36,213	35,812
Operating Grant Southern Districts Fire Brigade: DFES						0		28,020	27,621
Education and welfare									
Waterwise Verge Grant: WaterCorp		10,000	(10,000)	0		10,000		10,000	10,000
NAIDOC: PMC		1,000	(1,000)	0		3,038		3,038	1,000
International Disability Day Grant: Alcoa						1,013	5,000	6,013	5,000
Mandurah Mental Health Initiative: WAPHA		70,000	(70,000)	0		0		100,000	70,000
Mandurah Assertive Outreach Trial: WAPOL		350,000	(350,000)	0		0		350,000	350,000
Local Youth Alcohol Campaign: ADF						0		26,050	0
Stay on Your Feet: Injury Matters		3,980		3,980		0		3,980	0
Ask for Angela: WAPOL		20,060		20,060		0		20,060	0
Recreation and culture									
CASM National Volunteer Week 2021: Volunteering WA		1,000		1,000		0		1,000	0
The Projection Project: DLGSC		8,211	(8,211)	0		0		8,211	8,211
Gnoonie Youth Football Cup: WA Health Promotion Foundation						1,013		1,013	2,000
CHRMAP: DPLH						37,500		37,500	0
Lotterywest (Childrens Festival Grant)						8,859		0	0
Lotterywest (Christmas Pageant)						10,125		0	0
Crabfest						141,742		0	0
Every Club Funding: DLGSC	20,000	40,000	(20,000)	40,000		20,250		60,000	20,000
Friday Night Skills: DLGSC	15,840			15,840		14,485		14,485	0
Colours of Mandurah Artwork: RACWA		7,500	(7,500)	0		0		9,000	7,500
Christmas Business Activation Grant: DPIRD		2,000	(2,000)	0		0		2,000	2,000
Volunteer Appreciation Project 2020: DLGSC		1,500	(1,500)	0		0		1,500	1,500
Mandurah & Peel Aquatic Clubs Amalgamation: DLGSC		3,500		3,500		0		3,500	0
Australia Day 2021: National Australia Day Council		498,386	(498,386)	0		0		528,360	519,386
KidSport: DLGSC		7,000	(7,000)	0		0		7,000	7,000
Transport									
Annual Bus Shelter Maintenance Assistance Scheme: PTA						15,000		15,000	0
Economic services									
Transform Mandurah Initiative: DPIRD		300,000	(300,000)	0		0		300,000	300,000
	35,840	1,324,137	(1,275,597)	84,380	0	1,942,258	323,600	3,465,799	3,101,585
TOTALS	35,840	1,324,137	(1,275,597)	84,380	0	1,942,258	323,600	3,465,799	3,101,585

Provider	Unspent Non Operating Grants, Subsidies and Contributions Liability					Non Operating Grants, Subsidies and Contributions Revenue				
	Liability	Increase in	Liability Reduction	Liability	Current Liability	YTD				
	1-Jul	Liability	(As revenue)	30-Jun	30-Jun	Adopted Budget Revenue	Budget	Budget Variations	Annual Budget	YTD Revenue Actual (b)
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Operating Grants and Subsidies										
Law, order, public safety										
Mandurah Southern Districts BFB Water Tank		8,657	(8,657)	0		0		11,690	11,690	8,657
Community amenities										
Donnelly Gardens: Main Roads						111,716		0	111,716	110,905
Recreation and culture										
Eastern Foreshore South Precinct: DoH						2,500,000		(500,000)	2,000,000	2,000,000
Eastern Foreshore South Precinct: RfR	2,216,500		(2,079,031)	137,469		1,228,250		2,216,500	3,444,750	2,079,031
Western Foreshore Recreation Precinct: RfR	2,365,856		(2,365,856)	0		3,771,750		2,365,856	6,137,606	2,365,856
Parkridge Boat Ramp: RBFS						16,410		(16,410)	0	0
Falcon Skate Park Upgrade: Lotterywest						80,000		6,338	86,338	86,338
Lakelands DOS Clubroom Facility: AFL						50,000		0	50,000	0
Lakelands DOS: DLGSC						325,000		0	325,000	0
Change Rooms Upgrade Program: DLGSC	50,000		(50,000)	0					50,000	50,000
Transport										
RR Pinjarra Road Stage 1: Main Roads						500,000		500,000	1,000,000	400,000
Peel Street: Main Roads						100,000		0	100,000	100,000
RR Peel Street: Main Roads						500,000		0	500,000	500,000
RR Pinjarra Road Stage 2: Main Roads						500,000		(500,000)	0	0
RR Leslie Street: Main Roads						500,000		0	500,000	500,000
RR Catalina Dr/Badgerup Ave Roundabout: Main Roads						550,000		(169,768)	380,232	380,232
TM Merlin St/Mistral St Roundabout						0		169,768	169,768	169,768
RR Thera St Stage 2: Main Roads						170,000		0	170,000	170,000
RR Old Coast Road/Albany Drive: Main Roads - Roads to Recovery						120,708		0	120,708	120,708
RR Old Coast Road/Albany Drive: Main Roads - RRG Direct Grant						0		50,000	50,000	50,000
RS Mississippi Drive Stage 2: LRCI Phase 1		214,186	(171,889)	42,297		215,000		(814)	214,186	171,889
Guava Way: LRCI Phase 1		48,052	(3,868)	44,184		0		351,000	351,000	3,868
RR Mandurah Terrace: LRCI Phase 2						0		1,358,144	1,358,144	0
Peel Street - Power Relocation: LRCI Phase 2		1,429,072		1,429,072		0		1,500,000	1,500,000	0
RS Oakmont Avenue: LRCI Phase 1		59,331	(59,331)	0		0		90,814	90,814	59,331
RS Waldron Boulevard: LRCI Phase 1		45,000	(45,000)	0		0		45,000	45,000	45,000
RR Old Coast Rd - Cossack Way to Shoshone View - Main Roads						0		99,186	99,186	100,000
RS Valley Road: Main Roads						0		65,000	65,000	65,000
SP Harbord Avenue: LRCI Phase 1						0		59,331	59,331	0
SP Sandforth Crescent: LRCI Phase 1		21,131	(1,274)	19,857		0		66,131	66,131	1,274
Pallas Way - Troy Place PAW: LRCI Phase 1		13,531	(7,411)	6,120		0		13,531	13,531	7,411
Boundary Road PAW: LRCI Phase 1		37,531	(16,331)	21,200		0		37,531	37,531	16,331
Economic services										
SP Halls Head Parade PSP: DoT		12,000	(12,000)	0		20,000		0	20,000	16,000
	4,632,356	1,888,491	(4,820,647)	1,700,200	0	11,258,834	0	7,818,828	19,127,662	9,577,598
Non-Operating Contributions										
Recreation and culture										
Hexham Wetland Fencing: PHCC						20,340		0	20,340	20,340
Dawesville Channel SE Foreshore Upgrade: CIL						0		277,025	277,025	277,025
Mandurah Bridge Club						0		0	0	2,000
Mandurah Surf Life Saving Club						0		0	0	5,000
Port Bouvard Surf Life Saving Club						0		0	0	5,000
Transport										
Bortolo Sump - Water Sensitive Urban Design: CIL						0		70,448	70,448	70,448
	0	0	0	0	0	20,340	0	347,473	367,813	379,813
Total Non-operating grants, subsidies and contributions	4,632,356	1,888,491	(4,820,647)	1,700,200	0	11,279,174	0	8,166,301	19,495,475	9,957,411

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 10
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
	Budget Adoption		Opening Surplus/(Deficit)				(358,718)
1643.930035.20501.13	Restart Mandurah Other	G. 10/7/20 June FR	Capital Expenses		150,000		(208,718)
9624.102249.14000.13	Mandurah CBD Revitalisation Project	G. 10/7/20 June FR	Operating Expenses			(150,000)	(358,718)
1643.930035.20501.13	Restart Mandurah Other	G. 10/7/20 June FR	Capital Expenses		100,000		(258,718)
9555.101010.14000.10	Community Services: Comm Assistant Grants	G. 10/7/20 June FR	Operating Expenses			(100,000)	(358,718)
1643.930035.20501.13	Restart Mandurah Other	G. 10/7/20 June FR	Capital Expenses		100,000		(258,718)
	Transfer to Unspent Grant Reserve	G. 10/7/20 June FR	Other: Transfer Into Reserve			(100,000)	(358,718)
1635.700421.20501.13	Eastern Foreshore Softfall Renewal	G. 10/7/20 June FR	Capital Expenses			(9,091)	(367,809)
1635.700423.20501.13	Mogum Softfall Renewal	G. 10/7/20 June FR	Capital Expenses			(23,400)	(391,209)
1635.700430.20501.10	Kerosene Tank Bunding	G. 10/7/20 June FR	Capital Expenses			(6,071)	(397,280)
1636.500990.20501.13	SP Cox Bay	G. 10/7/20 June FR	Capital Expenses			(22,672)	(419,952)
9676.138750.14000.10	WSUD	G. 10/7/20 June FR	Operating Expenses			(52,859)	(472,811)
308810.9200.10	Corp Comms: Corp Projects	G. 10/7/20 June FR	Operating Expenses			(22,250)	(495,061)
308810.9058.10	Corp Comms: General Advertising	G. 10/7/20 June FR	Operating Expenses			(19,500)	(514,561)
9655.163032.10058.13	Emergency Management: Bushfire Mitigation	G. 10/7/20 June FR	Operating Expenses			(318,600)	(833,161)
318910.0050.55	Emergency Management Grants	G. 10/7/20 June FR	Operating Revenue		318,600		(514,561)
	Capital Works 2019/20 Carryovers Reconciliation	G. 6/8/20 July FR	Capital Expenses			(1,723,043)	(2,237,604)
	Capital Works 2019/20 Carryovers Reconciliation	G. 6/8/20 July FR	Capital Revenue		6,338		(2,231,266)
	Capital Works 2019/20 Carryovers Reconciliation	G. 6/8/20 July FR	Other: Unutilised Loans		825,088		(1,406,178)
	Capital Works 2019/20 Carryovers Reconciliation	G. 6/8/20 July FR	Other: Transfer Out of Reserve		677,377		(728,801)
1634.880012.	Lakelands-Madora Bay Pedestrian Bridge	G. 6/8/20 July FR	Capital Expenses			(350,000)	(1,078,801)
1636.501076.	Guava Way	G. 6/8/20 July FR	Capital Expenses			(351,000)	(1,429,801)
Various	Shared Paths	G. 6/8/20 July FR	Capital Expenses			(176,524)	(1,606,325)
386915.0070.60	Bridge Mtce Grants & Subs Non-op	G. 6/8/20 July FR	Capital Revenue		350,000		(1,256,325)
381915.0070.60	Road Planned Mtce Grants & Subs Non-op	G. 6/8/20 July FR	Capital Revenue		351,000		(905,325)
394915.0070.60	Footpath Mtce Grants & Subs Non-op	G. 6/8/20 July FR	Capital Revenue		176,524		(728,801)
1636.501027.	RR Pinjarra Road Stage 1	G. 6/8/20 July FR	Capital Expenses			(812,789)	(1,541,590)
1636.501029.	RR Pinjarra Road Stage 2	G. 6/8/20 July FR	Capital Expenses		812,789		(728,801)
9564.102701.14000.10	Cultural Development: Arts & Culture Group Grants	G. 6/8/20 July FR	Operating Expenses		30,375		(698,426)
9555.101010.14000.10	Community Services: Comm Assitant Grants	G. 6/8/20 July FR	Operating Expenses			(30,375)	(728,801)
9637.102608.14000.05	Community Safety Projects: ADF Grant Expenditure	G. 6/8/20 July FR	Operating Expenses			(6,300)	(735,101)
9555.101012.10057.10	Community Services: In Day for People with a Disability	G. 6/8/20 July FR	Operating Expenses			(5,000)	(740,101)
0555.101012.31012.55	Community Services Revenue: Operating Grant	G. 6/8/20 July FR	Operating Revenue		5,000		(735,101)
381915.0070.60	Road Planned Mtce Grants & Subs Non-op	G. 6/8/20 July FR	Capital Revenue			(814)	(735,915)
1632.750586.	MARC LED & Lighting Control	G. 6/8/20 July FR	Capital Expenses			(14,832)	(750,747)
1636.501042.	SL Light Pole Replacement Program	G. 6/8/20 July FR	Capital Expenses		14,832		(735,915)
1639.910095.	Avalon Foreshore	G. 6/8/20 July FR	Capital Expenses			(10,000)	(745,915)
1637.600164.	DR Orion Rd Park Stage 2	G. 6/8/20 July FR	Capital Expenses		10,000		(735,915)
1632.750639.	Peel Hockey Association - Floodlighting	G. 6/8/20 July FR	Capital Expenses			(95,443)	(831,358)
1632.750640.	South Mnd Tennis Club - Resurfacing	G. 6/8/20 July FR	Capital Expenses			(10,120)	(841,478)
1632.750619.	CSRFF Program - Small Grants	G. 6/8/20 July FR	Capital Expenses		105,563		(735,915)
1636.500950.	Smart Street Mall	G.11/9/20 Aug FR	Capital Expenses		20,197		(715,718)
1636.500950.	Peel Street	G.11/9/20 Aug FR	Capital Expenses		35,871		(679,847)

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 10
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
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GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
		G.11/9/20 Aug FR	Other: Unutilised Loans			(56,068)	(735,915)
1637.600171.	DR Leighton Road/Halls Head Parade	G.11/9/20 Aug FR	Capital Expenses			(33,000)	(768,915)
1637.600172.	DR Rainbow Way Swale Reinstatement	G.11/9/20 Aug FR	Capital Expenses		33,000		(735,915)
1636.501049.	TM Merlin St/Mistral St Roundabout	G.11/9/20 Aug FR	Capital Expenses			(30,000)	(765,915)
1636.500962.	RR Thera Street	G.11/9/20 Aug FR	Capital Expenses		30,000		(735,915)
1635.700456.	Old Coast Road/Wilderness Drive - Playground Renewal	G.11/9/20 Aug FR	Capital Expenses			(31,665)	(767,580)
1635.700458.	Yalgor Heights Reserve - Playground Renewal	G.11/9/20 Aug FR	Capital Expenses		31,665		(735,915)
1635.700422.	Louis Dawe Park	G.11/9/20 Aug FR	Capital Expenses			(6,500)	(742,415)
1636.501047.	Pinjarra Road East - Median Stage 3	G.11/9/20 Aug FR	Capital Expenses		6,500		(735,915)
1635.700413.	Duverney Park Picnic Facilities	G.11/9/20 Aug FR	Capital Expenses			(40,000)	(775,915)
1635.700473.	Templetonia Reserve	G.11/9/20 Aug FR	Capital Expenses			(5,000)	(780,915)
1635.700403.	Grahame Heal Reserve	G.11/9/20 Aug FR	Capital Expenses		45,000		(735,915)
9564.102734.	CASM Education Programs	G.11/9/20 Aug FR	Operating Expenses			(20,000)	(755,915)
9564.102707.	Arts and Culture Projects	G.11/9/20 Aug FR	Operating Expenses		20,000		(735,915)
1632.750641.	Reading Cinema Complex FIP	G.11/9/20 Aug FR	Capital Expenses			(35,000)	(770,915)
1632.750626.	Site Main Switchboard Program	G.11/9/20 Aug FR	Capital Expenses		35,000		(735,915)
100050-1110-1001-63171	Ready Now - Business Capability Grants	S. 6/10/20 Restart	Operating Expenses			(100,000)	(835,915)
930035-6500-1045-61129	Restart Mandurah - Other	S. 6/10/20 Restart	Capital Expenses		100,000		(735,915)
100051-1110-1001-63171	Grow Now - Investment Attraction Fund	S. 6/10/20 Restart	Operating Expenses			(250,000)	(985,915)
930035-6500-1045-61129	Restart Mandurah - Other	S. 6/10/20 Restart	Capital Expenses		250,000		(735,915)
	Administration Materials and Contracts - Community Facility						
100005-3470-1166-61001	Management	G.12/10/20 Sep FR	Operating Expenses			(1,700)	(737,615)
	Sports Club Maintenance Levy Reserve	G.12/10/20 Sep FR	Other: Transfer Out of Reserve		1,700		(735,915)
750642-6100-1045	Mandurah Bowling Club Compressor	G.12/10/20 Sep FR	Capital Expenses			(27,890)	(763,805)
	Installation of Air Conditioning at Halls Head Parade						
750622-6100-1045	Community and Sports Facility	G.12/10/20 Sep FR	Capital Expenses		27,890		(735,915)
400015-6100-1045	South Mandurah Football Club Changeroom Project	G.12/10/20 Sep FR	Capital Expenses			(30,000)	(765,915)
930035-6500-1045-61129	Restart Mandurah - Other	G.12/10/20 Sep FR	Capital Expenses		30,000		(735,915)
700006-6600-1045	MARC Improvement to Car Park Area	G.12/10/20 Sep FR	Capital Expenses			(1,598)	(737,513)
700466-6600-1045	Calypto Reserve - Drinking Fountain	G.12/10/20 Sep FR	Capital Expenses		1,598		(735,915)
500029-6250-1045	TM Discretionary Traffic Mgmt	G.12/10/20 Sep FR	Capital Expenses			(4,776)	(740,691)
501048-6250-1045	TM Discretionary Traffic Management Program	G.12/10/20 Sep FR	Capital Expenses		4,776		(735,915)
600011-6200-1045	DR Orion Rd Park Stage 2	G.12/10/20 Sep FR	Capital Expenses			(2,901)	(738,816)
501047-6250-1045	Pinjarra Road East - Median Stage 3	G.12/10/20 Sep FR	Capital Expenses		2,901		(735,915)
	Transfer to Unspent Grant Reserve	G.12/10/20 Sep FR	Other: Transfer Into Reserve			(350,000)	(1,085,915)
930035-6500-1045-61129	Restart Mandurah Other	G.12/10/20 Sep FR	Capital Expenses		350,000		(735,915)
750643-6100-1045	Falcon Family Centre Upgrade	G.12/10/20 Sep FR	Capital Expenses			(96,000)	(831,915)
	Asset Management Reserve	G.12/10/20 Sep FR	Other: Transfer Out of Reserve		96,000		(735,915)
750644-6100-1045	Mandurah Visitors Centre Refurbishment	G.9/11/20 Oct FR	Capital Expenses			(142,145)	(878,060)
	Installation of Air Conditioning at Halls Head Parade						
750622-6100-1045	Community and Sports Facility \$	G.9/11/20 Oct FR	Capital Expenses		20,145		(857,915)
100005-1200-1001-63402	Mandurah Visitors Centre - Other Operating Costs	G.9/11/20 Oct FR	Operating Expenses		122,000		(735,915)
100056-3400-1045-61001	Australia Day 2021 - Iconic Event Grant	G.9/11/20 Oct FR	Operating Expenses			(507,360)	(1,243,275)
100057-3400-1045-61001	Australia Day 2021 - COVID Safe Grant	G.9/11/20 Oct FR	Operating Expenses			(20,000)	(1,263,275)

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 10
BUDGET AMENDMENTS APPROVED**

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A positive number in the amended budget running balance represents an estimated closing surplus.

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GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
100058-3400-1045-61001	Australia Day 2021 - Branding	G.9/11/20 Oct FR	Operating Expenses			(1,000)	(1,264,275)
102203-3400-1568-41400	Australia Day - Festivals & Events	G.9/11/20 Oct FR	Operating Revenue		528,360		(735,915)
101031-4500-1045-61001	Mandurah Mental Health Initiative	G.9/11/20 Oct FR	Operating Expenses			(100,000)	(835,915)
101031-4500-1247-41400	Administration - Grants & Subs Operating	G.9/11/20 Oct FR	Operating Revenue		100,000		(735,915)
100054-4510-1045-61001	Mandurah Assertive Outreach Trial	G.9/11/20 Oct FR	Operating Expenses			(365,000)	(1,100,915)
100015-4510-1247-41400	Administration - Grants & Subs Operating - Community Safety	G.9/11/20 Oct FR	Operating Revenue		350,000		(750,915)
102600-4510-1045-61001	Community Safety Programmes - Community Safety	G.9/11/20 Oct FR	Operating Expenses		15,000		(735,915)
100055-4700-1045-61001	Colours of Mandurah Artwork Project	G.9/11/20 Oct FR	Operating Expenses			(16,500)	(752,415)
100015-4700-1247-41400	Administration - Grants & Subs Operating - City Centre Activati	G.9/11/20 Oct FR	Operating Revenue		9,000		(743,415)
101902-4700-1045-61001	Linger Longer Day - City Centre Activation	G.9/11/20 Oct FR	Operating Expenses		7,500		(735,915)
100004-1110-1001-60001	Payroll Services - Economic Development	G.9/11/20 Oct FR	Operating Expenses		50,332		(685,583)
100004-2100-1001-60001	Payroll Services - Governance, Procurement and Land	G.9/11/20 Oct FR	Operating Expenses			(50,332)	(735,915)
750645-6100-1045-61129	Coodanup Community Centre Upgrade	G.9/11/20 Oct FR	Capital Expenses			(50,000)	(785,915)
930035-6500-1045-61129	Restart Mandurah Other	G.9/11/20 Oct FR	Capital Expenses		50,000		(735,915)
	Transfer to Asset Management Reserve	G.9/11/20 Oct FR	Other: Transfer Into Reserve			(135,500)	(871,415)
930035-6500-1045-61129	Restart Mandurah Other	G.9/11/20 Oct FR	Capital Expenses		135,500		(735,915)
102200-3400-1045-61001	New Years Eve	SP.2/11/20 CoM Events	Operating Expenses		93,820		(642,095)
100059-3405-1014-61001	COVID Safe Events	SP.2/11/20 CoM Events	Operating Expenses			(252,416)	(894,511)
102305-3405-1045-61001	Crabfest Infrastructure	SP.2/11/20 CoM Events	Operating Expenses		167,063		(727,448)
102302-3405-1045-61001	Crabfest - General Entertainment	SP.2/11/20 CoM Events	Operating Expenses		101,250		(626,198)
102303-3405-1045-61001	Crabfest – Roving & Roadways Entertainment	SP.2/11/20 CoM Events	Operating Expenses		20,250		(605,948)
102318-3405-1045-61001	Crabfest – New Element Support	SP.2/11/20 CoM Events	Operating Expenses		35,438		(570,510)
102314-3405-1045-61001	Crabfest – Fireworks	SP.2/11/20 CoM Events	Operating Expenses		20,250		(550,260)
102326-3405-1045-61001	Crabfest – Media Stunt	SP.2/11/20 CoM Events	Operating Expenses		8,165		(542,095)
501083-6250-1045	RR Mandurah Terrace	G.3/1/21	Capital Expenses			(1,358,144)	(1,900,239)
501084-6250-1045	Peel Street	G.3/1/21	Capital Expenses			(1,500,000)	(3,400,239)
10-0-9000-9000-20030	LRCI - Phase 2	G.3/1/21	Capital Revenue		2,858,144		(542,095)
700465-6600-1045	Dawesville Channel SE Foreshore Upgrade	G.3/1/21	Capital Expenses			(277,025)	(819,120)
600180-6200-1045	Bortolo Sump - Water Sensitive Urban Design	G.3/1/21	Capital Expenses			(70,448)	(889,568)
	Funds held in trust - Cash in Lieu of Public Open Space	G.3/1/21	Capital Revenue		347,473		(542,095)
700450-6600-1045	San Remo Deck Modifications	G.3/1/21	Capital Expenses			(6,000)	(548,095)
700457-6600-1045	BMX Track Renewal Program	G.3/1/21	Capital Expenses			(27,465)	(575,560)
700448-6600-1045	Melaleuca Tce - Replace broken pine fencing	G.3/1/21	Capital Expenses		33,465		(542,095)
100060-3407-1045-61001	Mandurah Murray Motorcycle Charity Ride	G.3/1/21	Operating Expenses			(10,000)	(552,095)
160284-3407-1045-61001	Event Attraction Fund	G.3/1/21	Operating Expenses		10,000		(542,095)
700013-6600-1045-61129	Lakelands Community Garden	G.10/9/20 Report 07	Capital Expenses		30,000		(512,095)
101011-4570-1045-61001	Community Assistant Grants over 2,000	G.10/9/20 Report 07	Operating Expenses			(30,000)	(542,095)
400021-6100-1045	Mh Mustangs FC - Facility Development	G.8/1/21	Capital Expenses			(31,037)	(573,132)
	Mh Mustangs FC - Facility Development	G.8/1/21	Community Loan Advance			(50,000)	(623,132)
	Transfer from Interest Free Loans Reserve	G.8/1/21	Other: Transfer Out of Reserve		50,000		(573,132)
750619-6100-1045	CSRRF Program - Small Grants	G.8/1/21	Capital Expenses		31,037		(542,095)
102661-4500-1045	Local Youth Alcohol Campaign	G.7/2/21	Operating Expenses			(29,458)	(571,553)
100010-4500-1045-41400	Community Capacity Building - Grants - Operating	G.7/2/21	Operating Revenue		26,050		(545,503)
	Unspent Grants & Contributions Reserve	G.7/2/21	Other: Transfer Out of Reserve		3,408		(542,095)

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 10
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
700474-6600-1045	Mandurah Southern Districts BFB Water Tank	G.7/2/21	Capital Expenses			(11,690)	(553,785)
100010-4410-1045-41403	Emergency Management - Grants - Capital Grant	G.7/2/21	Capital Revenue		11,690		(542,095)
new-3780-1263-61001	Mandurah and Peel Aquatic Club Amalgamation	G.8/2/21	Operating Expenses			(7,000)	(549,095)
100010-3780-1247-41450	Recreation Services - Contributions - Operating	G.8/2/21	Operating Revenue		3,500		(545,595)
125010-3780-1045-61001	Recreation Services Strategic Planning Grant	G.8/2/21	Operating Expenses		3,500		(542,095)
101904-4700-1045-61001	Grow City Business Investment	G.8/2/21	Operating Expenses			(120,000)	(662,095)
101902-4700-1045-61001	Linger Longer Day	G.8/2/21	Operating Expenses		60,000		(602,095)
101903-4700-1045-61001	Linger Longer Evening	G.8/2/21	Operating Expenses		60,000		(542,095)
910109-6400-1045	Cambria Island Abutment Wall Repair	G.8/2/21	Capital Expenses			(27,565)	(569,660)
900012-6400-1045	Parkridge Boat Ramp	G.8/2/21	Capital Expenses		27,565		(542,095)
750646-6100-1045	MARC Leisure Pool Acoustics	G.8/2/21	Capital Expenses			(72,587)	(614,682)
750634-6100-1045	MARC - Hardstands for Pool Blankets	G.8/2/21	Capital Expenses		10,674		(604,008)
820175-6700-1045	MARC Pool Covers Program Pool	G.8/2/21	Capital Expenses		37,361		(566,647)
820179-6700-1045	MARC Pool Covers Leisure Exercise Pool	G.8/2/21	Capital Expenses		24,552		(542,095)
	BR2021 Adjustments Surplus/(Deficit)	G.17/3/21	Opening Surplus/(Deficit)			(1,002,222)	(1,544,317)
	BR2021 Adjustments Revenue from Operating Activities	G.17/3/21	Operating Revenue			(242,489)	(1,786,806)
	BR2021 Adjustments Expenditure from Operating Activities	G.17/3/21	Operating Expenses		6,286,609		4,499,803
	BR2021 Adjustments non Cash excluded from Operations	G.17/3/21	Non Cash Item	(10,725,389)			(6,225,586)
	BR2021 Adjustments Investing Activities	G.17/3/21	Capital Expenses		8,208,577		1,982,991
	BR2021 Adjustments Financing Activities	G.17/3/21	Capital Expenses			(2,142,591)	(159,600)
	BR2021 Adjustments Rates Revenue	G.17/3/21	Operating Revenue		159,600		(0)
100064-1110-1267-61001	Transform Mandurah Initiative	G.8/4/21	Operating Expenses			(300,000)	(300,000)
	Transform Mandurah Initiative Project: Grants - Operating	G.8/4/21	Operating Revenue		300,000		(0)
100064-1110-1001-41400	Restart Mandurah - Other	G.8/4/21	Capital Expenses		1,247,000		1,247,000
930035-6500-1045-61129	Unspent Grants & Contributions Reserve	G.8/4/21	Other: Transfer Into Reserve			(1,247,000)	(0)
100010-4380-1263-41450	CLAG Contributions	G.8/4/21	Operating Revenue		100,900		100,900
100010-4380-1162-63001	CLAG Operations	G.8/4/21	Operating Expenses			(134,846)	(33,946)
	Health Sampling Administration Materials Corporate Project	G.8/4/21	Operating Expenses		8,946		(25,000)
100010-4360-1169-61001	Healthy Communities Administration Materials General	G.8/4/21	Operating Expenses		10,000		(15,000)
100010-4390-1263-61001	Operating Costs	G.8/4/21	Operating Revenue		10,000		(5,000)
100010-4300-1050-41130	Building Services Administration Fees and Charges	G.8/4/21	Operating Revenue		5,000		(0)
100010-4300-1051-41130	Building Services Administration Fees and Charges	G.8/4/21	Operating Expenses			(5,148)	(5,148)
100004-5400-1650-60053	Payroll Services: Asset Management - Training	G.8/4/21	Operating Expenses		5,148		(0)
138712-5400-1045-61001	Specialist Condition Surveys: Asset Management	G.8/4/21	Operating Expenses		74,327		74,327
138712-5400-1045-61001	Specialist Condition Surveys: Asset Management	G.8/4/21	Other: Transfer Into Reserve			(74,327)	(0)
	Asset Management Reserve	G.8/4/21					
138756-5430-1045-61001	Traffic and Transport Modelling Services: Engineering Services	G.8/4/21	Operating Expenses		150,000		150,000
	Asset Management Reserve	G.8/4/21	Other: Transfer Into Reserve			(150,000)	(0)
138753-5400-1045-61001	Video/Laser Road Data Collection: Asset Management	G.8/4/21	Operating Expenses		120,000		120,000
	Asset Management Reserve	G.8/4/21	Other: Transfer Into Reserve			(120,000)	(0)
100010-3780-1247-41450	Recreation Services: Grants - Capital	G.8/4/21	Capital Revenue		50,000		50,000

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 10
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
100010-3780-1001-41400	Recreation Services: Grants - Operating	G.8/4/21	Operating Revenue		20,000		70,000
	Contract Liability	G.8/4/21	Other	(70,000)			(0)
501042-6250-1045-61129	SL Light Pole Replacement	G.8/4/21	Capital Expenses			(14,832)	(14,832)
501046-6250-1045-61129	SL Parks and Reserves LED Program	G.8/4/21	Capital Expenses		14,832		(0)
910107-6400-1045-61129	Marina Pens Wi-Fi	G.8/4/21	Capital Expenses			(20,000)	(20,000)
910108-6400-1045-61129	South Harbour Paving Upgrade Stage 2	G.8/4/21	Capital Expenses		20,000		(0)
100082-4200-1247-41400	The Projection Project : Isolation, Video Art Exhibition	G.8/4/21	Operating Revenue		8,211		8,211
100082-4200-1267-60201	The Projection Project : Isolation, Video Art Exhibition	G.8/4/21	Operating Expenses			(8,211)	(0)
100083-4200-1247-41400	CASM National Volunteer Week 2021	G.8/4/21	Operating Revenue		1,000		1,000
100083-4200-1267-61001	CASM National Volunteer Week 2021	G.8/4/21	Operating Expenses			(1,000)	(0)
501031-6250-1045-61001	RR Catalina Dr/Badgerup Roundabout	G.17/5/21	Capital Expenses		95,931		95,931
501049-6250-1045-61129	TM Merlin St/Mistral St Roundabout	G.17/5/21	Capital Expenses			(95,931)	(0)
100010-5330-1449-61001	CityFleet Overheads: Motor Vehicle Operating Costs	G.17/5/21	Operating Expenses		25,000		25,000
770011-6300-1045-61001	Plant & Machinery Capital: Minor Equipment	G.17/5/21	Capital Expenses			(25,000)	(0)
100010-4500-1421-41458	Community Capacity: Miscellaneous Reimbursements	G.17/5/21	Operating Revenue		5,684		5,683
101031-4500-1045-61001	Mental Health Initiative	G.17/5/21	Operating Expenses			(5,684)	(0)
501067-6250-1045-60201	RS Mississippi Drive Stage 2	G.17/5/21	Capital Expenses		50,000		50,000
132001-5280-1699-61129	Cityworks Maintenance: Senior Citizens Car Park	G.17/5/21	Operating Expenses			(50,000)	(0)
100010-1110-1169-61001	Economic Development - Corporate Project	G.17/5/21	Operating Expenses		40,000		40,000
	Asset Management Reserve	G.17/5/21	Other: Transfer Into Reserve			(40,000)	(0)
101617-4600-1001-41450	RYDE Program Youth Development Operating Contribution	G.17/5/21	Operating Revenue		14,690		14,690
770005-6300-1045-61001	New Light Passenger Vehicles	G.17/5/21	Capital Expenses			(14,690)	(0)
150000-3465-1172-61001	MARC Programs and Promotions	G.17/5/21	Operating Expenses		14,751		14,751
820183-6700-1045-61001	MARC Programs and Promotions Inflatable	G.17/5/21	Capital Expenses			(14,751)	(0)
	Asset Management Reserve	G.17/5/21	Other: Transfer Out of Reserve		50,000		50,000
750638-6100-1045-61129	Ablution Bortolo Reserve	G.17/5/21	Capital Expenses			(50,000)	(0)
501062-6250-1045-61129	SP Pinjarra Road Park	G.17/5/21	Capital Expenses		20,000		20,000
501025-6250-1045-61129	SP Halls Head Parade PSP	G.17/5/21	Capital Expenses			(20,000)	(0)
				(10,795,389)	27,734,282	(16,580,175)	

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021**

**NOTE 11
PROPOSED BUDGET VARIATIONS FOR COUNCIL APPROVAL**

The following are for consideration for Council to approve as budget variations

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
			Opening Surplus/(Deficit)				(0)
	Capital Works 2020/21 Carryovers		Capital Expenses		17,272,641		17,272,641
	Capital Works 2020/21 Carryovers		Other: Proceeds from Debentures			(3,726,754)	13,545,887
	Capital Works 2020/21 Carryovers		Other: Proceeds From Sale of Assets			(406,050)	13,139,837
	Capital Works 2020/21 Carryovers		Operating Expenses			(71,567)	13,068,270
	Capital Works 2020/21 Carryovers		Capital Revenue			(7,181,015)	5,887,255
	Capital Works 2020/21 Carryovers		Other: Transfer Into Reserve			(10,922,342)	(5,035,087)
	Capital Works 2020/21 Carryovers - Contract Liability		Other	5,035,087			(0)
750635-6100-1045-xxxx	System		Capital Expenses		5,337		5,337
105000-3463-1238-61001	MARC Dry Operations - Fixtures		Operating Expenses			(5,337)	(0)
100010-1000-1169-61001	Chief Executive Office - Corporate Project		Operating Expenses		50,000		50,000
	Asset Management Reserve		Other: Transfer Into Reserve			(50,000)	(0)
	Community Safety Programmes - Community Capacity						
102600-4500-1045-61001	Building		Operating Expenses		13,708		13,708
New	Falcon Skate Park CCTV		Capital Expenses			(13,708)	(0)
				5,035,087	17,341,686	(22,376,773)	

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MAY 2021

NOTE 12
EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.

The material variance adopted by Council for the 2020-21 year is 10.00%

Reporting Program	Var. \$	Var. %	Timing/ Permanent	Explanation of Variance
	\$	%		
Revenue from operating activities				
Operating grants, subsidies and contributions	639,473	13.09%	▲ Permanent	Favourable variance reimbursements received for Working Smarter project.
Interest earnings	(234,485)	(23.73%)	▼ Permanent	Interest earnings will not eventuate as a result of low interest rates.
Other revenue	112,659	43.98%	▲ Permanent	Variance due to LGIS insurance refund.
Expenditure from operating activities				
Materials and contracts	9,528,647	21.37%	▲ Permanent	Expenditure to increase as projects continue in the last quarter.
Interest expenses	117,564	17.43%	▲ Permanent	Favourable variance an indication of interest savings due to loan offset facility.
Insurance expenses	(257,695)	(27.75%)	▼ Permanent	Work Care prior year claims invoices were higher than expected.
Loss on disposal of assets	(1,069,623)	(302.85%)	▼ Permanent	Non-cash variance from disposal of assets to be monitored throughout the year. Variance due to asset write-offs for scrapped assets.
Investing Activities				
Non-operating Grants, Subsidies and Contributions	(9,028,327)	(46.49%)	▼ Timing	Milestones not met yet for the receipt of capital grants. Will be monitored throughout the remainder of the year.
Proceeds from Disposal of Assets	(361,545)	(16.05%)	▼ Permanent	Adverse variance mainly due to slow vehicle disposals.
Capital Acquisitions	21,940,687	53.65%	▲ Timing	Refer to note 4.

ATTACHMENT 4.2

2020/21 Capital Works Carryover Projects

Asset type	Description	Actuals as at 31/05/2021	Current Budget	Forecasted % Complete	2020/21 Proposed Capital Expenditure Budget	2020/21 Capital Expenditure Variance	Funding Current Budget		Funding Proposed Budget		COM Funding Variance for Proposed Carryovers	2021/22 Proposed Capital Expenditure Budget
							External Grants & Contributions	COM Funding (incl Sales, Loans & Reserves)	External Grants & Contributions	COM Funding (incl Sales, Loans & Reserves)		
Buildings	Owen Avenue Ablution	19,647	298,889	7%	19,647	279,242	-	298,889	-	19,647	279,242	279,242
Buildings	Solar Plan	-	64,048	0%	-	64,048	-	64,048	-	-	64,048	60,000
Buildings	Administration Building - Foyer Security	11,779	80,059	15%	11,779	68,280	-	80,059	-	11,779	68,280	68,280
Buildings	Mandurah Community Museum Roof Replacement.	16,719	160,119	10%	16,719	143,400	-	160,119	-	16,719	143,400	143,400
Buildings	Mandurah Bowling & Recreation Club - Bar Repairs	-	21,350	0%	-	21,350	-	21,350	-	-	21,350	20,000
Buildings	Stage 2 of Upgrades to Peelwood Reserve Changerooms	7,026	106,746	7%	7,026	99,720	-	106,746	-	7,026	99,720	99,720
Buildings	South Mandurah Football Club Changeroom Project	130,080	136,746	95%	130,080	6,666	-	136,746	-	130,080	6,666	6,666
Buildings	Ablution Bortolo Reserve	15,952	263,492	6%	15,952	247,540	-	263,492	-	15,952	247,540	247,540
Buildings	Mh Mustangs FC - Facility Development	-	207,168	0%	-	207,168	-	207,168	-	-	207,168	196,037
Buildings	Site Main Switchboards	-	95,133	0%	-	95,133	-	95,133	-	-	95,133	95,133
Buildings	Peel Community Kitchen	180,490	248,200	89%	221,585	26,615	-	248,200	-	221,585	26,615	26,615
Buildings	Peel Hockey Association - Floodlighting	-	95,443	40%	38,520	56,923	-	95,443	-	38,520	56,923	56,923
Buildings	Falcon Family Centre Upgrade	-	96,000	0%	-	96,000	-	96,000	-	-	96,000	96,000
Buildings	Mandurah Visitors Centre Refurbishment	13,089	142,145	35%	50,000	92,145	-	142,145	-	50,000	92,145	92,145
Buildings	MARC Leisure Pool Acoustics	-	72,587	0%	-	72,587	-	72,587	-	-	72,587	68,000
Total Buildings		394,783	2,088,125		511,308	1,576,817	-	2,088,125	-	511,308	1,576,817	1,555,701
											-	
Bridges	Lakelands-Madora Bay Pedestrian Bridge	-	350,000	-	-	350,000	-	350,000	-	-	350,000	350,000
Total Bridges		-	350,000		-	350,000	-	350,000	-	-	350,000	350,000
Parks	Enclosed Dog Park	29,749	213,492	16%	33,643	179,849	-	213,492	-	33,643	179,849	179,849
Parks	Major Public Artworks	-	125,000	0%	-	125,000	-	125,000	-	-	-	-
Parks	Bortolo Reserve - Shade Sail	-	33,926	0%	-	33,926	-	33,926	-	-	33,926	30,000
Parks	Hermitage Park - Shade Sail	-	45,234	0%	-	45,234	-	45,234	-	-	45,234	40,000
Parks	Country Club Drive - Shade Sail	-	33,926	0%	-	33,926	-	33,926	-	-	33,926	30,000
Parks	Falcon Bay Upgrade - Stage 4 of 5	255,309	409,261	68%	280,000	129,261	-	409,261	-	280,000	129,261	129,261
Parks	Novara Foreshore Stage 4	83,911	382,348	26%	100,000	282,348	-	382,348	-	100,000	282,348	282,348
Parks	Falcon Reserve Activation Plan - Stage 2	107,351	226,173	44%	98,842	127,331	-	226,173	-	98,842	127,331	127,331
Parks	Madora Bay Beach	-	113,087	0%	-	113,087	-	113,087	-	-	113,087	100,000
Parks	Shade Sails Over Playgrounds	32,046	226,173	13%	29,975	196,198	-	226,173	-	29,975	196,198	196,198
Total Parks		508,365	1,808,620		542,460	1,266,160	-	1,808,620	-	542,460	1,266,160	1,114,987
Roads	RR Pinjarra Road Stage 1	516,456	1,625,578	31%	500,000	1,125,578	1,000,000	625,578	374,422	125,578	500,000	1,125,578
Roads	RR Catalina Dr/Badgerup Ave Roundabout	439,827	454,069	97%	440,000	14,069	380,232	73,837	380,232	59,768	14,069	14,069
Roads	RR Old Coast Road/Albany Drive	70,134	190,883	44%	84,636	106,247	170,708	20,175	73,753	10,883	9,292	106,247
Roads	Mulberry Close PAW	4,193	62,009	16%	10,000	52,009	-	62,009	-	10,000	52,009	52,009
Roads	Smart Street Mall	853,730	2,351,939	62%	1,454,104	897,835	-	2,351,939	-	1,454,104	897,835	897,835
Roads	Guava Way	3,868	351,000	14%	50,000	301,000	351,000	-	50,000	-	-	301,000
Roads	Peel Street - Power Relocation	-	1,500,000	0%	-	1,500,000	1,500,000	-	-	-	-	1,500,000
Roads	WMC Loading Area - Column Protection	-	35,000	0%	-	35,000	-	35,000	-	-	35,000	-
Roads	Waste Transfer Station Road Construction	-	108,371	0%	-	108,371	-	108,371	-	-	108,371	-
Roads	WMC Recovery Facility Hardstand	1,345	205,907	1%	1,345	204,562	-	205,907	-	1,345	204,562	-
Total Roads		1,889,552	6,884,756		2,540,085	4,344,671	3,401,940	3,482,816	878,407	1,661,678	1,821,138	3,996,738
											-	
Drainage	Bortolo Sump - Water Sensitive Urban Design	32,841	395,564	8%	32,841	362,723	70,448	325,116	7,725	25,116	300,000	362,723
Total Drainage		32,841	395,564		32,841	362,723	70,448	325,116	7,725	25,116	300,000	362,723

Asset type	Description	Actuals as at 31/05/2021	Current Budget	Forecasted % Complete	2020/21 Proposed Capital Expenditure Budget	2020/21 Capital Expenditure Variance	Funding Current Budget		Funding Proposed Budget		COM Funding Variance for Proposed Carryovers	2021/22 Proposed Capital Expenditure Budget
							External Grants & Contributions	COM Funding (incl Sales, Loans & Reserves)	External Grants & Contributions	COM Funding (incl Sales, Loans & Reserves)		
Plant & Machinery	Light Passenger Vehicles - Replacement	348,848	491,550	81%	396,258	95,292	-	491,550	-	396,258	-	95,292
Plant & Machinery	Light Commercial Vehicles - Replacement	455,499	1,098,180	56%	610,303	487,877	-	1,098,180	-	610,303	-	487,877
Plant & Machinery	Trailers	90,505	720,347	16%	112,878	607,469	-	720,347	-	112,878	-	607,469
Plant & Machinery	Parks & Mowers	50,662	232,671	22%	50,061	182,610	-	232,671	-	50,061	-	182,610
Plant & Machinery	Construction Vehicles	255,500	637,061	40%	255,500	381,561	-	637,061	-	255,500	-	381,561
Total Plant & Machinery		1,201,013	3,179,809		1,425,000	1,754,809	-	3,179,809	-	1,425,000	1,754,809	1,754,809
Other	Restart Mandurah - Other	-	202,500	0%	-	202,500	-	202,500	-	-	202,500	202,500
Other	Waste Transfer Station increase hardstand area with concrete	-	100,000	0%	-	100,000	-	100,000	-	-	100,000	-
Total Other		-	302,500		-	302,500	-	302,500	-	-	302,500	202,500
Buildings	Lakelands DOS Clubroom Facility	566,052	762,524	74%	565,334	197,190	50,000	712,524	-	565,334	147,190	152,512
Parks	Lakelands DOS Floodlights	672,522	1,143,257	59%	672,068	471,189	325,000	818,257	-	672,068	146,189	471,189
Parks	Lakelands DOS: Parking	1,800	3,594	50%	1,800	1,794		3,594		1,800	1,794	1,794
Parks	Lakelands DOS - Irrigation	4,144	26,125	16%	4,144	21,981		26,125		4,144	21,981	21,981
Parks	Lakelands DOS - Sports Specific Infr	48,242	23,763	203%	48,242	(24,479)		23,763		48,242	(24,479)	20,199
Parks	Lakelands DOS - Water Provision Infr	1,785	311,941	1%	1,785	310,156		311,941		1,785	310,156	310,156
Total Lakelands DOS		1,294,544	2,271,204		1,293,373	977,831	375,000	1,896,204	-	1,293,373	602,831	977,831
Other	Eastern Foreshore South Precinct	2,079,031	6,436,603	51%	3,307,793	3,128,810	3,228,250	3,208,353	1,791,940	1,515,853	1,692,500	3,128,810
Other	Western Foreshore Recreation Precinct	2,898,969	8,315,856	61%	5,107,536	3,208,320	3,771,750	4,544,106	500,000	4,607,536	(63,430)	3,208,320
Total Waterfront Redevelopment		4,978,000	14,752,459		8,415,329	6,337,130	7,000,000	7,752,459	2,291,940	6,123,389	1,629,070	6,337,130
GRAND TOTAL		10,299,098	32,033,037		14,760,396	17,272,641	10,847,388	21,185,649	3,178,072	11,582,324	9,603,325	16,652,419



**CREDITORS SCHEDULE OF
ACCOUNTS
AS AT 31 MAY 2021**

**Creditors Schedule of Accounts
As at 31st May 2021**

Creditor	Invoice number	Narration	Total
4 Signs Pty Ltd	11918	Rectangle Table Covers	627.00
	11935	2 x Pull up Banner	429.00
	11947	Rainbow Health Corflute Signs	187.00
	11910	Bollard Signs for MARC	759.00
	11980	Large Roster Signs	352.00
	11931	Waterwide Verge Makeover Signs	528.00
	11859	Youth Development Table Covers & Signs	1,501.50
4 Signs Pty Ltd Total			4,383.50
A1 Locksmiths WA Pty Ltd	JN7978	Keys including cutting and stamping	495.00
	JN11476	Service call to MARC	80.00
	JN10402	10 E Keys	250.00
	JN10850	Locks for Warrangup Springs Ablution	769.56
	JN11478	Abloy Keys, System COM1	72.00
	JN11237	Call Out Eastern Foreshore Ablution	181.20
	JN11051	20 PDK Keys	660.00
	JN3135	3 Carbine Electronic Leversets	1,610.00
	JN12443	Abloy Keys	187.00
	JN12554	FPK Abloy Keys	90.00
	JN12555	Duplicate A Key Blank	5.00
	JN12495	Duplicate Key Blank	250.00
	JN1916	Recode & Service Padlocks	625.00
	JN12449	Service Padlocks	55.00
	MLK1105211	Abloy Keys	72.00
	JN12113	Lock Fitting Northport Ablution	906.00
	JN12115	Lock Fitting at Avalon Point Ablution	1,261.50
	JN11387	Padlocks	251.50
	JN12791	Lock Repairs BDYC	190.00
A1 Locksmiths WA Pty Ltd Total			8,010.76
Accord Security	25765	Security CBD April 2021	3,564.00
	25764	CBD Foot Patrols April 2021	7,865.00
	25766	Security CBD April 2021	1,188.00
	25761	Security Patrols Mandurah Marina	4,407.48
	25729	Static Guard - Templetonia Reserve	256.30
	25727	Falcon Skate Park Security	5,760.70
	25762	Random Patrols - April 2021	5,627.82
	25763	Static Guard April 2021	4,536.40
	25767	Static Guard April 2021	346.50
	25781	Static Guard - Boundary Road, Coolibah	418.00
	25782	Security Milgar Reserve 6/5/21	292.60
	25780	Static Guard - Templetonia Reserve	292.60
	25718	Alarm Attendance March 2021	1,479.50
	25717	Alarm Attendances February 2021	1,644.50
	25793	Security Lakes Cemetery 13/5/21	213.40
Accord Security Total			37,892.80
Alan Tormey Brickpaving & Earthmoving	263	Smart Street Paving Replacement	13,386.89
	265	Smart Street Paving	11,277.20
	264	Paving at Leslie Street	776.60
	266	Smart Street Mall Paving	16,216.09
	267	Smart Street Mall Paving	10,802.88
Alan Tormey Brickpaving & Earthmoving Total			52,459.66
All Pumps and Water Boring	1373	Sail Avenue Reserve Pump Repairs	1,781.40
	1343	Adjust time at Grandmere Lake Reserve	148.50
	1384		495.00
	1064	Repairs to Pump	2,068.53
	1388	Bardoc Lake Aeration	22,921.80
	1407	Promontory Control Cabinet Repair	148.50
	1419	Repairs to aerator at Sirrocco Lake	3,456.20
	1411	Reset timer at Dolphin Pool	148.50
	1444	Check Southport entry statement	198.00
	1447	Pump repairs at Grahame Heal Reserve	8,321.63
	1449	Remove concrete 26 Peel St	1,265.00
	1448	Pump Repairs at 58 Peel St	4,030.95
	1450	Remove concrete at 67 Forrest St	1,265.00
	1451	Install new bore at Peel Street	4,030.95
	1429	Repairs to back lake at Cemetery	1,574.21
All Pumps and Water Boring Total			51,854.17
Alternative Power Solutions	12212	Install Custom Furniture at Falcon	3,751.00
	12211	Supply to Kanga Reserve, Progress Claim	495.00
	12214	Kanga Works at Templetonia Reserve	924.00
	12210	Spray weeds & move logs at Falcon Skate	2,112.00
	12216	Excavator Works at 11 Queen Pde	653.40
	12215	Remove kerbing at Jane Kennaugh Reserve	1,639.00
	12221	Kanga Works at Milgar Reserve	1,039.50
	12226	Kanga works at Murdoch Drive	2,838.00
	12224	Turf removal at Jane Kennaugh Reserve	1,958.00
	12223	Mainline repairs at Sail Avenue	594.00
	12229	Mulch garden beds at Mary St Bridge	1,122.00
	12225	Kanga Works at Falcon Reserve	2,310.00
	12222	Mulching at Tasman Loop	1,749.00
	12231	Mulching at Mary St Bridge	1,914.00
	12227	Kanga works along Darwin Tce	1,320.00
	12230	Sand clean up PBSLSC	528.00
Alternative Power Solutions Total			24,946.90
Arrow Bronze	708690	Plaque Kevin Rennie	1,216.99
	708759	Second Page - Treffone	654.23
	709050	Plaque - Thornton	722.87
	709362	Plaques - Teather, Hampton, Cochrane	1,699.67
	707148	True to Life - Smith	311.71
Arrow Bronze Total			4,605.47
Aussie Natural Spring Water	1947495	Bottled Water - Rangers	52.50
	1952093	Bottle Rack Rental	16.50
	1960547	Bottled Water - Rangers	42.00
	1875605	Bottled Water - Rangers	52.50
Aussie Natural Spring Water Total			163.50
Australia Post	1010547086	Postage - P/Ending 30/4/21	7,118.58
Australia Post Total			7,118.58

Creditor	Invoice number	Narration	Total
Baileys Fertilisers	22218	Soil Matters Clay & Compost	821.04
	22269	Soil Improver, Soil Matters	1,665.84
	22566	Soil Matters, Soil Improver	2,909.28
	22567	G-Grand Gypsum	56.87
	22626	Apply Sure Green Gold	11,409.42
Baileys Fertilisers Total			16,862.45
Bailey's Marine Fuels Australia	514251410	Diesel MOM	14.98
	514257291	Premium 95A 33.52L	56.42
Bailey's Marine Fuels Australia Total			71.40
Ballantyne Plumbing Gas & Electrical	819862	RCD Annual Injection Testing	1,168.54
	819860	RCD Annual Injection Testing	741.03
	819858	RCD Annual Injection Testing	1,482.05
	819678	RCD Annual Injection Testing	798.03
	819677	RCD Annual Injection Testing	2,394.08
	819675	RCD Annual Injection Testing	627.02
	819674	RCD Annual Injection Testing	171.01
	819672	RCD Annual Injection Testing	1,083.04
	819718	RCD Annual Injection Testing	1,026.04
	819673	RCD Annual Injection Testing	2,337.08
	819671	RCD Annual Injection Testing	855.03
	819670	RCD Annual Injection Testing	1,254.04
	819669	RCD Annual Injection Testing	57.00
	819668	RCD Annual Injection Testing	342.01
	819591	12 Monthly RCD Injection testing	1,197.04
	819479	RCD Annual Injection Testing	566.72
	819445	Investigate New Cabling	1,664.00
	817747	Lighting at Skate Park HH	77.00
	819749	Florida Beach Ablution - Attend site	1,195.79
	819621	Emergency lights at Depot	2,611.66
	819755	Repair Glass Dishwasher & Loose Pipe Wor	441.58
	819723	Repair War Memorial Light Circuit	297.48
	811701	Annual Billing SMS Diallers for Sewer	132.00
	819689	Cafe Upgrade Supply To Switchboard	1,250.18
	819687	Light Fitting Hanging Down	259.88
	819981	Fix LED light and power plug for HWS	275.25
	818849	Water leak in floating dock	200.08
	819320	Annual Injection Testing	510.05
	818997	Annual Injection Testing	627.02
	818978	Annual Injection Testing	1,881.07
	818976	Annual Injection Testing	28.50
	818975	Annual Injection Testing	57.00
	818973	Annual Injection Testing	142.51
	818964	Annual Injection Testing	28.50
	818961	Annual Injection Testing	199.51
	808958	Annual Injection Testing	114.00
	818957	Annual Injection Testing	57.00
	818956	Annual Injection Testing	28.50
	819952	Install 3 x 40W LWS Solar	7,416.18
	819913	Auxiliary Cord Socket needs Replacing	431.10
	817746	Investigate Christmas Lights	77.00
	817887	Replace Cover on Light on Pole	133.65
	819900	Investigate & Repair Lights not Working	820.28
	819813	Disconnect & Isolate Power from SMSB	316.50
	820013	RCD Testing Fathom Turn Jetty J	285.01
	820012	RCD Testing Spinnaker Quays Jetty F	1,026.04
	820011	RCD Testing Spinnaker Quays Jetty E	481.71
	820015	RCD Testing Lakelands	285.01
	820130	RCD Testing Halls Head	5,253.06
	820014	RCD Testing Commercial Jetty K	342.01
	813078	Pedestrian Lighting Project Luckhurst Dr	4,683.18
	819147	Annual SMS Dialler MSLSC	132.00
	819701	Repair Scoreboard at HHRC	168.00
	820197	LED light flashing at Chalet 18	130.10
	817792	Bortolo Park Western Power Application	1,042.50
	820232	RCD Testing Falcon	1,730.05
	820030	RCD Inspections City Centre	3,232.09
	819690	RCD Testing Parklands	1,304.33
	820156	RCD Testing Marina	761.01
	820333	Works at Falcon Bay Foreshore	1,628.00
Ballantyne Plumbing Gas & Electrical Total			59,857.13
Battery World	6110109732	DIN65L MF Power Glide Maintenance Free B	189.00
	6110109678	12V High Voltage Alkaline Batteries	7.00
	6110109667	Lilon GPS Battery	36.95
	6110109662	MF Century Battery	349.00
	6110109598	MF Yuasa Battery MH8607A	309.00
	6110109770	Century Light Commercial Battery	259.00
	6110109772	Yuasa Power Series Auto Battery	229.00
	6110109800	Yuasa Battery	49.95
Battery World Total			1,428.90
Bidfood	52252333	Catering Supplies - Seniors	418.07
	52331385	Kitchen Supplies - Seniors	550.53
	52306875	Kitchen Supplies - Seniors	430.64
Bidfood Total			1,399.24
Blackwoods Electrical Supplies	AH9274AZ	Coleman Cooler Bags	832.83
Blackwoods Electrical Supplies Total			832.83
BM & RV Waters	13553	Yellow Sand	2,308.91
	13266	Block 4WD Access path to White Hills	682.00
	13263	Cart Topsoil Leslie St	4,890.00
	13290	Cart Topsoil Catalina Drive	4,826.25
	13568	Remove topsoil Novara Foreshore	4,915.62
	13558	Spread Mulch Corsican Way	4,450.87
	13304	Deliver topsoil Falcon Reserve	338.11
	13299	Topsoil from Old Coast Road	4,826.26
	13298	Dispose of Topsoil	5,019.30
	13300	Yellow Sand	2,551.59
	13303	Smart St Mall Preparation	4,983.00
	13302	Northport Canal Cleaning	1,815.00
BM & RV Waters Total			41,606.91
BOC Ltd	4028322523	Dry Ice Bulk Pellets	25.30
	4028322509	Acetylene, Oxygen	121.20

Creditor	Invoice number	Narration	Total
BOC Ltd	4028312511	Oxygen, argon welding, handigas	198.09
	4028104552	Dry Ice Pellets	25.30
	4027431227	Dry Ice Pellets	24.98
	4027951057	Dry Ice Pellets	25.30
	4027887438	Dry Ice Pellets	28.68
	4028345127	Argoshield Universal	81.06
	4027806084	Oxygen, Argon Welding E2	186.80
	4027482491	Argon Welding E2 Size	60.81
	4028388059	Dry Ice Pellets	25.30
BOC Ltd Total			802.82
BP Australia Pty Ltd	11538718	Fleet Control Report April 2021	10,714.15
	5005602717	4,105L Ultimate Diesel	4,856.69
	5005624200	Diesel 3,101L Unleaded 2,505L	6,933.49
	5005637248	Diesel 3,003L 6/5/21	3,577.41
	5005647528	Diesel 4,302L 13/5/21	5,213.93
BP Australia Pty Ltd Total			31,295.67
Brightwater Care Group (INC)	204408	Linen 2/4/21 - 30/4/21	2,808.96
Brightwater Care Group (INC) Total			2,808.96
Brownes Foods Operations Pty Limited	15956503	Milk - Library 3/5/21	3.08
	15954441	Milk Seniors - 3/5/21	46.62
	15954465	Milk Ops Centre 3/5/21	14.29
	15958685	Milk Ops Centre 5/5/21	16.39
	15954440	Milk Southern Ops 3/5/21	4.62
	15956515	Milk Ops Centre 4/5/21	11.21
	15962727	Milk, Cheese, Yoghurt	117.38
	15966738	Milk - Depot 9/5/21	14.29
	15966707	Milk - Southern Depot 9/5/21	4.62
	15966680	Milk - Council 9/5/21	113.28
	15968794	Milk - Library 10/5/21	3.08
	15971278	Milk - Ops Centre 12/5/21	5.18
	15971030	Milk - Ops Centre 12/5/21	11.21
	15973332	Milk Ops Centre 13/5/21	2.59
	15973175	Mik Ops Centre 13/5/21	7.08
	15971021	Juice - MARC 12/5/21	41.92
	15968798	Mlk, Coffee, Juice, Cheese	165.59
	15979623	Milk - Council 16/5/21	105.58
	15982107	Flavoured Milk, Juice	200.19
	15982104	Milk - Library 17/5/21	3.08
	15979676	Milk - Depot 16/5/21	14.29
	15979649	Milk - Southern Depot 16/5/21	4.62
	15984385	Milk - Depot 18/5/21	5.18
	15984240	Milk - Depot 18/5/21	11.21
	15979650	Milk - Seniors 16/5/21	46.62
	15966708	Milk - Seniors 9/5/21	46.62
	15986855	Milk - Depot 19/5/21	9.67
	15993043	Milk - Southern Depot 23/5/21	4.62
	15993066	Milk - Depot 23/5/21	14.29
	15995507	Milk - Library 24/5/21	3.08
	15995520	Milk - Depot 24/5/21	11.21
	15995510	Milk, Cheese, Yoghurt	142.93
Brownes Foods Operations Pty Limited Total			1,205.62
Bunnings Building Supplies Pty Ltd	1596611	Saw Blades	84.55
	1495697	Blades, Sealant	210.18
	99838047	Tool Box Checkerplate	589.00
	1173520	Plants	451.01
	1494915	Garage Hooks, Roller cover	72.46
	1173515	Herbicide, Fertilise, Insecticide	180.57
	1173518	Osteospermum Plants	219.00
	1558729	Spanner, Socket Sets	151.93
	1497113	Gas, Roller Covers, Screws, Sponge	183.92
	1400312	Safety Glasses, Lubricant, Safety Vest	38.71
	1543664	Jarrah Decking	28.15
	1400032	Screws, Jarrah Decking	93.40
	1118686	Batteries	24.69
	1376554	Drill Bit, Holesaw Set	102.92
	1119122	Hose Fittings, Garden Hose	143.34
	1375992	Socket Set	70.23
	1118371	Plants	636.72
	1234770	Plants	1,049.84
	1234768		39.42
	1969578	Plants	74.40
	1498210	Trowel, Clamps, Screed, Broom	416.55
	1599518	Trowel, Bull Float	111.09
	1497755	Saw Blades, Screwdriver Sets	163.59
	1545750	Wheel Cut Off, Drill Bits	22.47
	1246718	Hand Trowel	55.60
	1246716	Cable Ties	8.95
	1544506	PVC Gutter, PVC Press, Bracket	85.75
	1491867	Butt Hinge	32.01
	1238943	Gift Cards	1,000.00
	1365737	Allen Keys	40.56
	1494174	Danger Tape, Caution Tape	14.26
	1594679	Batteries, Paint Strainer, Zip Door	128.29
	1370885	Drill Bits	161.24
	1495113	Drive Fastener, Rodent Trap	22.63
	1495145	Silicone Remover, Silicone	47.24
	1595854	Cable Ties, Powerboard, Extension Lead	75.24
	1598807	Signs	47.30
	1545167	Washers, Nuts & Bolts, Drive Fastener	38.74
	1497770	Eye Plate, Snap Hook, Screws	29.94
	1497769	Batteries	32.05
	145259	Cable Ties, Cloth Screen	107.97
	1346984	Rubber Mallet, Plasterer Float	17.66
	1499817	Trowel, Float	103.40
	1503506	Copper Straight Length	16.87
	1400459	Holesaw Cobalt	20.52
	1502058	Spray Paint, Towel, Paint Brush	19.46
	1400273	Fertiliser Spreader	18.30
	1546417	Welding Wire	21.76
	1546354	Silicone, Sealant	28.62

Creditor	Invoice number	Narration	Total
Bunnings Building Supplies Pty Ltd	1502484	Cement, Screws, PVC Press	32.26
	1546783	Mould Killer, Roller Covers, Grease	153.39
	1599599	Ear Muffs, Extension Pole	230.91
	1599742	Panic Bolt	34.63
	1599743	Door Stop	21.94
	1497765	Washers	2.10
	1599625	Garage Hooks, Treated Pine	179.58
	142858	Garden Shovel	5.48
	1401510	Paint Brush, Adhesive, Drive Impact	42.93
	99829352	Hand Trowel	13.90
	1122198	Tiedown Straps, Plants, Screws	373.40
	1250138	Cable Ties	70.53
	1240181	Hose Fittings	42.90
	1497763	Saw Horse	36.88
	1403536	Rope Wire, Rivets, Eye Plate	26.50
	1403440	Industrial Gas Trideflame	24.75
	1547830	Angle Grinder	305.00
	1404275	Plants, Security Bolts	119.06
	1974947	Plants, Soil Improver	204.53
	1815008	Soil Improver, Plants	207.23
	1404113	Mop/Bucket, Inflator	182.90
	1253300	Shadecloth	136.05
	1253302	Coolaroo cloths	196.88
	1127087	Rake Spreader	36.70
	1317700	Platform Ladder	301.15
Bunnings Building Supplies Pty Ltd Total			10,314.08
Cable Locates & Consulting	9833	Location Service Waterside Drive	2,964.72
	9910	Location Service Ensign Way	724.90
	9923	Location Service Pinjarra Rd	1,478.13
	9924	Location Service Karinga Rd	4,655.20
	9915	Location Service Harbord Ave	2,216.50
	9927	Location Service Shanto Ct	991.93
	9928	Location Service Halls Head Skate Park	1,221.00
	9926	Location Service Mandurah Rd	1,062.88
Cable Locates & Consulting Total			15,315.26
Centurion Temporary Fencing	37898	Temporary Fencing at Yeedong Rd	874.50
	37965	Temporary Fencing - Smart Street Mall	660.00
	37915	Temporary Fencing - Pinjarra Road	957.00
	37914	Temporary Fencing - Pinjarra Road	4,950.00
	38013	Smart St Mall Fencing	313.50
	37478	Fencing at Flame St/Old Coast Rd	594.00
Centurion Temporary Fencing Total			8,349.00
Cindy-Anne Wright	APRIL 2021	CASM Gift Shop Sales - April 2021.	196.00
Cindy-Anne Wright Total			196.00
Cleanaway - Mandurah	53606295	Bins for Mataya Roof Top Car Park	22.00
	21627289	Milgar St Reserve Bin Service	13.20
	21627159	Illegal Dumping 30/4/21	74.10
	21618747	Care Removal, Illegal Dumping	990.00
	21625433	Illegal Dumping 28/2/21	108.76
	21625670	Refuse Service	817,083.44
	21624706	Bin Rental Ops Centre April 2021	132.00
	21627363	1 Dolphin Drive April 2021	1,906.85
	21628721	Peelwood Reserve Peel School Sports	6.60
	21628722	McLennan Park Bin Service	13.20
	21628722	Henry Sutton Grove Bin Service	13.20
	21623794	Clear 9m Bin - MARC	242.00
	21618746	COM WMC February 2021	1,057.61
	21618749	COM Works February 2021	1,771.97
	21618748	COM Parks February 2021	5,883.64
	21623054	COM Tims March 2021	19,953.04
	21623029	COM Parks March 2021	5,643.13
	21618772	COM Tims February 2021	13,063.91
	21623030	COM Works March 2021	3,424.17
	21622434	Kanyana Carnival Day at The Lido Beach	17.60
	21622433	Top of the Terrace Event	66.00
	21617940	Waitangi Day Eastern Foreshore	33.00
	21622953	Bins for Quarry Park	13.20
	21614406	Bins for Western Foreshore 29/1	17.60
	21609351	Bin For Special Event	8.80
Cleanaway - Mandurah Total			871,559.02
Cleanaway Solid Waste Pty Ltd	21627192	Street Sweepings	14,143.05
	21630121	Street Sweeping 7/5/21	5,143.13
Cleanaway Solid Waste Pty Ltd Total			19,286.18
Coca-Cola Amatil (Holdings) Ltd	225450994	Drinks, Water - MARC	858.26
	225633492	Powerade, CocaCola	580.66
	225690797	Soft Drinks, Powerade	386.23
Coca-Cola Amatil (Holdings) Ltd Total			1,825.15
Compu-Stor	277402	Records Retrieval & Storage Costs	2,379.67
	277401	Plans Scanning 1/4/21 - 31/5/21	1,762.79
	276485	On Demand Imaging	367.70
Compu-Stor Total			4,510.16
Connect CCS Pty Ltd	106182	After Hours Call Centre April 2021	2,304.50
Connect CCS Pty Ltd Total			2,304.50
Consolidated Limestone	2082	Milgar Reserve	2,362.80
Consolidated Limestone Total			2,362.80
Construction Training Fund	APRIL 2021	CTF Levy Collection - April 2021.	20,309.26
Construction Training Fund Total			20,309.26
Cookie Barrel	412099	Muesli, Smartie Cookie, Spottie Dottie	182.66
	412781	Assorted Cookies	297.60
	412576	Assorted Cookies	300.58
Cookie Barrel Total			780.84
Cookies & More	774832	Flourless Muffins	94.71
	777241	Flourless Muffins	67.65
	780483	Flourless Muffins	112.75
Cookies & More Total			275.11
CTI Records Management	91476		300.30
CTI Records Management Total			300.30
D & P Couriers	3/5/21-145/21	Courier Service - Libraries	960.00
	17/5/21	Courier 17/5/21 - 28/5/21	900.00
D & P Couriers Total			1,860.00

Creditor	Invoice number	Narration	Total
Danish Patisserie	1774812	Pies, Sausage Rolls, Pasties, Croissant	137.83
	776013	Assorted Pastries	100.65
	778547	Assorted Pastries	138.93
	777265	Assorted Pastries	101.31
	779491	Assorted Pastries	110.00
Danish Patisserie Total			588.72
Department of Fire & Emergency Services	APRIL ESL	April ESL Collections	15,749.36
Department of Fire & Emergency Services Total			15,749.36
Department of Mines, Industry Regulation & Safety	APRIL 2021	Building Services Levy Collection -	54,002.42
Department of Mines, Industry Regulation & Safety Total			54,002.42
Department of Transport	8001786	Disclosure of Information Fees April	370.60
Department of Transport Total			370.60
Dirt n Boondies	POS 1 - V18937	Pine Bark Mulch	202.50
	V22285	Moss Rock	65.00
	V21990	Moss Rock	115.00
	POS 1 - V23143	Landscape mix	356.50
Dirt n Boondies Total			739.00
Drainflow Services Pty Ltd	7106	High Pressure Clean Pinjarra Road	11,660.00
	7178	High Pressure Clean Pinjarra Rd & Lyelta	2,332.00
Drainflow Services Pty Ltd Total			13,992.00
Dulux Australia	487862648	Jetdry Nonslip Paint	146.21
	487837451	Super Enamel	38.12
	488358629	Microfibre Roll, Face Masks	55.02
	488311027	Unip Pro Strainer	17.40
	487886242	Jetdry Coat Line Mark Yellow	72.57
	488574573	Protite Pails, Sash Cutter	65.86
	488529628	Sash Cutter, Wall Brush	41.36
	488497787	Wall Brush	9.86
	488432151	Matt White	114.43
	488432142	Tim Miracle Wip	23.36
	488432138	Paint Supplies	45.00
Dulux Australia Total			629.19
Easisalary	APRIL 2021 ITC	GST Claimable 1/4/21 - 30/4/21	3,507.27
Easisalary Total			3,507.27
Essential Aircor Services Pty Ltd	53148	Air Conditioning Maintenance	82.50
	53147	Air Conditioning Maintenance	159.50
	53183	Preventative Maintenance MPAC March 2021	874.50
	53182	Exhaust Fan Dressing Room 4 Not	188.24
	53181	Air Conditioning Maintenance	1,463.00
	53177	Side Panels on Air Con Roof Unit	126.50
	53095	Extraction Fan in Toilet Old Yacht Club	165.00
	53125	Air Conditioner Mandurah Library	8,994.67
	53110	Sports Bar A/C not Working	615.76
	53145	Preventative Maintenance March 2021	82.50
	53144	Preventative Maintenance March 2021	154.00
	53143	Preventative Maintenance March 2021	77.00
	53142	Preventative Maintenance March 2021	77.00
	53141	Preventative Maintenance March 2021	27.50
	53140	Preventative Maintenance March 2021	27.50
	53136	Preventative Maintenance March 2021	55.00
	53135	Preventative Maintenance March 2021	418.00
	53094	Preventative Maintenance	110.00
	53093	Preventative Maintenance March 2021	82.50
	53146	Air Conditioning Maintenance	88.00
	53149	Air Conditioning Maintenance	27.50
	53150	Air Conditioning Maintenance	27.50
	53151	Air Conditioning Maintenance	27.50
	53152	Air Conditioning Maintenance	27.50
	53153	Air Conditioning Maintenance	192.50
	53171	Air Conditioning Maintenance	599.50
	53172	Air Conditioning Maintenance	863.50
	53173	Air Conditioning Maintenance	136.13
	53184	Air Conditioning Maintenance	995.50
	53174	Air Conditioning Maintenance	143.00
	53175	Air Conditioning Maintenance	264.00
	53180	Air Conditioning Maintenance	1,386.00
	53179	Air Conditioning Maintenance	165.00
	53178	Air Conditioning Maintenance	192.50
	53185	Air Conditioning Maintenance	1,034.00
	53165	Air Conditioning Maintenance	189.75
	53166	Air Conditioning Maintenance	154.00
	53167	Air Conditioning Maintenance	335.50
	53168	Air Conditioning Maintenance	291.50
	53169	Air Conditioning Maintenance	220.00
	53170	Air Conditioning Maintenance	374.00
	53158	Air Conditioning Maintenance	66.00
	53159	Air Conditioning Maintenance	55.00
	53160	Air Conditioning Maintenance	115.50
	53161	Air Conditioning Maintenance	77.00
	53162	Air Conditioning Maintenance	594.00
	53163	Air Conditioning Maintenance	154.00
	53164	Air Conditioning Maintenance	49.50
	53187	Replace Roof Mounted Exhaust Fan	3,894.00
	53186	Air Con Mustangs Change Rooms	126.50
	53157	Investigate Noisy Air Conditioner	115.50
	53139	Aircon Maintenance Falcon Community	192.50
Essential Aircor Services Pty Ltd Total			26,954.55
European Foods Wholesalers Pty Ltd	253447	Chai Tea, Coffee, Chocolate	419.96
European Foods Wholesalers Pty Ltd Total			419.96
Footprint (WA) Pty Ltd	52950	Business Cards for W&S	539.00
	53147	Drop in Flyers	165.00
	53183	Youth Term 2 Flyers	297.00
	53182	School Holiday Flyers	110.00
	53181	Youth School Flyers	143.00
	53177	CASM Artwork Transitions	55.00
	52943	CASM Masterpiece Certificates	134.60
	53231	Term 2 Flyers	132.00
	53216	Pre Start Books	572.00
	53232	Friday Night Skillz Flyers	77.00
	52831	Organisation Identity Posters	220.00

Creditor	Invoice number	Narration	Total
Footprint (WA) Pty Ltd	52399	Business Cards for Heloise Lorimer	77.00
	53317	Library Posters	66.00
	53323	Events Team Business Cards	330.00
	52819	Business Cards - Depot	154.00
	53354	Vinnies Stickers	110.00
	52981	Youth Dream Big Flyers	132.00
	53311	Business Cards for Ben Dreckow	77.00
	53356	Community Kitchen Flyers and Signs	308.00
	53313	MARC Swim School Books	2,255.00
	53292	Sports Awards Posters	66.00
	52893	Weigh Transacton Flyers	400.40
Footprint (WA) Pty Ltd Total			6,420.00
Foxtel Business	390521376	Subscription 1/5/21 - 31/5/21	1,113.01
Foxtel Business Total			1,113.01
GPC Asia Pacific Pty Ltd (Napa)	1310123784	Aeromax LED Mini	235.40
	1310135351	CRE Main Seal Exhaust Cement	5.28
	1310135715	Clutch/Brake Pedal	4.35
	1310135622	Hydraulic Filter	79.20
	1310135507	Ball Valves	42.91
	1310135036	Sealing Bonded Washer Kit	217.80
	1310136070	LED Licence Plate	38.48
	1310136487	Globes	40.16
	1310136588	Microphone	156.20
	1310136756	Bendix Pump Spray Bottle	44.33
	1310136810	Fuel Filter	27.23
	1310136799	Keylite Etch Primer Grey	60.50
	1310136794	Lube Filter	61.22
	1310136868	DC-A Matt Black Spray	48.08
	1310136869	Welders Helmet, Chlorinated Brakleen	314.69
	1310137392	7Pin Flat Car to Trailer	17.90
	1310137593	Ratchet Loadbinder	94.06
	1310137537	Load Binder Ratchet	77.83
	1310137523	Recovery Hitch & Bow Shackle	40.70
	1310137904	3 LED Black Licence	28.11
	1310137796	LED Trailer Lamp Kit	54.19
	1310138599	Battery Charger	383.90
	1310138346	Solder Acid Core, Electrical Tape	136.13
	1310138956	Brake Controller	231.00
	1310139109	Tow Pro Insert	32.18
	1310139509	Filters 4WD Kit	145.75
	1310139694	Holden Style Switch Beacon	99.00
	1310140094	High Power LED	388.30
	1310140082	High Power LED	388.30
	1310140036	Filters	400.95
	1310140194	LED Work Light	144.10
	1310140210	4 Way Deutsch Connector Kit	144.72
	1310140900	Brass Bush	12.10
GPC Asia Pacific Pty Ltd (Napa) Total			4,195.05
Hamiltons Landscape Supplies	19861	Special Mix, Lawn Mix	1,836.00
	19855	Soil Conditioner	528.00
	19857	Lawn Mix - Montego Way	112.00
	19856	M3 Limestone Road Base	401.00
	19854	Lawn Mix	56.00
	19859	Lawn Mix	2,340.00
	19853	Lawn Mix - Dampier Reserve	815.00
	19852	Lawn Mix Novara Foreshore	468.00
	19862	Garden Mix	420.00
	19858	Soil Conditioner	528.00
Hamiltons Landscape Supplies Total			7,504.00
Harry's Asphalt Pty Ltd	820	Asphalt Ramps Northport Boulevard	2,805.00
Harry's Asphalt Pty Ltd Total			2,805.00
Harvey Fresh (1994) Ltd	229517659	Flavoured Milk, Fetta, Yoghurt	184.05
	229233802	Trim Milk	64.80
	229935938	Trim Milk, Lactose Free	65.04
	229936849	Trim Milk, Flavoured Milk	81.27
	229971764	Trim/Flavoured Milk	75.04
	229962747	Trim/Flavoured Milk, Juice	190.16
	229925543	Trim/Flavoured Milk	143.37
	229976667	Flavoured Milk, Cream	129.91
	229997657	Flavoured Milk, Juice, Cream	107.90
	230041106	Cream, Yoghurt	24.87
	230028529	Flavoured Milk, Fetta	82.67
	230009290	Flavoured Milk	92.06
	230069426	Flavoured Milk	113.11
	230062682	Juice	36.46
	230062681	Trim Milk	86.40
	230030590	Flavoured Milk	129.58
	230094196	Flavoured Milk, Yoghurt	113.98
Harvey Fresh (1994) Ltd Total			1,720.67
Hays Specialist Recruitment (Aust) P/L	10277797	Pierre-Charles Morel WE 25/4/21	1,771.64
	10210875	Pierre-Charles Morel WE 21/3/21	1,328.73
	50001450	John Dawson WE 2/5/21	1,341.35
	50001449	Pierre-Charles Morel WE 2/5/21	885.82
	50018438	John Dawson WE 9/5/21	2,335.52
	50034847	John Dawson WE 16/5/21	1,771.64
Hays Specialist Recruitment (Aust) P/L Total			9,434.70
Hisconfe	1191952	Snack Box, Chip Box, BioCups	463.87
	1192153	BioCups	311.81
Hisconfe Total			775.68
Hot Klobba Uniforms	334479	Uniform - Adam Schoeffer	112.56
	329944	Uniform - Graeme Dunnett	354.38
	330344	Uniform - Angelique Jooste	274.62
	330768	Splash Cafe Re-Brand	1,866.84
	327727	Uniform - Linda Emery	176.60
	335128	Hoodies - Lisa Catherall-Barrett	522.90
	328164	Uniform - Ali Basri	142.64
	330333	Uniform - Craig Grandin	162.50
	330140	Uniform - Elayne Wilson	279.24
Hot Klobba Uniforms Total			3,892.28
Ilonka Foods	43755	Pork Crackle, Bacon, Chicken	287.53

Creditor	Invoice number	Narration	Total
Ilonka Foods	44025	Lams, Turkey, Mince, Chicken	500.42
	44182	Roast Beef, Bacon, Lambs Fry, Chicken	513.33
Ilonka Foods Total			1,301.28
Indigenous Managed Services	2605	Facility Cleaning April 2021	3,791.70
	2371	Consumables March 2021	4,745.29
	2606	Sanitary Units April 2021	1,007.36
	2607	Consumables for April 2021	4,595.40
	2609	Falcon Family Centre Celan April 2021	597.27
	2604	Facility Cleaning April 2021	49,907.10
	2608	Facility Cleaning April 2021	13,666.13
Indigenous Managed Services Total			78,310.25
Infiniti Group	522384	Supplies for Chalets	334.84
	522861	Stirrers, Gloves, Detergent, Gravy,	688.89
	523005	Containers & Lids	102.08
	523333	Wipes, Soap	176.92
	523809	Tea Bags - Admin	219.00
	515092	Hand Sanitiser	191.40
	523884	Lids for Cups	66.88
	522560	Roll Towels	231.00
	523768	Roll Towels	248.60
	524385	MARC Cafe Supplies	717.42
	524373	Kitchen Supplies - Seniors	156.66
	524934	Cups, Containers, Hot Bags	227.87
	525146	Roll Towels	248.60
Infiniti Group Total			3,610.16
Inlogik Pty Ltd	49619	ProMaster User Fees April 2021	755.40
Inlogik Pty Ltd Total			755.40
Intelife Group	42021E	Litter Collection Minilya Park Way,	463.99
	042021I	Drink Fountain Cleaning April 2021	1,056.00
	42021J	Sump Maintenance - April 2021	3,300.02
	042021G	Litter Collection CBD April 2021	5,080.68
	042021F	Litter Collection Library/Police	479.95
	042021C	Litter Collection Roy Tuckey Reserve	99.00
	042021D	Litter Collection Barragup Bridge	239.98
	042021H	Litter Collection April 2021	960.00
	042021B	Litter Collection April 2021	6,825.51
	42021A	Barbecue Maintenance	12,674.51
Intelife Group Total			31,179.64
Ixom Operations Pty Ltd	6380010	Chlorine - MARC	209.55
	6385405	Chlorine Gas	4,079.05
Ixom Operations Pty Ltd Total			4,288.60
James Bennett Pty Limited	PSO413360	Books - Mandurah	63.64
	4746623	Books - Mandurah	136.30
	4746622	Books - Mandurah	477.20
	3134954	Books - Mandurah	523.97
	3134956	Books - Mandurah	459.78
	3134946	Books - Mandurah	409.72
	3134943	Books - Mandurah	404.01
	3134945	Books - Mandurah	362.83
	3134947	Books - Mandurah	377.53
	4746626	Books - Mandurah	528.28
	4746624	Books - Mandurah	576.26
	3134955	Books - Mandurah	176.20
	3134957	Books - Mandurah	373.76
	3134951	Books - Mandurah	267.88
	3134953	Books - Mandurah	247.15
	36134944	Books - Mandurah	510.32
	3134952	Books - Mandurah	112.24
	4746627	Books - Mandurah	33.23
	4744577	Book - Libraries	31.82
	3134948	Adult & Junior Fiction	494.16
	PSO427747	Adult & Junior Stock	373.12
	4746625	Adult & Junior Stock	121.70
	4745065	Adult & Junior Stock	134.08
	4745059	Adult & Junior Stock	556.61
	3134950	Books - Mandurah	345.02
	3134949	Books - Mandurah	475.62
	PSO413361	Junior & Adult Fiction	376.25
	3134942	Adult & Junior Stock	384.26
	3135232	Adult & Junior Stock	628.63
	PSO413511	Adult & Junior Stock	48.94
	PSO413510	Adult & Junior Stock	292.70
	PSO413509	Adult & Junior Stock	515.43
	3135231	Junior & Adult Stock	537.01
	3135226	Junior & Adult Stock	450.20
	3135227	Junior & Adult Stock	467.00
	3135236	Books - Mandurah	244.42
	3135230	Books - Falcon	453.01
	3135235	Books - Falcon	466.28
	3135238	Books - Falcon	509.00
	3135237	Books - Falcon	168.92
	3135239		374.75
	3135233	Books - Falcon	578.26
	3135234	Books - Falcon	45.44
	3135228	Books - Mandurah	529.70
	PSO428671	Books - Falcon	182.52
	4748285	Books - Falcon	511.80
	4748288	Books - Falcon	558.08
	PSO428670	Books - Falcon	480.44
	4748287	Books - Falcon	476.48
	4748291	Books - Falcon	568.91
	4748292	Books - Falcon	212.18
	PSO428673	Books - Mandurah	66.44
	4748293	Books - Mandurah	22.27
	4748282	Books - Falcon	403.23
	4748284	Books - Falcon	332.40
	4748283	Books - Falcon	442.86
James Bennett Pty Limited Total			19,900.24
JB HI-FI Group Pty Ltd	0507914548	Gift Card Summer Reading Challenge Prize	100.00
	BD0426552	Samsung Galaxy's	4,022.00

Creditor	Invoice number	Narration	Total
JB HI-FI Group Pty Ltd	BD0460106	Samsung Galaxy Tab S6 Lite	1,313.00
	BD0459208	Samsung Galaxy, Case	2,212.00
JB HI-FI Group Pty Ltd Total			7,647.00
JM Sales			
	18586#2	Nylon Head Speed Feed Large	318.60
	18643 #2	Mowing Heads, Line FC3, Deflector Kit	94.45
	18699	Honda Starter Rope	30.00
	18791#3	Honda GX140/160 Fuel Tank	60.75
	18715	12" C/Loop 1/4 Pico Micro	60.95
	18973#2	Nylon Head Speed Feed Large	106.20
	18560 #2	Battery, Rapid Charger	396.00
	19000 #2	Banjo Bolt Connector	3.15
	19006 #2	Hose	8.65
	18575#2	HTA Battery Polesaw	599.25
	18573#2	HTA Battery Polesaw	599.25
	18564#2	AP300 Battery	396.00
	18553#2	Stihl BR700	749.25
	18993 #2	PKG Head Cover	6.10
	18576#2	Hedge Trimmer	2,547.00
	19007 #2	Mini Scabbard, Choke Knob	19.25
	19012#2	Battery, Rapid Charger	396.00
	18574#2	Battery Polesaw	599.25
	19038#2	Spark Plug	8.20
	19031#2	Throttle Cable	28.70
	19041#2	Thrust Washer & Circlip	51.45
	19040#2	Acc Kit QC Wand 20	61.40
	19055#2	C/Loop Mini	27.35
	19061	Service SP16720	140.35
	19050#2	Helmet Assy	116.10
	19048#2	Fuel tank, Deflector	177.45
JM Sales Total			7,601.10
K Trans WA			
	4015	Servicing & Works Carried Out	242.00
	4016	Servicing & Works Carried Out VO50/51	1,127.60
	4018	Service Road Train V060 April 2021	2,480.50
	4017	Service Road Train V052 April 2021	1,942.05
	4020	Service Road Train V062 April 2021	242.00
	4019	Service Road Train V061 April 2021	242.00
K Trans WA Total			6,276.15
Kailea Holdings Pty Ltd			
	146	Carpark Rent Sholl St June 2021	9,289.60
	141	Backcharge Water Corp Sholl St Carpark	915.70
	147	Backcharge Water Sholl Street	942.51
Kailea Holdings Pty Ltd Total			11,147.81
KAJ Installations & Services	7300	Check & Replace Batteries	330.00
KAJ Installations & Services Total			330.00
Kennards Hire Pty Ltd			
	22369385	Ground Cover Pad	72.00
	22546063	Hire Fresh Water Toilet	224.00
	22369415	Message Board Leslie St	800.00
	22586109	Mini Loader 13/5/21 - 13/5/21	282.00
	22576343	Toilet Hire 30/4/21 - 5/5/21	212.00
	22553497	Boomlift Hire 19/4/21 - 3/5/21	2,895.00
	22588003	Toilet Hire 30/4/21 - 14/5/21	644.00
	22393511	Message Board 2/3/21 - 10/3/21	520.00
Kennards Hire Pty Ltd Total			5,649.00
Kerb Doctor			
	20210424	Kerbing at Oakmont Ave	5,589.10
	20210423	Lay Kerbing - Leslie Street	12,966.25
	20210421	Kerbing at Various Locations	1,318.68
Kerb Doctor Total			19,874.03
Landgate			
	364081	Schedules G2021/6 & 7	5,240.21
	1094062	Property Searches - April 2021	912.30
	68323771	Extraction of Rectified Aerial Imagery	567.60
	68404806	Aerial Imagery	567.60
	364885	Valuation Roll, Mining Tenements	165.70
Landgate Total			7,453.41
Lawrence & Hanson			
	2486086	LED Bulbs	210.10
	2319650	LED Tubes	516.73
	2495940	Powerpoint, Cable Ties, Terminal Lugs	216.33
	2504020	Switches	12.23
	2559076	Electrical Supplies	319.99
	2532188	Electrical Supplies	309.60
	2518788	LED Tubes, Fluor Lamps	352.00
Lawrence & Hanson Total			1,936.98
Les Mills Aerobics	1132841	License Fee MARC May 2021	488.88
Les Mills Aerobics Total			488.88
Malaine Services			
	57	Retainer MOM Chalets April 2021	17,383.62
	58	Reimbursement for Expenses	3,738.47
Malaine Services Total			21,122.09
Mandurah Dairy Distributors			
	585498	Milk Chalets 30/4/21	18.58
	585504	Milk - Chalets 6/5/21	27.86
	585510	Milk - Chalets 12/5/21	27.86
	585519	Milk - Chalets 21/5/21	18.58
Mandurah Dairy Distributors Total			92.88
Mandurah Indoor Plant Hire			
	9060	Indoor Plant Maintenance	33.00
	9062	Indoor Plant Maintenance Mandurah	24.20
	9063	Maintenance of Indoor Plants	11.00
	9065	Indoor Plant Maintenance Rangers May	15.40
Mandurah Indoor Plant Hire Total			83.60
Mandurah Performing Arts Centre			
	21483	Quarter Four Funding May 2021	59,694.66
	21480	Restart Mandurah Community Grant	5,500.00
	21496	Access & Inclusion Plan Launch	1,215.00
	21497	Budget Breakfast 12/5/21	825.00
Mandurah Performing Arts Centre Total			67,234.66
Mandurah Sweep			
	1361	Street Sweeping Week Ending 2/5/21	3,818.10
	1365	CBD Sweep 9/5/21	3,818.10
	1370	CBD Sweep 16/5/21	3,818.10
	1374	CBD Sweep 23/5/21	3,818.10
Mandurah Sweep Total			15,272.40
Mandurah Tourism Incorporated	4912	Commission on bookings April 2021	35.10
Mandurah Tourism Incorporated Total			35.10
Mandurah Ucart Concrete			
	18374	Concrete - Shayne St	615.00
	18285	Concrete - Albany Way	410.00
	18291	Concrete - Baloo Crescent	250.00

Creditor	Invoice number	Narration	Total
Mandurah Ucart Concrete	18302	Concrete - Priam Road/Ormsby Terrace	500.00
	18297	Concrete - Darwin Tce	200.00
	18274	Concrete - Templetonia Reserve	840.00
	18296	Concrete - Boundary Rd	4,715.00
	18303	Concrete - Boundary Road	4,715.00
	18312	Concrete - Mary Street Car Park	340.00
	18313	Concrete - Donnybrook Turn	320.00
	18311	Concrete - Portmarnock Reserve	280.00
	18298	Concrete - Yeedong Road	200.00
	18287	Concrete - Leslie St	984.00
	18279	Concrete - Leslie St	735.00
	18332	Concrete - Tankerton Way	410.00
	18333	Concrete - Mercedes Avenue	250.00
	18335	Concrete - Tankerton Way	230.00
	18316	Concrete - Caterpillar Park	980.00
	18301	Concrete - 70 Stinton Street	200.00
	18310	Concrete - 30 Terry Crescent	180.00
	18318	Concrete - France Street	200.00
	18309	Concrete - Northport Blvd	200.00
	18324	Concrete - Park Road	230.00
	18320	Concrete - Park Road	250.00
	18325	Concrete - Flinders St	230.00
	18326	Concrete - Tindale St	200.00
	18323	Concrete - Pallas Way	3,485.00
	18345	Concrete - Enterprise Ave	200.00
	18344	Concrete - George/Cooper	220.00
	18347	Concrete - Shoshone View	200.00
	18354	Concrete - Queens St	180.00
	18355	Concrete - Renison Ave	180.00
	18308	Concrete - Northport Blvd	360.00
	18366	Concrete - Oakleigh Dr	230.00
	18346	Concrete - King Drive	180.00
	18378	Concrete - Meadow Springs Drive	280.00
	18369	Concrete - South Mandurah Oval	282.00
	18388	Concrete - Meadow Springs Drive	250.00
	18389	Concrete - Meadow Springs Dr	180.00
	18396	Concrete - Meadow Springs Dr	200.00
	18398	Concrete - Meadow Springs Dr	230.00
	18393	Concrete - Harbord Ave	4,469.00
	18392	Concrete - Breakwater Pde	290.00
	18394	Concrete - Harbord Ave	200.00
Mandurah Ucart Concrete Total			30,280.00
Marketforce Pty Ltd	37841	New Fees & Charges	483.65
	38349	Roadworks - Pinjarra Road	392.15
	38347	Pinjarra Road - Roadworks	423.28
	37850	Easter in Mandurah	2,433.82
	38341	Move Your Body Advertising	874.59
	38346	Lakes lawn Cemetery	867.55
	38344	Flair It Up	1,887.16
	38345	Flair It Up	1,103.06
	38342	Peel Open Studios	860.38
	38343	Peel Open Studios	1,179.97
Marketforce Pty Ltd Total			10,505.61
McLeods	118714	Dilapidated dwelling - 3 Milluna St	673.59
	118890	Approval to lodge GPC 182541	1,865.33
	118827		1,022.50
	118820	Claim for Unpaid Rates	206.47
	118716	Excessive Storage - 1 Veresdale Rt	330.26
	118715	Storage/Hoarder - McMurdo	385.31
	118658	Application for New Titles	587.29
	118898	Dog Act Prosecution - A Tartakowski	810.74
	118650	Road Widening deed L13 Forrest St	1,346.53
McLeods Total			7,228.02
Michel Smash Repairs Pty Ltd	28203	Tow Audi from Oakmont Ave	88.00
	25931	Towing Charge Sutton Street to	88.00
	25932	Towing Charge 12 Exchequer Avenue to	88.00
	27077	Tow Ford Ranger from Sutton St	88.00
Michel Smash Repairs Pty Ltd Total			352.00
Midalia Steel	63204048	Med Gal Pipe, Square Edge Flats	65.85
	63209929	Duragal Flat Bar	89.66
	63209931	3mm Aluminium Sheet, Painted RHS	291.19
Midalia Steel Total			446.70
MM Electrical Merchandising	328807	Motion Detector, Weatherproof Batten	666.98
	328114-697	Fluorescent Lamp, Light Sensitive Switch	287.61
MM Electrical Merchandising Total			954.59
Murray District Electrical	R025269	Reserve Lighting - 15 Alexis Circle	590.27
	R025262	Lights Out - Various, Meadow Springs	10,949.19
	R025261	Turn on Override for Event	194.15
	R025272	Light Out - #2071 Boardwalk Boulevard	584.78
	R025271	Light Out Opposite 33 Ragamuffin Point	703.86
	R025268	Light Out - Melros Beach Carpark	595.86
	R025285	Lights out at Carpark Vivaldi Dr	2,287.10
	R025282	Repair lights Wannanup & Dawesville	17,584.64
	R025280	Lights Out Seascapes Blvd	3,595.08
	R025230	Repair lights Mandurah Surf Club	520.63
	R025286	Light Vandalised Quarry Park	582.45
	R025088	Globe & Shade 49 Mariners Cove	2,313.31
	R025284	Repair lights Boardwalk & Peelwood Pde	6,971.14
	R025050	Temp Power Smart St Mall	5,340.72
	R025036	Temp Fencing Vandalism Smart St Mall	282.15
	R025038	Test Poles Tensioner Smart St Mall	1,830.40
	R025049	Application for Power Upgrade Smart St	2,535.50
	R024814	Light Poles Removal Smart St Mall	2,363.35
	R025035	Lockable Hinges for Poles at Smart St	6,679.71
Murray District Electrical Total			66,504.29
Office Cleaning Experts	143449	Bio Hazard Clean - Human Excrement	165.00
	143438	Deap Clean Grandstand & Portable Seating	550.00
	143437	Scrub Showcourts MARC	253.00
	143397	Clean Glass Main Foyer HHCRC April 2021	522.50
	143400	Cleaning of MARC April 2021	900.45

Creditor	Invoice number	Narration	Total
Office Cleaning Experts	143443	Deep Clean of Kitchen	264.00
	143398	Supply Nappy Bin HHCRC	15.14
	143403	Cleaning of Mandurah Family & Community	234.85
	143404	Machine Scrub Flooring & Toilets	393.07
	143405	Cleaning of Rushton Park Kiosk	182.05
	143406	Cleaning BDYC April 2021	399.99
	143407	Cleaning of Bortolo Pavilion	624.50
	143408	Cleaning of Coodanup Community Hall	556.04
	143409	Cleaning of Thomson Street Netball	462.72
	143410	Sanitary Services Mandurah Library	121.08
	143435	Supply Sanitary Bins Mandurah Community	30.27
	143402	Cleaning Public Buildings April 2021	584.41
	143454	Cleaning Service MARC & HHCRC	2,304.78
	143401	Cleaning of Public Buildings April 2021	12,033.66
	143399	Cleaning MARC & HHCRC April 2021	33,255.74
	143434	Cleaning MARC & HHCRC April 2021	6,657.50
	143464	Cleaning MARC & HHCRC March 2021	3,005.31
Office Cleaning Experts Total			63,516.06
Outsource Business Support Solutions Pty	1703	Data Migration Works	2,388.32
	1707	Rates Transactions Migration	2,268.90
	1711	Data Migration	2,127.10
	1717	Data Migration	2,081.72
	1722	Data Migration	2,256.96
Outsource Business Support Solutions Pty Total			11,123.00
Party Plus Mandurah	18381	Table, Linen - MPAC	329.00
Party Plus Mandurah Total			329.00
Peak Traffic Management	19253	Traffic Management Koolinda Drive	880.00
	19252	Traffic Management Plan - Denham Street	880.00
	19236	Traffic Management Smart St Mall	6,338.52
	19249	Traffic Management Plan Murdoch Dr	528.00
	19248	Traffic Management Plan Mississippi Dr	880.00
	19239	Traffic Management Leslie Street	14,620.74
	19251	Traffic Management Plan Allnut St	704.00
	19241	Traffic Management Old Coast Rd	7,284.59
	19240	Footpath works Oakmont Ave	10,866.30
	19250	Traffic Management Plan Cemetery Road	880.00
	19141	Traffic Management Mississippi Drive	8,022.65
	19142	Traffic Management Gardening Maintenance	8,747.10
	19111	Traffic Management Mississippi Drive	8,570.90
	19114	Traffic Management Rochester Way	1,585.90
	19099	Traffic Management Old Coast Road	798.36
	19130	Traffic Management Donnelly Gardens	1,756.37
	19131	Traffic Management Perie Banou	665.29
	19116	Traffic Management Murdoch Drive	1,916.05
	19115	Traffic Management Murdoch Drive	425.79
	19110	Traffic Management Drainage Maintenance	3,477.20
	19229	Traffic Management Coolibah Ave	2,501.05
	19109	Mobile Mowing Mandurah Road	8,203.95
	19096	Traffic Management Mandurah Road	7,834.34
	19108	Traffic Management Leslie St	4,409.85
	19231	Traffic Management Waldron/Mississippi	931.41
	19233	Traffic Management Road Closures	6,621.05
	19232	Traffic Management Tree Lopping	1,163.39
	19095	Traffic Management Various Sites	8,994.79
	19098	Traffic Management Leslie St	6,587.65
	19227	Electrical Pole Works	2,702.15
	19076	Traffic Management Guava Way	880.00
	19113	Traffic Management North Port Blvd	5,163.07
	19093	Traffic Management White Hills Road	1,623.31
	19117	Traffic Management Various Locations	1,295.02
	19100	Traffic Management Catalina Drive	876.07
	19228	Traffic Management Various Locations	8,146.07
	19112	Traffic Management Garden Maintenance	11,541.61
	19235	Traffic Management Montego Way	3,218.16
	19234	Traffic Management Northport Blvd	2,964.05
	19237	Traffic Management Pinjarra Rd	15,658.32
	19273	Road Construction Pinjarra Rd	80,368.19
Peak Traffic Management Total			261,511.26
Peel Bearings Tools & Filters	674026	Lube Spin On	157.48
	674121	Lube Spin On	12.65
Peel Bearings Tools & Filters Total			170.13
Peel Confectionery	14937	Confectionery MARC	369.02
Peel Confectionery Total			369.02
Peel Engraving & Rubber Stamp Co	50865	Name Badge - Barry	12.65
	50444	Temporary grave marker Colleen Richards	16.95
	50443	Temporary grave marker Allan Gater	16.95
	50606	Temporary grave marker Gary Stephens	16.95
	50605	Temporary grave markers Winifred Cockram	16.95
	50866	Name Badges - MARC	174.35
	50864	Name Badge - Teena, Keeley	25.30
	50681	Name Badges - Jeremy, Benita	25.30
Peel Engraving & Rubber Stamp Co Total			305.40
Peel Fencing	R010338	Temporary Fence Hire - Boundary Road Res	2,145.00
	R010346	Goal Sleeves Peewood Soccer Oval	1,000.00
	R010350	Fence repair at Korbel Close	770.00
	R010340	Temporary Fencing - Dampier Avenue	247.50
	R010365	Temporary Fencing Skate Park	640.02
	R010367	Temporary Fencing Skate Park	400.02
	R010366	Temporary Fencing Skate Park	640.02
	R010364	Temporary Fencing Old Coast Rd	495.00
	R010359	Fence Replacement 53B Cobbler St	1,859.00
	R010368	BMX Track Fence Falcon Oval	3,095.40
	R010371	Fix barb wire at 31 Eldora Crescent	308.00
	R010382	Bollard Replacement Lake Valley Drive	825.00
	R010383	Chaingates Mandurah Garden Estate	660.00
	R010374	Bollard in Footpath Grandmere Pde	330.00
	R010381	Asbestos bollard removal Thompson St	880.00
	R010396	Fence relocation at Mandurah Garden Est	299.99
Peel Fencing Total			14,594.95
Peel Resource Recovery Pty Ltd	P028078	Mixed Construction Waste	105.60

Creditor	Invoice number	Narration	Total
Peel Resource Recovery Pty Ltd	P028138	Mixed Construction Waste Jane Kenagh Rsv	88.00
	P028159	Mixed Construction Waste Pinjarra Rd	352.00
	P028147	Mixed Construction Waste Pinjarra Rd	352.00
	P028177	Mixed Construction Waste	352.00
	P028277	Mixed Construction Waste Mississippi Dr	1,056.00
	P028262	Mixed Construction Waste Mississippi Dr	704.00
	P028226	Mixed Construction Waste Pinjarra Rd	985.60
	P028210	Mixed Construction Waste	704.00
	P028325	Mixed Construction Waste	704.00
	46532	Mixed Construction Waste	1,056.00
	P028388	Mixed Green Waste Mississippi Dr	1,056.00
	P028405	Mixed Construction Waste Mississippi Dr	1,056.00
Peel Resource Recovery Pty Ltd Total			8,571.20
Perth Energy	110229200	Lot 500 Allnutt Street	3,164.04
	110229782	Seniors Centre Ormsby Terrace	408.02
	110229779	Visitors Centre 75 Mandurah Terrace	234.56
	110229392	MARC	28,054.43
	110229400	Thomson Street Netball	904.68
	110230730	Unit 1/51 Allnutt Street	272.68
	110231263	Admin Building	348.34
	110231262	19 Fathom Turn	265.20
	110231408	20 Dalona Parkway 10/2/21 - 11/5/21	240.09
	110231798	16 Challenger Rd 11/2/21 - 12/5/21	265.92
	110231890	294 Oakmont Ave 12/2/21 - 16/5/21	565.04
	110232469	Unit 3/2 Leighton Pl 20/4/21 - 19/5/21	819.70
	110232479	41 Ormsby Terrace 22/4/21 - 24/5/21	1,191.46
	110232487	Unit A/Gordon Rd 23/4/21 - 23/5/21	3,185.15
	110232491	63 Ormsby Terrace 23/4/21 - 23/5/21	1,339.89
	110232661	1 Spinnaker Quays 22/4/21 - 24/5/21	2,853.40
	110232665	93 Park Road 22/4/21 - 24/5/21	2,510.79
	110232667	Peelwood Pde 23/4/21 - 23/5/21	1,908.84
	110232468	Peelwood Pde 20/4/21 - 19/5/21	1,084.05
	110232494	Mandurah Rd 22/4/21 - 24/5/21	1,426.40
	110232725	6 The Lido 27/4/21 - 18/5/21	174.40
	110232643	U4 Lot 22/187 Breakwater Pde	1,911.68
	110232645	Lot 30471/Pinjarra Rd 22/4/21 - 24/5/21	75.94
	110232649	Unit A/Pinjarra Rd 22/4/21 - 24/5/21	2,901.40
	110232654	9 James Service Place 23/4/21-23/5/21	9,542.42
	110232656	Oakmont Ave 23/4/21 - 23/5/21	1,713.47
	110232658	The Lido 22/4/21 - 24/5/21	1,575.42
	110232571	Unit 1/102 Southport Bvd 25/4/21-24/5/21	996.48
	110232630	83 Mandurah Tce 23/4/21 - 23/5/21	7,083.55
	110232634	Unit 4/Dower St 23/4/21 - 23/5/21	869.37
	110232635	Lot 16/2 Dolphin Drive 21/4/21 - 24/5/21	843.35
	110232640	43 Crusader St 23/4/21 - 23/5/21	2,106.72
	110232945	303 Pinjarra Rd 27/4/21 - 18/5/21	880.24
Perth Energy Total			81,717.12
PFD Food Services Pty Ltd	KY384391	Chips, Chicken Tenders, Berries, Cheese	741.10
	KY356827	Chips, Nuggets, Smoothies	414.00
	KY326906	Chips, Basil Pesto	433.90
	KY314948	Chips, Berries, Smoothies	465.35
	KY272217	Chips, Bread, Berries, Smoothies	488.60
	KY395212	Chips, Nuggets	313.00
	KY412567	MARC Cafe Supplies	500.00
	KY425228	Chips, Chicken, Cheese	221.25
	KY438030	Chicken, Chips, Smoothies	674.45
	KX777112	Smoothies, Chips, Berries	741.15
	KY453778	Chips, Smoothies, Cheese	487.25
	KY464362	Chips, Chicken Meat	433.00
	KY495632	Chips, Smoothies, Cheese, Jelly	608.90
PFD Food Services Pty Ltd Total			6,521.95
Placid Waters Concrete	99	Form & Lay Coloured Concrete	550.00
	102	Supply & Lay Exposed Aggregate	3,597.00
	98	Bobcat Hire for Coodanup Community Centr	2,750.00
	101	Lay pad at Milgar Reserve	880.00
	100	Form & Lay Footpath Boundary Road	6,135.80
	103	Footpath at Pallas Way	2,926.00
	104	Bus pad, footpath, pram ramp	1,111.00
	93	Footpath, Pram Ramp Montego Way	1,722.60
	108	BMX at South Mandurah Oval	440.00
	105	Concrete pond and pump	75,240.00
Placid Waters Concrete Total			95,352.40
Pura Natural Water Distributors	1545	Bottled Water - Marina	22.00
	1440	Bottled Water - Marina	44.00
Pura Natural Water Distributors Total			66.00
RCA Civil Group Pty Ltd	3057	Bobcat Hire Rochester Way Footpath	5,923.01
	3056	Bobcat Hire Rochester Way	3,243.37
	3078	Truck & Trailer Hire Cart Sweeper	4,752.00
	3079	Semi Trailer, Tipper Hire	1,804.70
	3076	Labour Hire Prepare for Kerbing &	19,127.83
	3074	Equipment Hire Northport Blvd	18,934.18
RCA Civil Group Pty Ltd Total			53,785.09
ReadyForce Personnel	7195	Philip Moylan WE 2/5/21	1,768.14
	7194	Joseph Papesh W/Ending 2/5/21	1,265.62
	7228	Philip Moylan WE 9/5/21	1,923.24
	7227	Justin Madden WE 9/5/21	2,109.36
	7265	Philip Moylan WE 16/5/21	1,923.24
ReadyForce Personnel Total			8,989.60
Reece Pty Ltd	428335219	Rear Pressure Gauge Point	110.95
	428338360	Bib Hose T-Head Inverted	252.67
	428338361	Galvin Time Flow Cartridge	310.37
	428338359	Hose Bib Male Spln V/Proof	11.84
	428338046	Dura Pex Flex Hose Water	10.32
	428338016	Invisi II D/F Rnd Custom Button	207.48
	428337955	B-Press Ball Valve Water	57.99
	428337893	B-Press Water End Caps	38.33
	428338166	Stylus Toilet Seat	16.63
	428338078	Hot Water Tap	960.36
	428337940	Compact TT Tool Service	249.00
	428337827	Backflow Cage	656.19

Creditor	Invoice number	Narration	Total
Reece Pty Ltd	428337828	Rba 1055-999-030 Long Run	1,268.30
	428337876	Stylus Toilet Seat	16.63
	428337829	Stylus Toilet Seat	33.26
	428337830	Stylus Toilet Seat	16.63
	428337831	Stylus Toilet Seat	16.63
	428339326	Repair Coupling	37.05
	428339295	Pan Seal Strip	5.78
	428339204	Extension Button	2.94
	428339212	Laco Pan Seal	39.12
	428339166	Bristol Basin	149.80
	428339169	Caroma Cistern	29.52
	428339167	Tasman Stylus	16.63
	428338998	Bristol Basin	149.80
	428339011	Male Hose Bib, Dura Vacuum Breaker	36.41
	428338942	Standard Base, Crystal Sealant	50.33
	428339606	Button Top Assembly	196.74
	428338807	Plumbing Supplies	629.25
	428339411	Dura 5 Micron Filter Cartridge	113.89
	428340030	Invisi II Rect Metal S/F Plate/Button	256.61
	428339749	Plumbing Supplies Dog Pound	241.02
	428339761	Garden Tap, White Ptf Tape	139.94
	428339787	Time Flow Cartridge	329.01
	428339671	Plumbing Supplies Rushton Park Fire Shed	63.11
	428339948	Push Std Wall Fcu Cold	310.82
	428339953	Tasman Seat	16.63
	428339950	Plumbing Supplies Orion Rd	35.90
Reece Pty Ltd Total			7,083.88
Retro Roads	1704863	Pavement marking at Oakmont Ave	1,924.41
	1704856	Pavement Marking at Leslie St	2,956.77
	1704920	Pavement marking at Mississippi Dr	1,843.57
	1704918	Install wheel stops at Depot	535.30
	1704788	Install Omnigrip at Catalina Dr	5,304.16
	1704624	Pavement Marking at Catalina Dr	1,498.97
Retro Roads Total			14,063.18
Royal Life Saving Society	126835	First Aid On Line - MARC	266.20
	128257	Provide First Aid 2/5/21	1,744.00
	128533	First Aid Award Fees	387.20
Royal Life Saving Society Total			2,397.40
Satellite Security Services Pty Ltd	11270	Smart Door Controllers Offline	220.00
	11216	Faulty Internal Texecom Speaker	210.00
	11269	Replace Batteries in Zone 42	124.00
	11228	Replace Batteries in Zone 10	162.14
	11176	Replace Reed Switch North Passage Door	294.80
	11163	Install Permaconn GPRS high gain antenn	385.00
	11268	Test Alarm System/Staff Entry Dor	165.00
	11349	BDYC Replace battery	124.00
	11215	Replace power supply at Bike Shed	674.30
	11214	Civic Chambers Auto Front Door	547.80
	2120011	Security Monitoring 1/5/21 - 31/8/21	135.30
	2120015	Security Monitoring 1/5/21 - 31/8/21	5,129.26
	11382	Emergency for gate control	275.00
	11426	Replace batteries at Aztec Building	279.47
Satellite Security Services Pty Ltd Total			8,726.07
Schweppes Australia	9009311902	Water, Softdrinks, Ice Tea	328.53
	9009338363	Soft Drinks, Water, Ice Tea	487.45
Schweppes Australia Total			815.98
SG Fleet Pty Ltd	GST693505	Peter Reghenzani 1/4/21 - 30/4/21	49.79
SG Fleet Pty Ltd Total			49.79
Signcraft (Aust) Pty Ltd	12257	No Smoking Signs	88.00
Signcraft (Aust) Pty Ltd Total			88.00
Southern Sheetmetal Works Pty Ltd	7495	Supply & Fabricate 40 Form Work Spikes	748.00
	7303	Install ladder access gate	605.00
	7586	Supply & Fabricate Chute for Mower	1,650.00
Southern Sheetmetal Works Pty Ltd Total			3,003.00
Spyker Business Solutions	2021295	Install 4 x CCTV Cameras at	11,356.66
	2021334	Alarm Verifications WMC March 2021	70.95
	2021301	Alarm Verifications WMC Feb 2021	94.05
	2021369	Camera replacement Smart St Mall	1,933.53
	2021378	Quarterly CCTV Inspection MSSF	534.86
	2021377	Quarterly CCTV Inspection CBD	735.44
	2021372	Quarterly CCTV Inspection WMC	1,069.73
	2021374	Quarterly CCTV Inspection Marina	534.86
	2021375	Quarterly CCTV Inspection Smart St Mall	869.15
	2021392	Quarterly CCTV Inspection Seniors	200.57
	2021393	Quarterly CCTV Inspection Barracks Lane	133.72
	2021368	Skate Park CCTV	10,342.05
	2021380	Quarterly CCTV Inspection Civic Chambers	468.01
	2021397	Quarterly Alarm Maintenance WMC	206.25
	2021396	Quarterly CCTV Inspection CASM	200.57
	2021395	Quarterly CCTV Inspection 2 Tuart Ave	200.57
	2021394	Quarterly CCTV Inspection Family	200.57
	2021381	Quarterly CCTV Inspection Depot	468.01
	2021382	Quarterly CCTV Inspection War Memorial	468.01
	2021383	Quarterly CCTV Inspection MVC	401.15
	2021384	Quarterly CCTV Inspection MPAC	334.29
	2021379	Quarterly CCTV Inspection MARC	468.01
	2021385	Quarterly CCTV Inspection Mewburn Centre	334.29
	2021386	Quarterly CCTV Inspection BDYC	267.43
	2021387	Quarterly CCTV Inspection Eastern	267.43
	2021388	Quarterly CCTV Inspection Rangers	267.43
	2021389	Quarterly CCTV Inspection	267.43
	2021390	Quarterly CCTV Inspection Cinemas	200.57
	2021391	Quarterly CCTV Inspection Taxi Rank	200.57
Spyker Business Solutions Total			33,096.16
StrataGreen	13289	Plastic SDS Box	319.00
	133299	Tree Surrounds, Tree Stakes, Tree Ties	15,968.48
	133578	Pulse Penetrant	1,188.00
	133655	Plastic SDS Box, Chemical Measuring Jugs	410.58
StrataGreen Total			17,886.06
Suez Environment Recycling & Waste	42692519	Controlled Waste Tracking Fee	82.64

Creditor	Invoice number	Narration	Total
Suez Environment Recycling & Waste	42692519	Medical Waste April 2021	224.07
Suez Environment Recycling & Waste Total			306.71
Sundry EFT	31563	Karen Cleland	56.76
	136208	Verona Wauchope	15.00
	410661	Christopher Kelso	250.00
	30934	Mason Irving	2,441.25
	31708	Peter Leafe	1,375.00
	308633	J G Sunley	124.46
	273514	C I Daniel	116.15
	256964	P & L Worthington	116.32
	151728	Public Trustee	396.14
	150738	C J & J H Timmens	193.96
	718708	T A D'Ermilio	532.61
	661114	J A Dann & K L Johns	1,025.41
	520641	KW & LJ Dow	132.03
	500981	JK & MA Mckernan	1,115.04
	354850	SG & CM Treg	99.06
	350064	GR & TA Turner	98.95
	OLIVE HORNSBY	Olive Hornsby	65.00
	TIANA FORREST	Tiana Forrest	65.00
	THIRD PLACE MASTERPIECES	Katie Skinner	50.00
	MASTERPIECES THIRD PLACE	Gem Quinaquin	75.00
	SECOND PLACE MASTERPIECES	Chanae Dunstan	175.00
		Allanah Glatzel	150.00
	FIRST PLACE AWARD	Taylor Gollan	300.00
	REFUND SEARCH FEE	S Jorgensen	85.00
	SECOND PLACE MASTERPIECES*	Chloe West	175.00
	FIRST PLACE MASTERPIECES	Isabella Richmond	250.00
	FIRST PLACE DIGITAL	Hiruni Premaratne	300.00
	SECOND PLACE DIGITAL	Mason Levy	175.00
	REFUND FOR BUS TRIP	Maureen Merrett	12.00
	CANCELLATION MEMBERSHIP	Samantha Borg	386.82
	576098	B Augustine & J Lonappan	321.30
	716504	S Kendall & J Naismith	163.17
	195766	DP & MA Raines	177.96
	191112	C & D Van Heerden	801.77
	208395	JC Hartley	770.13
	144863	F E West	1,247.66
	254829	D & MM Thomas	745.58
	105500	S & R & N Lambert	145.12
	266755	PM & CK Foot	240.82
	700599	S M Riley	292.64
	293603	JA & AL White	214.50
	696979	D A Still	84.32
	294437	Kate Gillespie	648.78
	685352	L K & L M Wray	247.98
	658938	L Craig	187.87
	299782	SD & J Turner	887.11
	627453	T N & L A Harrison	280.68
	28452	Dawesville Embroidery	250.00
	589398	J A Loreto	389.26
	MEMBERSHIP CANCELLATION	Annette Dodson	750.56
	REIMBURSEMENT FOR FUEL	Bradley Hawkins	50.33
	511145	A M & R Elphick	219.12
	367449	J & M C Ferraro	739.32
	355899	D & M J Burman	137.14
	31301	Ruby Kaspi	250.00
	32049	Madrasah Darul Maarif Inc	250.00
	29124	Church of Christ	250.00
	FIRST PLACE 13-15 YEARS	Kelani Fauser	200.00
	CANCELLATION OF GYMFIT	Van Thang Nguyen	403.30
	120384	R A Fox	990.05
	FUEL REIMBURSEMENT	Rebecca MacKenzie	55.53
	95918	Rebecca Baryla	82.50
	MEMBERSHIP	Emma Bennett	73.87
		Tania Ward	459.12
	FUEL	Jayde Sarkadi	97.37
		Eliot Besson	73.80
	1323248	Vanessa Gollner	250.00
	1335317	Kiarn McIntosh	250.00
	1220697	Training Alliance Group	250.00
	1338062	Tamara Johnston	250.00
	1343385	Leesa Harris	624.50
	1346480	Shenai Posa	250.00
	536720	M Smolowitz	188.50
	182624	L M Mladenovic	263.70
	548675	I & S Thorpe	343.21
	570869	N J & B R Johansen	138.00
	620854	K Purser	98.40
	705432	J R Watson & L J Rees	2,015.68
	153690	C L Hall	131.01
	548246	D M Flint	487.87
	505378	A E & R G Reynolds	1,347.60
	366151	G L & P A Rodoreda	1,377.83
	329449	R N & P G MacWilliam	285.80
	158558	R T & K A Pettit	254.20
	YOUTH DREAM	Mark Ajero	500.00
		Lillyarna Cox	349.00
		Zac Bilby-Lossie	350.00
	1333449	Amanda Hitchins	961.84
	1346163	SRG & MC Walters	250.00
	1327423	Sharon Dawe	906.75
	1352518	Ayza Jade Photography	250.00
	1331872	Brendan Clark	1,000.00
	1352649	Miranda Magalotti	250.00
	1136745	Wise Moves Yoga	250.00
	1348748	Commonwealth Bank	250.00
	GYMFIT - DENNIS	Corey Dennis	167.26
	SWIMMING - RUBUNICH	Marla Rubunich	90.00
	151892	P C Hancock & B M Belza	202.87

Creditor	Invoice number	Narration	Total
Sundry EFT	191609	M G Bennier	232.55
	680502	M & M A Thomas	446.47
	193746	K L & C A Wilkinson	1,487.64
	271310	L A Smith	190.32
	361616	J M Kirby	2,754.64
	527364	E & J M Ryan	257.61
	716041	Brandon James Penny	321.30
	ACTION TOTS	Jessica Smith	103.50
	YD - GIBSON	Iyla Gibson	500.00
	TAPING COURSE - LLOYD	Debra Lloyd	40.00
	TAPING COURSE - FELLOWS	Andrea Fellows	40.00
	627271	GML Building Services Pty Ltd	4,070.00
Sundry EFT Total			48,558.67
Synergy	2057220483	Kangaroo Paw Drive, Greenfields	118.06
	2033231511	Waldron Boulevard, Greenfields	358.18
	2005219234	22 Kookaburra Drive	172.06
	2053215092	50 Bennett Brook Circle	147.35
	2057221553	Loc 3091 Bardoc Wat	286.51
	2081222386	Lot 164 Canelo Loop	383.26
	2041221441	Power Watch 1/4/21-30/4/21	173.37
	2077221792	Lot 225 Fraser Entrance	621.68
	2001250727	Cambridge Drive, Greenfields	270.75
	2041221428	Lot 4169 Kookaburra Drive	176.89
	2097208360	Lot 7 Queeda Dr 2/3/21 - 3/5/21	286.29
	2053217163	Wanda Road, Greenfields	202.51
	2057222761	Lot 379 Amazon Dr 26/2/21 - 3/5/21	187.50
	2049226105	Street Lighting	175,982.25
	2065220694	Auxiliary Lighting 1/4/21 - 3/5/21	13,368.29
	2089221223	36 Mississippi Drive	181.39
	2001252418	Marungi Way 26/2/21 - 3/5/21	155.68
	2089920135	34 Amazon Dr 26/2/21 - 3/5/21	234.04
	2001255335	Lot 65 Doongin Road	194.98
	2017228547	Redcliffe Road, Greenfields	263.11
	2029227704	UA 75 Mandurah Terrace	135.72
	2065224179	Lot 978 Glenelg Way, Meadow Springs	1,024.34
	2073221297	31 Education Drive, Greenfields	630.83
	2009230338	U3, 187 Breakwater Parade	861.11
	2025231496	50 Karon Vista, Halls Head	1,872.07
	2009230363	1 Bortolo Drive, Greenfields	1,084.85
	2029227645	54 Ocean Road, Dawesville	1,409.34
	2033232779	34 Murdoch Drive	768.68
	2085227346	Loc 4005 Wanjeep Street, Coodanup	684.21
	2057227309	Ninda Street, Coodanup	156.70
	2033241131	21 Elmore Way 12/3/21 - 11/5/21	127.84
	2009233617	Elmore Way 12/3/21 - 11/5/21	130.33
	2001259819	Lot 0 Naim Road	116.22
	2089227627	15 Wanjeep St 9/3/21 - 11/5/21	577.82
	2053222899	2 Tuart Ave 12/3/21 - 11/5/21	654.19
	2049232477	Radiata Street	249.04
	2017234216	76 Darwin Terrace	894.50
	2081231023	75 Mandurah Terrace	292.39
	2065228576	Lot 8017 Europa Place	157.84
	2045228209	Lot 4002 Revesby Place	119.75
	2049233938	Ranceby Ave 10/3/21 - 12/5/21	158.32
	2013237641	Lot 2002 Waterlily Drive	138.90
	2085230869	Loc 2806 Steerforth Ave 10/3/21 - 12/5/21	217.55
	2065228409	Lot 596 Darwin Tce 10/3/21 - 12/5/21	130.57
	2093228714	1 Lapwing Road	658.89
	2041230426	Lot 11 Blossom Pl 9/3/21 - 12/5/21	191.68
	2021234761	12 Mariners Cove Drive	139.68
	2025236529	Cygni Street	468.45
	2021235332	16 Balranald Street	223.58
	2021236125	Fourth Avenue	121.03
	2037231933	Lot 3047 UC Pinjarra Road	759.00
	2021237419	Hermitage St 9/3/21 - 14/5/21	116.22
	2089230795	10 Leighton Pl 14/4/21 - 14/5/21	295.04
	2073228134	Maria Pl 12/3/21 - 14/5/21	120.65
	2017237712	4 Leslie St 12/3/21 - 14/5/21	837.22
	2061225379	Lot 500 Leighton Pl 14/4/21 - 14/5/21	595.23
	2045231865	5 Pinjarra Rd 15/3/21 - 17/5/21	852.34
	2013242458	3 Pinjarra Rd 15/3/21 - 17/5/21	952.72
	2009238693	Lot 306 Waterside Dr 15/3/21-17/5/21	481.62
	2041234985	Waterside Dr 15/3/21 - 17/5/21	190.39
	2053227649	Winjan Pl 15/3/21 - 17/5/21	124.83
	2089231119	103 Waterside Dr 15/3/21 - 17/5/21	162.73
	2005235791	1 Leslie St 15/3/21 - 17/5/21	167.60
	2005235662	1 Pinjarra Rd 15/3/21 - 17/5/21	179.54
	2029236902	106 Waterside Dr 15/3/21 - 17/5/21	146.19
	2097220561	Lot 901 Bridgewater Bvd 16/3/21-18/5/21	863.65
	2029238551	79F Sticks Blvd 17/3/21 - 19/5/21	1,236.79
	2097221933	Lot 123 Flinders St 17/3/21 - 19/5/21	142.25
	2033248447	Dampier Ave 17/3/21 - 19/5/21	190.47
	2089233648	53 Dampier Ave 17/3/21 - 19/5/21	132.87
	2013245357	Sticks Blvd 17/3/21 - 19/5/21	884.40
	2061231480	945 Old Coast Rd 19/3/21 - 21/5/21	143.54
	2045236451	80 Mary St 23/4/21 - 21/5/21	263.21
	2041239912	Lot 2166 U 1 Dower St 10/5/21-21/5/21	2,295.78
	2005239690	13 Fathom Turn 21/4/21 - 21/5/21	876.05
	2061231474	100 Dunkeld Dr 19/3/21 - 21/5/21	119.67
	2013246459	Estuary Rd 18/3/21 - 20/5/21	186.54
	2057237226	Lot 1570 Estuary Rd 18/3/21 - 20/5/21	443.31
	2017242099	124 Estuary Rd 18/3/21 - 20/5/21	354.65
	2097222734	Lot 1069 Peppermint Dr 18/3/21 - 20/5/21	149.23
	2017242614	L1561 U 4 Leighton Rd	592.47
	2021242188	Lot 67 Olive Rd 18/3/21 - 20/5/21	243.83
	2093235143	Lot 820 Olive Rd 18/3/21 - 20/5/21	138.61
	2025242493	Lot 2192 McLarty Rd 15/4/21 - 20/5/21	170.26
	2093235138	60 Pleasant Grove Cir 18/3/21-20/5/21	116.22
	2025241955	Lot 1011 Willoughbridge Cres	277.39
	2061230005	Estuary Rd 18/3/21 - 20/5/21	128.99

Creditor	Invoice number	Narration	Total
Synergy	2053231261	Lot 400 Bluemanna Dr 18/3/21 - 20/5/21	141.19
	2085236751	Lot 8002 Queen Pde 18/3/21 - 20/5/21	126.54
	2013247778	Ashley Tce 19/3/21 - 21/5/21	156.63
	2049244863	Spinaway Pde 23/3/21 - 25/5/21	341.41
	2037240427	Lot 312 Dawesville Rd 22/3/21 - 24/5/21	179.78
	2045237428	60 Linville St 22/3/21 - 24/5/21	361.11
	2005242090	Melros Beach Rd 20/5/21 - 24/5/21	182.55
	2017244510	Lot 14 Wilderness Dr 19/3/21 - 24/5/21	379.17
	2069235319	2204 Old Coast Rd 22/3/21 - 24/5/21	384.33
	2033252362	Lot 29 Mount John Rd 22/3/21-24/5/21	119.11
	2081240197	19 Lambrook Mews 17/3/21 - 24/5/21	877.64
	2065229785	Lot 30471 UB Pinjarra Road	540.78
Synergy Total			227,882.31
Taldara Industries Pty Ltd	418316	Shower Gel, Shampoo, Seal Bags	303.97
Taldara Industries Pty Ltd Total			303.97
Tip Top Bakeries	8015580500	Bread - MARC	72.66
	8015610878	Bread WE 16/5/21	91.02
Tip Top Bakeries Total			163.68
TJ Depiazzi & Sons	114691	Mulch Delivery	3,073.95
TJ Depiazzi & Sons Total			3,073.95
Toll Transport Pty Ltd	461	Freight February 2020	178.73
	471	Freight April 2020	220.95
	472	Freight May 2020	180.40
	475	Freight June 2020	65.23
	484	Freight August 2020	346.32
	520	Freight April 2021	62.99
	521	Freight May 2021	89.34
	488	Freight April 2020	157.63
	432	Freight July 2019	286.43
	420	Freight April 2019	282.82
Toll Transport Pty Ltd Total			1,870.84
Total Eden Pty Ltd	411494492	Poly Cap	6.63
	411492612	Gear drive Sprinkler	218.68
	411503608	Retic Fittings	114.18
	411509900	Coupling, Slipfix, Tee	28.70
	411510273	25 Diaphragm Bonnets	4,795.18
	411510047	Stake Wire	20.79
	411510044	Retic Parts	221.18
	411509473	Cable Pit Lid	32.90
	411507997	Retic Supplies	377.01
	411509011	Valve Box	72.96
	411509118	Retic Supplies	17.19
	411515695	Retic Supplies	432.84
	411520758	Solenoid Coil	90.51
	411518627	Retic Fittings	1,098.40
	411517746	Coil, Valve, Valve Box	125.72
	411520401	Flexi Tube, TEE, Bush	109.53
	411525529	PVC Cap	1.30
	411527756	Sprinkler Geardrive	157.31
	411371480	Poly Cap	14.06
	411363494	Elbow, Poly Cap	35.77
	411523930	Retic Supplies	590.98
	411522690	Poly Adaptor	57.75
	411522697	Poly Adaptor	80.19
	411522262	Retic Supplies	40.15
	411431193	Valve Socket, Threadtape, Elbow	9.71
	411396358	Valve Solenoid	668.87
	411390763	Connector Wire	48.84
	411445477	Retic Supplies	556.51
	411521390	Retic Supplies	19.41
	411521110	Solvent RHBG Red Hot Blue	25.70
	411529532	PVC Tee	2.90
	411527502	UPVC Pipe	41.78
	411530372	Sprinkler Geardrive	269.83
	411540754	Flag Marker	23.10
	411539838	PVC Cap	3.25
	411407876	PVC Faucet	4.18
	411391085	Retic Supplies	1,383.36
	411540520	Retic Supplies	224.25
	411537573	Stake Wire	138.60
	411537558	Retic Supplies	186.43
	411537920	Flexi Tube, Slipfix PVC	62.02
	411536262	SDS Signal Relay Cube	1,290.11
	411536707	Retic Supplies	203.01
	411536333	Valve Line Flush, Joiner	15.78
Total Eden Pty Ltd Total			13,917.55
Tuckey's Tree & Garden Service	1876	Tree Pruning or Removal, Area9	7,020.20
	1909	Tree Pruning or Removal - Various	11,737.00
	1877	Tree Pruning or Removal	2,618.00
	1875	Tree Pruning or Removal	5,877.30
	1903	Tree Removal or Pruning	16,786.00
	1882	Tree Pruning or Removal - Various	17,534.00
	1881	Tree Pruning or Removal - Various	12,364.00
	1907	Tree Pruning or Removal	2,156.00
	1906	Tree Pruning Northport Blvd	924.00
	1864	Tree Pruning or Removal	5,236.00
	1910	Tree Pruning or Removal	22,777.70
	1911	Tree Pruning or Removal	21,439.00
	1912	Tree Removal & Pruning - Westbury Way	2,464.00
	1908	Tree Pruning or Removal - Various	14,779.60
	1914	Drainage Sump Maintenance	12,628.00
	1913	Tree Pruning or Removal Sutton Street	3,696.00
	1917	Tree Pruning Tindale Reserve	3,696.00
	1915	Tree Pruning Oaklands Reserve	5,764.00
Tuckey's Tree & Garden Service Total			169,496.80
Tunnel Vision	53093	Clear Blocked Toilets	280.50
	53096	Repairs/Install Tap Caterpillar	445.50
	50464	South Mandurah Football Club Sewer	70,950.00
	52998	Attend to Burst Pipe in Bin Yard	4,421.29
	52611	Remove Septic Tanks, Dispose of Effluent	16,962.00

Creditor	Invoice number	Narration	Total
Tunnel Vision	52960	Replace Water Tap in Kitchenette	366.87
Tunnel Vision Total			93,426.16
Turf Developments (WA) Pty Ltd	13206	Apply GT Green to HH Yacht Club	324.50
	13107	Fertiliser Program Pre Winter	7,830.90
Turf Developments (WA) Pty Ltd Total			8,155.40
Water Corporation	9008290349 30/4/21	Toilets at 1706L Estuary Road	95.83
	9023055494 29/4/21	150 Spinaway Parade	15.97
	9021247687 3/5/21	Plant at Old Coast Road, Dawesville	247.40
	9011081759 29/4/21	Lot 380 Paradise Cct 30/3/21 - 28/4/21/	205.00
	9023696486 4/5/21	39 Dragonfly Boulevard	46.60
	9012647021 13/5/21	House - 20 Dalona Parkway	950.74
	9011641402 14/5/21	Lot 4726 Abeona Pde 12/3/21 - 13/5/21	31.94
	9008652549 14/5/21	Lot 1983 Sabina Dr 15/3/21 - 13/5/21	31.94
	9008653621 14/5/21	L2045 Sabina Dr 12/3/21 - 13/5/21	66.55
	9023377127 13/5/21	Lot 8000 Mandurah Rd 16/3/21-12/5/21	399.15
	9007974714 18/5/21	331 Pinjarra Rd 15/3/21 - 17/5/21	88.98
	9007972006 18/5/21	28 Cemetery Rd 15/3/21 - 17/5/21	5.32
	9007970924 18/5/21	Lot 300 Third Ave 15/3/21 - 17/5/21	185.00
	9007970940 18/5/21	331 Pinjarra Rd 15/3/21 - 17/5/21	193.52
	9007970916 18/5/21	Library Pinjarra Rd 15/3/21 - 17/5/21	324.07
	9018070163 14/5/21	Amenities Sabina Dr 12/3/21 - 13/5/21	5.32
	9007972030 20/5/21	303 Pinjarra Rd 15/3/21 - 18/5/21	9,263.25
	9009987703 20/5/21	87 Dower St 18/3/21 - 19/5/21	480.44
	9007992808 20/5/21	87 Dower St 18/3/21 - 19/5/21	716.58
	9007993157 20/5/21	Lot 503 Thomson St	389.73
	9007992787 20/5/21	20 Dower St 18/3/21 - 19/5/21	4,172.70
	9007988964 19/5/21	93 Park Rd 18/3/21 - 18/5/21	2,201.47
	9008260537 19/5/21	Lot 1873 Wanjeep St 15/3/21 - 18/5/21	31.94
	9007988913 19/5/21	34 Reserve Dr 18/3/21 - 18/5/21	237.48
	9022903068 19/5/21	Milgar St Reserve 18/3/21 - 18/5/21	37.27
	9007988956 19/5/21	95A Park Rd 18/3/21 - 18/5/21	15.97
	9011164810 19/5/21	59 Reserve Dr 15/3/21 - 18/5/21	209.57
	9008066048 24/5/21	106 Waterside Dr 19/3/21 - 21/5/21	67.68
	9008263770 24/5/21	54 Peel Pde 16/3/21 - 21/5/21	206.29
	9008064894 24/5/21	94 Leslie St 19/3/21 - 21/5/21	37.27
	9017213476 21/5/21	89 Allnutt St 16/3/21 - 20/5/21	526.22
Water Corporation Total			21,487.19
Waterman Irrigation Pty Ltd	14285-1	Controller Repairs at Various Locations	2,679.60
Waterman Irrigation Pty Ltd Total			2,679.60
Website Weed and Pest WA Pty Ltd	5288	Treat Vegetation at Tims Thicket	4,400.00
Website Weed and Pest WA Pty Ltd Total			4,400.00
Western Diagnostic Pathology	33368438 ES	Drug & Alcohol Testing 29/1/21	1,705.55
	33235346 CS	Investigation 21/12/20	55.00
	33368458 ES	Drug & Alcohol Testing 29/1/21	892.10
Western Diagnostic Pathology Total			2,652.65
Westpac Banking Corporation	LOAN #1	Loan Repayment #1 Due 6 May 2021	404,796.00
	LOAN #2	Loan Repayment #2	42,500.00
	7447752	Swap Transaction Rate Set Advice	57,579.49
	LOAN #3	Westpac Loan Repayment #3	26,926.00
Westpac Banking Corporation Total			531,801.49
West-Sure Group	23315	Cash in Transit - April 2021	1,484.18
West-Sure Group Total			1,484.18
Winc Australia Pty Limited	9035785690	Stationery - Rates	239.17
	9035773927	Stationery - Rates	133.03
	9035744937	Winc Order - CEO's Section	129.85
	9035452892	Stationery -IT	92.08
	9035868870	Stationery - CEO Section	31.09
	9035815442	Copy Paper	115.28
	830807471	Stationery - MARC	25.50
	9035549862	Stationery - Customer Services	219.89
	9035651709	Stationery - W&S	185.50
	9035282469	Stationery - W&S	229.31
	9035665970	Stationery - W&S	20.94
	9035660661	Stationery - W&S	162.70
	9035395408	Stationery - W&S	3.76
	9035906378	A4 White Paper - Museum	23.06
	9035950896	Stationery - MARC	235.92
	9035932043	Copy Paper	115.28
	9036057592	Stationery - Library	377.12
	9036012719	Stationery - Economic Development	31.31
	9036049735	Stationery - Depot	47.18
	9036042827	Stationery - Depot	175.67
	9036051362	Stationery - Depot	68.05
	9035989929	Stationery - Rec Services	120.56
	9035999413	Copy Paper	115.28
Winc Australia Pty Limited Total			2,897.53
WINconnect	1556925	49 Banksiadale Gate	622.76
WINconnect Total			622.76
Work Clobber	56114-21	Polos for Management Challenge	127.05
	56063-21	Uniforms - Depot	1,459.30
	56060-21	Uniforms - Depot	2,113.15
	56092-21	Uniforms - Depot	1,589.50
	56048-21	Uniforms - Depot	2,066.20
	56086-21	Safety Clothing - Depot	330.00
	56154-21	Hivis Jacket	82.50
	56202-21	Uniform - Retic Team	1,131.30
	56191-21	Uniform - Doug Sterry	185.70
	56027-21	Baseball Caps	35.10
	56233-21	Safety Boots for Works & Parks	2,829.49
	56269-21	Bulk Uniform Orders	6,519.34
	56234-21	Slip on Hospitality Shoes	71.34
	56085-21	Handi Glove Clips	66.00
	56081-21	Hivis Shirt - Depot	242.25
	56080-21	Hivis Shirts - Depot	1,165.80
	56285-21	Stealth Gloves	402.60
	56193-21	Safety Pants - Cityparks	180.60
	56298-21	Safety Pants - Mark Pearson	92.85
	56210-21	Safety Clothing - Depot	2,622.85
	56192-21	Safety Clothing - Depot	226.10
	56246-21	Safety Boots - Marilyn Wickee	170.10

Creditor	Invoice number	Narration	Total
Work Clobber	56194-21	Safety Clothing - Citybuild	818.35
	56245-21	Latex Foam Gloves	432.00
	56300-21	Uniforms - Cityparks	2,163.20
	56299-21	Uniforms - Citybuild	1,396.00
	56371-21	Uniform - Wendy M Murphy	126.72
	56374-21	Uniform - Shayna Burton	66.60
	56397-21	Uniform - Amanda Warren	87.23
Work Clobber Total			28,799.22
Zamoblend Pty Ltd	15694	Change Oil & Clean Fryers, Oil	202.00
	15705	Change Oil & Clean Fryers	229.50
	15680	Clean Fryer, Alba Canola	93.50
	15702	Clean Fryer, Alba Canola	93.50
	15718	Clean Fryers, Health Farm Oil	202.00
	15714	Clean Fryers, Health Farm Oil	202.00
Zamoblend Pty Ltd Total			1,022.50
Docushred Company	54258	Security Bin Exchange Southern Depot	46.20
Docushred Company Total			46.20
Falcon Firebreaks	2380	Mow & Whippersnip Front	2,552.00
Falcon Firebreaks Total			2,552.00
Bouvard Marine	19099	Install handrail at San Remo	1,898.60
	19080	Hand Rails, Falcon Skate Park	4,495.15
	8687	Western Foreshore Swimming Platform	2,640.00
Bouvard Marine Total			9,033.75
PSI Audio	4000	Audio system for event on 12/5/21	880.00
PSI Audio Total			880.00
Scavenger Supplies	12792	19mm Standard Fire Hose Reel	253.00
	12693	Fire Testing MARC April 2021	99.00
	12711	Battery Replacement Civic Building	275.00
	12724	Fire Testing MPAC	209.00
	12783	Monthly Service - Seniors	93.50
	12875	Reset Indicator in Fire Panel	104.50
	12776	Install Replacement Panel Batteries	317.90
	12699	Repairs to Fire Panel	1,050.50
	12990	FIP Test Ocean Road Sports	33.00
	12519	Evacuation Alarm Call Point	14,096.50
	12654	Extra Evacuation Unit for Depot Gate	1,314.50
	12950	FIP Test W&S	33.00
	12944	FIP Test MPAC	66.00
	12934	May Service Civic Building	104.50
	12935	FIP Test Seniors	33.00
	12936	FIP Test Mandurah Library	33.00
	12938	FIP Test Falcon Library	66.00
	12932	FIP Test David Grays Arena	171.40
	12930	FIP Test Mandurah Bowling Club	33.00
	12933	FIP Test Admin Building	66.00
	12367	FIP Fault Civic Centre	418.00
	12836	Fire Blanket MARC Cafe	93.50
	12777	Relocate Fire Extinguisher at Admin	115.50
	12947	FIP Test MARC	297.00
	12931	FIP Test BDYC	33.00
	12775	Doddies Beach Boardwalk Repairs	1,353.00
Scavenger Supplies Total			20,762.30
C Knight	ALLOWANCE	Attendance Fee 1/6/21 - 30/6/21	4,801.33
C Knight Total			4,801.33
Sunlong Fresh Foods Pty Ltd	981969	Fresh Produce - Seniors	196.40
	981339	Fresh Produce - Seniors	120.55
	985619	Fresh Produce - Seniors	197.90
	985035	Fresh Produce - Seniors	168.70
	984344	Fresh Produce - Seniors	107.95
	983833	Fresh Produce - Seniors	153.60
	983254	Fresh Produce - Seniors	74.60
	982636	Fresh Produce - Seniors	152.90
Sunlong Fresh Foods Pty Ltd Total			1,172.60
Western Resource Recovery	79999	Disposal Charge Bortolo Pavilion	418.00
	79316	Disposal Charge BDYC	123.31
	81630	Disposal Charge Warrangup Springs	380.00
	82278	Collection, Pump Out Grease Trap Waste	418.00
	82279	Collection Pump Out, Septage Wastes	380.00
	82908	Collection/Pump Out Septage Waste	380.00
	82584	Collection/Pump Out Septage Wastes	380.00
	82583	Collection/Pump Out Grease Trap	418.00
	82582	Waste Disposal MSSF	271.70
Western Resource Recovery Total			3,169.01
Secure Pay Pty Ltd	550050	Web Payments Monthly Fee April	167.20
Secure Pay Pty Ltd Total			167.20
Access Icon Pty Ltd	11907	Drainage Covers	11,332.20
	11946	Cover Wave Gate	5,778.30
	11982	Spacer Rings	1,042.36
	11986	Wave Gate Standard	6,442.04
	12074	Liners	4,928.55
	12060	Base 1300x150	1,811.74
	12118	Knock In Step Irons Plastic Encased	3,696.00
Access Icon Pty Ltd Total			35,031.19
West Coast Shade Pty Ltd	11152	Remove columns at Smart Street	4,631.00
	11064	Dismantle Shade Sails for Winter 2021	11,440.00
West Coast Shade Pty Ltd Total			16,071.00
Direct Communications Pty Ltd	112063		4,273.50
Direct Communications Pty Ltd Total			4,273.50
Urban Outlook Landscape Construction	1447	Excavator to Oakleigh Drive	1,916.75
	1512	Paver Removal from Smart Street Mall	792.00
	1511	Excavator Hire Bortolo/Murdoch Dr	1,336.50
	1516	Truck and bobcat hire Smart St Mall	792.00
	1514	Scraping and Mulching at Westbury Way	20,383.28
Urban Outlook Landscape Construction Total			25,220.53
HR OD Solutions	8	Discussions, Debriefs, Facilitation	4,800.00
HR OD Solutions Total			4,800.00
Aussie Broadband Pty Ltd	11846747	NBN 28/4/21 - 27/5/21	4,695.70
Aussie Broadband Pty Ltd Total			4,695.70
Diamond Hiab Service	4897	Assist with Installation of Sign	176.00
	4901	Transport Swimming Pontoons	572.00

Creditor	Invoice number	Narration	Total
Diamond Hiab Service	4906	Set up fences around pitches	264.00
Diamond Hiab Service Total			1,012.00
Elliott Peel Paints Pty Ltd	261435	Haynes Ceiling White	89.95
	261855	Paint Supplies	28.72
	264053	Wooden Paint Stirrer, Paddle Mixer	15.86
	264116	Thinners	61.16
	263982	Rust Guard	32.31
Elliott Peel Paints Pty Ltd Total			228.00
West Coast Radio Pty Ltd	36618-1	Advertising - Peel Open Studios	2,227.50
	36620-1	Advertising - Flair It Up Weekend	2,227.50
	36621-1	Mozzie Messaging	1,188.00
	36562-1	Easter in Mandurah	2,200.00
West Coast Radio Pty Ltd Total			7,843.00
M & B Sales	1402308	Green Sawn Structural Jarrah	8,632.25
	1425527	Durocote Solid UpTo	449.63
M & B Sales Total			9,081.88
South Metropolitan TAFE	49464	Course Fees - Taliah Driver	83.50
	50574	Course Fees - Taliah Driver	228.50
	51714	Course Fees - Mathew Burton	445.07
	51926	Course Fees - Alisha Grey	338.28
South Metropolitan TAFE Total			1,095.35
St John Ambulance Australia WA	MSOAGI00001149	Defibrillator Battery	249.99
St John Ambulance Australia WA Total			249.99
Telstra (ID3360)	2473787972 2/4/21	Mobile SMS March 2021	1,039.35
	2473787907 10/4/21	Mobile March 2021	22,411.30
	K180658540-2	Service & Equipment to 9/4/21	375.00
	K182703640-2	Landline March 2021	5,144.19
	2473787972 2/5/21	Mobile SMS to 01 May	1,818.30
	2473787907 10/5/21	Mobile Account April 2021	22,206.43
	K355121450-1	Service & Equipment to 9 May	375.00
Telstra (ID3360) Total			53,369.57
Downer EDI Works Pty Ltd (Civil Works)	6010860	Asphalt Northport Blvd	13,860.51
	6010920	Pinjarra Rd Trucks	12,535.88
	6010921	Pinjarra Road Profiler	10,579.53
Downer EDI Works Pty Ltd (Civil Works) Total			36,975.92
Dunbar Services (WA) Pty Ltd	58117	Filter Exchange - Seniors	35.75
Dunbar Services (WA) Pty Ltd Total			35.75
Jason Signmakers	219103	Roads to Recovery Signage	625.35
Jason Signmakers Total			625.35
T-Quip	99604 #5	Switch Traction Control	286.00
T-Quip Total			286.00
Waynes Windscreens	91007	Fit Windscreen to MH2348B	398.50
	91160	Fit Windscreen to MH7691A	1,785.00
	92115	Repair stone chip to windscreen	93.50
	92079	Supply & Fit Front Windscreen	598.50
	92165	Window Tint Admin Building	800.00
Waynes Windscreens Total			3,675.50
Tyres4U Pty Limited	XX821443	Fit Tyres & Tubes. Replace Valve, Wheel	584.34
	XX822226	2 Tyres, Balancing, Valve Replacement	807.82
	XX823012	Yokohama Geolander G98GV	1,231.30
	XX824131	Tyres for Fleet Number 5065	268.14
	XX824123	123/122L All Position; Steer On Rigid	551.25
	XX824138	123/122L All Position; Steer On Rigid	551.25
	XX825452	Tyres V06316	312.10
	XX826690	8PR Wanda P332 Turf/Mower	742.94
	XX827692	Tyres V052	356.95
	XX827689	Tyres V062	732.05
	XX827932	Tyres T02919	1,573.00
	XX829121	Tyres MH9162A	555.90
Tyres4U Pty Limited Total			8,267.04
Steelcor Constructions	20445	Fabricate 4 x Table Stand Brackets	352.00
	20537	Repair mat trolley	220.00
	20544	Camera platform for Rushton Park	660.00
	20498	Mary Street Bridge Platform	418.00
Steelcor Constructions Total			1,650.00
Human Synergistics Australia	INVA043775	Report Reproduction	110.00
	INVA043600	Complete Debrief Kit	571.00
Human Synergistics Australia Total			681.00
Go 2 Storage	87153290	Storage Rent	2,208.00
	87153289	Storage Rent	2,502.00
	87153347	Offsite Storage Rent	2,178.00
Go 2 Storage Total			6,888.00
Ergolink	SI-00073527	Adjustable Desks for Museum	3,994.78
	SI-00073846	Dual Monitor Poles - stock	3,190.00
	SI-00073931	Lift Electric Dual Monitor Sit Stand	3,792.53
	SI-00073753	Height Adjustable Desk	1,388.09
	SI-00073669	Height Adjustable Desk for Finance	2,754.18
Ergolink Total			15,119.58
Online Safety Systems	113512	Plant Assessor Fee	852.50
	115483	Safety Labels	197.45
Online Safety Systems Total			1,049.95
Elliotts Irrigation Pty Ltd	B21924	February Filter Service	286.00
	B22671	Service Iron Filter - Santalum Park	286.00
Elliotts Irrigation Pty Ltd Total			572.00
James Russell Walker	207	RT Kids WE 21/5/21	562.00
	198	RT Kids Duties 23/4/21	562.00
	201	RT Kids Duties - CASM 7/5/21	562.00
	203	RT Kids ending 14/5/21	562.00
James Russell Walker Total			2,248.00
ADS Automation Pty Ltd	7909	Temporary Repair to Smashed Exit Button	258.50
	7984	New arm for Door at Depot	481.80
	7940	Disabled Toilet Door Mewburn Centre	1,947.00
	8027	Change over 422 Swing Gate Operator	297.00
ADS Automation Pty Ltd Total			2,984.30
Peel Bus Hire & Charters	5601	Bus Hire for Seniors Trip	203.50
	5643	Bus Hire for Seniors Trip	318.00
Peel Bus Hire & Charters Total			521.50
Go2 Group Pty Ltd	1915	Peel Community Kitchen Claim 6	25,766.29
	1942	Progress Claim 1 - Mandurah Visitor Cent	3,675.36
	1940	Progress Claim 7 - Peel Community	22,988.94

Creditor	Invoice number	Narration	Total
Go2 Group Pty Ltd	1941	Progress Claim 1 Ocean Marina Chalets	38,188.22
	1952	Peel Community Kitchen Claim 8	23,520.50
	1953	Marina Chalets Claim 2	9,143.18
	1955	MVC Refurbishment Claim 2	5,142.50
Go2 Group Pty Ltd Total			128,424.99
Riverside Bobcat & Truck Hire	1184	Wet Hire of Bobcat and Truck	2,029.50
	1202	Footpath Oakmont Ave	792.00
	1203	Footpath Discovery Cove & Montego Bay	841.50
	1201	Clean up limestone rocks at Falcon Rsv	445.50
	1147	Clean Up Spoils from Kerbing	495.00
	1160	Demolition works Mississippi Drive	792.00
	1159	Demolition works at Mississippi Drive	841.50
Riverside Bobcat & Truck Hire Total			6,237.00
Swell Fine Food Catering	53	Breakfast MPAC	1,410.20
	52	Buffet 11/5/21	632.50
Swell Fine Food Catering Total			2,042.70
Advanteering Civil Engineers	2162	Estuary Pool Seawalls Claim 5	212,759.08
Advanteering Civil Engineers Total			212,759.08
Halls Head Small Animal Clinic	526791	After Hours Consult Kelpie 3/4/21	225.00
Halls Head Small Animal Clinic Total			225.00
Australian Laboratory Services	1151282484	Groundwater Bore Analysis	797.50
	1151271787	Water Quality Monitoring - Bridgewater	1,098.90
	1151284244	Groundwater Bore Analysis	1,701.70
Australian Laboratory Services Total			3,598.10
Lane Ford	1445129	45,000km Service MH6525A	465.00
	1445185	Service 45,000km MH4447A	465.00
	1445499	Service 75,000km MH4983A	380.00
	1444153	Check & Report Engine Light on Dash	860.00
	1446699	Check washer and wipers MH4537A	780.00
Lane Ford Total			2,950.00
Midstream Hardware & Marine	12251871	Pave N Lock Gel Sand	851.80
	12252313	Deck Spikes	215.87
	12252876	Gripple Tensioner	1,398.50
Midstream Hardware & Marine Total			2,466.17
Local Government Professionals Australia	29819	Registration Richard King	400.00
Local Government Professionals Australia Total			400.00
Merlin Cabinets	2539	Supply & Install Cupboards for Seniors	1,124.75
Merlin Cabinets Total			1,124.75
A A Green	ATTENDANCE FEE	Attendance Fee 1/6/21 - 30/6/21	2,639.83
A A Green Total			2,639.83
B & B Home Improvements	13582	Replace tiling on office balcony	477.95
B & B Home Improvements Total			477.95
Marinella Piccirillo	APRIL 2021	CASM Gift Shop Sales - April 2021.	67.20
Marinella Piccirillo Total			67.20
Superstock Food Services	40453082	Meat, Peppermint Slice, Tortillas	533.98
Superstock Food Services Total			533.98
Solomons Flooring	101681	Relay Carpet in Upstairs Office	1,100.00
	101724	Carpet for Admin Building First Floor	4,250.00
	101833	Carpet for Admin First Floor	1,700.00
Solomons Flooring Total			7,050.00
Asbestos Masters	3463	Check mulching at Corsican Place	880.00
	3472	Sample storm water pipe	132.00
	3474	Remove asbestos from Pinjarra Rd Park	440.00
	3475	Asbestos Removal from Old Coast Rd	440.00
	3476	Remove Water Pip from Yeedong Rd	550.00
Asbestos Masters Total			2,442.00
Managed System Services	6565	Nessus Professional - On Premise -Annual	3,964.52
	6786	Dell C Series Touch Screen	4,246.75
	6687	HP E223 21.5 IPS 16:91920x1080	5,398.90
	6854	Action Tec SBWD750W	701.05
	6853	ActionTec SBWD750W	372.53
	6787	Mimecast Renewal Bundle	53,471.09
	6877	HP E223 21.5 IPS 16:91920x1080	1,110.34
Managed System Services Total			69,265.18
Three Chillies Trails	1502	Completion of Extra Section	27,500.00
Three Chillies Trails Total			27,500.00
NFC Products & Services	74	Attendance to Injured Kangaroos	290.06
NFC Products & Services Total			290.06
Sunwest Removals	2108	Furniture Removal	500.00
Sunwest Removals Total			500.00
Fines Enforcement Registry	9129742	FER 9129722 Prosecuting Fees 21124	2,233.00
	FER9172873	FER9172873 Prosecuting Fees 21133	1,540.00
	FER9225873	FER9225873 Prosecuting Fees 21145	1,463.00
	FER9225902	FER9225902 Prosecuting Fees	77.00
Fines Enforcement Registry Total			5,313.00
Tanya Karen Cummins	APRIL 2021	CASM Gift Shop Sales - April 2021.	22.40
Tanya Karen Cummins Total			22.40
Mandurah Safety & Training	46517	Confined Space Training 28/4/21	275.00
	45836	Elevated Work Platform Course	345.00
Mandurah Safety & Training Total			620.00
SAI Global	1117993	Fraud and Corruption AS8001-2008	127.68
SAI Global Total			127.68
Natsync Environmental	3179	Pest Control at Various Sites	695.00
	3190	Removal of bees at Halls Head	350.00
	3191	Removal of bees at Estuary Rd	365.00
Natsync Environmental Total			1,410.00
Graphic Art Mart	743940	3M Scotchlite 4090 Diamond Grade White	2,520.05
Graphic Art Mart Total			2,520.05
A H Zilani	ALLOWANCE	Attendance Fee 1/6/21 - 30/6/21	2,931.50
A H Zilani Total			2,931.50
Judith Anne Gardiner	APRIL 2021	CASM Gift Shop Sales - April 2021.	6.80
Judith Anne Gardiner Total			6.80
Peel Multicultural Association Inc.	202106	Phillipines Independence	100.00
Peel Multicultural Association Inc. Total			100.00
West Australian Newspapers	809285 5/5/21	West Australian Delivery 5/5/21- 28/7/21	106.80
West Australian Newspapers Total			106.80
Mandurah Isuzu Ute	IASS77128	Service 60,000km MH7872A	655.10
	IASS77341	Service 3,000km MH3056B	481.90
	IASS77340	Service 3,000km MH3052B	481.90
	12468	Isuzu Ute MH5376B	43,237.25

Creditor	Invoice number	Narration	Total
Mandurah Isuzu Ute Total			44,856.15
Peel Motors Pty Ltd	14252936	Nissan Xtrail MH4677B	31,125.05
	1425293	New X-trail 4wd Auto MH4678B	31,125.05
	1425293A	Invoice short paid in error	175.00
Peel Motors Pty Ltd Total			62,425.10
Walker Signs and Graphics	197	Install Masterpieces and Resident signs	160.00
	206	Transition Exhibition Signs	180.00
Walker Signs and Graphics Total			340.00
Green Skills Inc	P2474	Hire of personnel 26/4/21 - 7/5/21	5,885.78
Green Skills Inc Total			5,885.78
Workscreen Medical	29964	Pre Employment Medical	151.25
	29907	Pre Employment Medical	151.25
	29924	Pre Employment Medical	151.25
	29962	Drug & Alcohol Screen	60.61
	29925	Functional Assessment Level 2	115.23
	29912	Drug & Alcohol Screen	60.61
	29909	Drug & Alcohol Screen	60.61
	29911	Functional Assessment	115.23
	29908	Functional Assessment	115.23
	29910	Pre Employment Medical	151.25
	30376	Pre Employment Medical	151.25
	30365	Pre Employment Medical	151.25
	30367	Drug & Alcohol Screen, Audio	117.65
	30377	Functional Assessment Level 2	115.23
	30359	Pre Employment Medical	151.25
	30366	Functional Assessment Level 2	115.23
	30361	Drug & Alcohol Screen, Audio	117.65
	30360	Functional Assessment Level 2	115.23
	30643	Functional Assessment Vanessa McAuliffe	121.00
	30645	PreEmployment Medical Anthony Curtis	156.75
	30646	Functional Assessment AnthonyCurtis	121.00
	30392	Drug & Alcohol, Audio	117.65
	30428	PreEmployment Medical Jason Beckett	175.84
	30393	Functional Assessment	115.23
	30394	PreEmployment Medical	151.25
	30430	Drug & Alcohol, Audio - Jason Beckett	117.65
	30429	Functional Assessment Jason Beckett	115.23
	30441	Functional Assessment Christopher Ruland	115.23
	30442	PreEmployment Medical Christopher Ruland	151.25
	30440	Drug & Alcohol Screen Christopher Ruland	60.61
	30531	PreEmployment Medical Lenys Teia	156.75
	30533	Drug & Alcohol Screen Lenys Teia	63.25
	30532	Functional Assessment Lenys Teia	121.00
	30642	PreEmployment Medical Vanessa McAuliffe	156.75
	30644	Drug & Alcohol Screen Vanessa McAuliffe	63.25
	30647	Drug & Alcohol, Audio - Anthony Curtis	123.75
Workscreen Medical Total			4,370.70
Just Pizza Company	98629	Foccacia Base-sauce	142.20
Just Pizza Company Total			142.20
Simply Rustic Food	30	Catering EMELT 4/5/21	305.87
Simply Rustic Food Total			305.87
Valuations Pty Ltd	2103057984.1	Valuation Report - The Stage Door	2,200.00
	2105002711.1	Rent Review Lot 33 Peel St	1,650.00
Valuations Pty Ltd Total			3,850.00
Commissioner of Police	127083087	Volunteer Police Check	16.70
Commissioner of Police Total			16.70
Equifax		Enquiries - April 2021	201.70
Equifax Total			201.70
BrightMark Group Pty Ltd	983	Extra Event Cleaning April 2021	572.00
	982	Consumables April 2021	4,692.73
	981	Ablution cleaning April 2021	34,748.09
BrightMark Group Pty Ltd Total			40,012.82
Aslab Pty Ltd	23749	Sub Surface Drainage Testing	6,520.80
	23774	Base Course Testing Cossack Way	651.75
	23773	Base course - Northport Drive	613.25
Aslab Pty Ltd Total			7,785.80
Landscape Kerbing	7811	Kerbing at Pebble Beach	1,897.50
	7817	Kerbing at Falcon BMX Track	314.60
	7820	Kerbing Lakelands	2,200.00
Landscape Kerbing Total			4,412.10
Mandurah Bolt Supplies	10050941	Nuts, Washers	22.12
	10051228	Nuts, Washers, Ratchet	153.14
	10051226	Rope Wire	2.71
	10051009	Coach Screws, Washers, Plugs	371.80
	10049391	Set Screws	11.43
	10049392	Nuts, Bolts, Washers	241.23
Mandurah Bolt Supplies Total			802.43
Phoenix Foundry Pty Ltd	453147	Plaque - Jim Maskell	170.34
	444608	Plaque - Rotraut Gerbert	170.34
	450866	Plaque - Valma More	1,194.44
	453549	Plaque - Petrovic Alois	248.99
Phoenix Foundry Pty Ltd Total			1,784.11
Impact Sign Co	145	Honours board Update - E Etheve	55.00
	66	Gold Lettering for Staff Board	55.00
Impact Sign Co Total			110.00
MAIA Financial Pty Limited		E6N0163612 Lease 6/5/2021-30/6/2021	15,222.02
MAIA Financial Pty Limited Total			15,222.02
Boya Equipment	93406/01	Dust Covers	276.71
Boya Equipment Total			276.71
Carramar Coastal Nursery	1143	Assorted Plants	892.10
Carramar Coastal Nursery Total			892.10
Sunbreakers Restaurant	5813	Catering Junior Council	247.50
	5826	Catering SES Facility	205.00
Sunbreakers Restaurant Total			452.50
Western Power	CORPB0545471	Feasibility Study - Peninsula Entrance	1,500.00
	CORPB0546011	MP196634 2 Warup Street	4,862.00
	CORPB0546000	Street Light Installation	15,454.00
	CORPB0550209	MP195616 Catalina Drive	550.00
	CORPB0550215	Streetlight Installation Catalina Dr	36,673.00
Western Power Total			59,039.00

Creditor	Invoice number	Narration	Total
WA Bluemetal	BY5462/02	Road Base - Ops Centre	6,271.43
	BY5462/03	Road Base - Ops Centre	6,929.43
	BY5462/01	Bluemetal	8,174.62
WA Bluemetal Total			21,375.48
HP Financial Services	100001308886	4553051777AUSS14 1/6/21 - 30/6/21	2,640.00
	100001308887	4553051777AUSS15 1/6/21 - 30/6/21	587.40
	100001302815	4553051777AUSS13 FTR Rental	309.20
	100001302813	4553051777AUSS10 1/7/21 - 31/7/21	794.95
	100001302814	4553051777AUSS8 FTR Rental	249.98
	100001294226	4553051777AUSS8 FTR Rental	249.98
	100001308885	4553051777AUSS12 1/6/21 - 30/6/21	4,606.71
	100001308884	4553051777AUSS11 1/6/21 - 30/6/21	3,010.18
HP Financial Services Total			12,448.40
Technology One Ltd	198915	Project Implementation Service - April	12,113.75
Technology One Ltd Total			12,113.75
Learning Seat	6477008765	Software Subscriptions April 2021	3,079.27
	6477008934	Software Subscriptions May 2021	3,079.27
Learning Seat Total			6,158.54
Greenacres Turf Group	60434	Install kikuyu turf to Halls Head	14,932.50
	60433	Install turf at Westbury Way	10,493.94
	60463	Turf at Rushton Park	2,682.57
	60429	Washed Grand Prix Turf -Cricket Wicket	1,100.00
Greenacres Turf Group Total			29,209.01
Growing Towards Wellness Pty Ltd	9132724	Revegetation Maintenance	3,960.00
Growing Towards Wellness Pty Ltd Total			3,960.00
Esri Australia Pty Ltd	90079962	Project Services Consultant	3,520.00
Esri Australia Pty Ltd Total			3,520.00
SMC Marine Pty Ltd	8159	Waterfront Project - Mandurah Estuary	215,801.45
SMC Marine Pty Ltd Total			215,801.45
Perth Traffic Training	2870	AWTM Refresher Course	880.00
Perth Traffic Training Total			880.00
NEC Australia Pty Ltd	9180223836	Handset	88.00
NEC Australia Pty Ltd Total			88.00
The Makers Community Development Inc	2037	Tedx Mandurah Sponsorship	2,200.00
	2025	YOH Fest Sponsorship Year 2	8,800.00
The Makers Community Development Inc Total			11,000.00
Universal Marina Systems WA Pty Ltd	886	Swimming Pontoon Storage Inspection	1,905.75
Universal Marina Systems WA Pty Ltd Total			1,905.75
CB Traffic Solutions Pty Ltd	6157	Yeedong Road Traffic Management	495.00
CB Traffic Solutions Pty Ltd Total			495.00
Winjan Aboriginal Corporation	92521	Partnership Grant Year 1 2021	34,513.60
Winjan Aboriginal Corporation Total			34,513.60
Tactile Indicators Pty Ltd	10719	Ramps - Roundabout Catalina/Badgerup	2,592.00
Tactile Indicators Pty Ltd Total			2,592.00
Arbor Logic	4666	3/4 Westwood Grove	506.00
	4655	Assessment of Norfolk Pine 2 Alexis Cir	506.00
	4654	Reassessment of Tree 46 Encourage Loop	506.00
Arbor Logic Total			1,518.00
Colas WA Pty Ltd	SIN2104302100113	Supply 1000 Litres IBC Emulsion	2,728.00
Colas WA Pty Ltd Total			2,728.00
Matilda Coufreur	APRIL 2021	CASM Gift Shop Sales - April 2021.	4.80
Matilda Coufreur Total			4.80
The Trustee for Andrew Puljar Family Trust	21-459	Hire Bobcat, Posi - Leslie Street	3,326.40
	21-463	Bobcat Posi track Hire - Leslie Street	804.10
	21-462	Bobcat Posi Track Hire	804.10
	21-461	Bobcat Posi Hire - Leslie Street	804.10
	21-460	Bobcat Posi Track Hire	804.10
	21-464	Bobcat Hire Leslie Street	2,412.30
	21-466	Drainage Maintenance	1,713.25
	21-465	Bobcat Hire at Pinjarra Rd	4,020.50
The Trustee for Andrew Puljar Family Trust Total			14,688.85
Sparrow Communications	28	Waterfront Project Communication Support	2,000.00
	26	Communications Support	2,000.00
Sparrow Communications Total			4,000.00
Halls Head College	17360	Electricity Recoup 16/3/21 - 27/4/21	1,859.87
	17370	Student Aspiration Incentive Program	2,500.00
Halls Head College Total			4,359.87
Vertiv (Australia) Pty Ltd	65151678	Preventative Maintenance Power	5,335.00
Vertiv (Australia) Pty Ltd Total			5,335.00
Hi Def Installations	HDI21190401	Install 49" Monitor at MARC	1,050.00
	HDI21210401	Install Lamp Assy at Museum	639.00
Hi Def Installations Total			1,689.00
Mandurah Drainage & Excavations	1	Excavator Hire Pinjarra Road	811.25
	6	Kerbing & Footpaths Pinjarra Rd	701.25
	260	Excavator hire Leslie St	811.25
	262	Excavator hire Leslie St	701.25
	261	Excavator hire Leslie St	701.25
	5	Footpaths & Kerbing Pinjarra Rd	811.25
	2	Excavator Hire Pinjarra Road	811.25
	263	Excavator hire Leslie St	701.25
	264	Driveway, Prep, Backfill, Footpath &	811.25
	3	Excavator Hire Pinjarra Road	811.25
	9	Road Maintenance Leslie St	976.25
Mandurah Drainage & Excavations Total			8,648.75
The Good Guys	D0730992216	8L Domestic Urn	89.00
The Good Guys Total			89.00
EPSA	PSI901144	Recycling Charges March 2021	1,246.52
EPSA Total			1,246.52
Amanda Susan Harris	BEASTIE	Masterpiece Workshop - Beastie	445.75
Amanda Susan Harris Total			445.75
BGC Residential Pty Ltd	REFUND MAY 2021	Refund: Duplicate payment of Invoices	4,561.79
BGC Residential Pty Ltd Total			4,561.79
City of Gosnells	23762	FOGO Feasibility Study	21,733.70
		FOGO Feasibility Study for Perth	21,733.70
City of Gosnells Total			43,467.40
Wheeler Books	1861493	Adult Fiction E Books	334.74
Wheeler Books Total			334.74
Peel Weed & Pest Control	1873	Treat Termites at 35 Mariners Cove	220.00
	1872	Treat Termites at Tertarose Park	220.00
Peel Weed & Pest Control Total			440.00

Creditor	Invoice number	Narration	Total
Speedo Australia Pty Ltd	97262992	Futura Classic Goggles	118.80
Speedo Australia Pty Ltd Total			118.80
Cottoncrete	520	Reinstate pathways at Marco Polo	17,710.00
Cottoncrete Total			17,710.00
Arbor Centre Pty Ltd	27936	Western Foreshore Play Space	23,430.00
Arbor Centre Pty Ltd Total			23,430.00
NRP Electrical Services	89634	Replace Level Tank Sensor	1,801.80
NRP Electrical Services Total			1,801.80
Kanyana Engineering Pty Ltd	20918	Drain Grate Covers	1,005.97
Kanyana Engineering Pty Ltd Total			1,005.97
Caltex Australia Petroleum Pty Ltd	108264034	Fuel Card April 2021	13,910.33
Caltex Australia Petroleum Pty Ltd Total			13,910.33
Arts Hub Australia	2678741	Premium Job Advert	217.80
Arts Hub Australia Total			217.80
Industrial Recruitment Partners	17801	Tiarna Jetson WE 25/4/21	1,225.79
	17814	Tiana Jetson WE 2/5/21	1,634.38
	17875	Tiarna Jetson	1,538.24
	17929	Tiarna Jetson WE 16/5/21	1,538.24
	17983	Tiarna Jetson WE 23/5/21	1,538.24
Industrial Recruitment Partners Total			7,474.89
Peel Design Drafting	1607	DoH Falcon Library Office	1,320.00
	1616	Peelwood Changeroom Upgrade	1,100.00
Peel Design Drafting Total			2,420.00
Plantrite	36463	Falcon Reserve Plants	1,233.10
	36602	Plants	1,133.50
	36460	Plants, Shrubs & Ground Covers	441.10
	36901	Assorted Plants	2,630.26
Plantrite Total			5,437.96
Sunnyvale Plants	197321	True Colours Flower Seedlings	427.35
Sunnyvale Plants Total			427.35
Growise	1518	Cocoon Plant Incubator	2,068.00
Growise Total			2,068.00
Ellenby Tree Farm Pty Ltd	27951	Assorted Plants Falcon Reserve	1,749.00
	27952	Trees - Various	1,562.00
	27953	Trees - Various	1,826.00
	28103	Banksia integrifolia	693.00
Ellenby Tree Farm Pty Ltd Total			5,830.00
Prestige Products	83664	Small Carry Bags	25.74
	84159	Biscuits	105.66
Prestige Products Total			131.40
Zipform	203425	4th Instalment Rates Notices 2020/21	4,011.10
Zipform Total			4,011.10
Rosmech Sales & Service Pty Ltd	109547	Suction Hose to Nozzle Box	646.45
	109618	Door Pod	337.28
Rosmech Sales & Service Pty Ltd Total			983.73
Lockdown Security Solutions	6439	Remove reed switched at San Remo Surf	290.00
Lockdown Security Solutions Total			290.00
Dew's Berry Catering	450	Catering 2 Course Meal	360.00
	452	Standard 2 Course Meal	300.00
	453	Individual High Tea	1,800.00
Dew's Berry Catering Total			2,460.00
Exteria Street & Park Outfitters	9668	James Fernandez De Viana Memorial Seat	1,496.00
Exteria Street & Park Outfitters Total			1,496.00
Mandurah Taxis Pty Ltd	107173	Account Fee	15.00
	107921	Councillors Deliveries	40.40
	101544	Deliveries to Councillors 8/4/21	20.00
	90049	Deliveries to Councillors 1/4/21	34.15
Mandurah Taxis Pty Ltd Total			109.55
Hosemasters	HA617216684	Repair pressure cleaner hose	124.48
	HA617216683	Supply fittings	168.43
Hosemasters Total			292.91
Mandurah Mazda	JC24511689	Service 10,000km MH3442B	330.00
	JC24511041	Service 90,000km MH3283A	419.00
	JC24511947	Service 60,000km MH7550A	820.00
Mandurah Mazda Total			1,569.00
Powerlyt Group Pty Ltd	2207	Lighting Assessment Bortolo Dr	2,092.20
Powerlyt Group Pty Ltd Total			2,092.20
Komatsu Australia Pty Ltd	85052653	8 Wheel Loader	281,050.00
Komatsu Australia Pty Ltd Total			281,050.00
RBS Transport (WA) Pty Ltd	4207	Paving Relocation - Smart Street Mall	990.00
RBS Transport (WA) Pty Ltd Total			990.00
Asset Infrastructure Management Pty Ltd	585	Assistance with Spatial Mapping of Kerb	5,000.00
	588	Road Network Works Programme Meeting	746.64
Asset Infrastructure Management Pty Ltd Total			5,746.64
Kompan Playscape Pty Ltd	SI219133	Spring	264.00
Kompan Playscape Pty Ltd Total			264.00
Mandurah Triathlon Club Inc	1341474	Refund Bond for HHPCSF	750.00
Mandurah Triathlon Club Inc Total			750.00
Platinum Service Catering	661	Council Dinner 25/5/21	630.00
Platinum Service Catering Total			630.00
Peel Thunder Football Club	9533	Strategy Launch Catering	1,683.00
Peel Thunder Football Club Total			1,683.00
Catalyse Pty Ltd	1173	Final 50% of 2020 MARKYT Community	8,151.00
Catalyse Pty Ltd Total			8,151.00
Wavesound Pty Ltd	143283	Adult Fiction	422.40
	143284	Adult Fiction	211.20
	143285	Adult Fiction	600.60
	143286	Adult Fiction	585.20
	143288	Processing - Large Print, MARC Records	330.72
	143390	Adult Fiction	277.20
	143391	MARC Records, Cataloguing	54.45
	144142	Adult Fiction	211.20
	144143	Order Records, Cataloguing Service	91.08
	144141	Adult Fiction	422.40
Wavesound Pty Ltd Total			3,206.45
Martins Environmental Services	2507	Scheduled maintenance February 2021	3,344.00
	2540	Slash 10m Buffer Along Fence Line	13,640.00
	2541	Install Slashed Buffer Behind Homes,	15,400.00
	2542	Scheduled Maintenance Various Sites	23,760.00
	2543	Scheduled maintenance April 2021	14,168.00

Creditor	Invoice number	Narration	Total
Martins Environmental Services	2476	Scheduled maintenance December 2020	3,696.00
	2472	Scheduled maintenance August 2020	880.00
	2475	Scheduled maintenance November 2020	5,637.50
	2473	Scheduled maintenance September 2020	5,808.00
	2474	Scheduled Maintenance October 2020	17,072.00
	2508	Scheduled maintenance March 2021	6,512.00
	2554	Deadwood removal at Daydream Plaza	1,408.00
	2547	Erosion Control Sirrocco Drive	7,948.60
	2549	Erosion Control at Sirrocco Drive	3,971.00
	2555	Weed Control	1,985.50
	2553	Novara Foreshore Spray areas	352.00
	2551	Novara Foreshore Remove Grass and Soil	4,510.00
	2548	Erosion Control at Sirrocco Drive	16,077.60
	2556	Herbicide treatment to various parks	1,056.00
	2509	February 2021 Scheduled Maintenance	14,256.00
	2469	December Scheduled Maintenance	5,984.00
	2442	October Scheduled Maintenance	12,496.00
	2558	Kellerberrin Turn/Dandaragan Drive	5,280.00
	2557	Ocean Road Dawesville Treatment 5731	7,920.00
	2561	Len Howard Reserve Treatment 5722	2,816.00
	2560	Enchantress Lane Dawesville	3,432.00
	2552	Novara Foreshore Limestone track	3,366.00
Martins Environmental Services Total			202,776.20
Fuji Xerox Australia	CU196671	Contract Reference 130661	11,042.69
	CU196672	Contract Reference 130683	19,332.63
	CU252935	Contract Reference 130683	4,060.23
Fuji Xerox Australia Total			34,435.55
GHD Pty Ltd	112-0078011	Mandurah CHRMAP	3,220.80
GHD Pty Ltd Total			3,220.80
Bolinda Publishing Pty Ltd	90197	Adult E Audio Books	849.63
Bolinda Publishing Pty Ltd Total			849.63
Mataya	218	Wine and Wonder Events	465.00
Mataya Total			465.00
Mandurah City Hire Cars	9589	Vehicle Rental 22/3/21-7/4/21	880.00
	39	Damage to Xtrail	1,127.50
	9467	Vehicle Rental from 3/3/21-22/3/21	1,045.00
Mandurah City Hire Cars Total			3,052.50
Mediaworx	18339E	Update Website, Remove Mandurah Logos	91.30
Mediaworx Total			91.30
Jaram Fleet Equipment	69553/02	Roof Rack & Internal Racking	4,277.00
Jaram Fleet Equipment Total			4,277.00
Manta Rays Swim Team	2	Club Connect Grant	500.00
Manta Rays Swim Team Total			500.00
Australian Institute Of Management	7129424	Advanced Management Program	7,700.00
Australian Institute Of Management Total			7,700.00
Netball WA Inc	962398	Refund Bond for Thomson St Pavilion	250.00
Netball WA Inc Total			250.00
Sexual Health Quarters	23335	STARS - Sexual Health Training	396.00
	23334	Reschedule Fee - STARS	55.00
Sexual Health Quarters Total			451.00
WaterGroup Pty Ltd	3022	Smart Water Metering Subscription 21/22	1,485.00
WaterGroup Pty Ltd Total			1,485.00
Uniting Outreach Mandurah	2821	Partnership Funding	5,500.00
Uniting Outreach Mandurah Total			5,500.00
Aflex Technology (NZ) Ltd	12084	Water Inflatable for MARC	16,226.38
Aflex Technology (NZ) Ltd Total			16,226.38
Artrage Inc	512	Fringe World Tickets	3,420.00
Artrage Inc Total			3,420.00
James Clement Girling	2698343	Bond Return: Cat Trap Hire.	120.00
James Clement Girling Total			120.00
Sigma Chemicals Pty Ltd	147440/01	Repairs to Robotic Cleaner MARC	834.68
	147584/01	3 x Super Tensioners	412.50
Sigma Chemicals Pty Ltd Total			1,247.18
Relationships Australia WA Inc	371100	Employee Assistance Program	7,425.00
Relationships Australia WA Inc Total			7,425.00
Wastech Engineering Pty Ltd	66197517	Breakdown residential walking floor	772.20
Wastech Engineering Pty Ltd Total			772.20
Dingo Dave	192049	Backfill to kerbing	1,330.00
Dingo Dave Total			1,330.00
Total Tools Mandurah	106639	Ladder Step Platform	279.00
Total Tools Mandurah Total			279.00
Western Australia Local Government	13087050	WALGA's Procurement Services	110.00
	13087049	WALGA's Procurement Services	110.00
	13087094	Field Tour of Bushfire Preparedness	99.00
	13087092	Field Tour of Bushfire Preparedness	99.00
	13087216	Officers Course - Ashleigh McGlinchey	578.00
	13087210	Development Specifications for Excellenc	578.00
	13087211	Procurement Training Sue Taylor	2,200.00
Western Australia Local Government Total			3,774.00
Mandurah Offshore Fishing & Sailing Club	495829	Hire of Restaurant 25/5/21	250.00
	496979	Catering 25/5/21	535.00
Mandurah Offshore Fishing & Sailing Club Total			785.00
Metro Filters	168990	Filter Cleaning Service MARC	33.00
Metro Filters Total			33.00
Office of State Revenue	228823	Assessment 228823 N & V Hewitt	122.57
Office of State Revenue Total			122.57
Keep Australia Beautiful	R1000356	Road Side Litter Bags	1,000.00
Keep Australia Beautiful Total			1,000.00
Head Set Era	10815	Wireless Headset	616.00
Head Set Era Total			616.00
Pumps N Pipes Supplies	84	Works at War Memorial	4,269.15
	83	Upgrade system at Grahame Heale Reserve	468.90
	82	Repairs to Western Foreshore Skate Park	2,061.06
Pumps N Pipes Supplies Total			6,799.11
Estuary Lawn Mowing	212001	MPAC Lawn Mowing April 2021	660.00
Estuary Lawn Mowing Total			660.00
Mr Hung Cook	10985107	Home Internet March-May 2021	287.00
Mr Hung Cook Total			287.00
Civic Legal	507887	Advice on Funding Agreement	4,400.00
Civic Legal Total			4,400.00

Creditor	Invoice number	Narration	Total
Mandurah Marine Trimmers	10511	Resew only truck tarp T022	150.00
	10517	Repairs to Tarp T022	80.00
	10500	Make Up Tarp for T016	210.00
Mandurah Marine Trimmers Total			440.00
NRM Consultants Pty Ltd	2020_1031	Engineer assessment of Skate Park	346.50
NRM Consultants Pty Ltd Total			346.50
Seashells Resort Mandurah	213520	Room Hire and Catering	837.50
Seashells Resort Mandurah Total			837.50
Quality Press	46249	Homelessness Strategy Document 20pp	1,320.00
	46250	Access & Inclusion Plan	792.00
	44872	Reconciliation Action Plan	653.40
	46248	Access & Inclusion Plan	1,320.00
	46772	Families Guide	616.00
Quality Press Total			4,701.40
Nom Nom Cupcakes	1140	75 Cupcakes	328.00
Nom Nom Cupcakes Total			328.00
Neverfail Springwater	356565	Bottled Water - Tuart Ave	123.04
Neverfail Springwater Total			123.04
Australian Medical Supplies Pty Ltd	95647	Wrist Bands - MARC	455.95
Australian Medical Supplies Pty Ltd Total			455.95
Greenfields Family & Community Centre	3610	Restart Mandurah Grant	1,749.00
Greenfields Family & Community Centre Total			1,749.00
Tom's Pumps & Waterboring	A3390	Superficial monitoring bores	4,774.00
Tom's Pumps & Waterboring Total			4,774.00
Parks & Leisure Australia	W15578	Corporate Membership to 30/6/22	825.00
Parks & Leisure Australia Total			825.00
Phillip Andrew Batger	2692777	Bond Return: Cat Trap Hire.	120.00
Phillip Andrew Batger Total			120.00
Lions Club of Falcon	2021/01	Restart Mandurah Grant	2,937.00
Lions Club of Falcon Total			2,937.00
South West Group	2021015	Visual Fuel Load Assessment Training	575.00
	2021008	Fuel Load Assessment Training	575.00
South West Group Total			1,150.00
Allan James Cooper	2675663	Bond Return: Hire of BDYC Bus, Tuesday	250.00
Allan James Cooper Total			250.00
Al's Mini Excavator Hire	2511	Earthworks - South Mandurah Football	46,711.50
Al's Mini Excavator Hire Total			46,711.50
Poolshop On Line Pty Ltd	496	Pool Chemical - Testing Equipment	2,667.68
Poolshop On Line Pty Ltd Total			2,667.68
Serco Australia Pty Ltd	91755843	24hr Smartrider Cards	108.00
Serco Australia Pty Ltd Total			108.00
ANTAR Incorporated	HIRE FEES	Hire Fees Sea of Hands	2,200.00
ANTAR Incorporated Total			2,200.00
Robyn Lila Brown	2684197	Bond Return: Cat Trap Hire.	120.00
Robyn Lila Brown Total			120.00
Raul Mecisamente Galindo	2693703	Bond Return: Mandurah Seniors.	300.00
Raul Mecisamente Galindo Total			300.00
Ulverscroft Large Print Aust Pty Ltd	I137670AUC	Adult Fiction & Audio Books	28.89
	I135298AUC	Adult Fiction	151.76
	I135297AUC	Adult Fiction	151.76
	I135297AU	Adult Fiction	1,208.70
	I135298AU	Adult Fiction	1,208.70
	I136832AU	Adult Fiction	52.79
	I136832AUC	Adult Fiction	4.62
	I137670AU	Adult Fiction & Audio Books	489.18
	I1138208AUC	Adult Fiction	8.58
	I138208AU	Adult Fiction	237.56
	I138058AUC	Large Print Books	149.28
	I138058AU	Large Print Books	1,048.48
	I138057AU	Large Print Books	1,208.56
	I138057AUC	Large Print Books	174.16
	I138059AUC	Large Print Books	37.32
	I138208AUC	Large Print Books	8.58
	I138059AU	Large Print Books	295.56
Ulverscroft Large Print Aust Pty Ltd Total			6,464.48
JR & A Hersey	47044	Oates Pikstiks	1,584.00
JR & A Hersey Total			1,584.00
Domus Nursery	148386	Assorted Plants	11,304.70
	151455	Assorted Plants	8,517.52
Domus Nursery Total			19,822.22
Site Safe Traffic Plans	1178	Traffic Management Plan for	6,765.00
Site Safe Traffic Plans Total			6,765.00
Jones Lang Lasalle WA	6173645	Lakelands Rent 1/5/21 - 31/5/21	23,662.70
Jones Lang Lasalle WA Total			23,662.70
D & G Catering Party Ltd	309	SEAF Meeting Catering	230.00
D & G Catering Party Ltd Total			230.00
Riteq Pty Limited	34414	Riteq User Fee April 2021	1,835.04
	34182	Service Fee March 2021	1,882.36
Riteq Pty Limited Total			3,717.40
Puglia Family Trust	10540	Earthmoving at Marco Polo Drive	8,424.90
Puglia Family Trust Total			8,424.90
Terrace Art Framers	29762	Gallery hanging system	304.00
	29626	Framed Monthly Certificate	75.00
Terrace Art Framers Total			379.00
Carol Dawn Nicolson	APRIL 2021	CASM Gift Shop Sales - April 2021.	32.00
Carol Dawn Nicolson Total			32.00
Database Consultants Australia	36424	Upgrade to Production and Test Server	1,760.00
	37045	LPR Software Support May 21 - April 22	16,947.70
Database Consultants Australia Total			18,707.70
Datacom Systems (AU) Pty Ltd	1084492	CSP Billings 1/5/21 - 31/5/21	6,662.50
	1085356	Meraki Licence Renewal	21,398.45
Datacom Systems (AU) Pty Ltd Total			28,060.95
Southpoint Star	SMCSS385788	Check & Replace Pads & Discs	1,042.70
Southpoint Star Total			1,042.70
Galvins Plumbing Supplies	1129490	Saddle Clips & Pipe	157.46
Galvins Plumbing Supplies Total			157.46
Bay Electrical Service	21547	Change wiring at Lakelands Clubroom	789.80
Bay Electrical Service Total			789.80
Subaru Mandurah	SUSS75818	Service 25,000km MH8534A	588.30
	SUSS76345	Service 12,500km MH3595B	350.25

Creditor	Invoice number	Narration	Total
Subaru Mandurah Total			938.55
Bindjareb Middars	5/12/20	Raquisha Kearing work at Adventure World	400.00
	200521	Welcome to Country	800.00
Bindjareb Middars Total			1,200.00
Julie Diane Smith	APRIL 2021	CASM Gift Shop Sales - April 2021.	32.00
Julie Diane Smith Total			32.00
Planning Institute Australia	123689	Registration Ben Dreckow -	225.00
Planning Institute Australia Total			225.00
DA Christie Pty Ltd	5307875	A Series Double Cabinet with	13,243.67
DA Christie Pty Ltd Total			13,243.67
Kits for Cars	15207	Supply 4K camera system	902.00
Kits for Cars Total			902.00
Men Of The Trees Peel Branch	32	50 Agonis flexuosa for Arbor Day	82.50
Men Of The Trees Peel Branch Total			82.50
Valerie Emmerson	APRIL 2021	CASM Gift Shop Sales - April 2021.	28.00
Valerie Emmerson Total			28.00
Xanthe Turner	APRIL 2021	Sale of Artwork: Masterpieces 2K21	80.00
Xanthe Turner Total			80.00
Hufcor Pty Ltd	70788	Service & Minor Repair	748.00
Hufcor Pty Ltd Total			748.00
Nightlife Music Pty Ltd	578900	Music License 1/6/21 - 30/6/21	401.15
Nightlife Music Pty Ltd Total			401.15
Zonta Club of Peel Inc	2021-10	Partnership Funding February 2021	6,000.00
Zonta Club of Peel Inc Total			6,000.00
The Trustee for Allister Gardiner Family Trust 1836		New Stainless Ladder to Fishing Jetty	1,771.00
The Trustee for Allister Gardiner Family Trust Total			1,771.00
Captivate Connect	12543	Messages On Hold	1,049.40
Captivate Connect Total			1,049.40
David John Bowen	2658772	Bond Return: Cat Trap Hire.	120.00
David John Bowen Total			120.00
ASA Access Consultancy	MAN20204	Access & Inclusion Plan	1,320.00
	MAN20203	Edits to Easy English AIP	120.00
	MAN20202	Audio Translation AIP	650.00
	MAN20201	Easy English Translation	2,400.00
ASA Access Consultancy Total			4,490.00
CCS Strategic	322021	Facilitate Yalgorup Park Workshop	5,500.00
CCS Strategic Total			5,500.00
Adaptive Strongarm Academy	5/5/21	Panel Member Access & Inclusion Plan	150.00
Adaptive Strongarm Academy Total			150.00
Peel Tinting & Windscreens	2005	Replace tinting to Chalets	2,610.00
Peel Tinting & Windscreens Total			2,610.00
Australasian Fleet Managers Association	295029	Corporate Membership	795.00
Australasian Fleet Managers Association Total			795.00
Geoffrey David Forman	2692727	Bond Return: Cat Trap Hire.	120.00
Geoffrey David Forman Total			120.00
Giaan Bartley	APRIL 2021	Sale of Artwork: Masterpieces 2K21	80.00
Giaan Bartley Total			80.00
Urbanstone	15791931	Paving Smart St Mall	23,960.64
	15800277	Pavers Smart St Mall	23,247.84
	15796115	Pavers Smart St Mall	23,010.24
	15810878	Smart Street Mall Pavers	5,338.08
Urbanstone Total			75,556.80
Nomos One Pty Ltd	20210401-3194	Overage for March 2021	121.00
Nomos One Pty Ltd Total			121.00
Mandurah City FC (Inc)	8	Sports Awards - Junior Team of the Year	500.00
Mandurah City FC (Inc) Total			500.00
Daimler Trucks Perth	6222679D	Drivers Seat Belt	733.24
Daimler Trucks Perth Total			733.24
EmbroidMe	SE 25050	Project SMART Merchandise	5,373.50
	24811	Youth Development Merchandise	4,995.65
EmbroidMe Total			10,369.15
Mandurah Plein Air Artists Plus (Inc)	180420211	Mandurah Flair Up Weekend	700.00
	2101	Restart Mandurah Grant	5,000.00
Mandurah Plein Air Artists Plus (Inc) Total			5,700.00
Bowden Tree Consultancy	1989	Sonic Tomography Test 46 Aldgate St	451.00
	1987	PiCUS Testing 10 Encourage Loop	396.00
Bowden Tree Consultancy Total			847.00
Mrs Stacy Dhu	125453963	ADSL Reimbursement Apr-June 2021	299.97
Mrs Stacy Dhu Total			299.97
Mrs Jacqueline Norris	EBAY	Reimbursement for Purchase of	58.64
Mrs Jacqueline Norris Total			58.64
Miracle Recreation Equipment	42047	Seahorse Rocker Spring	495.00
Miracle Recreation Equipment Total			495.00
Mandurah Chandlery	O5676	Pacific 150 Auto Inflatable	534.60
Mandurah Chandlery Total			534.60
Leaf Bean Machine Pty Ltd	89694	Barista Training Course	160.00
Leaf Bean Machine Pty Ltd Total			160.00
F J Nannup	5/5/21	Welcome to Country	500.00
	19/5/21	Welcome to Country Homelessness Launch	500.00
F J Nannup Total			1,000.00
A J Stanton	20000033890110	Phone reimbursement Feb-April 2021	100.00
A J Stanton Total			100.00
Studio Kraze	460	Research & Project Management	400.00
Studio Kraze Total			400.00
Overseas Bank Transfer - Westpac	367575	Smartsheet x 45 Lic. annual	13,500.00
Overseas Bank Transfer - Westpac Total			13,500.00
Mandurah Patios and Sheds	2557	Garden Shed Progress Payment	5,291.00
Mandurah Patios and Sheds Total			5,291.00
Council On The Ageing WA	6762	Instructor Training Course	500.00
Council On The Ageing WA Total			500.00
Mandurah Boardriders Club Inc	300	Sponsorship - Wedge Foamy Bash Surfing	7,210.00
Mandurah Boardriders Club Inc Total			7,210.00
Citizens Advice Bureau of WA (Inc)	10405	Partnership Funding Grant	6,000.00
Citizens Advice Bureau of WA (Inc) Total			6,000.00
Mining and Civil Geotest	3781	Waste Transfer Station	1,479.50
Mining and Civil Geotest Total			1,479.50
Speak for Life Pty Ltd	820	Accent Treatment Cr Zilani	270.00
	819	Accent Treatment Cr Zilani	270.00
	818	Accent Initial Consult Cr Zilani	180.00
	815	Accent Treatment for Cr Zilani	135.00

Creditor	Invoice number	Narration	Total
Speak for Life Pty Ltd Total			855.00
The trustee for Go Golfing Unit Trust	21318	Event Funding Mandurah Masters Golf	22,000.00
The trustee for Go Golfing Unit Trust Total			22,000.00
RMF FABRICATION	10-011404	Western Foreshore Play Structures	237,058.52
RMF FABRICATION Total			237,058.52
Susan Edge	29/4/21	Panel Member Access & Inclusion Plan	150.00
Susan Edge Total			150.00
North Mandurah Football Club	220	Club Grant	500.00
North Mandurah Football Club Total			500.00
Kleen Slate Services	4913A	50% Deposit Bio Hazard Removal/Disposal	4,400.00
Kleen Slate Services Total			4,400.00
Iris Consulting Group Pty Ltd	1887	Registration for Jude Thomas	1,590.00
Iris Consulting Group Pty Ltd Total			1,590.00
Jackson Ratunigalao	105947	Return of payments received for	378.00
Jackson Ratunigalao Total			378.00
Huckleberry Tank and Water Service	101056	Install Pioneer Water Tank at Herron	8,302.00
	101060	Water Delivery	1,110.00
Huckleberry Tank and Water Service Total			9,412.00
Swanlandia Inc	1	Restart Mandurah Grant	3,667.00
Swanlandia Inc Total			3,667.00
Phoenix Fury Netball Club	1	Club Grant	500.00
Phoenix Fury Netball Club Total			500.00
Hayley Bracknell	12/5/21	Panel Member Access & Inclusion Plan	150.00
Hayley Bracknell Total			150.00
Firat Senol	2688142	Bond Return: Cat Trap Hire.	120.00
Firat Senol Total			120.00
Kibs Delivery Services Pty Ltd	14572	Package Delivered to Floreat	38.50
Kibs Delivery Services Pty Ltd Total			38.50
City of Kwinana	66486	LSL Adam Psaila	3,820.01
City of Kwinana Total			3,820.01
Andersen Auto Body Repairs	6161	Panel Repairs Rav 4 MH3816A	1,123.10
	6351	Excess Quote#2560 Hyundai Santa Fe MH76	1,500.00
	6381	Payment for Quote#2515 Ford Ranger	1,583.18
Andersen Auto Body Repairs Total			4,206.28
MPL Laboratories	663506	Analysis Mandurah Street Sweepings	355.30
MPL Laboratories Total			355.30
Mandurah Bowling & Recreation Club Inc	2534	Partnership Fund	5,500.00
Mandurah Bowling & Recreation Club Inc Total			5,500.00
Hydraulic Solutions & Sales	74912	Hydraulic Conversion Kit	1,287.90
Hydraulic Solutions & Sales Total			1,287.90
Retech Rubber Pty Ltd	3102	Tree Surrounds 10-12 Mandurah Terrace	1,416.49
		2 Tree Surrounds Mandurah Terrace	3,507.50
Retech Rubber Pty Ltd Total			4,923.99
CINEads Australia	91657	Scheduled Media Screenings	1,833.33
CINEads Australia Total			1,833.33
Mr Sean Hutton	DEC-MAY 2021	Internet Reimbursement Dec 20 - May 21	539.94
Mr Sean Hutton Total			539.94
Mrs Karen Hocking	OFFICEWORKS	Stationery Reimbursement	39.95
Mrs Karen Hocking Total			39.95
Mr Daniel Moore	8011413	EA Professional Membership Renewal 20/21	574.00
Mr Daniel Moore Total			574.00
Ms Casey Mihovilovich	REIMBURSEMENT	Reimbursement for Study Fees	2,137.50
Ms Casey Mihovilovich Total			2,137.50
Coates Hire	20336440	Hire Skid Steer Loader, Ripper Tine	10,361.78
Coates Hire Total			10,361.78
Sunny Sign Co Pty Ltd	456346	100 Quad Stand Worker Symbols	8,167.50
Sunny Sign Co Pty Ltd Total			8,167.50
Daniel Ralph Wilkins	20/5/21	Homeless Event Photography	400.00
Daniel Ralph Wilkins Total			400.00
Susan Lee Edge	APRIL 2021	CASM Gift Shop Sales - April 2021.	48.80
Susan Lee Edge Total			48.80
Marlbroh Bingo Enterprises	39719	Bingo Ticket Books, Pads & Pens	811.80
Marlbroh Bingo Enterprises Total			811.80
Cleanaway Equipment Services Pty Ltd	2106052	Disposal of Waste Oily Rags, Used Oil	495.00
Cleanaway Equipment Services Pty Ltd Total			495.00
UDIA	1261	Membership Subscription	2,625.00
UDIA Total			2,625.00
Axicom Pty Ltd	11718302	Florida Site Rental May-June	2,891.28
Axicom Pty Ltd Total			2,891.28
Visibility Limited	9100-93	AIS Alternative Format Conversion	688.00
Visibility Limited Total			688.00
Peel Hockey Association (Inc)	1133	Interest Free Loan Agreement	100,000.00
Peel Hockey Association (Inc) Total			100,000.00
Catch Music Inc	250	Performance at Access & Inclusion Plan	275.00
Catch Music Inc Total			275.00
Peel Community Legal Services	711303	Restart Mandurah Grant	5,500.00
Peel Community Legal Services Total			5,500.00
Thyssen Elevator Australia Pty Ltd	8067129990	PBSLSC Lift Repairs	873.95
Thyssen Elevator Australia Pty Ltd Total			873.95
All Fence U Rent Pty Ltd	34877	Temporary Fence Hire	1,044.34
All Fence U Rent Pty Ltd Total			1,044.34
Colonial Sandstone Products Pty Ltd	31729	Limestone Capping	171.60
Colonial Sandstone Products Pty Ltd Total			171.60
The Foreshore Cafe Mandurah	1	Grant for parklet area	3,066.89
The Foreshore Cafe Mandurah Total			3,066.89
Arbor Carbon Pty Ltd	101516	Phoscap 0-50-30	298.94
Arbor Carbon Pty Ltd Total			298.94
Emma del Pino	EXPENSES	Catering for Liquor Accord	75.69
Emma del Pino Total			75.69
Matthew Sims	2021-2026	MC for Access and Inclusion Plan	150.00
Matthew Sims Total			150.00
Eric Philip Weston	2693172	Bond Return: Cat Trap Hire.	120.00
Eric Philip Weston Total			120.00
Human Link Consulting Pty Ltd	36	Strategy Sessions for Elected Members	8,250.00
Human Link Consulting Pty Ltd Total			8,250.00
Vashti Ann Halden	2707635	Bond Return: Cat Trap Hire.	120.00
Vashti Ann Halden Total			120.00
Isabella Richmond	APRIL 2021	Sale of Artwork: Masterpieces 2K21	440.00
Isabella Richmond Total			440.00
Urbaqua	2960	Strategic Prioritisation of Water	5,500.00

Creditor	Invoice number	Narration	Total
Urbaqua Total			5,500.00
HP PPS Australia Pty Ltd	8101202	Onsite HW Technical Support	938.62
HP PPS Australia Pty Ltd Total			938.62
Nicolette Simone Tichelaar	APRIL 2021	CASM Gift Shop Sales - April 2021.	60.00
Nicolette Simone Tichelaar Total			60.00
Occuhealth Pty Ltd	5158	Occupational Hygiene Technician	1,925.00
	6739	Respirator Fit Test	90.00
	6737	Respirator Fit Test	90.00
	6772	Remote onsite Fit Testing	729.30
	6798	Respirator Fit Test - Caelan Hurley	90.00
	6807	Respirator Fit Test - Tamara Nicolson	90.00
	6834	Respirator Fit Test	90.00
	6990	Respirator Fit Test Christopher Ruland	90.00
	7004	Respirator Fit Test	90.00
	7017	GrowNow Grant	23,281.78
	7144	Respirator Fit Test	90.00
	7159	Respirator Fit Test	90.00
Occuhealth Pty Ltd Total			26,746.08
Belgravia Sports Community Pty Ltd	B000052	Club Spot Contract Extension	3,300.00
	B000051	30 Volunteer Webinar Training	1,138.58
Belgravia Sports Community Pty Ltd Total			4,438.58
Vermeer Equipment WA	117048	Valve Unloader Green Spring	541.71
Vermeer Equipment WA Total			541.71
Mandurah Florist	2376	Anzac Wreath	485.00
Mandurah Florist Total			485.00
Records & Information Management	295797	Membership Renewal 2021-2022	630.00
Records & Information Management Total			630.00
Mandurah Volleyball Association Inc	16	Sponsorship 70%	1,400.00
Mandurah Volleyball Association Inc Total			1,400.00
Auslan Stage Left	1914	Interpreter Services Auslan Video	495.00
Auslan Stage Left Total			495.00
Beyond Bricks	11007	Deliver Brick Packs Leslie Street	3,895.00
Beyond Bricks Total			3,895.00
Orchids of South-West Australia	1457	Orchids of South West Australia	65.00
Orchids of South-West Australia Total			65.00
Wood Turners Association of WA	1325659	Refund Bond for Falcon Pavilion	250.00
Wood Turners Association of WA Total			250.00
Story Dogs	1050	Partnership Funding	3,773.00
Story Dogs Total			3,773.00
Peel Photographic Group	1	Restart Community Grant	4,921.00
Peel Photographic Group Total			4,921.00
QureMed Pty Ltd	QIN26646	Service Oxygen and Defibs	668.85
	QIN26697	Ferno Oxygen Bag	403.77
QureMed Pty Ltd Total			1,072.62
Port Bouvard Recreation & Sporting Club	517	Club Grant - Volunteer Training	500.00
Port Bouvard Recreation & Sporting Club Total			500.00
Occy Design	90	Design 3 Shelters - Western Foreshore	3,400.00
Occy Design Total			3,400.00
SongFest Inc	SF2103COM	Restart Community Grant	5,000.00
SongFest Inc Total			5,000.00
Paxon Group	46803	Operational Review - MARC	7,687.65
Paxon Group Total			7,687.65
Aaron Hillbrick	28/4/21	Panel Member for Access & Inclusion Plan	150.00
Aaron Hillbrick Total			150.00
The Inner Wheel Club of Mandurah	RESTART FUNDING FEB 2021	Restart Mandurah Funding	2,000.00
The Inner Wheel Club of Mandurah Total			2,000.00
The Butcher Shop	D01627	60 x Blank Skate Decks	1,044.00
The Butcher Shop Total			1,044.00
Carol Anne Colson	2685250	Bond Return: Cat Trap Hire.	120.00
Carol Anne Colson Total			120.00
UBWH Australia	UBWH-23886	Network Equipment for Marina Project	4,287.29
UBWH Australia Total			4,287.29
Ty Berthelsen	APRIL 2021	Sale of Artwork: Masterpieces 2K21	440.00
Ty Berthelsen Total			440.00
AMPAC Debt Recovery (WA) Pty Ltd	75196	Rates Debt Recovery April	165.00
AMPAC Debt Recovery (WA) Pty Ltd Total			165.00
Toolmart Mandurah	MH-097818	Power Bit Tri-Lobular	25.00
Toolmart Mandurah Total			25.00
5 Star Marine Australia Pty Ltd	RR04032021	Remove Existing Barge Boards	5,429.49
5 Star Marine Australia Pty Ltd Total			5,429.49
Vida Entertainment	309	Performance at Seniors	270.00
Vida Entertainment Total			270.00
Forpark Australia	47842	Tornado with Ropes	9,889.00
Forpark Australia Total			9,889.00
Australia Post (Agency Commission)	1010527499	Commission/Supply P/Ending 30/4/21	1,097.44
Australia Post (Agency Commission) Total			1,097.44
Samudera Artisan Food & Bakehouse	2466	50% Musicians for Acoustic Mondays	3,125.00
Samudera Artisan Food & Bakehouse Total			3,125.00
Nationwide Oil Pty Ltd	2097212	Waste Oil Collection	294.13
Nationwide Oil Pty Ltd Total			294.13
PickStar	7611	Olivia Vivian Guest Speaker	1,650.00
PickStar Total			1,650.00
McGees Property	28827	Maket valuation advice	3,025.00
McGees Property Total			3,025.00
Indianic Diving Services Pty Ltd	2358	Pontoon Retrieval	4,406.60
Indianic Diving Services Pty Ltd Total			4,406.60
Mandurah Environmental & Heritage Group In 14		Pull Up Banner	367.40
Mandurah Environmental & Heritage Group Inc Total			367.40
Mandurah Graphics	8397	Transitions Catalogue	4,389.00
Mandurah Graphics Total			4,389.00
Bent Logic	34662	RFID Fob	2,442.00
Bent Logic Total			2,442.00
Aust Communications & Media Authority	502481002	Communication License Renewal	1,247.00
Aust Communications & Media Authority Total			1,247.00
Sluggers Softball Club Inc	946837	Refund Bond for Hire of Coote Reserve	250.00
Sluggers Softball Club Inc Total			250.00
The Cut Golf Course	231	Club Grant 2021	500.00
The Cut Golf Course Total			500.00
Louise Towler	221	Big Purple Undies Comedy Show	275.00
Louise Towler Total			275.00

Creditor	Invoice number	Narration	Total
Coastal Waste Warriors Inc	CWW202100001	Restart Mandurah Grant	2,750.00
Coastal Waste Warriors Inc Total			2,750.00
The Knowledge Company of Australia Pty Ltd	SI0117682	ISEB Software Testing Foundation	2,495.00
The Knowledge Company of Australia Pty Ltd Total			2,495.00
Shire of Katanning	43490	Long Service Leave Shane Chambers	8,562.71
Shire of Katanning Total			8,562.71
Lynnette Faye Twiggs	2697478	Bond Return: Cat Trap Hire.	120.00
Lynnette Faye Twiggs Total			120.00
Shire of Serpentine Jarrahdale	11993	LSL Entitlements Cindy Elder	6,625.83
Shire of Serpentine Jarrahdale Total			6,625.83
Allanah Glatzel	APRIL 2021	Sale of Artwork: Masterpieces 2K21	300.00
Allanah Glatzel Total			300.00
(blank)	(blank)	(blank)	
(blank) Total			
Grand Total			6,892,026.86

5	SUBJECT:	CEO Annual Review Process
	DIRECTOR:	Director Strategy and Economic Development
	MEETING:	Council Meeting
	MEETING DATE:	22 June 2021

Summary

In May 2021, the City of Mandurah (the City) sought quotations from three appropriately qualified and experienced consultants to conduct an Annual Performance Review for the Chief Executive Officer (CEO) of the City of Mandurah for the 2020/21 review period.

Consultants were provided with the Council's Annual Performance Review Policy POL-HRM-06 to enable compliant submissions.

Council is requested to approve the performance criteria and select a consultant to assist in undertaking the annual review of the Chief Executive Officer's performance.

Disclosure of Interest

Nil

Previous Relevant Documentation

- G.21/9/20 22 September 2020 2019/20 Chief Executive Officer Performance Review

Background

Each year Council is required to undertake a review of the performance of the Chief Executive Officer.

Comment

Section 5.38 of the *Local Government Act 1995* (the Act) provides that, for a CEO who is employed for a term of more than one year, the performance of a CEO is to be reviewed formally at least once in every year of their employment.

The Department of Local Government, Sport and Cultural Industries released Guidelines on the Recruitment and Selection, Performance Review and Termination in March 2021 to support local government meet the requirement of the Act and *Local Government (Administration) Regulations 1996*. These are outlined in the Statutory Environment section.

The recommended appointment of an independent consultant will enable the 2020/2021 Annual Performance Review report to be delivered by August 2021. All key dates will be circulated to Elected Members once the appointment has been made.

Proposals were sent to three consultants. In evaluating the submissions all had qualifications, capability and experience to be considered for this assignment.

Price Consulting is the consultant recommended to carry out this review. The principal consultant will be Natalie Lincolne.

In support of this recommendation, the key reasons for this appointment include:

- Significantly greater experience in completing similar assignments for Councils and in particular for larger City and Regional Councils.
- Strong references from Council's who have used this consultant previously.

-
- Previous experience with the City of Mandurah in delivering the 2019/2020 CEO annual performance review.
- Pricing at or below peer applicants.
- Able to deliver within available timeframes.

Statutory Environment

Local Government Act 1995

Section 5.39A Model standards for CEO recruitment, performance and termination

Local Government (Administration) Regulations 1996

Division 3 — Standards for review of performance of CEOs

16. Performance review process to be agreed between local government and CEO

(1) The local government and the CEO must agree on —

(a) the process by which the CEO's performance will be reviewed; and

(b) any performance criteria to be met by the CEO that are in addition to the contractual performance criteria.

The minimum standards for performance review are listed below:

- S2.1 Performance criteria is specific, relevant, measurable, achievable and time-based.
- S2.2 The performance criteria and the performance process are recorded in a written document, negotiated with and agreed upon by the CEO and council.
- S2.3 The CEO is informed about how their performance will be assessed and managed and the results of their performance assessment.
- S2.4 The collection of evidence regarding performance outcomes is thorough and comprehensive.
- S2.5 Assessment is made free from bias and based on the CEO's achievements against documented performance criteria, and decisions and actions are impartial and transparent.
- S2.6 The council has endorsed the performance review assessment by absolute majority.

Policy Implications

Annual Performance Review Policy POL-HRM-06

Risk Implications

N/A

Financial Implications

The proposed cost of the review is \$ 6,656.10 inclusive of GST. This will be met through the existing Human Resources consultancy budget.

Strategic Implications

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

Organisational Excellence:

- Demonstrate regional leadership and advocate for the needs of our community.
- Listen to and engage with our community in the decision-making process.
- Build and retain a skilled, agile, motivated and healthy workforce.

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices, governance, risk and financial management.
- Ensure that our actions maintain a sustainable balance between economic growth, the environment and social values.

Conclusion

Council is required to conduct an annual review of the performance of the Chief Executive Officer. Council is requested to accept the recommendation to approve the performance criteria and appoint Natalie Lincolne of Price Consulting as an independent consultant to report on the 2020/2021 CEO performance and 2021/2022 Key Performance Indicators.

NOTE:

- Refer ***Confidential Attachment 5.1 Performance Criteria Document***

RECOMMENDATION

That Council:

1. **Approve the performance criteria as detailed in Confidential Attachment 5.1**
2. **Accept the appointment of Natalie Lincolne from Price Consulting to conduct the 2020/2021 Chief Executive Officer Annual Performance Review.**

CITY OF MANDURAH

NOTICE OF MOTION

COUNCIL MEETING OF 22 JUNE 2021

COUNCILLOR AHMED ZILANI

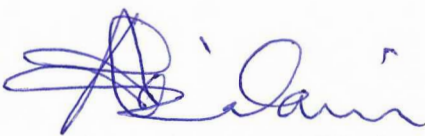
DESIGN OF MANDURAH ESTUARY BRIDGE DUPLICATION PROJECT

I hereby give notice that I intend to move the following Motion at the Council meeting of 22 June 2021.

That Council direct the Chief Executive Officer to write a letter to the Minister for Transport to support improved access to fishing amenities, as well as pedestrians and cycling access being incorporated into the final design of the Mandurah Estuary Bridge duplication project.

Reason for the Motion:

The reason for this Motion is given the ongoing community concerns in relation to the Mandurah Estuary Bridge duplication. The City is supportive of the published intent by the State Government to incorporate all access fishing amenities, as well as providing for pedestrians and cyclists as part of the final design of the Mandurah Estuary Bridge duplication project. The City promotes itself as being a pedestrian and cycling friendly community and therefore the provision of such infrastructure is very important.



Councillor Ahmed Zilani
North Ward

15 June 2021